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The Society of the New York Hospital



165th ANNUAL REPORT

for the Year 1936

Printed June, 1937
THE SOCIETY OF THE NEW YORK HOSPITAL
NEW YORK



NEW YORK HOSPITAL—BROADWAY, OPPOSITE PEARL STREET

OPENED FOR PATIENTS, JANUARY 3, 1791

THE SOCIETY OF THE NEW YORK HOSPITAL

NEW YORK HOSPITAL

SIXTY-EIGHTH TO SEVENTY-FIRST STREETS
YORK AVENUE TO MARIE CURIE AVENUE
NEW YORK CITY

NEW YORK HOSPITAL—WESTCHESTER DIVISION

FOR MENTAL DISEASES

WHITE PLAINS, NEW YORK

CONVALESCENT HOSPITAL FOR CHILDREN

WHITE PLAINS, NEW YORK

165th Annual Report

For the Year 1936

NEW YORK
THE SOCIETY OF THE NEW YORK HOSPITAL
1937

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DISTRIBUTION OF BEDS, DECEMBER 31, 1936:

Pavilions	*No. of Beds*
Medicine	103
Metabolism	6
Surgery	164
Orthopedic	10
Eye, Ear, Nose and Throat	12
Urology	30
Urology-Brady	18
Obstetrics and Gynecology	144
Pediatrics	68
Pediatric Metabolism	5
Emergency	7
	567
Private	
Main Hospital	113
Obstetrics and Gynecology	26
Pediatrics	10
	149
Semi-private	
Main Hospital	58
Obstetrics and Gynecology	20
	78
Psychiatry	88
Total	882
New Born	142
Total	1024
29 beds have been added to the above since January 1, 1937, making a total of	1053

BOARD OF GOVERNORS

HENRY G. BARBEY.....*President*
BARKLIE MCKEE HENRY.....*Vice-President*
AUGUSTINE J. SMITH.....*Secretary*
BRONSON WINTHROP.....*Treasurer*

HENRY W. DEFOREST
CORNELIUS N. BLISS
PAUL TUCKERMAN
WILLIAM WOODWARD
ARTHUR ISELIN
G. BEEKMAN HOPPIN
*LEWIS CASS LEDYARD, JR.
R. HORACE GALLATIN
JOSEPH H. CHOATE, JR.
F. HIGGINSON CABOT, JR.
FRANK L. POLK
JOHN HAY WHITNEY
VINCENT ASTOR
GEORGE F. BAKER
LANGDON P. MARVIN
WILLIAMSON PELL
GEORGE T. BOWDOIN
ROBERT WINTHROP
HENRY S. STURGIS
†PAUL G. PENNOYER

* Deceased.
† Elected 1937.

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‡BRUCE LANCASTER.....*Assistant to the Secretary*
HELENA I. DICKLOW.....*Assistant to the Secretary*

WALTER J. NICHOLS.....*Assistant to the Treasurer*
UNITED STATES TRUST COMPANY OF NEW YORK.....*Custodian*

NEW YORK HOSPITAL—CORNELL MEDICAL COLLEGE ASSOCIATION

(Not Incorporated)

Joint Administrative Board

HENRY G. BARBEY, *Chairman*
FRANK L. POLK
WILLIAM WOODWARD
LIVINGSTON FARRAND
J. DU PRATT WHITE
WALTER L. NILES, M.D.
J. PIERPONT MORGAN

BRONSON WINTHROP served on this board in 1936 pending election of the President of the Hospital.

‡ Resigned.

STANDING COMMITTEES OF THE BOARD OF GOVERNORS

Executive

Augustine J. Smith, *Chairman*

Henry G. Barbey — George T. Bowdoin
Barklie McKee Henry — Langdon P. Marvin
Bronson Winthrop — George F. Baker
William Woodward
*Murray Sargent

New York Hospital—Westchester Division

Augustine J. Smith, *Chairman*

Paul Tuckerman — Robert Winthrop
G. Beekman Hoppin
*Murray Sargent

Payne Whitney Psychiatric

Paul Tuckerman, *Chairman*

Henry G. Barbey — Barklie McKee Henry
G. Beekman Hoppin — Augustine J. Smith
*Murray Sargent

Finance

Bronson Winthrop, *Chairman*

William Woodward — Paul Tuckerman
Cornelius N. Bliss — Williamson Pell
Henry S. Sturgis
*Murray Sargent

Real Estate

George T. Bowdoin, *Chairman*

G. Beekman Hoppin — Robert Winthrop
*Murray Sargent

Law

Frank L. Polk, *Chairman*

Langdon P. Marvin — Joseph H. Choate, Jr.

Nominations

Henry G. Barbey, *Chairman*

Frank L. Polk — William Woodward

* Administrator-in-Chief.

MEDICAL BOARD
1936

HENRICUS J. STANDER, M.D., *President*

EUGENE F. DUBOIS, M.D., *Secretary*

GEORGE J. HEUER, M.D.

SAMUEL Z. LEVINE, M.D.

WALTER L. NILES, M.D.

EUGENE H. POOL, M.D.

WILLIAM L. RUSSELL, M.D.

EUGENE L. OPIE, M.D.

WILLIAM J. ELSER, M.D.

*OSKAR DIETHELM, M.D.

* Dr. Oskar Diethelm succeeded Dr. William L. Russell during the year on Dr. Russell's retirement.



THE NEW YORK HOSPITAL

WEST FIFTEENTH STREET FRONT—COMPLETED 1877

ANNUAL REPORT

OF THE

GOVERNORS OF THE SOCIETY OF THE NEW YORK HOSPITAL FOR THE YEAR 1936

In conformity with its charter, granted by Royal Authority June 13, 1771, in the reign of King George III, the Governors of the Society of the New York Hospital present to the Legislature of the State of New York their annual report and a statement showing the receipts and expenditures for the year 1936 of the several institutions under their control and management, as follows:

The New York Hospital, having among its departments: The Woman's Clinic, known as the Lying-in Hospital; the Payne Whitney Psychiatric Clinic; the Department of Pediatrics; New York Hospital-Westchester Division, White Plains, New York; and the Hospital for Convalescent Children, White Plains, New York.

In the operations of these institutions the Society is associated with the Society of the Lying-in Hospital, Manhattan Maternity and Dispensary and the New York Nursery and Child's Hospital.

Following the death of Wilson M. Powell, who served the Society of the New York Hospital as Counsel, Governor, Vice-President and President, the office of President of the Board of Governors was vacant for more than a year. The writer of this report, although the successor to Mr. Powell in the office, was not elected until the close of the year 1936; at the same time Mr. Barklie Henry was elected Vice-President. In part to relieve the President of the onerous duties which had fallen on the shoulders of the previous incumbents and in part to modernize the mechanism by which affairs of the Society are conducted, a special committee known as the Committee on Procedure, under the able chairmanship of Mr. Paul Tuckerman, made an exhaustive study of the executive and administrative functions of the various offices and committees of the Board of Governors and of the several operating activities of the Society. As a result the By-Laws and rules of the Executive Committee of the Board were completely revised.

The death of Lewis Cass Ledyard, Jr. on May 1, 1936 was a serious loss to the Board of Governors on which he had served from 1913. As Chairman of the Committee on Law he had rendered service of inestimable value.

The year 1936 was one of progress for the Society in many directions. Administratively the affairs of the Society have been centralized through

the greater scope and permanency of the Executive Committee, of which Mr. Augustine J. Smith, in recognition of his untiring services to the Society, has been appointed Chairman, and by the creation of the position of Administrator-in-Chief occupied by Mr. Murray Sargent. He is ex-officio a member of all administrative committees and attends meetings of the Board of Governors and of the Medical Board. The year has seen important administrative and professional posts satisfactorily filled including Pediatrician-in-Chief, Psychiatrist-in-Chief, Medical Director of Payne Whitney Clinic, Director of Westchester Division and Superintendent of the New York Hospital. From the increasing demands of the Hospital facilities in New York and White Plains, both in the various out-patient departments and in the pavilion services, it is apparent that the institution gained in the estimation of the public. Facilities for private and semi-private patients in all departments of the New York Hospital have been taxed to the utmost even during seasons of the year not heretofore most active.

For psychological reasons the name "New York Hospital-Westchester Division" was substituted for Bloomingdale Hospital which originated more than a century ago from the farm of that name first used for the care of patients suffering from mental diseases.

The Society cooperated with the United Hospital Fund in its drive and in return received its share of the amount collected which was of material assistance. Again the ladies of the General Committee of the Social Service Department under the able Chairmanship of Mrs. William Woodward took a very important part in raising funds. This year for the first time the Ladies' Auxiliary to the Society of the Lying-in Hospital took part in the United Hospital Fund campaign. The Board is grateful to both groups not only for their cooperation in the fund but also for the extraordinary zeal and generosity shown during the year in carrying on the social service work.

Financially the Society's position has been greatly strengthened. The deficit of the Society in 1936 compared with 1935, including non-operating and operating figures was more than cut in half. Among the major economies was the temporary closing of the Convalescent Hospital for Children at White Plains March 1, 1936. That this Branch of the Society's activities was of great value not only in placing cases from the Department of Pediatrics in the New York Hospital but in the field of convalescent care for the New York area in general and White Plains in particular, has been increasingly evident. The Governors hope that adequate funds may be obtained so that this hospital may be reopened in the near future.

Greater efficiency and savings in cost of operation account for only a share of the better results for the Society in 1936. Increased income, both operating and non-operating, has been a major factor. Substantial legacies and gifts received during the year far exceeded the amount drawn from general funds to meet the current expenses. As indicated in a separate report the endowment or capital position of the Society has for the second consecutive year shown a marked advance. The improvement in economic conditions has been reflected in higher market values and returns on securities owned by the Society and in gradual improvement in the real estate which constitutes an important part of the Society's holdings.

In answer to the evident need for an economic plan for the Society that would also clarify policies, a program for a five year period was drawn up and after careful review by the Executive Committee was submitted and approved in principle by the Board of Governors. The plan should be helpful in charting the course of the Society for the next few years.

With the reorganization of the Society's management and its greatly improved economic situation it is felt that the members of the Society and its interested friends can look with renewed confidence to the future development of the Society in the care of patients, research and education in close cooperation with the Cornell University Medical College with which the Society is affiliated, a connection already proven very valuable and which should, as time goes on, become increasingly important to both institutions.

The Board of Governors wish to express their appreciation of the loyal work of the staff, both professional and administrative, which has made possible the progress shown in other parts of this report.

HENRY G. BARBEY,
President.

Dated: June 1st, 1937.

REPORT OF THE TREASURER

To the Board of Governors of The Society of the New York Hospital:

Gentlemen: There are presented herewith a Condensed Consolidated Balance Sheet and Income Account of The Society of the New York Hospital, combined with its affiliates, The Society of the Lying-In Hospital, Manhattan Maternity and Dispensary and the New York Nursery and Child's Hospital, which show the results of operations for the year 1936.

Leaving out of consideration enhancement in securities values, there has been some improvement in our financial position; and more important still, we have been able to bring about a substantial reduction in our operating deficit.

Progress has been made in the solution of our many real estate problems. Two of our old hospital properties are under long term leases, and we are negotiating for the sale or leasing of a third. An alteration is now under way to convert two York Avenue tenements into one modern elevator apartment house.

Interest charges were substantially reduced by the retirement of mortgages, including the cancellation of $65,000.00 of such indebtedness as the result of negotiations, and by securing reduction in rates.

In considering the deficit for the year it should be emphasized that, in addition to a substantial amount of free care and care for which charges are less than the established rate, the New York Hospital due to the fact that it is a teaching institution makes a large contribution towards research and education.

The support of those who, in the past, have contributed so generously to the work of the Society by their gifts and donations was continued during 1936.

We enter the new year with a settled policy of making positive and continuous efforts to further narrow the gap between expenses and income.

BRONSON WINTHROP,
Treasurer.

EXHIBIT "A"

THE SOCIETY OF THE NEW YORK HOSPITAL
AND
THE SOCIETY OF THE LYING-IN HOSPITAL OF THE CITY OF NEW YORK,
MANHATTAN MATERNITY AND DISPENSARY, AND
NEW YORK NURSERY AND CHILD'S HOSPITAL

CONSOLIDATED BALANCE SHEET
AS AT DECEMBER 31, 1936

ASSETS

General Fund Assets:			
Cash		$ 391,459.43	
Accounts Receivable:			
Patients, less Reserves	$92,030.08		
Other	28,651.17	120,681.25	
Investments:			
Securities—Market Value (Including $461,500.00 pledged to secure Notes Payable)		3,385,703.74	
Real Estate—Assessed Value		6,656,600.00	
Supplies Inventories (Including Circulating Linen $132,368.49)		249,043.23	
Deferred Charges—Prepaid Insurance Premiums		8,134.87	
Due from Special and Unclassified Funds		49,060.97	$10,860,683.49
Special and Unclassified Funds Assets:			
Cash		$ 373,121.09	
Accounts Receivable		307.03	
Securities—Market Value		*19,299,480.15	
Real Estate—Assessed Value		** 318,329.11	19,991,237.38
Plant Fund Assets:			
Real Estate—Assessed Value		$27,345,000.00	
Equipment—Book Value		1.00	27,345,001.00
Total			$58,196,921.87

LIABILITIES AND CAPITAL

General Fund Liabilities and Capital:		
Accounts Payable and Accrued Items	$ 88,767.70	
Accrued Pay Roll	39,825.06	
Patients' Credit Balances	38,609.69	
Notes Payable—Demand (Secured to the value of 130% by General Fund Securities)	355,000.00	
Mortgages Payable	673,625.00	
General Fund Capital—Exhibit "B"	9,664,856.04	$10,860,683.49
Special and Unclassified Funds Liabilities:		
Due to General Fund	$ 49,060.97	
Special and Unclassified Funds, Exhibit "C"	19,942,176.41	19,991,237.38
Plant Fund Capital—Exhibit "D"		27,345,001.00
Total		$58,196,921.87

* Includes certain securities at value when acquired, less subsequent amortization $186,525.85

** Includes certain real estate at cost 13,329.11

EXHIBIT "B"

THE SOCIETY OF THE NEW YORK HOSPITAL
AND
THE SOCIETY OF THE LYING-IN HOSPITAL OF THE CITY OF NEW YORK,
MANHATTAN MATERNITY AND DISPENSARY, AND
NEW YORK NURSERY AND CHILD'S HOSPITAL

CONSOLIDATED STATEMENT OF GENERAL FUND CAPITAL
FOR THE YEAR ENDED DECEMBER 31, 1936

BALANCE January 1, 1936, as adjusted		$31,663,470.42
ADD:		
Net Transfers from Special and Unclassified Funds, elimination of Inter Fund Loan, etc.		4,270,167.41
Legacies and Gifts Received		2,562,523.63
Net Credit arising from the revaluation of Securities to the December 31, 1936 Market		256,578.38
Net Credit arising from the revaluation of Real Estate to the 1936 Assessed Valuation		162,151.17
Net Excess of the Sales Price of Securities over Book Value thereof		26,304.19
Prior Years' Reserve for Circulating Linen, and Unused Appropriation returned to General Fund Capital		118,780.20
Adjustment to record Equity in Property at 9-13 Maiden Lane, New York, N. Y.		275,000.00
Gain on Liquidation of Mortgage settled at a discount		65,000.00
TOTAL		$39,399,975.40
DEDUCT:		
Transfer to Plant Fund Capital	$29,102,808.14	
First Mortgage placed on 16th Street Property, less Amortization under terms of lease	273,625.00	
Loss on Sale of Automobile Busses	2,235.44	
Excess of Expenses over Income for the Year ended December 31, 1936, Exhibit "E"	356,450.78	29,735,119.36
BALANCE December 31, 1936		$ 9,664,856.04

EXHIBIT "C"

CONSOLIDATED STATEMENT OF SPECIAL AND UNCLASSIFIED FUNDS FOR THE YEAR ENDED DECEMBER 31, 1936

BALANCE January 1, 1936, as adjusted		$20,627,009.50
ADD:		
Net Credit arising from the revaluation of Securities to the December 31, 1936 Market Value		3,215,120.05
Net Excess of the Sales Price of Securities over Book Value thereof		161,954.95
Legacies and Gifts Received		185,000.00
Income added to Principal		45,785.89
Net Increase in Miscellaneous Temporary Funds		6,324.11
TOTAL		$24,241,194.50
DEDUCT:		
Net Transfers to General Fund Capital, elimination of Inter Fund Loan, etc	$4,270,167.41	
Reduction in the Value of Real Estate to the 1936 Assessed Valuation	7,000.00	
Adjustment of the John C. Green Memorial Fund Assets to Value at time of acquisition, less subsequent amortization	21,850.68	4,299,018.09
BALANCE December 31, 1936		$19,942,176.41

EXHIBIT "D"

STATEMENT OF PLANT FUND CAPITAL FOR THE YEAR ENDED DECEMBER 31, 1936

TRANSFER FROM GENERAL FUND CAPITAL:	
Plant Real Estate and Equipment, Balance January 1, 1936	$29,088,055.64
Expenditures in 1936 for Equipment	14,752.50
TOTAL	$29,102,808.14
DEDUCT:	
Reduction of Equipment Accounts to Nominal Book Value	1,757,807.14
BALANCE December 31, 1936	$27,345,001.00

EXHIBIT "E"

THE SOCIETY OF THE NEW YORK HOSPITAL
AND
THE SOCIETY OF THE LYING-IN HOSPITAL OF THE CITY OF NEW YORK, MANHATTAN MATERNITY AND DISPENSARY, AND NEW YORK NURSERY AND CHILD'S HOSPITAL

CONSOLIDATED INCOME ACCOUNT

	Year 1935		Year 1936	
OPERATING INCOME				
PATIENT SERVICES:				
New York Hospital:				
General Hospital	$1,131,076.49		$1,297,147.59	
Women's Clinic	284,762.80		311,955.10	
Children's Clinic	58,026.14		67,982.70	
TOTAL	$1,473,865.43		$1,677,085.39	
Payne Whitney Psychiatric Clinic	174,468.81		199,023.83	
New York Hospital—Westchester Division	667,024.91		747,999.43	
Convalescent Hospital for Children	.....		.....	
TOTAL		$2,315,359.15		$2,624,108.65
NON-OPERATING INCOME				
NET INCOME FROM INVESTMENTS	$ 647,788.15		$ 768,115.06	
GIFTS AND MISCELLANEOUS RECEIPTS	127,878.51		131,000.37	
TOTAL		775,666.66		899,115.43
		$3,091,025.81		$3,523,224.08
EXCESS OF EXPENSES OVER INCOME		717,847.10		356,450.78
		$3,808,872.91		$3,879,674.86
The foregoing statement excludes Income of Miscellaneous Temporary Funds		$ 89,610.03		$ 98,342.95
OPERATING EXPENSES				
PATIENT SERVICES:				
New York Hospital:				
General Hospital	$1,661,468.52		$1,705,998.57	
Women's Clinic	624,773.63		612,850.05	
Children's Clinic	257,885.32		272,882.85	
TOTAL	$2,544,127.47		$2,591,731.47	
Payne Whitney Psychiatric Clinic	354,517.21		378,272.37	
New York Hospital—Westchester Division	711,119.38		763,230.54	
Convalescent Hospital for Children	55,371.58		9,658.21	
TOTAL		$3,665,135.64		$3,742,892.59
NON-OPERATING EXPENSES				
PATIENT SERVICES:				
New York Hospital	$ 51,433.73		$ 29,097.54	
Payne Whitney Psychiatric Clinic	2,831.59		5,124.08	
New York Hospital—Westchester Division	20,442.04		20,127.11	
Convalescent Hospital for Children	2,906.80		20,181.76	
TOTAL	$ 77,614.16		$ 74,530.49	
CORPORATION	66,123.11		62,251.78	
		143,737.27		136,782.27
		$3,808,872.91		$3,879,674.86
The foregoing statement excludes Expenditures of Miscellaneous Temporary Funds		$ 59,094.60		$ 92,018.84

ACCOUNTANTS' CERTIFICATE

TO THE BOARD OF GOVERNORS:

We have made an examination of the accounts and records of The Society of the New York Hospital and its affiliated hospitals, The Society of the Lying-In Hospital of the City of New York, Manhattan Maternity and Dispensary, and New York Nursery and Child's Hospital, relating to the Consolidated Balance Sheet as at December 31, 1936 and reviewed the Consolidated Income Account for the year ended on that date, but we have not made a detailed verification of all transactions.

The accompanying Consolidated Balance Sheet, based upon such examination and on the basis of stating securities and real estate at market and assessed values respectively, fairly presents, in our opinion, the financial condition of The Society of the New York Hospital and its affiliated hospitals as at December 31, 1936 and the related Consolidated Income Account the results of operations for the year ended on that date.

R. G. RANKIN & CO.
CERTIFIED PUBLIC ACCOUNTANTS

June 7, 1937.

Anonymous	$ 250.00
"	250.00
"	5,000.00
"	75,000.00
Mrs. Helen Strong Ballou	4.00
Leland H. Meeker	15.00
United Hospital Fund	69,008.14
Henry N. Russell	20.00
Conscience	10.00
Ben and Harry Belgard	2.00
Mrs. Clarence M. Hyde	25.00
John Hay Whitney	100.50
Mrs. Joan W. Payson	649.50
Willard V. King	100.00
Mrs. Amy Guest	100.00
S. M. Jackson Jacobs	2.00
George F. Baker	25,000.00
Mrs. A. R. Prentiss	713.44
Estate Mary G. Thompson	2,461,113.17
" Amelia Breckenridge	8,552.23
" Mary C. Walker	3.53
" William Crawford	3,222.47
" Max Davidson	45.00
Mrs. Thomas Williams Thomas R. Williams Mrs. Dorcas W. Ferris Mrs. Edith S. Blydenburg — Endowed Bed	10,000.00
St. Elizabeth Endowment Fund	150,000.00
Isabel M. Towar Fund	35,000.00
Westchester Division	2,362.00
JAMES BUCHANAN BRADY FOUNDATION:	
Charles C. Wright to Bessie Wright Memorial Fund	7,750.00
Sundry Gifts to Urological Research	1,750.00
SOCIETY OF THE LYING-IN HOSPITAL: Appeals	4,869.50
MANHATTAN MATERNITY AND DISPENSARY: Appeals	5.00
DEPARTMENT OF PEDIATRICS: Appeals	2,531.50
N. Y. NURSERY & CHILD'S HOSPITAL: Appeals and other sources	6,948.43
Total	$2,870,402.41



THE NEW YORK HOSPITAL
WEST SIXTEENTH STREET FRONT

EXECUTIVE OFFICERS—NEW YORK HOSPITAL

Administrator-in-Chief
MURRAY SARGENT

Advisory Superintendent
THOMAS HOWELL, M.D.

Superintendent
R. ROGER HANNON, M.D.

Associate Superintendent
WILLIAM H. SPILLER, M.D.

Assistant Superintendent
HUGH WARREN, M.D.

Director of Out-Patient Department
WALTER C. KLOTZ, M.D.

Director of the School of Nursing and Director of the Nursing Service
ANNA D. WOLF, M.A., R.N.

Admitting Physician, Accident Pavilion
LUCY M. CRAWFORD, M.D.

Admitting Physician to Out-Patient Department
JAMES DACOSTA BRAMER, M.D.

Physician in Charge, Personnel Health Clinic
FRANK FALCONER, M.D.

Director of the Social Service Department
HANNAH L. JOSEPHI, R.N.

Director of the Department of Nutrition
S. MARGARET GILLAM, M.A.

Comptroller
FRED A. SHARP

Personnel Manager
JOSEPH F. HANNING

Pharmacist
ANTON J. PATAFIO, Ph. G.

Chief Engineer
WILLIAM W. DOWNEY

Housekeeper
WELDA HARDENBURG

CONVALESCENT HOSPITAL FOR CHILDREN, WHITE PLAINS, N. Y.

Attending Physician
LOUIS B. CHAPMAN, M.D.

Superintendent
MARIE L. TROUP, R.N.

REPORT OF THE ADMINISTRATOR-IN-CHIEF

To the Board of Governors of The Society of the New York Hospital:

GENTLEMEN:—The trend towards increased income from services to patients has continued during the year 1936. While the total operating expenses of the Hospital for the year as compared with 1935 increased 1.7%, the operating income for the period increased 9%, notwithstanding an increase in patient days of only 4/10 of 1%. Visits to the Out Patient Department increased 6½%. Where practicable economies, which did not interfere with the care of patients, have been made. The largest single operating economy was the discontinuance of the bus service operated by the hospital. Three hospital owned buses which had, since the hospital opened, made trips at regular intervals on a 24 hour schedule from the garage across the street from the out-patient department, to the 68th Street subway entrance and back, were taken out of service March 1st. Two of the buses were sold, the remaining one being converted to a truck for use by the hospital. A substantial economy was thus achieved in the budget of the engineering department. A bus company has established a route with only a slight deviation which affords patrons of the hospital more frequent service at a low cost.

On February 1st, 1936, Dr. R. R. Hannon was appointed Superintendent of the New York Hospital. Dr. Thomas Howell, who, following his retirement from the Superintendency on July 1, 1935, had been Advisory Superintendent, keeping in close touch with hospital affairs, withdrew about the middle of the year to accept the Superintendency of the Overlook Hospital, Summit, N. J. Dr. Hugh Warren, after a withdrawal for a time, returned as Assistant Superintendent. Several rooms on the 23rd floor, staff quarters, have been opened particularly to provide suitable accommodations for the superintendent and his assistant but also to meet additional needs of the resident staff.

The Nutrition Department has met the challenge of largely increased demands without any diminution in the high quality of its service. A total of 1,969,362 meals were served in the main hospital and college buildings. If the meals served in the Payne Whitney Psychiatric Clinic are included a new high of well over 2,000,000 meals was reached for the year.

Instruction has been carried on in the Nutrition Clinic for student nurses and medical students. The individual instruction of medical students has been supplemented with a series of six lectures in applied nutrition. During the six weeks summer session at Columbia University a very interesting group of nineteen graduate dietitians registered for full time field work at the New York Hospital. Students in attendance were from Pennsylvania, Massachusetts, Rhode Island, Illinois, Indiana, Kansas, Vermont, New Brunswick and Alberta, Canada, and London, England. Physicians on the staff of the New York Hospital and Cornell Medical College arranged special lectures and clinics and on ward rounds gave of their time to discuss cases presenting interesting dietary problems.

The Nutrition Seminars have been carried on by interested members of the staff and at special meetings members of the nutrition staff of other New York City hospitals have been guests of the group.

During the year, the nutrition staff through committees has worked on several projects such as portion costs on all food items used; cleaning materials and cleaning procedures; a study of breakage of glassware and china and suggestions of procedures to lower this expense; comparative study of food waste in the various service units; a study has been made of a more selective menu for pavilion patients; the special diets as served have been discussed; and plans are now being made for a more extensive teaching program for the patients who are discharged from the hospital on therapeutic diets.

An auditing plan for all restaurant services in the hospital has been put into effect. In the out-patient department lunch counter a system of food tickets has been installed. Patrons buy tickets at the out-patient cashier's desk thus relieving the lunch counter staff of the responsibility of handling cash.

The Engineering Department has successfully operated the many services in the joint institution, both hospital and college, for which it is responsible and has helped to solve problems outside the hospital in connection with buildings owned and operated by the Society.

Important steps have been taken during the year to improve the equipment and methods in the laundry and in linen control resulting in economies and increased efficiency. Among other responsibilities taken over by the laundry during the year was that of garment exchange and control, consolidating an activity heretofore divided between several departments.

In the storeroom the plan of standardization and elimination of styles and sizes was continued and crystallized in the issuance of a catalog of standard supplies. A markedly lower inventory in medical and surgical supplies and in stationery and printing resulted for each of the past two years. The housekeeping storeroom was consolidated with the main storeroom.

The Pharmacy has reduced the amount of stock both in quantity and variety and at the same time has improved the condition of the items carried by rearrangement and relabeling with typewritten labels.

The Personnel Department established during the year 1935 has functioned satisfactorily in interviewing and employing applicants for positions and in discussing personal problems with employees, including possibilities in the organization for promotion.

The Cashier's cage has been divided by a partition so that the bookkeeping and cashier's features of the cage are physically separated and handled as far as feasible each by a separate personnel.

The Compensation Department having been thoroughly reorganized was moved to larger quarters directly over the Emergency Pavilion in Building L, where it is better situated to handle the requirements of the growing number of liability and compensation cases.

After careful consideration a Personnel Health Service was established on the first floor in Building L, directly over the Emergency Department and two floors above the Employment Department. This department with a full time nurse and a part time physician is kept busy handling injuries and ailments of employees of the hospital and examining prospective employees.

A committee on Accidents composed of the superintendent and representatives of the larger departments, under the chairmanship of the personnel manager, has met monthly with a representative of the insurance company and the business manager of the Medical College. This has served to keep the subject of accidents and accident prevention alive with favorable results.

During the Summer months a plan for cleaning and painting the pavilions in the main hospital, involving closing successively a unit of 29 beds at a time, was successfully tried. It resulted in savings in vacation relief and a more orderly method of conditioning the units designed for patient occupancy.

Periodical meetings of administrative department heads during the year gave an opportunity for discussion of problems of mutual interest and of the progress made by the hospital and the Society in relation to its budget.

Pressure on the administration for greater accommodations for semi-private service, due in part to the increased Associated Hospital Service and compensation cases, resulted in a plan which was developed by the superintendent to afford semi-private urology beds on the 9th floor and semi-private as well as pavilion beds in eye, ear, nose and throat on the 8th floor. The plan, the details of which will appear in next year's report, was approved by the Medical Board and the Board of Governors to be put into effect early in 1937.

The number of patient beds as of December 31, 1936, was 1024 including 142 bassinets and 88 psychiatry beds, there being no change during the year.

1936 saw the start of the fifth year since the opening of the New York Hospital with its affiliated institutions in its present site. Considering the complexities of the problems presented by the various units that formed parts of a complicated whole, it is gratifying that so much progress has been made in the direction of harmonizing and unifying methods both in administrative and professional policies. This is to be accounted for by growing sympathy for and understanding of the points of view of others associated in the enterprise. To the members of the administration and to the staff in all branches of the institution the writer of this report is grateful for continued cooperation and assistance in working out the problems of the Society.

Figures and other statistical data may be found in the appendix, pages 101-106.

Respectfully submitted,

MURRAY SARGENT,
Administrator-in-Chief.



THE PRESENT NEW YORK HOSPITAL
SIXTY EIGHTH TO SEVENTY FIRST STREETS, YORK AVENUE TO MARIE CURIE AVENUE
OPENED FOR PATIENTS SEPTEMBER 1, 1932

REPORT OF THE PRESIDENT OF THE MEDICAL BOARD

To the Board of Governors of the Society of the New York Hospital:

GENTLEMEN:—I have the honor to present herewith the Report of the Medical Board on the Professional activities of the Hospital for the year 1936.

During that year we experienced an expansion in the work of the Hospital, as shown by the total number of patients admitted to the pavilions, semi-private and private floors of the Hospital, as well as those treated in our out-patient department. In 1936 the total number of patients admitted to the Hospital was 18,733 as compared wih 16,988 in 1935. The actual number of patient days in 1936 was 268,246 compared with 264,398 in 1935, and 244,912 in 1934. A further expansion was likewise noted in the Out Patient Department of the Hospital, the total number of patients treated being 45,545, as compared with 41,774 in 1935, and 37,304 in 1934. No detailed figures will be given in this report, and those interested in such are referred to the Appendix, which presents a fairly complete analysis of the Hospital statistics relating to patients.

We shall now consider each of the five major clinical Departments, —Medicine, Surgery, Obstetrics and Gynecology, Pediatrics and Psychiatry, then the Private Patient Service, the Departments of Pathology, Central Laboratories, X-Ray, and lastly the Out Patient Department.

The DEPARTMENT OF MEDICINE is limited to 109 beds, but these have been kept well filled throughout the year. However, there has been enough clinical material for teaching medical students as some are instructed during the summer at New York Hospital, while others are sent to Bellevue Hospital for their medical training. A very large proportion of the patients in the medical wards have been referred by outside doctors and every effort is made to cooperate with the practitioners of this city. Attendance in the out-patient department has increased slightly and the professional care of the patients is improving every year. Practically all of the doctors connected with this Department help in the dispensary but most of the work is done by the practitioners who form the part-time staff. These men are not paid for their services and a special effort has been made to give them the equivalent of a post graduate course in medicine by means of the many conferences conducted by the senior members of the staff, most of whom are consultants in medicine in this city.

During the last year the Hospital has developed a private patients' consultation service to take care of those who come to the dispensary and are found to have incomes above the level admitted for out-patient care. They are referred to a committee of part-time dispensary doctors and after careful consideration by a member of this committee are referred to the practitioner most suited for the case. Every effort is made to distribute these patients fairly among the part-time workers who serve the out patient department. Patients who telephone or come to the Hospital asking for a doctor are handled in the same manner. Some-

times as many as 100 patients a month are taken care of by this committee and the results of the medical cases have been most satisfactory. The dispensary doctors appreciate what is being done to help them and are using the Hospital facilities more extensively for diagnosis and treatment.

During the last few months there has been a reorganization of the syphilis clinic aided by a special grant from the Milbank Fund and also by the Department of Health of New York State and New York City. It has been possible to secure the services of two especially trained doctors and it is expected that we shall also receive the services of special nurses and social service workers. There are many agencies now interested in establishing a clinic where medical students and graduate doctors will receive special training in the care of syphilis and our clinic is being developed with this in view. The clinic has been separated from the subdepartment of Dermatology and has been given the name of Medicine L. The City of New York has made the New York Hospital responsible for all cases of syphilis in the Kips Bay-Yorkville District. The Hospital is likewise responsible for all the cases of tuberculosis in this district and our pulmonary clinic has continued efficiently to work along these lines. A careful survey of conditions in the families of tuberculosis patients has been made and will soon be ready for publication. A definite attempt has been made to prevent the spread of tuberculosis in this district.

There have been important developments in the Neurological clinic and material grants have been received from Foundations that are interested in training men in neurology and also in the mental and emotional aspects of general medicine. This subdepartment plans to conduct special studies in the factors of emotion in certain organic diseases.

Research work is being carried out in all the various subdepartments of Medicine. This work has been aided by many special funds, as, for example, the thyroid endocrine clinic has received aid from the Henry Research Fund, an anonymous grant, two American Medical Association grants, and the Macy Foundation.

It is evident that in order to provide more adequate teaching for the medical students, as well as training for the resident staff the pavilion or ward beds of the Department of Medicine should be increased. One floor (H-2, 29 beds and G-2, 28 beds), which was originally planned and designated for medical ward beds, is now being used for medical and surgical semi-private patients. This floor should be returned to general medicine as soon as possible, in order that there may be a better balance between Medicine and the other clinical departments. There is a similar need for expansion of teaching beds in the Department of Pediatrics.

The Department of Surgery functioned at approximately the same capacity as in the previous year, the total number of patients admitted to the pavilions in general surgery and the surgical specialties being 3,907 as compared with 3,970 in 1935. This department experienced a definite increase in the number of patients treated in its out-patient clinics, particularly in those conducted in General Surgery, and Ophthal-

mology. The volume of work in the other surgical out-patient clinics remained approximately the same as in the previous year. This holds true also for the number of hospital admissions to the various subdepartments of surgery viz., Urology, Otolaryngology, Orthopedics and Ophthalmology. The figures on the number of operations and postoperative mortality rates, as shown in the Appendix, reveal the fact that in all the divisions of the Surgical Department the high standard of efficiency reported in previous years has been maintained.

During the past four years, as the new buildings of the Hospital were being occupied to a steadily increasing extent, it has become more apparent to us in what direction future development should take place. As stated above, there is need of an extension in the ward beds in General Medicine. It is also clear that Orthopedics should be extended; and a reorganization of this subdepartment will become effective February 1, 1937. From the viewpoint of space, it is desirable that a unit similar to that for the subdepartments of Ophthalmology and Otolaryngology be established for Orthopedics, perhaps in the East wing of Floor 8 as soon as this is possible. With this achieved and the surgical ward for children on Floor 7 opened, the surgical department will have a unit well-balanced from the viewpoint of the care of patients in the Hospital. A real need in General Surgery is the establishment, if possible, of approximately 20 free endowed beds for clinical research. The department is now carrying on such clinical research as the treatment of hypertension, the treatment of certain forms of heart disease due to adherent pericardium, of conditions associated with jaundice and of diseases associated with enlarged spleen. It is of great importance that these studies be carried forward without interruption and that patients coming within the problems studied be admitted regardless of their financial circumstances. In connection with these and other clinical problems, it is becoming more and more necessary to establish a laboratory for bacteriological studies and a laboratory for chemical studies. In the original floor plans of the surgical department, space was set aside for such laboratories, but due to lack of funds the necessary personnel and equipment could not be provided to conduct them. They should be opened as soon as possible.

During the past year certain activities have been undertaken in connection with the Surgical Service for the promotion of the care of patients. A new anesthetic agent, cyclopropane, was introduced during the last half of the year, and this was administered to some 220 patients. So far, it has proven itself to be a very useful agent which can be taken with the minimum of discomfort on the part of the patient, produces quick postoperative reaction, and does away with some of the objective features such as cyanosis, often seen in other types of gas anesthesias.

In an endeavor to reduce or eliminate thrombosis and pulmonary embolism after operation, a series of studies was undertaken. These studies consisted of the determination of the plasma clotting index, fibrinogen content of the blood, platelet count and platelet lysis in each patient before operation and four and nine days after operation. These

studies, when combined with appropriate treatment whenever clotting tendency was in evidence, resulted in the elimination of thrombosis and embolism from the floor of the Surgical Service on which the study was carried out over a period of six months, during which time there were several instances of these complications on the floor used as a control. An attempt is now being made to extend this service to all surgical pavilions in a simplified form. Other studies have been undertaken, in an endeavor to prevent the complication of hemorrhage in patients with obstructive jaundice. Studies of the cause of death in intestinal obstruction and other forms of toxemia are also being carried out in the experimental laboratory.

During the year a gift from the Markle Foundation of $10,000 was received to be utilized for research in hypertension in the Surgical Department. In this work extensive experimental and clinical studies are being carried out dealing with the mechanism of production of hypertension in animals, together with means of reducing the hypertension.

The Department of Obstetrics and Gynecology treated a total of 5,015 patients during the year 1936, as compared with 5,038 in 1935, 5,028 in 1934 and 5,013 in 1933. This Department delivered 3,347 women resulting in 3,390 babies. The gynecological division has shown a steady growth from the time the Hospital was opened in September, 1932. In that year there were 154 gynecological discharges, 626 in 1933, 711 in 1934, 853 in 1935, and 952 in 1936. The maternal and infantile mortality rates, as shown in the Appendix, are as low as in former years, and this also holds true for the post-operative death rate in the gynecological service.

Research projects have been conducted in various phases of obstetrics and gynecology. Original contributions have been published on the etiological factors in pyelitis, puerperal infection, blood chemistry and kidney function in pregnancy, control and treatment of postpartum hemorrhage, and the toxemias of pregnancy.

This Department is in great need of funds for the continuation and extension of its research work. The problem of hemorrhage, in all its phases, is one that must be solved if we are to materially lower maternal mortality. Many aspects of this particular problem are at present being investigated in this Department, but this work will soon have to cease if financial aid is not forthcoming from sources interested in the general subject of maternal and infantile mortality.

During the year 1936 we have continued our Monday afternoon staff conferences, and Journal Club meetings on alternate Friday afternoons. These are open to physicians and are invariably well attended. We again wish to extend an invitation to New York, as well as visiting doctors, to these meetings, and to any other function of the Lying-In Hospital. Visiting doctors may observe the work of the Hospital for as long a period as they may desire.

During the year, Mr. and Mrs. Dunbar Bostwick donated a complete X-Ray machine to the obstetrical and gynecological department for investigative work in roentgen pelvimetry.

In the Department of Pediatrics an analysis of the appended figures indicate that the public pavilions for infants and older children are operating at almost maximal capacity and that the private service is appreciably increasing its operations.

Likewise, the Out Patient clinics in Pediatrics also continue to show a substantial increase in services rendered to the community. In 1936, 8,159 patients made 35,457 clinic visits, compared to 7,587 patients and 31,361 visits in 1935. The six special clinics as well as the general clinic have participated in this increase both in patients and clinic visits.

The close cooperation between the pediatric and obstetric services in the care of newly born infants has been successfully maintained during the past year with advantage to patients and the two departments.

The renewal of the two grants from the Commonwealth Fund, one of $10,000, has permitted Dr. Wilson to continue her valuable studies on rheumatic fever in children and, the other of $13,000, has afforded the Children's Clinic unparalleled facilities in the treatment of behavior problems and other psychiatric disturbances of our juvenile patients.

The closing of the convalescent hospital in White Plains in the spring of 1936 has left a void in the follow-up care of children and in the pursuit of a number of clinical studies which were being conducted there. The Children's Clinic has been attempting to fill this void with the aid of other social agencies with only a modicum of success.

The work of the Children's Clinic, comprising medical education, service to patients and research, is carried on by a staff of 42 pediatricians, six of whom devote their full time to the Hospital. This staff is supplemented by a resident staff of 12 members. During the past year, 15 publications have appeared from the Department of Pediatrics.

The Department of Psychiatry was reorganized at the beginning of 1936. Dr. Oskar Diethelm was appointed Psychiatrist-in-Chief and Dr. Gerald R. Jameison to the newly created position of Associate Psychiatrist and Medical Director. Because it is essential for the administration of a psychiatric hospital to be in the hands of psychiatrically trained physicians, it is necessary for the Payne Whitney Psychiatric Clinic to have its own administration. This, however, leads to a great deal of administrative work which can now be well taken care of by the Medical Director, allowing the head of the department to devote himself more thoroughly to the study and treatment of the patients and the direction of teaching and research activities. Dr. William L. Russell, as General Psychiatric Director, helped with active advice in this reorganization. He retired from his position on December 31, 1936. His great service in the building, organization, and development of the Payne Whitney Psychiatric Clinic is remembered gratefully.

During this year all the floors were opened except the one reserved for children. The activities of the clinic have again increased. Three hundred fifty-three patients were treated in the Payne Whitney Psychiatric Clinic, an increase of 55 above the preceding year. The large

majority of patients, 67 per cent, were referred by private physicians, while a smaller percentage asked for admission directly, either personally or through their relatives.

In the Psychiatric Out Patient Department 1,567 patients were treated in 6,603 visits, of which 1,661 were children's visits. Physicians on the Psychiatric staff saw 916 patients in other Out Patient Departments. Of this group 719 were patients in the Pediatric Out Patient Department, where cooperative work has been made possible since September, 1933, by the continued support of the Commonwealth Fund. The nursery school, which has an enrollment of 18 children, is used primarily for studying the behavior of normal young children. This investigative work, which has the support of Mrs. Barklie Henry, is important as ground work for those who wish to pursue their studies in child psychiatry.

The patients who are admitted to the clinic suffer from acute personality disorders of various kinds. Physical factors frequently play a role, and close cooperation with various departments of the Hospital is therefore essential for active treatment. In addition to consultations by psychiatrists in other Out Patient clinics of the Hospital, 227 patients were seen in consultation on the various pavilions. These consultations are primarily requested for diagnostic purposes and to help the physicians in planning the treatment. As in the Pediatric Department, the main goal is to educate the physicians to be able to take care of the minor personality disorders with the assistance of the psychiatrist and not have the psychiatrist assume the obligation for treatment except where the skill of the specialist is necessary or where treatment in a psychiatric hospital is indicated.

The Report of the Private Patient Pavilion, under the supervision of Drs. Pool and Cussler, shows that during the year 1936 there were 2,089 private patients and 1,655 semi-private patients treated on the Private Patient Service, a total of 3,744 patients which is an increase over the total of 2,987 for 1935. The demand for semi-private service has been so great that this service has run to capacity even during the summer months, and there has been a waiting list of patients desiring care. On March 16, 1936, the seventeenth floor was opened to patients, the only floor of private rooms which had not been in use. Even with these increased facilities it has been difficult to meet the demands for this Service. A second house officer on the medical staff of the Service was added during the year and the Private Patient Service house staff now consists of six doctors; one resident, three assistant residents in surgery; and two assistant residents in medicine. There have been a great number of requests from doctors for private patient privileges at the New York Hospital. The Private Patient Committee regrets that it has been unable to grant many of these requests because of the difficulty of meeting the demands of those already having privileges on the private patient pavilion.

The Department of Pathology has served the Hospital in the performance of 293 autopsies and many other pathological examinations.

This Department has also been occupied by teaching and investigative work.

Among the several studies continued during the past four years, is one on sensitization and immunity in relation to the pathogenesis of tuberculosis. One of the chief aims of this investigation is to find a means of protective inoculation against the disease and it has been found possible to protect animals with considerable success. Parallel with these experiments the attempt is being made to protect human beings against tuberculosis by similar protective inoculation. This phase of the study has been undertaken in Jamaica, British West Indies, under the auspices of the International Health Division of the Rockefeller Foundation. One member of the staff is now in Jamaica supervising this work. The laboratory here supplies the material used for protective inoculation. The Department has been aided in its study of tuberculosis with a grant of $12,750 from the International Health Division of the Rockefeller Foundation.

A study of Lukemia and Related Diseases was undertaken with the aid of funds provided by a donor who does not wish to have his name known. He has just renewed his donation for two years. Additional funds for this work were received from two other sources, the International Cancer Research Foundation, Philadelphia ($2,400) and the Lady Tata Memorial Trust, London (£400). It has recently been possible to transmit for the first time myeloid leukemia from one animal to another and a transmissible disease with some semblance to Hodgkins disease has been found. Heredity in relation to leukemia and therapeutic procedures for control of the disease are under investigation. A study of the virus that produces leukemic-like conditions in fowls is also being conducted.

A fund of $40,000 for one and one half years, for investigation of chronic infection has been recently received from the Markle Foundation through the Ophthalmological Foundation of which Dr. Conrad Behrens is Director. Special interest has centered upon changes in the eye and in the joints with chronic infection.

Other work now in progress in this Department includes investigations on Silicosis, assisted by W.P.A. funds, and on the pathology of the prostate. This latter study is aided by a gift of $500 received through Dr. Allister M. McLellan. The head of the Department of Pathology has general supervision over a study of the Epidemiology of Tuberculosis supported by the International Health Division and conducted in association with the Department of Medicine in the Tuberculosis Clinic of the Hospital.

Conferences between the staffs of the clinical services and of the pathological department are held each Monday throughout the year and are attended by visiting staff, resident staff and students of the Medical College. The "Pathological Cabinet" of the New York Hospital has been maintained and extended during the year.

In the CENTRAL LABORATORIES there has been a small increase (4%) in the number of examinations made by this department compared with

the previous year. A satisfactory arrangement has been made with the Department of Pathology for carrying out emergency laboratory examinations for transfusions at night. This service has been in operation since December 15th and appears to have given satisfaction to all concerned.

As indicated in previous annual reports the greatest difficulties of this Department have to do with limitations of space. This applies not only to the Metabolism unit but also to other units of the Central Laboratories.

The Central Laboratories have been actively engaged in research work during the past year although the time available for this function of the service is being encroached upon progressively by the increase in the demands made upon this unit by the clinical divisions in the way of laboratory examinations and manufactured supplies. In this respect the situation in the Central Laboratories does not differ from that prevailing in other departments of the Hospital where the primary function is service essential to the proper care of patients.

There has been little change in the teaching functions of this unit during the past year with the exception that the courses given to the medical students and to the student nurses have been extended over a longer time period. These changes were necessary to meet the recommendations of the Curriculum Committee of the School in so far as the medical students were concerned and in the case of the student nurses to accommodate the staff of the Department of Public Health and Preventive Medicine, to which has been extended the privilege of using the classroom set aside for courses in Clinical Pathology for the medical students and student nurses. The number of hours devoted to the teaching of medical students was also increased. The equipment required for teaching purposes is adequate in so far as the medical students are concerned but that available for the instruction of nurses is still somewhat inadequate.

In the X-Ray Department the work continued to increase and this is especially evident in the therapy division, where the number of patients treated showed an increase of 1,752 over the previous year. The handling of 35,140 patients a year presents many problems, particularly with a small technical and professional staff. The cooperation of the various clinical departments has helped greatly in the solution of most of these problems.

Research studies have been actively pursued along several lines. Among the most significant investigations have been those dealing with the injection of air into soft tissues as a contrast medium. A series of cases of carcinoma in or about the duodenum have been studied. The radiographic appearance of different types of soft tissue tumors were classified. Considerable progress has also been made on a novel system for the rapid estimation of Depth Dose in X-Ray therapy. A great deal of progress has been made on a system of records of interesting cases. This has been done with the aid of W.P.A. funds. This will be of great value in the future.

In the Out Patient Department of the Hospital, we find that during 1936 the number of visits to the various clinics totalled 268,213, an increase of 20,760 over the previous year. It will thus be seen that at the end of the first four complete years of operation the Out Patient Department is approaching a point where the annual attendance has almost reached the original estimated maximum working capacity of 300,000 visits. At the present rate of increase this figure would be reached by the end of 1937. The question of further expansion needs careful study during the ensuing year. From the community point of view a certain balance seems to have been struck between demand and capacity, not only as to numbers but also as to economic status of applicants. With existing policies we should turn away no applicant who is in need of medical attention, or whose case presents teaching or investigative interest, provided always that the applicant is unable to pay for private medical care. Need for further expansion would seem to exist, therefore, in those divisions or subdivisions where there has been insufficient material to fill hospital beds. In such divisions policies and procedures should be studied with a view to overcoming any obstacles.

It is gratifying to note that the number of patients accepted whose economic situation permitted only a very small, or no, fee increased, while those rejected because above the economic scale have also been more.

The Out Patient Department continues to have patients referred by outside physicians for diagnosis and consultation, and there is every indication that this service is being appreciated and of value to the outside medical profession. This was brought to our attention very clearly in developing the private patient consultation service. There continues to be the need for medical specialty service for those who are not within the usual economic group of the out patient departments, but on the other hand are not in a position to pay the usual fees of qualified specialists.

The establishment of the new health center on 69th Street will bring opportunities for preventive medicine that have not existed before, and at the same time may bring problems of adjustment. The further development of the Pulmonary Clinic during the last year, and the more recent development of the Syphilis Clinic under the designation of Medicine "L", have been interesting from the point of view of community welfare. The appointment of a dental intern marks a forward step in the development of this important special service.

The past year has shown further progress in stabilizing the organization of the Out Patient Department, with a finer adjustment of function between the Hospital administration on the one hand, and the Medical Board and Out Patient Department Advisory Committee on the other.

The Record Committee, composed of the Record Librarian and representatives from the clinical departments, has been of particular assistance to the Medical Board in the solution of record problems involving both Hospital policy and departmental routine procedures. This com-

mittee has kept abreast of recent advances in record room methods and classification, and to this end has endorsed the trial of a new coded operation-index, developed by the Record Librarian and a member of the surgical department. The committee has insured the maintenance of the case record at a standard expected of a university hospital and has brought the records of private patients in line with the minimum standard of the American College of Surgeons. It has, furthermore, placed the Emergency Pavilion records under the unit system, as used in the rest of the institution.

With the assistance of the Record Committee, the Record Department has been able to reduce the number of late hospital discharge records, but the hope of the committee is that it may be able to secure the approval of a dictating machine service to provide the Resident staff with a modern, efficient, and economical method of dictating records. The Record Committee is also interested in the physical layout of the Record Department and has brought to our attention the desirability of remedying the ventilation of the record room through some means of air conditioning.

The Formulary Committee has met at various times throughout 1936 for the consideration of problems that have been presented to it in regard to drugs. During the latter part of the year it was decided to publish a second edition of the New York Hospital Formulary as the supply of the earlier copy had been exhausted. During November and December the Committee met at weekly or semi-weekly intervals for this purpose, in order that the new edition would be up to date for a considerable period of time. The Committee has continued its usual policy of discouraging the use of drugs whose therapeutic value has never been established.

The nursing service throughout the Hospital has been maintained at a high order of efficiency. Complete cooperation between the Nursing Service and the professional staff is evident in all the clinical departments, including the many divisions of the Out Patient Department. The Department of Nutrition has, likewise, continued to render particularly excellent service to all our patients, including those requiring special dietary service.

The New York Hospital Social Service Committee and the Social Service Department of the Ladies' Auxiliary Board of the Lying-In Hospital have had complete charge and have solved the many social service problems of the institution, and to the members of these two committees we wish to express our gratitude.

We believe that the association between the New York Hospital and the Cornell University Medical College has become a much closer one during the past few years, due mainly to a more thorough understanding of the inter-relations of the two institutions by the governing bodies of each, as well as by the Medical Board of the Hospital, the Executive

Faculty of the College, and the executive officers of both. The Hospital has continued its extensive participation, both financial and otherwise, in the educational and research activities of the Medical College. The Joint Administrative Board of the New York Hospital-Cornell Medical College Association has played an active role in the determination of broad educational policies involving both the Hospital and the College.

The Medical Board is definitely indebted to the Administrator-in-Chief of the Hospital and to the Dean of the College, as these two officers have attended all its meetings and have been of particular assistance in the solution of many difficult problems.

Finally, it gives me particular pleasure to express to the Board of Governors the gratitude of the Medical Board for their untiring interest and support. The Executive Committee of the Board of Governors has kept in close touch with the Medical Board and has, at all times, shown a sympathetic understanding of the many perplexing matters constantly confronting the Medical Board. We are especially pleased to learn of the election of Mr. Henry G. Barbey to the Presidency, and Mr. Barklie Henry to the Vice-Presidency of the Board of Governors.

Respectfully submitted,

HENRICUS J. STANDER, M.D.,
President of the Medical Board.

THE ANNUAL REPORT OF THE MEDICAL DIRECTOR OF THE NEW YORK HOSPITAL—WESTCHESTER DIVISION, WHITE PLAINS, FOR 1936*

To the Board of Governors:

GENTLEMEN:—I have the honor of presenting herewith the report of the New York Hospital—Westchester Division, for the year ending December 31, 1936, the activities of which were ably directed by Dr. Samuel W. Hamilton for the first five months of the year prior to the taking over of the duties by your present Director.

One of the important events during the year was the change of the name of Bloomingdale Hospital to that of the New York Hospital-Westchester Division which took effect in accordance with the action of the Board of Governors on June 15th. This change was decided upon after careful and long consideration of its desirability in order to convey a clearer understanding than had hitherto prevailed of the relation of the Hospital at White Plains to the Society of the New York Hospital by which it has been conducted since 1821. The change seemed especially advisable because of the great progress in psychiatric work and facilities at White Plains and their closer relations with the New York Hospital in New York City by the establishment of the Payne Whitney Psychiatric Clinic. Although it was felt by some persons that since the name of Bloomingdale Hospital had achieved through tradition an enviable reputation for outstanding psychiatric care and treatment, the change of name would result in some of this tradition being lost, there seems to be no doubt but that many patients and relatives and friends of such patients have been pleased with the change of name; only favorable comments regarding the change have been received by the Hospital.

The number of patients treated during the year was 587, the largest number since 1926 when exactly the same number of patients were under treatment. The average daily population exclusive of those on visit was 264 patients. The largest number of patients, 291, was in the Hospital on June 11th. This was a higher census than had existed at any time since April 1929.

The number of applications and inquiries concerning the admission of patients, exclusive of those patients admitted, was 682.

ADMISSIONS

The number of patients admitted during the year was 277, 119 men and 158 women. This number was greater than for any year since 1926. The policy of selecting for admission patients for whom a marked benefit or recovery may be expected has been continued.

Twenty-nine patients had received treatment in this Hospital on one or more previous occasions, and 99 had received treatment in other psychiatric institutions.

* The full report, of which this is a summary, may be had upon request of the Medical Director.

The histories of 185 patients, or 67 per cent of the number admitted, indicated the duration of mental symptoms of less than one year.

The average age of the patients admitted was 38 for the men and 40 for the women, or a general average of 39 years. The policy of receiving patients on their own voluntary application, when this was feasible, was continued; 84 per cent of the patients were so admitted. Patients have been received on court commitment when it was felt that they were likely to benefit by treatment but at the same time were not in a mental condition to come to the Hospital of their own accord, or refused to come willingly. The procedure provided for in the Mental Hygiene law of receiving on the application of a relative or next friend and the certificate of one physician, patients who are not sufficiently clear to make competent application for voluntary admission, but who do not object to coming to the Hospital, was carried out in 11 instances. In addition the desirable provision in the Mental Hygiene law by which persons under twenty-one years of age may be received for treatment in the Hospital on the application of one of their parents or a guardian was used in 17 instances.

DISCHARGES

During the year 111 men and 169 women, or a total of 280 patients, were discharged from the Hospital, 38 more than in the previous year, and the largest number since 1926. Of the number discharged, 73 or 26 per cent, were fully recovered; 50 were considered much improved, and 83 were improved.

One not infrequently hears the opinion expressed that treatment in a mental hospital must be one prolonged over years to bring about recovery. That this is not true is shown by the fact that of the 73 patients discharged recovered, 45 per cent had been in the Hospital less than six months, and 76 per cent had been in the Hospital less than one year. On the other hand one patient was discharged recovered who had been in the Hospital over three years. The average duration of hospital residence of those discharged as benefited by treatment was approximately nine months.

The total number of deaths was nine, one and one-half per cent of the total number of patients under treatment.

CLINICAL SERVICES

We are fortunate in being able to provide in a hospital of this size a staff, in addition to the Medical Director and the Assistant Medical Director, of 12 physicians who devote their full time to the care of patients—a ratio of one physician to 20 patients. Each patient when admitted is assigned to one of the staff physicians who is responsible for the thorough examination and treatment of the patient, under the supervision of the Medical Director and the physician in charge of the service.

During the year arrangements were made to have two clinical staff meetings each week instead of four as previously held, so that the physicians might individually have more time to devote to their patients.

The Hospital has a very competent attending and consulting staff who make frequent visits to the Hospital and examine all patients.

Conferences of the resident medical staff and directors of the nursing service have been held regularly on Monday evenings throughout the year except for the months of July and August. At these conferences administrative matters, special problems of individual patients, and scientific topics are presented for discussion.

Six of the members of the medical staff give their services at one session each week at the Out-Patient Department of the Payne Whitney Psychiatric Clinic.

During the year in the personnel clinic physical examinations were conducted of 184 new employees and 510 of the personnel visited the clinic 1398 times. Roentgenograms were made in 225 instances. One hundred and thirty-four of the personnel were given bed treatment in the infirmaries. A total of 892 days was lost by the personnel on account of sickness during the year.

DENTAL DEPARTMENT

The dental department has been continued under the direction of Dr. Sniffen assisted by a dental hygienist and a chair assistant. All newly admitted patients have dental examinations including roentgenograms of the teeth and dental prophylaxis by the hygienist. Periodic reexaminations of patients who have remained in the Hospital for six months are made. The number of new patients examined was 257 and 226 other patients were reexamined. Patients were seen in the dental office and on the halls 3381 times.

LABORATORIES

Dr. Henry has continued in charge of the laboratories assisted by Dr. Kindwall. The clinical laboratory continues to be approved by the State Department of Health and is adequately equipped to carry out necessary clinical procedures for the benefit of patients and personnel. The number of examinations made during the year totaled 12,519. Blood Wassermann tests, blood chemistry tests, blood counts, and urinalysis are routine procedures for all new admissions and urinalysis is repeated periodically on all patients on the more active halls.

The X-ray laboratory with a full time resident technician under the direction of Dr. Kindwall, makes all roentgenograms including those of teeth. During the year some 731 examinations were made of which 225 were of employees.

NURSING SERVICE

Eighty-six graduate nurses to an average population of 264 gives a ratio of one nurse to every three patients. The total nursing personnel, including postgraduate and affiliating students and nursing attendants, numbers 157, and provides a ratio of one person in the nursing personnel to 1.6 patients. We are thus able to provide special nursing and constant observation for individual patients where this is necessary without employing outside nurses. During the year the nursing service gave 5690 prolonged baths and 17,531 therapeutic packs.

SCHOOL OF NURSING

On April 4th the senior class of 23 student nurses, 9 men and 14 women, were graduated. Dr. Claude W. Munger, President-Elect of the American Hospital Association, delivered the address.

Student nurses had not been entered for the previous two years and after careful consideration it was decided to discontinue the undergraduate school, particularly because of the fact that with the very small number of bed patients in the Hospital it did not appear that adequate training in bedside nursing procedures could be provided for undergraduates. It was decided therefore to concentrate on postgraduate psychiatric nurse training and the training of affiliating students from general hospitals. During the year postgraduate instruction was given to 19 graduate nurses, eight of whom were resident at the end of the year. The course for affiliating general hospital students is of three months' duration. During the year instruction was given to 77 affiliating student nurses, 21 of whom were in residence at the end of the year.

PHYSICAL THERAPY

The total number of treatments given to patients and personnel during the year in this department was 51,444. Because of the location of the treatment department on the women's service, this department is not as available to, or as freely used by, the men patients as we should like to have it and plans are therefore under consideration for the development of a new physical therapy department on the men's service.

OCCUPATIONAL THERAPY AND PHYSICAL EDUCATION

The Hospital is fortunate in having available well organized departments of physical education and occupational therapy with a trained full time personnel of 21, and with modern fully equipped separate buildings for occupational therapy and gymnasia for men and for women. Because of these advantages of personnel and facilities the medical and nursing care of patients is broadly supplemented by therapeutic occupation and corrective exercises and recreation. Patients soon after admission have programs laid out for these activities which are individualized according to the needs and ability of the patient.

A number of the patients, through the skill that they have acquired in occupational therapy, have been able to capitalize instruction they have received here in making a livelihood. We find also that not a few patients continue as hobbies after leaving the Hospital the interesting activities with which they have become familiar through the occupational therapy departments in the Hospital.

The men's and women's occupational therapy departments gave instruction in occupational therapy to 86 undergraduates and postgraduate nurses in accordance with the program of having each nurse assigned for a definite time to the department.

The total number of patients treated by the occupational therapy departments during the year was 533, or 240 men and 293 women. This number represented 96 per cent of all the men and 87 per cent of all the women patients under treatment in the Hospital.

The total number of patients enrolled in the departments of physical education was 510 of whom 217 were men and 293 women, or 88 per cent of the total number of patients under treatment in the Hospital.

The departments of physical education also arranged for entertainments and the organized social life of the patients.

LIBRARIES

During the year 552 volumes were added to the libraries; these additions consisted of 428 books added to the general library, and 47 books and 47 bound journals added to the medical library. Sixty-six copies of 50 magazines are subscribed for, and 44 medical and other special journals, two of which are in foreign languages. The circulation of books for patients totaled 15,331; employees withdrew 4,841 books. The daily average number of patients withdrawing books was 22. The general library at the end of the year contained 4,687 volumes and the medical library and that of the School of Nursing 5,369, making a total of 10,056 in all of the libraries.

DIETARY DEPARTMENT

The dietary department supervises all the planning, preparation, and serving of the regular meals of the patients and personnel, and also the special diets. The dietitian is assisted by two full time assistants and three student dietitians, the latter of whom have a six months' course in nutrition and dietary management. Six such students completed the course during the year. Fifteen special diets are provided to be issued upon the order of the physicians. The average daily number of special diets was 67.

The dietary department also prepares the refreshments for the patients' entertainments and medical and other meetings that are held at the Hospital.

YORK LODGE

The Hospital is fortunate in owning this property on the Long Island Sound at Mamaroneck. Because of the financial situation and the expense involved in maintaining this cottage for the residence of patients, it has not been so used for the past several years. A special effort was made to give as many patients as possible the advantage of the change of scene to the attractive shore property and the further advantage of salt water bathing. During the summer 50 day parties were held at the beach, providing 464 outings for 172 patients. York Lodge contributes very definitely to the pleasure and benefit of the patients and is looked upon as one of the important treatment resources of the Hospital. It is planned that during the coming summer it will be open for residence by patients who are selected as suitable.

IMPROVEMENTS IN PLANT AND EQUIPMENT

A large room previously used for storage was renovated and furnished to be used as a sitting room in connection with the hydrotherapy department. This rearrangement provided for more space in the department for the electrotherapy apparatus. The whole department was repainted.

A circulating iced water system for drinking fountains on four halls on the women's side was installed.

Experimentation with safety window screens finally resulted in the manufacture by one firm of a desirable safety window screen to take the place of the window guards, and Hall Four Women was equipped toward the end of the year with this new type of screen. It is hoped that if the screen proves over a period of time to be satisfactory, eventually all of the window guards may be removed from the main building by replacement with these screens.

Extensive painting was done through the Hospital including Halls Seven and Eight on the women's side, Halls A, B, F, J, and K, the exterior of Macy and Brown Villas, the Medical Director's residence, Cottages One and Five, and the iron fence surrounding the grounds.

New laundry equipment consisting of three new washers, two extractors, six presses, one sleeve form, and one compressor, was installed in place of old equipment.

In the main kitchen two broilers were replaced and two deep fat fryers and one large and one small dough mixer were added.

Hall G which is occupied by personnel of the Hospital was insulated against cold and heat.

The roof of the farm house was replaced.

OTHER ITEMS OF INTEREST

Acknowledgments. We are glad to acknowledge with thanks the following gifts and donations:

Anonymous: Dr. Raynor's library of 400 volumes to the Hospital and the Payne Whitney Psychiatric Clinic.

Mrs. Walter Jennings: $500 to replenish the Jennings Fund for books for the medical library.

Estate of Mrs. Mary T. Sheldon: a Welte reproducing organ installed at Taylor Hall, the women's gymnasium.

Mrs. Mortimer W. Raynor: a photograph of Dr. Raynor for the medical library.

Relative of a patient: the Encyclopedia Britannica.

Former patient: $250 for use in the various therapeutic departments.

Friend of a patient: $300 for hospital use.

Friends and relatives of the patients donated generously during the Christmas season to the Nurses Entertainment Fund so that each person in the nursing service who had been in the Hospital longer than six months received a substantial gift of money.

Religious Services. During the winter months the regular Sunday afternoon religious services were conducted by the Reverend Reginald Mallett, Rector of Grace Church, White Plains.

The Reverend Father Patrick Mackin and his assistant, the Reverend Father John Reagan of the Church of Our Lady of Sorrows, have been most faithful in attending to the religious needs of the Catholic patients.

Visitors. The visitors to patients during the year total 15,622, an increase of nearly 500 over the previous year.

Changes in the Medical Staff. Dr. William R. Collett was appointed Assistant Resident Physician on January 1st.

Dr. Gerald R. Jameison, Director of Clinical Psychiatry and Physician in Charge of the Women's Department, resigned March 1st to become Medical Director and Associate Psychiatrist of the Payne Whitney Psychiatric Clinic.

Dr. Edwin E. McNiel, Assistant Resident Physician, resigned on June 1st to take a position at the Payne Whitney Psychiatric Clinic.

Dr. Clarence O. Cheney was appointed Medical Director on June 1st.

Dr. Douglas G. Kelling was appointed Clinical Assistant June 23rd and resigned October 1st.

Dr. Samuel W. Hamilton, Assistant Medical Director, left the Hospital on September 1st to take a position with the National Committee for Mental Hygiene.

Dr. James H. Wall, Pliny Earle Resident in Psychiatry, was appointed Assistant Medical Director October 1st.

Dr. John L. Smalldon was appointed Physician in Charge of the Women's Service on October 1st.

Dr. Kathryn L. Schultz was appointed Assistant Resident Physician on October 1st.

Dr. Walter W. Mott and Dr. Edwin G. Ramsdell were appointed Consulting Surgeons on July 1st.

Dr. Edward W. Weber was appointed Consulting Physician on July 1st.

FINANCIAL

The increase of the daily average population of patients from 235 during the year 1935 to 264 during the past year has been reflected in an increased income so that although the total expenditures for the year were greater, the deficit at the end of the year was somewhat less than in the previous year. By careful economy the Hospital was able to maintain its high standards of medical and nursing care.

The Hospital has continued to make every effort to provide the best type of care irrespective of the reimbursement to the Hospital. Twenty-three patients were treated without charge. For the care of 265, or 45 per cent of the 587 patients treated during the year, the Hospital was not paid the average cost of care. The expense borne by the Society for treatment of these patients amounted to $170,275.96, equivalent to 60 free beds, or 21,900 days of free treatment throughout the year. The total number of days' board and treatment was 98,312.

NEEDS

Because of the cost of the type of care that we give patients and because of the fact that nearly half of the patients treated do not pay the cost of their care, it is not to be expected that major improvements can be financed from the current income of the Hospital. In the past, perma-

nent betterments such as the construction of new buildings and other extensions of facilities of the Hospital have been provided through the generous gifts of friends of the Hospital who thereby created lasting benefits to the mentally ill. It is hoped that those who are acquainted with the Hospital through present or former patients, or who have philanthropic interests, may find among the needs listed below some item that appeals to their beneficence:

1. *Endowment for Free Patients.* At the prsent time the John C. Green Memorial Fund from which a few thousand dollars are derived annually is the only source, outside of current earnings of income allotted to the support of free patients. A substantial sum allotted to provide for the care of free patients would not only enable us to treat more deserving patients who are unable to contribute funds for their care but would allow the current funds of the Hospital to be used in further developing the Hospital facilities. An endowment of $500,000 to $1,000,000 would help to solve this problem. Smaller individual contributions which would endow one or more free beds with an income of approximately $3000 a year would be gratefully received.

2. *Men's Hydrotherapy Building.* The department on the women's service which is used by the men is not conveniently accessible and this form of treatment therefore is not made available to as many of the men patients as would benefit by it. A new building for such a department located conveniently as a part of the men's department is, we feel, one of the urgent needs of the Hospital. It is estimated that this would cost $60,000.

3. *Additional Accommodations for Men Patients.* Additional rooms are needed for the semi-convalescent male patients. Such accommodations could be provided by constructing a second floor on the hydrotherapy building proposed above. The estimated cost is $25,000.

4. *Additional Accommodations for Men Personnel.* At the present time a group of male personnel is housed in the lower floor of the men's service. Better accommodations should be provided and this could be accomplished by remodelling of the present barn and carriage house which are no longer necessary for their original purpose. The cost estimated is $50,000.

5. *Renovation of Halls Five and Six Men and Halls Three and Six Women.* Other halls in the Hospital buildings have been renovated within the past years. The halls mentioned above have not been so improved and renovation of them should be carried out when funds are made available. The cost of renovation of each hall is approximately $20,000. The total estimated cost of the four halls is $80,000.

6. *Electrification of Dumbwaiters.* All the present dumbwaiters which carry food to the patients and personnel dining rooms are hand-pulled and antiquated. These should be replaced with modern electric dumbwaiters. The estimated cost is $15,000.

7. *Automatic Elevator for the Men's Service.* The present hand-operated elevator on the men's service is old and cumbersome. There is needed a modern automatic electric elevator similar to the one previously installed on the women's service. The estimated cost is $6000.

In closing this report I wish to express my appreciation of the unfailing cooperation of the medical staff and other officers and personnel in carrying out the functions of the Hospital and maintaining its traditional standards. The spirit of loyalty has been unfailing.

I am grateful to Dr. William L. Russell, General Psychiatric Director, for the advice and counsel that he has given toward the solution of problems of the Hospital. It is with regret that we see with the end of this year the termination of his active connection with the Hospital through his retirement, but it is gratifying to know that because of his decision to take up his residence near the Hospital he will still be available for consultation and that we will continue to have the benefit of his long and wide experience.

I wish also to express to the members of the Westchester Division Committee of the Board of Governors my gratitude for their advice and assistance in meeting the problems of the Hospital and for their continued interest which has made it possible to bring about the accomplishments mentioned in this report.

Respectfully submitted,

CLARENCE O. CHENEY, M.D.,
Medical Director.



NEW YORK HOSPITAL—WESTCHESTER DIVISION, WHITE PLAINS, N. Y.

REPORT OF THE DIRECTOR OF THE SCHOOL OF NURSING AND DIRECTOR OF THE NURSING SERVICE

To the Board of Governors of the Society of the New York Hospital.

GENTLEMEN: I have the honor to submit to you the fifty-ninth report of the School of Nursing and Nursing Service.

SCHOOL OF NURSING

It is with deep sorrow we record the death of our greatly revered and beloved Director Emeritus, Irene H. Sutliffe, class of 1880, who passed away peacefully after a long illness, December thirtieth, nineteen hundred and thirty-six.

Miss Sutliffe's loyalty and devotion to her profession, to our hospital and to her civic responsibilities were repeatedly expressed through her varied interests and work in local and national professional and social activities. To enumerate all her achievements and her many influences upon an emerging profession would be impossible; however we record especially her contribution to nursing education signalized by her appointment as Directress of Nurses of our Hospital for sixteen years (1886-1902) which followed the organization and administration of the School for Nurses, Long Island College Hospital, Brooklyn. She was a charter member of the Society of Superintendents, organized in 1893, now known as the National League of Nursing Education. To national civic life outstanding contributions were made when in charge of the nursing service of Camp Black during the Spanish-American War and later as the organizer and administrator of the infantile paralysis emergency hospital in this city during that fateful epidemic in 1916. Her interest in social welfare was constant and found particular expression in the organization of the Social Service Department of our hospital, in the work of the Hudson Street Dispensary, in her latter years, very personally, to the sick and needy nurses of our alumnae association and other groups and as indicated further in her appointment as honorary chairman of the Committee of Five of the Sub-section of the International Congress of Charities, Correction and Philanthropy.

Miss Sutliffe frequently spoke of her great appreciation of the constant generosity and kindness extended to her by the Board of Governors which in her last years were further evidenced by their grant to her of an apartment in our residence.

Her life and ideals have been an inspiration to those of us privileged to know her and through her very presence in our residence, although so frail physically, her indomitable courage and fortitude portrayed the valor of her life. Although her life is past we hope her ideals of service may be reflected in our activities and perpetuated in our work.

The program of our school has been carried out as planned, much time having been given by instructors in review and reorganization of their courses in order that the application of students' study may be more effective in clinical practice. Two major curricular changes were

tried out. The first was in the organization of a combined course of the preclinical biological sciences, anatomy, physiology and chemistry. There were certain favorable features of this combined course; however it has been thought by the instructors that a better study program is provided by keeping the three courses separate though closely correlated. After fair experimentation we have concluded in the second instance that the clinical practice of the first year students is more profitable if blocked in eight or twelve weeks' periods on a pavilion due to difficulties in orientation encountered in more frequent changes.

Particular thought has been given to the reorganization of nutrition and diet therapy instruction in laboratory and clinical practice which sequence has been very closely correlated to each clinical subject and in the senior year provides particular advantages to the student through instruction of patients in either in-patient or out-patient services.

Graduation exercises were held June 3, 1936 and thirty-two (32) students completed their course of study during the year. The interests of these young graduates are varied and would indicate that the curriculum offered allows for wide choice in professional activities. Twenty-eight (28) have been appointed to general staff nursing positions in the different departments of our hospital a number of whom anticipate public health nursing later; three (3) entered private duty nursing and one (1) died before assuming graduate work.

With grateful appreciation we record the gift by the senior class of a beautiful school banner on the blue silk background of which is embossed in gold the seal of the hospital and the name of the school.

Fifty-one (51) students were admitted to the school September twenty-sixth and represent nine (9) states and England. Eight (8) secured their baccalaureate degrees before admission. Twenty-one (21) had one to three years of college study and twenty-two (22) had completed high school only. The Admissions Committee has spent much time and thought on the selection of students and has emphasized suitability especially in relation to personal, educational and health qualifications. We are convinced that greater efforts must be made to secure a larger number of applicants so that a more careful selection of students may be possible. To reduce the age of admission to nineteen years, as done in 1936; to offer scholarships so urgently needed and not available; to advance publicity through advertisement or through personal efforts of alumnae and friends are means which have been used or advocated to further this purpose. However much may be derived by these means we urge that primary consideration be given to a closer relationship with Cornell University which we are convinced would be of greatest advantage to the school and students. We believe deliberate efforts toward this end must be made soon if our school is to hold its place among the leading schools of the country and attract a highly selected group of students which is its rightful heritage.

As contracted, affiliations for students from six (6) schools have been continued; eighty-one (81) students were admitted during the year. Affiliations were terminated with the Westchester Division due to the closing of its school and with the Cohoes Hospital School of Nursing. Two senior students from the University of Minnesota were admitted

for courses in Psychiatry and Out Patient Nursing. A special study of the adjustment and work of affiliating students revealed a relatively high incidence of illness and in four (4) schools a reduction in quality of work. As a result of these findings strengths, deficiencies and suggested remedies were offered each school and better results are anticipated. Recommendations for health and illness service fees have been accepted.

Our graduate courses have included for the first time one in general medical nursing. The separate advanced course in Psychiatric Nursing was discontinued because of lack of suitable applicants. However, the basic course (eight months) has been reorganized to include in the latter half certain units of study formerly offered in the advanced course so that participants may be prepared for positions of head nurses if personally qualified. Most of our graduate students come with definite future plans which make it possible to arrange certain features in their courses to meet their specific needs. Applications for all except Operating Room Management are not in sufficient numbers to allow for very discriminating selection of students although except for the summer months we can generally meet vacancy requirements. One hundred and thirty-seven (137) graduate students from one hundred and twelve (112) schools of nursing representing Canada, China, Czechoslovakia, Panama, as well as twenty-nine (29) States of the United States were registered as follows:

68 in Obstetrical Nursing
44 in Surgical Nursing
13 in Operating Room Technique and Management
4 in Medical Nursing
6 in Psychiatric Nursing
2 in Advanced Obstetrical Nursing

Many requests are made to us for recommendation of those who have had our graduate courses which would signify the importance of these to the nursing profession at large. If these courses could be offered as a part of a university educational system we are convinced the demand for them would be greatly enlarged with much better qualified students applying and a greater contribution to nursing education resulting thereby.

As in previous years many administrators, instructors and supervisors of nursing schools and public health agencies have requested observation, particularly in the different phases of curriculum operation and methods of teaching especially as apply to the various clinical fields and to our public health program. Considerable demand has been made for our outlines of courses, manuals, study guides and record forms. In some instances these have not been met as our materials are not printed for public distribution. However as far as possible we satisfy the requests.

As of December thirty-first our student enrollment was:

New York Hospital Students		97
Third Year	28	
Second Year	25	
First Year	44	
Affiliating Students (from six schools)		41
Graduate Students		49
		187

During the year seventeen (17) New York Hospital students, four (4) affiliating students and eight (8) graduate students withdrew from the school. Three (3) left because of ill health, fourteen (14) for poor scholarship and unsuitability and twelve (12) for personal reasons.

The Scholarship Aid and Student Loan Fund established in 1933 is greatly needed and should be enlarged. During 1936 one student received scholarship aid to the amount of fifty dollars ($50.00) and one student received a loan of fifty dollars ($50.00). Because of its reduction no further scholarship aid will be available which is a serious detriment to the school.

A continuous plan for the better preparation of our faculty and staff has been carried out. Many have studied in nearby universities and colleges while others have attended courses offered in our school. Mindful of the accrued benefits of part-time study the fellowships granted by the Rockefeller Foundation in 1935 which extended through 1936 indicated the desirability and advantages of continuous full-time study at periodic intervals. The urgent need of some plan of furlough with salary is evident if nursing school faculties and staffs are to be sufficiently refreshed and invigorated to carry their responsibilities with greater effectiveness and to contribute to the much needed literature on nursing subjects.

Faculty members have represented our school and service in district, state and national professional meetings and on occasion have presented papers on pertinent topics. We have participated largely in the work of revision of the Curriculum Guide for Schools of Nursing to be published in 1937 by the National League of Nursing Education. The suggested outlines in psychology, materia medica, nutrition, psychiatric nursing and professional problems have been tried out with required modifications. It is gratifying to note that our present curriculum would require few changes to meet the proposed suggestions of this revised curriculum-guide which indicates the progressive character of our program of study as at present offered.

The library of a school has long been considered one of the most vital and important facilities for the conduction of the program and the development of the staff. The gradual growth of our professional library through the careful selection of all accessions necessarily limited by budgetary allowances is most gratifying to note. As of December thirty-first our report was:

Additions and replacements during 1936	38
Books assigned to departments (new)	18
Losses during 1936	15
Removed from circulation	0
Total books in active use	1,123
Pamphlets, bulletins, etc.	52
Professional periodicals subscriptions	37
Donated subscriptions	9

Loans from the Public Library of the City of New York have supplemented our numbers considerably. Through the generosity of Mr. Augustine J. Smith, Secretary of the Board of Governors, our library has the privilege of borrowing books from the New York Society Library.

We acknowledge with great appreciation the contribution made by Dr. Bronson S. Ray of the beautiful design for our book-plate in which are depicted many significant symbols of nursing and medicine surrounding the central motif, the seal of the hospital.

The personal library of Miss Sutliffe has been given to the school and among the books are many of unusual interest. It is proposed that this library form the nucleus of an historical collection of professional and non-professional books and other mementos to be housed in the alumnae room of the residence.

During the year a voluntary committee of faculty and staff under the chairmanship of Miss Agnes Schubert has given much time to the promotion and conduction of a non-professional library. Due to their untiring efforts this library boasts six hundred and five (605) volumes with a modest income from rentals of books which allows for new acquisitions at fairly frequent intervals.

NURSING SERVICE

In order to maintain the quality of nursing care as required every effort has been made to give considerate and thoughtful attention to the selection, retention and promotion of staff members. As we review the administration of our service for the past year we are impressed most forcibly by our inadequacy in meeting this requirement on account of a constantly changing group of graduate nurses and subsidiary workers employed for patient care. The seriousness of this turnover deserves most deliberate attention. With approved plans for increasing salaries and with regularly appointed assistant head nurses on night duty some slight improvement is shown in 1936 over 1935 for the professional staff.

Space does not permit the mention of all senior staff members who have left us. However we wish to record especially our appreciation of the services of Miss Katherine Amberson, Head of the Medical and Surgical Nursing Service, who resigned in order to accept the position of Director of Nursing Service at Albany Hospital and Assistant Director of the School of Nursing of the Russell Sage College. Miss Amberson was with us since the opening of the new hospital and contributed greatly to the satisfactory organization and administration of the nursing services and teaching. As her successor we have been exceedingly fortunate in the appointment of Miss Betty Parker, former Evening Administrative Assistant. Our gratitude for their excellent services is expressed to Miss Marjorie Treiber, Supervisor of Nurseries, and Mrs. Alice Fogg Pastore, Head Nurse, Labor and Delivery Room, Women's Clinic, both of whom organized and administered their services with great ability since the opening of the hospital and who have been succeeded by Miss Elizabeth Geiger and Miss Edith Gaeckle, respectively. Upon the resignation of Mrs. Muriel Weeks Ray, Miss Mary Fremd, the Assistant Supervisor, was appointed as Supervisor of General Operating Rooms but due to her untimely death in December, Mrs. Ray has kindly consented to serve in that important capacity temporarily. Miss Vera Beach, Instructor, Head Nurse and Supervisor of the Private Patient Service since her graduation from the school in 1932 resigned in June after faithful and devoted years of service to the hospital and was suc-

ceeded by Miss Hazel Emmett, formerly Head Nurse of the Private Operating Rooms, whose return to the service of our hospital was warmly welcomed. Due to the resignation of Miss Charlotte Argabrite as Evening Administrative Assistant, Miss Elizabeth Bell assumed responsibility for that service, Miss Halcie Boyer, formerly Night Supervisor of Medical and Surgical Nursing, succeeded Miss Bell as Night Administrative Assistant and Miss Virginia Daniels, Head Nurse on H-4, in turn was appointed Night Supervisor. Due to the serious illness of her mother, Miss Margaret Wyatt, Instructor of Nursing Principles and Practice, has required a prolonged leave of absence during which time Miss Helen Daum, Supervisor of Medical Nursing, has substituted for her.

RESIDENCE ACTIVITIES

All general residence activities this year have been carried out by the House Committee under the chairmanship of Miss Valentine and latterly Miss Emmett. It has been the policy of this committee to offer many types of extra professional activities in order to meet the varied interests of our large and unwieldy group. During the winter season weekly programs have been arranged with topics on current events, politics, music, drama, the dance, gardening, etc. Individual or group instruction has been planned as requested.

Outdoor recreation so very much needed for nurses because of their work, is very limited except at high cost to the individual although in appropriate seasons tennis, horseback riding, golf and team games are enjoyed by those who can afford them. All-day excursions to Jones' Beach were very popular during the summer. In all of our recreational and social activities, the cooperation of Miss Gillam and her staff has been particularly appreciated.

With deep regret and sorrow we record the deaths of the following alumnae:

	Class
Miss Irene H. Sutliffe (Director Emeritus)	1880
Mrs. William Gordon, née Mary W. Cameron	1888
Mrs. S. S. Jameson, née Kate Van Wie	1888
Miss Emma Siegel	1889
Miss Susan E. Johnson	1891
Miss Eleanor M. Dinehart	1895
Miss Alice M. Kyle	1898
Miss Agnes Fletcher	1899
Mrs. Oscar H. Davis, née Bertha G. Webster	1906
Mrs. A. F. Lutz, née Anna Keator	1906
Mrs. Mason Lee, née Mabel L. Kidney	1909
Miss Belle D. Seeley	1904
Mrs. Roy C. Johnson, née Elizabeth A. Baldwin	1911
Miss Isabel M. Galbraith	1912
Miss Helen L. Keannelly	1915
Mrs. Vernon O. Heddens, née Lucille M. Lucas	1917
Mrs. W. E. Nichol, née Mary B. McDonald	1929
Miss Mary D. Fremd (in service at New York Hospital)	1930
Miss Ernestine V. Riddell	1936

We are making preparations for the sixtieth anniversary of the founding of our school of nursing at which time we anticipate a large number of alumnae returning to the school.

In closing this report we express our appreciation of the confidence placed in us by the Governors, Administrative Officers, and Clinicians whose loyalty, cooperation and support have given us courage in the tasks before us.

Respectfully submitted,

ANNA D. WOLF,
Director of the School of Nursing and
Director of the Nursing Service.

February 25, 1937.

REPORT OF THE SOCIAL SERVICE COMMITTEE

To the President and Governors
of the New York Hospital.

GENTLEMEN: I submit to you the twenty-fourth Annual Report of the work done by the Social Service Committee and Sub-Committees during the past year.

Most of the figures in our Statistical Report have increased. 43,552 interviews and visits in and out of Hospital have been made. We referred a greater number of patients to Cooperative Agencies, almost one-third over our last year's figure.

56 Medical Students and 123 Student Nurses received instruction in our Social Service Department. Many of these were taken on visits to patients' homes—besides attending conferences on different types of case studies. Thanks to the hospitality of Dr. Lewis A. Conner, President of the Board of Burke Foundation, and Dr. Charles Gibson, Medical Director of Burke Foundation, an arrangement was made by our Social Service, with the cooperation of Miss Wolf, Director of the School of Nursing, which enabled our student nurses to visit Burke Foundation once a month, in groups of three or four. They spent the night and the following morning there. This was a most valuable experience and a great aid to them in their work.

Due to the closing of our Convalescent Hospital for Children on March 1, 1936, we were unable to send away as many patients as in past years. 240 children, in all, were placed at various convalescent homes.

153 of the total number referred could not be placed. Four of these were readmitted to the Hospital as a direct result of not being able to obtain convalescent care. It was impossible to find suitable convalescent homes for 43—and as for the balance—convalescent beds were filled and therefore not available. $4,079.94 was paid by the Social Service Committee and interested persons for children's convalescent care. 127 children were sent to Tribune camps.

Mrs. F. Burrill Hoffman made a valuable contribution to our convalescent care by taking six children over a period of two months at her home at Brewster, N. Y. They received—not only convalescent care—but her personal supervision and training.

Several boys, at the request of the Social Service Department of Payne Whitney Clinic, were sent to special camps through the financial aid of one of our members. The Public Health Department of our Hospital was also given assistance in sending children to camp.

Special mention should be made of the fine cooperation of the A.I.C.P. 55 beds for convalescent children were made available to us at the end of the summer for a period of two weeks at Sea Breeze, Staten Island. Our Committee paid a reasonable amount toward their maintenance. St. Mary's Hospital for Children, at Norwalk, Conn., took 27 of our children during June and July. Our Committee paid for their maintenance and transportation. St. Mary's Hospital for Children was a particular help to us as they took children as young as two years of age.

The Speedwell Society, in their different units, rendered us a most valuable service as they took infants and very young children at reduced rates. Mention also should be made of the Children's Aid Society who helped us with places, whenever possible.

April first our Committee took over the financial responsibilities of two additional social service workers; one to attend to convalescent work for children as her major duty, and one to work with the out of the district patients of the Pulmonary Service. The former worker was necessary because of the time that must be consumed in placing convalescent children—since the closing of our Convalescent Hospital for Children. The value of the services of the second worker is shown in the following letter to our Director, from Dr. W. J. Stainsby, Chief of the Pulmonary Service; extract from which I quote:

> "Having this worker has greatly increased the efficiency of the Clinic. The doctors are now provided with a satisfactory social service record of the patient and his family which is of much value in planning the course of treatment. We can now arrange for aid to these patients and for placing them in sanatoriums and hospitals in a prompt and efficient manner.
>
> It seems to me that this addition of a social service worker to the pulmonary clinic represents one of the most important steps we have so far taken in developing the clinic and I sincerely hope that this facility will be continued indefinitely".
>
> (signed) W. J. STAINSBY, M.D.

Last May our Committee paid the expenses of our Director and four social workers to the National Conference of Social Work held in Atlantic City. The impressions brought back by these workers were stimulating and challenging. The growing importance of volunteer representation in the National Conferences being one of the most outstanding.

We are very thankful for the renewed grant from the Havens Relief Fund Society.

We have been obliged to continue emergency aid to a number of families waiting to be taken over for permanent relief by different organizations.

Mrs. Payne Whitney continues to give us the use of her car for one half day a week. This is of immense help to our Staff in making home calls on patients.

Members of our Social Service Committee—anxious to see other departments of the Hospital—have been much gratified by visits to the Pavilions, Physio Therapy Pool, Out Patient Clinics, and the Laundry. Those in charge of these departments were most generous in giving of their time and explaining the work of these busy places. Miss Gillam, Chief of our Nutrition Department, gave a most interesting talk and demonstration concerning the work of her department.

The Social Service Committee Meetings have been well attended. Thirteen new members were added during the year. There have been no resignations. We lost, through death, a charter and valued member—Mrs. William Goadby Loew.

GIFT SHOP

Mrs. Paul Dineen, as Chairman, has accomplished an outstanding piece of work—aided by her Committee—Miss Louise Scott, Mrs. Lowell Thomas and Mrs. Sosthenes Behn. The Shop is not only filling a need for the Hospital and patients, but it is also helping to support the Social Service Department.

The increase in business during the past year has made it necessary to enlarge the facilities—6 full time workers and one part time assistant are now permanently employed.

To the vision, courage, hard work and efficiency of this Committee we owe the success of this venture, which was undertaken very reluctantly over four years ago.

VOLUNTEER COMMITTEE

Miss Celia Robinson, *Chairman.*

On January 15, 1936, Mrs. Frederick Schall was appointed Vice-Chairman. Mrs. Holbrook, Mrs. Parker, Mrs. Browne, and Miss Schumacher were appointed Captains. There were 92 Active Volunteers in February, 1936, the high mark of the year—but the highest number of hours given was in July:—69 active Volunteers served 6521 hours. Fifteen Medical Students doing research work under various Doctors worked as Volunteers during that period on a full time basis. There were in 1936, a total of 844 active Volunteers who served 50,873 hours; in 1935, there were 831 active Volunteers serving a total of 33,699 hours; consequently, the figures show an increase of 1.56% in active Volunteers who worked and an increase of 51% in the hours served in 1936 over those in 1935.

This splendid service, with its steadily increasing efficiency, has been invaluable. To Miss Robinson, Mrs. Schall and her captains we owe a debt of gratitude.

LIBRARY COMMITTEE

Miss Frances Reilly was appointed chairman following the resignation of Mrs. Walter Jennings. Mrs. Horace Schmidlapp and Mrs. Langdon Marvin also serve on the Library Committee. In the absence of Miss Reilly, Mrs. Schmidlapp has given much time and thought to this work.

13,009 books were given out—an increase of 1,898 over last year. 1,494 books were donated during the year.

VISITING AND INFORMATION

Mrs. Scoville Treadwell represented our Social Service Committee at a lecture given by Dr. Lindeman on the Attitude of the Layman and the Professional Toward Each Other. She summarized this lecture at one of our meetings, and also reported her visits to the Women's Emergency Shelter Home and several private nursing homes where chronic patients are accepted. This has been a most valuable source of information to the members of our Committee and to the Social Service Staff.

CLOTHING AND SUPPLY COMMITTEE

Mrs. C. Morton Whitman, *Chairman;* Mrs. Charles E. Farr, *Treas.*

During the year there were 77 donors—making 214 donations; 326 new articles were given by the Needlework Guild of America. The Junior Emergency Relief Society gave 60 layettes and kits, also scrap books and gauze compresses. The Clothing Center of the Junior League sent us 500 articles, and Miss Bowdoin gave us knitted sweaters, stockings, socks and scarfs; a total of 169 articles. Aside from this we have received many donations of clothing from the members of the Social Service Committee. We also bought, with $250.00, supplied by the Clothing Committee, and $100.00 from General Fund, new underwear and children's sweaters.

CHILDREN'S COMMITTEE

Mrs. Nathaniel Hill, *Chairman.*

The following members volunteered to serve with Mrs. Hill on this Committee:

Mrs. Charles Shipman Payson
Mrs. S. Parker Gilbert
Mrs. Curry Watson
Mrs. Clarence L. Hay
Miss Edith Marshall

This Committee meets twice a month with the Pediatric workers, discussing their special needs and problems. This work is growing and promises to be one of the most important divisions of the Social Service Department.

MILK FUND

Mrs. Payne Whitney donated part of the proceeds from her annual fair to our Milk Fund. A total of 43,430 quarts was given to children attending our Pediatric Clinics—or an average of 120 quarts daily throughout the year. This milk was given at the request of the Pediatricians and was part of the therapeutic plan.

I cannot close without a tribute to my Committee. Their whole hearted support—advice and untiring effort—have made this work possible.

To our staff—I wish to express my grateful thanks—and to the Governors and to Mr. Sargent—my appreciation for their continued interest and support.

Respectfully submitted,

ELSIE C. WOODWARD,
Chairman.

COMMITTEES OF THE SOCIAL SERVICE DEPARTMENT FOR THE YEAR 1936

Executive Committee

MRS. WILLIAM WOODWARD.....*Chairman*
MRS. CORNELIUS N. BLISS.....*First Vice-Chairman*
MRS. AUGUSTINE J. SMITH.....*Second Vice-Chairman*
MRS. WALTER JENNINGS.....*Third Vice-Chairman*
MRS. S. PARKER GILBERT.....*Fourth Vice-Chairman*
MRS. PAUL DINEEN.....*Secretary*
MRS. MICHAEL GAVIN.....*Treasurer*
MISS EDITH MARSHALL.....*Assistant-Secretary*

Permanent Executive Committee

MRS. ARTHUR ISELIN
MRS. CLARENCE L. HAY
MRS. PAYNE WHITNEY
MRS. SCOVILLE TREADWELL
MRS. SOSTHENES BEHN

Milk Committee

MRS. PAYNE WHITNEY

Library Committee

MISS FRANCES REILLY
MRS. HORACE SCHMIDLAPP
MRS. HAMILTON HADDEN
MRS. LANGDON MARVIN

Clothing and Supply Committee

MRS. C. MORTON WHITMAN
MRS. CHARLES E. FARR
MRS. SKIRVIN ADAMS

Volunteer Committee

MISS CELIA ROBINSON
MRS. FREDERICK SCHALL

Children's Committee

MRS. NATHANIEL HILL
MRS. CHARLES S. PAYSON
MRS. S. PARKER GILBERT
MRS. CURRY WATSON
MRS. CLARENCE L. HAY
MISS EDITH MARSHALL

Gift Shop Committee

MRS. PAUL DINEEN
MISS LOUISE B. SCOTT
MRS. SOSTHENES BEHN
MRS. LOWELL THOMAS

Visiting and Information Committee

MRS. SCOVILLE TREADWELL
MISS SARAH BALDWIN

GENERAL COMMITTEE

1936

SKIRVIN ADAMS
FREDERIC W. ALLEN
VINCENT ASTOR
MERLIN H. AYLESWORTH
GEORGE F. BAKER
SARAH BALDWIN
HENRY G. BARBEY
R. LIVINGSTON BEECKMAN
SOSTHENES BEHN
GORDON KNOX BELL
CORNELIUS N. BLISS
CORNELIUS N. BLISS, JR.
J. NELSON BORLAND
GEORGE T. BOWDOIN
DONALD BRACE
JUNIUS H. BROWNE, JR.
KING CARLEY
DAVID H. CARNAHAN
RUSSELL CECIL
JOSEPH H. CHOATE
JOHN CLAFLIN
POSTLETHWAITE COBB
FULTON CUTTING
HENRY W. DE FOREST
HIRAM DEWING
WATSON B. DICKERMAN
CLARENCE DILLON
PAUL DINEEN
JAMES B. DUKE
BEVERLEY DUER
SIMONDS DURYEA
ALBERT ELY, JR.
LOUISE EDEY
CHARLES E. FARR
HAROLD FOWLER
SNOWDEN A. FAHNESTOCK
MICHAEL GAVIN
JAMES W. GERARD
S. PARKER GILBERT
ROBERT HASSLER
HAMILTON HADDEN
GEORGE G. HAVEN
CLARENCE L. HAY
GEORGE C. HECK
BARKLIE McKEE HENRY
THEODORE HETZLER
CRAWFORD HILL
NATHANIEL HILL
F. BURRALL HOFFMAN
JOHN HOLBROOK, JR.
ARTHUR HOLLAND
G. BEEKMAN HOPPIN
THOMAS HOWELL
CARL TURNER HYDER
ARTHUR ISELIN
WALTER JENNINGS
J. L. JOHNSTON
LEILA JONES
MRS. JOHN D. KENNEDY
MRS. L. C. LEDYARD, JR.
MRS. OSWALD S. LOWSLEY
MRS. MERRALL MacNEILLE
MISS EDITH MARSHALL
MRS. LANGDON MARVIN
MRS. WALTER MAYNARD
MRS. BENJAMIN MICHAILOVSKY
MRS. SAMUEL MILBANK
MRS. STEPHEN C. MILLETT, JR.
MRS. CHARLES MOORE, 3RD
MRS. WILLIAM SCOVILLE MOORE
MRS. JAMES MURPHY
MRS. KENNETH O'BRIEN
MRS. JOHN PARKINSON, JR.
MRS. D'ASSERN PARKER
MRS. CHARLES SHIPMAN PAYSON
MRS. H. C. PHIPPS
MRS. BEEKMAN POOL
MRS. EDWIN POTTER
MRS. JOHN T. PRATT, JR.
MRS. HAROLD I. PRATT
MRS. JOHNSTON L. REDMOND
MISS FRANCES REILLY
MRS. J. RANDOLPH ROBINSON
MISS CELIA ROBINSON
MRS. EDMUND ROGERS
MRS. JOSEPH C. ROPER
MRS. HENRY P. RUSSELL
MISS MARY RYAN
MISS MARJORIE RYAN
MRS. MURRAY SARGENT
MRS. FREDERICK SCHALL
MRS. HORACE SCHMIDLAPP
MISS MARY SCHUMACHER
MISS LOUISE B. SCOTT
MRS. AUGUSTINE J. SMITH
MRS. EDWARD L. SMITH
MRS. WILLING SPENCER
MISS CANDACE STIMSON
MRS. ROBERT E. STRAWBRIDGE, JR.
MRS. TRUMAN TALLEY
MRS. MYRON C. TAYLOR
MRS. LOWELL THOMAS
MRS. EDWARD TOWNSEND
MRS. SCOVILLE TREADWELL
MRS. RICHARD TRIMBLE
MRS. PAUL TUCKERMAN
MRS. WOODWARD VIETOR
MISS ADELE WALKER
MRS. CLARA B. WALSH
MRS. CURRY WATSON
MRS. C. MORTON WHITMAN
MRS. JOHN HAY WHITNEY
MRS. PAYNE WHITNEY
MRS. ROBERT WINTHROP
MRS. WILLIAM WOODWARD
MISS ETHEL WOODWARD
MRS. ROBERT R. YOUNG

HONORARY MEMBERS

JAMES GREENWAY
DR. EVELYN HOLT

NEW YORK HOSPITAL SOCIAL SERVICE

TREASURER'S REPORT

FOR THE CALENDAR YEAR OF *1936*

1936			
Jan. 1	*General and Sundry Balance on hand*		$ 7,092.80
	Receipts:		
	Dues in 1936	$ 1,050.00	
	Members' Donations	2,555.00	
	Gift Shop Donations	3,000.00	
	United Hospital Drive Allotment	26,505.89	33,110.89
			$40,203.69
	Disbursements:		
	Salaries in 1936	$14,047.84	
	Bonuses	860.00	
	General and Sundry Disbursements	1,586.49	
	Convalescent Summer Work	1,450.00	
	Christmas	346.50	18,290.83
Dec. 31	General and Sundry Balance		$21,912.86
Donations received by Director of Social Service from private sources and spent for special uses			$ 3,254.36
1936			
Jan. 1	Milk Account Balance on hand		$ 9,158.37
	Receipts:		
	Mrs. Whitney's Fair for 1936 for Milk Fund	$ 3,000.00	3,000.00
			$12,158.37
	Disbursements:		
	Milk distributed January to December 1936	4,650.00	$ 4,650.00
Dec. 31	Milk Account Balance		$ 7,508.37

Summary:

General and Sundry Balance	$21,912.86
Milk Account Balance	7,508.37
	$29,421.23

Depositary:
Chemical Bank & Trust Company, at 74th St., Madison Avenue Branch.

Respectfully submitted,

GERTRUDE HILL GAVIN,
Treasurer.

STATISTICAL REPORT OF THE NEW YORK HOSPITAL SOCIAL SERVICE DEPARTMENT

January 1—December 31, 1936

Including Services of Thirteen Full-Time and Two Half-Time Workers

PATIENTS RENDERED SERVICES

Number of patients carried from December 31, 1935	1,188
Number of new and reinstated patients in 1936	7,281
Total number of patients in 1936	8,469
Number of patients closed in 1936	7,089
Number of patients carried forward to 1937	1,380

Number of N. Y. H. Clinics attended by Social Service Workers	6,081
Number of visits to patients' homes	4,136
Number of visits to patients in hospital pavilions	6,618
Number of cooperative visits	388
Number of clinic, office and telephone interviews	32,410
Total number of visits and interviews	43,552
Referred to Cooperative Agencies	1,159
Sent to Convalescent Homes and Special Camps	579
Sent to T. B. Hospitals, Sanatoria and Preventoria	51
Sent to Permanent and Chronic Homes	56
Reports to Agencies	1,437
Milk given by Social Service Committee (quarts)	43,430
Surgical Appliances	122
Clothing given to families	458
Books distributed from Hospital Library	13,009
Letters written	6,444

Respectfully submitted,

HANNAH L. JOSEPHI,
Director.

LADIES' AUXILIARY

To the Society of the Lying-In Hospital

1936

OFFICERS

President	Mrs. Frederick H. Prince, Jr.
First Vice-President	Mrs. Robert A. Lovett
Second Vice-President	Mrs. Allan S. Locke
Treasurer	Mrs. Paul Pryibil
Assistant Treasurer	Mrs. E. Farrar Bateson
Recording Secretary	Mrs. Henry S. Morgan
Corresponding Secretary	Mrs. Alexander P. Morgan

MEMBERS OF THE BOARD OF THE LADIES' AUXILIARY

Mrs. E. Farrar Bateson
Mrs. Crawford Burton
Mrs. Irving B. Kingsford
Mrs. Thomas S. Lamont
Mrs. Allan S. Locke
Mrs. Robert A. Lovett
Mrs. Hunter S. Marston
Mrs. C. V. S. Mitchell
Mrs. Stephen C. Millett, Jr.
Mrs. Alexander P. Morgan
Mrs. Henry S. Morgan
Mrs. Frederick H. Prince, Jr.
Mrs. Paul Pryibil
Mrs. Huston Rawls
Mrs. William A. W. Stewart

ADVISORY COMMITTEE

Mrs. Morgan Hamilton
Mrs. John C. Hughes
Mrs. Paul Pennoyer

Chairman of Executive Committee	Mrs. Frederick H. Prince, Jr.
Chairman of House Committee	Mrs. E. Farrar Bateson
Chairmen of Volunteer Committee	Mrs. Alexander P. Morgan Mrs. Irving B. Kingsford

LADIES' AUXILIARY

Treasurer's Report, Year Ending October 31, 1936

Receipts

Annual Dues:			
Patrons	$ 800.00		
Associates	100.00		
Contributing	575.00		
Sustaining	860.00	$2,335.00	
Donations:			
Board of Governors of the Lying-In Hospital:			
October 31, 1935	$1,500.00		
Nov. 1, 1935-Oct. 31, 1936	3,000.00		
	$4,500.00		
Mrs. Morgan Hamilton	1,500.00		
Mrs. Herbert L. Satterlee	240.00		
Mrs. Junius S. Morgan	100.00		
Mrs. Paul G. Pennoyer	75.00		
Mrs. Richard F. Hoyt	5.00		
Mrs. Henry S. Morgan—to provide for contribution to Lying-In Hospital for rental of radium	350.00		
Mrs. Robert A. Lovett and Mrs. Paul Pryibil—to provide for special contribution to Children's Welfare Federation	25.00	6,795.00	
Babies' Class Dues		618.00	
Christmas Fund		40.50	
Proceeds of "Ideas Unlimited" exhibition		25.50	
Babies' Alumni Dues		960.00	
Total Receipts			$10,774.00

Disbursements

New York Hospital—Salaries	$7,222.35		
Lying-In Hospital—rental of radium	350.00		
Pension	360.00		
Lunch money	149.05		
Postage, printing and stationery	107.84		
Petty expenses—Mrs. V. T. Kinzel, Dr.	100.00		
Books "Advice to Mothers"	41.00		
Christmas gifts to employees	40.00		
Auditing	25.00		
Children's Welfare Federation	25.00		
Welfare Council of the City of New York	10.00		
Subscription to magazines presented to New York Hospital Library	14.50		
Miscellaneous	18.99	$8,463.73	
Babies' Alumni Fund:			
Relief	$ 100.00		
Material for sewing class	100.00		
Printing and stationery	59.90	259.90	
Total Disbursements			8,723.63
Excess Receipts Over Disbursements			$ 2,050.37
Cash on Deposit November 1, 1935			2,385.77
Balance, Cash on Deposit with Irving Trust Company October 31, 1936:			
General		$3,083.74	
Babies' Alumni		1,352.40	$ 4,436.14

Respectfully submitted,

HELEN PORTER PRYIBIL,
Treasurer.

LADIES' AUXILIARY

To the Society of the Lying-In Hospital

MEMBERS

Aldred, Mrs. John E.
Alker, Mrs. Carroll B.
Anderson, Mrs. Henry H.
Andrews, Mrs. DeLano
Auchincloss, Mrs. J. Howland
Bacon, Mrs. Robert
Barney, Mrs. Charles T.
Bartow, Mrs. Francis D.
Bateson, Mrs. E. Farrar
Bleecker, Mrs. Lyman C.
Bloodgood, Mrs. Wilber A.
Bodman, Mrs. Herbert L.
Bowdoin, Mrs. George T.
Braman, Mrs. Chester A.
Brown, Mrs. Donald W.
Budd, Mrs. Kenneth P.
Burrill, Mrs. Middleton S.
Burton, Mrs. Crawford
Burton, Mrs. Robert Lewis
Campbell, Mrs. James B.
Carhart, Mrs. Harold W.
Carver, Mrs. Clifford N.
Cheney, Mrs. Ward
Clark, Mrs. F. G.
Clark, Mrs. Grenville
Clarke, Mrs. George H.
Clendenin, Mrs. Joseph, Jr.
Cogswell, Mrs. William F.
Collier, Mrs. Price
Corey, Mrs. Alan L.
Coulter, Mrs. Charles J.
Cromwell, Mrs. Jarvis
Cushman, Mrs. Paul
Davenport, Mrs. McHarg
Davis, Mrs. Asa B., Jr.
deRham, Mrs. Casimir
Dickey, Mrs. Charles D., Jr.
Duer, Mrs. Beverley
Dunscombe, Mrs. Duncan
Emmons, Mrs. Weld
Ferry, Mrs. Mansfield
Fortington, Mrs. H. A.
Frick, Mrs. Childs
Gardner, Mrs. Paul E.
Gates, Mrs. Artemus L.
Goodridge, Mrs. F. G.
Gould, Mrs. Edwin
Govin, Mrs. May
Greer, Mrs. Louis M.
Greve, Mrs. William
Guthrie, Mrs. William D.
Hammond, Mrs. Paul
Hamilton, Mrs. Morgan
Hard, Mrs. DeCourcy L.
Harrar, Mrs. James A.
Harriman, Mrs. E. Roland
Harris, Mrs. Henry U.
Hay, Mrs. Clarence
Hollins, Mrs. Harry B.
Hoyt, Mrs. Henry R.
Hoyt, Mrs. Richard F.
Hughes, Mrs. John C., Jr.
Hughes, Miss Mildred G.
Hyde, Mrs. Clarence
Iselin, Mrs. Arthur
Iselin, Mrs. Ernest
Iselin, Mrs. O'Donnell
James, Mrs. Oliver B.
Kingsford, Mrs. Irving B.
Ladd, Mrs. William C.
Lamont, Mrs. Thomas S.
Lawrence, Mrs. Effingham
Lawrence, Mrs. Effingham, Jr.
Lawrence, Mrs. John L.
Lawrence, Mrs. Townsend
Ledyard, Mrs. Lewis Cass
Lloyd-Smith, Mrs. Wilton
Locke, Mrs. Allan S.
Lorillard, Mrs. Pierre
Lovett, Mrs. Robert A.
Lowe, Mrs. Henry W.
McGrath, Mrs. Raymond D.
McLane, Mrs. Pratt
Markoe, Mrs. James W.
Marsh, Mrs. John B.
Marston, Mrs. Hunter S.
Milburn, Mrs. Devereux
Millett, Mrs. Stephen C., Jr.
Mitchell, Mrs. Clarence Blair
Mitchell, Mrs. Clarence Van S.
Moore, Mrs. Louis deB.
Morgan, Mrs. Alexander P.

Morgan, Miss Anne
Morgan, Miss Caroline L.
Morgan, Mrs. Edwin
Morgan, Mrs. Henry S.
Morgan, Mrs. Junius S.
Mott, Mrs. John B.
Nichols, Mrs. George
Nixon, Mrs. Lewis
Nixon, Mrs. Stanhope W.
Norton, Mrs. C. D.
O'Brien, Mrs. Kenneth
Parker, Mrs. Willard, Jr.
Paton, Mrs. Morton S.
Peabody, Mrs. John D.
Pell, Mrs. Clarence C.
Pendleton, Mrs. Francis K.
Pennoyer, Mrs. Paul G.
Pierce, Mrs. Palmer E.
Pratt, Mrs. Harold I.
Prince, Mrs. Frederick H., Jr.
Pryibil, Mrs. Paul
Rawls, Mrs. Huston
Redmond, Mrs. Henry S.
Redmond, Mrs. Roland L.
Reynolds, Mrs. Jackson E.
Robertson, Mrs. Hugh S.
Rockefeller, Mrs. John D., Jr.
Roosevelt, Mrs. Archibald B.
Roosevelt, Mrs. James
Ryer, Mrs. Fletcher
Satterlee, Mrs. Raymond
Satterlee, Mrs. Herbert L.
Sheldon, Mrs. Raymond
Smith, Miss Josephine
Smithers, Mrs. Christopher D.
Stewart, Mrs. Wm. A. W.
Taft, Mrs. William H., 2nd
Taggart, Mrs. Rush
Tappin, Mrs. Huntington
Taylor, Mrs. James B., Jr.
Tibbett, Mrs. Lawrence
Tilford, Mrs. Henry M.
Tompkins, Mrs. Boylston A.
Twombly, Miss Ruth V.
Van Ingen, Mrs. Lawrence B.
von Stade, Mrs. F. Skiddy
Wardwell, Mrs. Allen
Warren, Mrs. George Henry
Warren, Mrs. Whitney
Weekes, Mrs. Harold H.
Wellington, Mrs. Herbert G.
Wendell, Mrs. William G.
Whitney, Mrs. George
Whitridge, Mrs. Arnold
Witherbee, Mrs. Frank S.
Woods, Mrs. Arthur

DEPARTMENT OF MEDICINE, NEW YORK HOSPITAL

Physician-in-Chief

EUGENE F. DUBOIS, M.D.

Consulting Physicians

LEWIS A. CONNER, M.D.
SAMUEL W. LAMBERT, M.D.
JOSEPH C. ROPER, M.D.
WILLIAM R. WILLIAMS, M.D.

Attending Physicians

MALCOLM GOODRIDGE, M.D.
FOSTER KENNEDY, M.D.*
WILLIAM S. LADD, M.D.
WALTER L. NILES, M.D.
HENRY B. RICHARDSON, M.D.
HANS J. SCHWARTZ, M.D.†
HAROLD J. STEWART, M.D.

Associate Attending Physicians

RUSSELL L. CECIL, M.D.
EDWARD CUSSLER, M.D.
CARY EGGLESTON, M.D.
ARTHUR L. HOLLAND, M.D.
HAROLD E. B. PARDEE, M.D.
PAUL REZNIKOFF, M.D.
HENRY JAMES SPENCER, M.D.
HAROLD G. WOLFF, M.D.*

Assistant Attending Physicians

HORACE S. BALDWIN, M.D.
HENRY BEEUWKES, M.D.
HARRY A. BRAY, M.D.
ROBERT A. COOKE, M.D.
ARTHUR W. GRACE, M.D.
CONNIE M. GUION, M.D.
RICHARD J. HAHN, M.D.
EDWIN T. HAUSER, M.D.
LOUIS A. HAUSER, M.D.
EVELYN HOLT, M.D.
LESLIE A. HOMRICH, M.D.
ASA L. LINCOLN, M.D.
EDGAR MAYER, M.D.
ADE T. MILHORAT, M.D.
THEODORE W. OPPEL, M.D.
NORMAN PLUMMER, M.D.
JOHN H. RICHARDS, M.D.
EPHRAIM SHORR, M.D.
WENDELL J. STAINSLY, M.D.
LEWIS D. STEVENSON, M.D.*
BRUCE WEBSTER, M.D.
ALEXANDER H. WILLIAMSON, M.D.*
DAN H. WITT, M.D.

Physicians to Out-Patients

LEONORA ANDERSEN, M.D.
ABRAHAM A. ANTOVILLE, M.D.
WILLIAM M. ARCHER, M.D.†
JAMES R. BEARD, M.D.
HAROLD S. BELCHER, M.D.
HARRY S. BERKOFF, M.D.
JAMES M. BETHEA, M.D.
GEORGE E. BINKLEY, M.D.
EDWARD A. BURKHARDT, M.D.
FRANCIS W. DAVIS, M.D.
JOHN C. DUNDEE, M.D.
HENRY S. DUNNING, M.D.
EMIL A. FALK, M.D.
L. EDWARD GAUL, M.D.†
JOHN M. GIBBONS, M.D.
ANDREW J. GILMOUR, M.D.†
DAVID GLUSKER, M.D.
THOMAS N. GRAHAM, M.D.†
SIDNEY GREENBERG, M.D.
CLARA R. GROSS, M.D.
JOHN H. HARRIS, M.D.†
LOUIS HAUSMAN, M.D.*
MILTON HELPERN, M.D.
FREDERICK W. HOWARD, M.D.
LIEF Y. JACOBSEN, M.D.
SCOTT JOHNSON, M.D.
MAURICE B. KAGAN, M.D.
ARTHUR F. KRAETZER, M.D.†
MICHAEL LAKE, M.D.
DOROTHEA LEMCKE, M.D.
LEON I. LEVINE, M.D.
GEORGE M. LEWIS, M.D.†
JULIA V. LICHTENSTEIN, M.D.†
ROBERT M. LINTZ, M.D.
ROBERT O. LOEBEL, M.D.
THOMAS T. MACKIE, M.D.
WILLIAM M. MACLEAN, M.D.
KIRBY M. MARTIN, M.D.
MARSH MCCALL, M.D.
ANNIE PARKS MCCOMBS, M.D.
F. HAMILTON MERRILL, M.D.
L. MARY MOENCH, M.D.
EDITH E. NICHOLLS, M.D.
HENRY D. NILES, M.D.†
DOUGLASS PALMER, M.D.
NORMAN PAPAE, M.D.
FRANK H. PETERS, M.D.
HERBERT POLLACK, M.D.
ARTHUR H. RAYNOLDS, M.D.
ADA CHREE REID, M.D.
RAY H. RULISON, M.D.†**
THERESA SCANLAN, M.D.

* Neurology.
† Dermatology.
** Resigned.

DEPARTMENT OF MEDICINE—*Continued*

PHYSICIANS TO OUT-PATIENTS—*Continued*

Mabel G. Silverberg, M.D.†
Aaron D. Spielman, M.D.
John W. Stickney, M.D.
William D. Stubenbord, M.D.
Ralph E. Swope, M.D.
Leonard Tarr, M.D.
Edward Tolstoi, M.D.
Marian Tyndall, M.D.
Arthur L. Washburn, M.D.
Byard Williams, M.D.
George J. Young, M.D.
Anibal Zelaya, M.D.†
Morris Zucker, M.D.

Assistant Physicans to Out-Patients

Julliette Bernat, M.D.
Bryant E. Christensen, M.D.
Laila Coston-Conner, M.D.
Kenneth M. Davenport, M.D.
Edward M. Dodd, M.D.
Frank Falconer, M.D.
Winifred H. Franklin, M.D.
Ben Friedman, M.D.
Elmer S. Gais, M.D.
Irene H. Gates, M.D.
Armand L. Greenhall, M.D.
Herbert D. Ingram, M.D.
Adib Karam, M.D.
LeMoyne C. Kelley, M.D.
Marguerite Kingsbury, M.D.
Estelle E. Kleiber, M.D.
Milton L. Kramer, M.D.
Jacques Kroner, M.D.
Bernhard Kugelmann, M.D.
J. George Lang, M.D.
Louis Langman, M.D.
Virginia Langworthy, M.D.
Edward Levy, M.D.
Jane Lockwood, M.D.
Isabel London, M.D.
Vida J. Mathews, M.D.
Mack McConkey, M.D.
Benjamin Miller, M.D.
Willis A. Murphy, M.D.
Marjorie Nelson, M.D.
Joseph K. Newton, M.D.
Anna Platt, M.D.
Eric C. Richardson, M.D.
Evelyn Rogers, M.D.
Sophie A. Root, M.D.
Herman Rothman, M.D.
Lionel C. Rubin, M.D.
Samuel M. Seidlin, M.D.
Paula Seiler, M.D.
John G. Vaughan, M.D.
Mary Walton, M.D.
Stephen White, M.D.
Leverett S. Woodworth, M.D.
Galen R. Wright, M.D.

Provisional Assistants to Out-Patients

Miguel Carreras, M.D.
Harold Fisher Pierce, M.D.

Graduate Clerks

D. Murray Angevine, M.D.
Katherine Butler, M.D.
Maximo Carrizo-Villarreal, M.D.
Marion Fairfield, M.D.

Consultant in Syphilology

Fielding L. Taylor, M.D.

Research Fellows in Medicine

Theodore W. Oppel, M.D.
Carroll A. Pfeiffer, M.D. (Henry Research Fund)

Resident Physician

John E. Dietrick, M.D.

Assistant Resident Physicians

Veronica C. Brown, M.D.
John R. Graham, M.D.
Robert C. Kirk, M.D.
Byrd S. Leavell, M.D.
Walsh McDermott, M.D.
Robert B. McKittrick, M.D.
Robert F. Watson, M.D.
Charles H. Wheeler, M.D.

Interns

George W. Hebard, M.D.
John F. Meakins, M.D.
Erwin E. Peters, M.D.
Arthur M. Sutherland, M.D.
Lewis Thorne, M.D.
Alphonse E. Timpanelli, M.D.

† Dermatology.

DEPARTMENT OF SURGERY, NEW YORK HOSPITAL

Surgeon in-Chief
GEORGE J. HEUER, M.D.

Consulting Surgeons
CHARLES L. GIBSON, M.D. JOHN A. HARTWELL, M.D.
JAMES MORLEY HITZROT, M.D.

Senior Attending Surgeon
EUGENE H. POOL, M.D.

Attending Surgeons
WILLIAM DEWITT ANDRUS, M.D. SEWARD ERDMAN, M.D.
CHARLES E. FARR, M.D.

Associate Attending Surgeons
PAUL A. DINEEN, M.D. WILLIAM F. MACFEE, M.D.
GUILFORD S. DUDLEY, M.D. JOHN A. VIETOR, M.D.
RUFUS E. STETSON, M.D. (Transfusions)
FRANK C. YEOMANS, M.D. (Proctology)

Assistant Attending Surgeons
RALPH F. BOWERS, M.D. FRANK J. MCGOWAN, M.D.
J. HERBERT CONWAY, M.D. RICHARD MEAGHER, M.D. (Neurosurgery)*
NELSON W. CORNELL, M.D. RUSSELL H. PATTERSON, M.D.
WADE DULEY, M.D. BRONSON S. RAY, M.D.
JOHN H. GARLOCK, M.D. PRESTON A. WADE, M.D.
FRANK N. GLENN, M.D. W. MORRIS WEEDEN, M.D.
ROBERT A. WISE, M.D.

Junior Assistant Attending Surgeons
DWIGHT B. FISHWICK, M.D. JOHN P. WEST, M.D.

Surgical Pathologist
N. CHANDLER FOOT, M.D.

Extern in Surgical Pathology
L. S. CHERNEY, M.D.

Anaesthetist
† ELLA M. HEDIGER, M.D.

Alternate Anaesthetist
ROSE ANDRÉ, M.D.

Surgeons to Out-Patients
POL N. CORYLLOS, M.D. D. REES JENSEN, M.D.
EDWARD M. FINESILVER, M.D. JOHN E. SUTTON, JR., M.D.

Assistant Surgeons to Out-Patients
ALICE R. BERNHEIM, M.D. MERTON L. GRISWOLD, M.D.
ROBERT T. FINDLAY, M.D. ISABEL LONDON, M.D.
WILLIAM G. TERWILLIGER, M.D.

OPHTHALMOLOGY

Consulting Surgeons
CLYDE E. MCDANNALD, M.D. FRANCIS W. SHINE, M.D.

Attending Surgeon
BERNARD SAMUELS, M.D.

Associate Attending Surgeon
MILTON L. BERLINER, M.D.

Surgeons to Out-Patients
CHARLES A. DRAKE, M.D. ELIZABETH M. MACNAUGHER, M.D.
SAMUEL FORSTER, M.D. EDGAR P. SHERMAN, M.D.

---

* Deceased. † Resigned.

DEPARTMENT OF SURGERY—*Continued*

Assistant Surgeons to Out-Patients

ANNE C. CAREY, M.D.
ALICE ERLANGER, M.D.
BLUMA FELDMAN, M.D.
SAMUEL GARTNER, M.D.

OPHTHALMOLOGY

Provisional Assistant Surgeon to Out-Patients

MAX JOSEPH PIERSON, M.D.

OTOLARYNGOLOGY

Consulting Surgeons

JAMES P. ERSKINE, M.D.
HENRY H. FORBES, M.D.
MARVIN F. JONES, M.D.
JOHN D. KERNAN, M.D.

Associate Attending Surgeon

ARTHUR PALMER, M.D.

Assistant Attending Surgeons

THOMAS J. GARRICK, M.D.
S. FARRAR KELLEY, M.D.
GERVAIS W. MCAULIFFE, M.D.
JAMES O. MACDONALD, M.D.
EDGAR M. POPE, M.D.

Surgeons to Out-Patients

JACOB APPLEBAUM, M.D.
WILLIAM H. AYRES, M.D.
ANNE S. BELCHER, M.D.
EMMETT C. FITCH, M.D.
HERBERT GRAEBNER, M.D.
ALFRED F. HOCKER, M.D.
FERNAND VISZTREICH, M.D.

Assistant Surgeons to Out-Patients

WILLIAM B. ALLAN, M.D.
HAROLD BLAUVELT, M.D.
LYMAN C. DURYEA, M.D.
PAUL G. FRANK, M.D.
CARL C. JANOWSKY, M.D.
LEOPOLD MEHLER, M.D.
LESLIE E. MORRISSETT, M.D.
SAMUEL MORSE, M.D.
PHIL H. NEAL, M.D.
OTTO V. M. SCHMIDT, M.D.

ORTHOPEDICS

Assistant Attending Surgeons

IRVIN BALENSWEIG, M.D.
CHARLES L. PLUNKETT, M.D.

Surgeon to Out-Patients

MAURICE G. LANGSAM, M.D.

Assistant Surgeon to Out-Patients

JAMES F. B. ZWEIGHAFT, M.D.

Provisional Assistant Surgeons to Out-Patients

WILLIAM D. DUNAWAY, M.D.
WILLIAM A. WALKER, M.D.

UROLOGY

Attending Surgeon

EDWARD L. KEYES, M.D.

Associate Attending Surgeons

A. RAYMOND STEVENS, M.D.
RUSSELL S. FERGUSON, M.D.

Assistant Attending Surgeons

MARIO D. F. BLASUCCI, M.D.
ARCHIE L. DEAN, JR., M.D.
JOHN W. DRAPER, M.D.
ROBERT S. HOTCHKISS, M.D.
HOWARD S. JECK, M.D.
ANNE E. KUHNER, M.D.
ALLISTER M. MCLELLAN, M.D.
JOHN H. MORRISSEY, M.D.
HUGH WARREN, M.D.
WENDELL J. WASHBURN, M.D.

DEPARTMENT OF SURGERY—*Continued*

JAMES BUCHANAN BRADY FOUNDATION
DEPARTMENT OF UROLOGY

Director

OSWALD S. LOWSLEY, M.D.

Attending Surgeons

LISLE B. KINGERY, M.D.
THOMAS J. KIRWIN, M.D.

Associate Attending Surgeons

PAUL M. BUTTERFIELD, M.D.
ROY B. HENLINE, M.D.

Assistant Attending Surgeons

JOHN K. DEVRIES, M.D.
GEORGE A. FIEDLER, M.D.
FRANCIS N. KIMBALL, M.D.
HUBERT A. LYONS, M.D.
FREDERICK C. STEINMETZ, M.D.
FRANCIS P. TWINEM, M.D.
STANLEY L. WANG, M.D.

Anaesthetist

ROBERT ZEISS, M.D.

Surgeons to Out-Patients

ROSE ANDRE, M.D.
CYRIL K. CHURCH, M.D.
WILLIAM L. JAMES, M.D.
PETER LAVALLE, M.D.
VINCENT A. NARDIELLO, M.D.
PETER J. RIABOFF, M.D.
EMANUEL STERN, M.D.

Assistant Surgeons to Out-Patients

FRANCIS A. BENEVENTI, M.D.
L. EDWARD GIOVINE, M.D.
ANGEL R. ONORATO, M.D.

Graduate Clerks

SPENCER JOHNSON, M.D.
JOSEPH C. JORDAN, M.D.

RESIDENT STAFF

Resident

JAMES L. BRAY, M.D.

Assistant Resident

HAROLD E. STEDMAN, M.D.

Intern

ROBERT W. HUNT, M.D.

Extern

GEORGE A. HAWES, M.D.

DENTISTRY

Assistant Attending Dental Surgeon

JOHN COE VANDERVOORT, D.D.S.

Dentists

THOMAS A. BARRY, D.D.S.
THOMAS I. CAREY, D.D.S.
GEORGE F. EGAN, D.D.S.
EUGENE J. GUENARD, D.D.S.
RALPH D. HARBY, D.D.S.
ALBERT W. KANY, D.D.S.
JAMES A. MCAULEY, D.D.S.
IRA S. MILLER, D.D.S.
ROLAND E. MORSE, D.D.S.
PHILIP R. UNDERWOOD, D.D.S.

DEPARTMENT OF SURGERY—*Continued*

Assistant Dentists

Edward M. Carney, Jr., D.D.S.
Richard A. Clinchy, Jr., D.D.S.
Sherman W. Crawford, D.D.S.
Milton L. Gabel, D.D.S.
Albert N. Greminger, D.D.S.
Francis X. Judge, D.D.S.
Oscar Karpf, D.D.S.
Paul R. Leprohon, D.D.S.
John W. Linneman, D.D.S.
Charles R. Phinney, D.D.S.
Otto Schwalb, D.D.S.
Archie Shapera, D.D.S.
Gerald R. Shipman, D.D.S.
Gerald E. Stafford, D.D.S.
Henry Stanger, D.D.S.
Edward Stroh, D.D.S.
Raymond Waldmann, D.D.S.
Henry C. Wasmund, D.D.S.
Albert Zola, D.D.S.

Intern

James T. Kelly, D.D.S.

RESIDENT SURGICAL STAFF

Resident Surgeons

Courtney C. Bishop, M.D.
Cranston W. Holman, M.D.
Gustavus A. Humphreys, M.D.

Assistant Resident Surgeons

Charles G. Child, 3rd, M.D.
William A. Cooper, M.D.
Edward W. Douglas, M.D.
John H. Eckel, M.D.
Francis Genin, M.D.
Cuyler Y. Hauch, M.D.
Lester C. Huested, M.D.
Earl P. Lasher, Jr., M.D.
Andrew F. McBride, M.D.
Samuel W. Moore, M.D.
William F. Nickel, M.D.
John B. Ogilvie, M.D.
Edgar C. Person, M.D.
William R. Sandusky, M.D.
Harmon Truax, M.D.

Surgical Interns

Henry J. Babers, M.D.
James V. Freeman, M.D.
Harold Genvert, M.D.
Thomas H. Guthrie, Jr., M.D.
Benjamin F. Hoopes, M.D.
Paul T. McAlpine, M.D.*
Charles Neumann, M.D.
Marshall deG. Ruffin, M.D.
Gordon Trevett, M.D.

---

* Ophthalmology and otolaryngology.

OBSTETRICS AND GYNECOLOGY

Obstetrician and Gynecologist-in-Chief

HENRICUS J. STANDER, M.D.

Consulting Obstetrician and Gynecologist

GEORGE GRAY WARD, M.D.

Attending Obstetricians and Gynecologists

R. GORDON DOUGLAS, M.D.
BYRON H. GOFF, M.D.
JAMES A. HARRAR, M.D.
C. FREDERIC JELLINGHAUS, M.D.
HERBERT F. TRAUT, M.D.
HERVEY C. WILLIAMSON, M.D.

Associate Attending Obstetricians and Gynecologists

WILLIAM H. CARY, M.D.
EDWARD H. DENNEN, M.D.
LYNN L. FULKERSON, M.D.
W. HALL HAWKINS, M.D.
HOWARD S. MCCANDLISH, M.D.
JOHN F. MCGRATH, M.D.
OGDEN F. CONKEY, M.D.
JOSEPH N. NATHANSON, M.D.
JOHN A. O'REGAN, M.D.
MEYER ROSENSOHN, M.D.
NELSON B. SACKETT, M.D.
FRANK R. SMITH, M.D.
KYLE B. STEELE, M.D.
LUCIUS A. WING, M.D.

Assistant Attending Obstetricians and Gynecologists

ROBERT L. CRAIG, M.D.
OSCAR GLASSMAN, M.D.
ARTHUR V. GREELEY, M.D.
KATHERINE KUDER, M.D.
CHARLES M. MCLANE, M.D.
ANDREW A. MARCHETTI, M.D.
LUDWIG NEUGARTEN, M.D.
JOHN B. PASTORE, M.D.
JACOB T. SHERMAN, M.D.
CHARLES T. SNYDER, M.D.

Resident Obstetrician and Gynecologist

CLOYCE R. TEW, M.D.

Assistant Resident Obstetricians and Gynecologists

HARMON J. BAILEY, M.D.
DAVIS S. BAYER, M.D.
LESTER BOSSERT, M.D.
ARTHUR M. FARIS, M.D.
RALPH W. GAUSE, M.D.
CARL T. JAVERT, M.D.
DONALD R. NELSON, M.D.
ROGER B. NELSON, M.D.
JOSEPH S. STABNICK, M.D.
THOMAS D. TYSON, M.D.

Interns

HAROLD E. ANDREWS, M.L.
SPENCER H. BOYD, M.D.
HENRY H. CAFFEE, M.D.
SAM C. COWAN, M.D.
FORREST D. GIBSON, M.D.
WILLIAM JOHNSON, M.D.
JOHN W. MEAD, M.D.
MAHLON F. MILLER, M.D.
SAMUEL A. POPE, M.D.

PEDIATRICS

Pediatrician-in-Chief

SAMUEL Z. LEVINE, M.D.

Attending Pediatricians

OSCAR M. SCHLOSS, M.D.
LOUIS C. SCHROEDER, M.D.

Associate Attending Pediatricians

ARTHUR F. ANDERSON, M.D.
PARKER DOOLEY, M.D.
HARRY H. GORDON, M. D.
VERNON W. LIPPARD, M.D.
JESSE F. SAMMIS, M.D.
MILTON J. E. SENN, M.D.
PHILIP M. STIMSON, M.D.
MAY G. WILSON, M.D.

Assistant Attending Pediatricians

HAROLD B. ADAMS, M.D.
CLEMENT B. P. COBB, M.D.
ROBERT O. DUBOIS, M.D.
HELEN HARRINGTON, M.D.
FREDERICK C. HUNT, M.D.
MILTON I. LEVINE, M.D.
CHARLES H. O. REGAN, M.D.
WILLIAM SCHMIDT, M.D.
CARL H. SMITH, M.D.
T. DURLAND VAN ORDEN, M.D.
MARJORIE A. WHEATLEY, M.D.

OUT-PATIENT DEPARTMENT

Pediatricians to Out-Patients

MORRIS FRIEDSON, M.D.
BENJAMIN MCL. SPOCK, M.D.
CHARLES E. WEYMULLER, M.D.

Assistant Pediatricians to Out-Patients

DAVE W. FOLLETT, M.D.
JOHN E. GUNDY, M.D.
BETTY HUSE, M.D.
EUGENIA INGERMAN, M.D.
LEWIS JACOBS, M.D.
EDMUND N. JOYNER, 3RD, M.D.
HEDWIG KOENIG, M.D.
LEWIS H. KOPLIK, M.D.
ANNA M. KULKA, M.D.
DOROTHY M. LANG, M.D.
IRVING LE BELL, M.D.
ALLAN ROOS, M.D.
ELI Y. SHORR, M.D.
CARL WEIGELE, M.D.
LOUIS E. WEYMULLER, M.D.
HERBERT M. WILLIAMS, M.D.

Provisional Assistant Pediatrician to Out-Patients

CORNELIA B. WALKER, M.D.

RESIDENT PEDIATRIC STAFF

Resident Pediatrician

JOHN E. FRANKLIN, M.D.

Assistant Resident Pediatricians

CHARLES J. BAKER, M.D.
GLADYS J. FASHENA, M.D.
WILLIAM O. KOPEL, M.D.
THISTLE M. MCKEE, M.D.
THOMAS B. WALKER, M.D.

Interns in Pediatrics

JOHN A. DEGEN, JR., M.D.
RICHARD R. GODWIN, M.D.
JAMES M. HANKS, M.D.
COLIN MACRAE, M.D.
FLOYD A. NORMAN, M.D.
OWEN S. OGDEN, M.D.

PSYCHIATRY

Psychiatrist-in-Chief

OSKAR DIETHELM, M.D.

Consulting Psychiatrists

WILLIAM L. RUSSELL, M.D. CLARENCE O. CHENEY, M.D.

Associate Psychiatrist and Medical Director

GERALD R. JAMEISON, M.D.

Attending Psychiatrists

PHYLLIS GREENACRE, M.D. GEORGE W. HENRY, M.D.

Associate Attending Psychiatrists

WILLIAM H. DUNN, M.D. NORVELLE C. LAMAR, M.D.

Assistant Attending Psychiatrists

MARION STRANAHAN, M.D. CHARLES DILLER RYAN, M.D.

Assistant Attending Physician

CARL BINGER, M.D.

Attending Dental Surgeon

D. AUSTIN SNIFFEN, D.D.S.

Resident Psychiatrists

VALER BARBU, M.D.

EDWIN E. MCNIEL, M.D. BURTRUM C. SCHIELE, M.D.

Assistant Resident Psychiatrists

LINCOLN RAHMAN, M.D. HERBERT S. RIPLEY, M.D.

Junior Assistant Resident Psychiatrists

ROBERT P. KEMBLE, M.D. JOHN KETCHAM, M.D.

RUTH EMILIE JAEGER, M.D.

Psychiatrists to Out-Patients

EDWARD B. ALLEN, M.D.*
SMILEY BLANTON, M.D.
PATRICK H. DREWRY, JR., M.D.*
B. MILDRED EVANS, M.D.
THOMAS H. HAINES, M.D.
EMELINE P. HAYWARD, M.D.
MABEL HUSCHKA, M.D.
MURIEL IVIMEY, M.D.
ELIZABETH KILPATRICK, M.D.
JOSEF A. KINDWALL, M.D.*
HELEN P. LANGNER, M.D.
LESLIE E. LEUHRS, M.D.
ALEXANDER R. MARTIN, M.D.
CHARLOTTE MUNN, M.D.
HENRY A. SHAW, M.D.
GEORGE S. SPRAGUE, M.D.*
HANS SYZ, M.D.
JAMES H. WALL, M.D.*
BETTINA WARBURG, M.D.
KATHERINE F. WOODWARD, M.D.
MORTON L. WADSWORTH, M.D.*

Assistant Psychiatrists to Out-Patients

ELINOR EDGAR, M.D.**
GEORGE H. GEROW, M.D.
CHARLES M. HOLMES, M.D.
JOSEPH W. OWEN, M.D.
JOHN L. SMALLDON, M.D.*
BENJAMIN MCL. SPOCK, M.D.***

Graduate Clerks to Out-Patients in Psychiatry

DANIEL F. BROPHY, M.D. DONALD M. HAMILTON, M.D.*

BILLY K. KELLER, M.D.*

---

* Members of the Staff of the New York Hospital—Westchester Division.
** Deceased.
*** Resigned during the year.

DEPARTMENT OF PATHOLOGY

Pathologist
EUGENE L. OPIE, M.D.

Associate Pathologist
ROBERT A. MOORE, M.D.

Assistant Pathologists
D. MURRAY ANGEVINE, M.D.
HENRY W. FERRIS, M.D.
JACOB FURTH, M.D.
CHARLES T. OLCOTT, M.D.
LEWIS D. STEVENSON, M.D.

Assistant Resident Pathologist
JOHN W. HALL, JR., M.D.

Interns in Pathology
HELOISE B. HOUGH, M.D.
ROBERT MELCHIONNA, M.D.

Consulting Pathologist
JAMES EWING, M.D.

Clinical Pathologist
WILLIAM C. THRO, M.D.

CENTRAL LABORATORIES

Director
WILLIAM J. ELSER, M.D.

Clinical Pathologist
RALPH G. STILLMAN, M.D.

Clinical Bacteriologist
GEORGE W. WHEELER, M.D.

Assistant Clinical Bacteriologists
MARGUERITE M. LEASK
GUSTAV I. STEFFEN, PH.D.
RUTH A. THOMAS, C.P.H.
ELIZABETH WATSON, A.M.

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JOHN R. CARTY, M.D.

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HARRY M. IMBODEN, M.D.
JOHN REMER, M.D.

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WILLIAM M. ARCHER, M.D.
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FRIEDRICH G. KAUTZ, M.D.
E. FORREST MERRILL, M.D.
JOE C. RUDE, M.D.
IRVING SCHWARTZ, M.D.
ALLAN TUGGLE, M.D.
SYDNEY WEINTRAUB, M.D.
STEPHEN WHITE, M.D.

Graduate Assistant Radiologist
WALTER G. DEUCHER, M.D.

Assistant Residents in Radiology
LAWSON E. MILLER, 2ND, M.D.
JOSEPH V. SULLIVAN, M.D.

Head Technician
VINITA MERRILL

Clinic Executive
HELEN J. CAMPBELL

DEPARTMENT OF PHYSIO-THERAPY

Director
KRISTIAN GOSTA HANSSON, M.D.

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CHESLEY E. SMITH, M.D.

MEDICAL AND EXECUTIVE STAFF OF NEW YORK HOSPITAL—WESTCHESTER DIVISION

White Plains

Medical Director Emeritus
William L. Russell, M.D.

Medical Director
Clarence O. Cheney, M.D.

Assistant Medical Director
James Hardin Wall, M.D.

Physician in Charge of Men's Department
George S. Sprague, M.D.

Physician in Charge of Women's Department
John L. Smalldon, M.D.

Director of Laboratories
George W. Henry, M.D.

Associate and Resident Internist
Josef A. Kindwall, M.D.

Senior Resident Physicians
Edward Bartlett Allen, M.D. Dorothy Burdick, M.D.

Resident Physicians
Hollis E. Clow, M.D. Patrick Henry Drewry, Jr., M.D.
Morton L. Wadsworth, M.D. Donald M. Hamilton, M.D.
B. K. Keller, M.D. William R. Collett, M.D.
Kathryn L. Schultz, M.D.

Dental Surgeon
D. Austin Sniffen, D.D.S.

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Medicine
Edward Cussler, M.D. Joseph C. Roper, M.D.

Urology
Lisle B. Kingery, M.D.

Gynecology
Thomas C. Peightal, M.D.

Otolaryngology
Frank H. Knight, M.D. Granville F. Knight, M.D.
Richard W. Moriarty, M.D.

CONSULTING STAFF

Surgery

J. Fielding Black, M.D. — Walter W. Mott, M.D.
Edwin G. Ramsdell, M.D.

Medicine

Edward W. Weber, M.D.

Opthalmology

Frank N. Irwin, M.D.

Urology

Oswald S. Lowsley, M.D.

Neurology

Lewis D. Stevenson, M.D. — Harold G. Wolff, M.D.

Anaesthetist

Robert B. Hammond, M.D.

Director of Nursing

Eloise A. Shields, B.S., R.N.

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Pauline Marsden, R.N., Women's Department
William C. Roden, R.N., Men's Department

Instructor in Nursing

Helen McKey, R.N., B.S.

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Liberty Valliere, R.N. — Mabel Stimpson, R.N.
Anna Chylack, R.N. — Ralph L. Althouse, R.N.

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Directors of Massage and Hydrotherapy

G. Frieda Larsen — Hermann Fay

Dental Hygienist

Ellen V. Mason, D.H.

Steward
Emil Strateman

Housekeeper
Martha Washburn

Dietitian
Isadora Anshutz

Secretary
Dorothy L. Close, B.A.

Librarian
Mercy S. McCurdy

Apothecary
Timothy J. Murray, Ph.G.

Chaplain

Reginald Mallett, D.D.

ENDOWED BEDS

A donation of ten thousand dollars to the general funds of the Society entitles the donor to nominate, subject to the Rules and Regulations of the Hospital, a patient to the use and occupancy of one bed in the Pavilions of the Hospital free of charge, except for special service, for a total of not more than 90 days in any twelve months' period. The Governors may in their discretion accept such other gifts for endowed beds as they may deem for the best interest of the Society.

ROBERT LIVINGSTON GERRY
1886

IN MEMORY OF
JOHN TILLOTSON WAINRIGHT
By ANNA PEABODY WAINWRIGHT
1901

MARGARET J. PLANT
IN MEMORY OF HER BROTHER
SIMON LOUGHMAN
1902

NATHANIEL WHITMAN
1903

HOWARD WILLETS
IN MEMORY OF HIS SON
JACK WILLETS
1904

ST. GEORGE BED
HICKS ARNOLD
By HARRIETTE M. ARNOLD
1904

MARIA L. CAMPBELL
IN MEMORY OF DUNCAN PEARSALL CAMPBELL
GOVERNOR 1818-1827
1905

HENRY F. AND BLANCHE QUIGGLE SHOEMAKER
IN MEMORY OF THEIR SON
WILLIAM BROCK SHOEMAKER
1906

CATHERINE L. R. CATLIN
IN MEMORY OF HER BROTHER
N. W. STUYVESANT CATLIN
1907

KATE FEARING WELMAN
IN MEMORY OF HER FATHER
CHARLES EDWARD STRONG
1908

FANNY A. HAVEN
IN MEMORY OF HER HUSBAND
GEORGE GRISWOLD HAVEN
1909

JOEL S. MASON
IN MEMORY OF HIS PARENTS
JOEL WHITNEY MASON
AND
MARY ELIZABETH MASON
1909

ELIZABETH M. BLISS
1909

IN MEMORY OF HER HUSBAND
EDWARD KING
WHO DIED IN 1908
ELIZABETH FISHER KING
1910

ELLA R. DEWITT
IN MEMORY OF HER HUSBAND
GEORGE GOSMAN DEWITT
1912

CATHERINE E. DALY
1912

HARRISON E. GAWTRY
IN MEMORY OF HIS WIFE
LOUISE BROWN GAWTRY
1913

FRANK HARTLEY
1914

ANNIE L. MORRIS
IN MEMORY OF HER HUSBAND
FORDHAM MORRIS WHO DIED 1909
1915

BENJAMIN ROBERT WINTHROP
IN MEMORY OF HIS FATHER
BENJAMIN ROBERT WINTHROP
1916

WEBB INSTITUTE OF NAVAL ARCHITECTURE
1919

ENDOWED BEDS—*Continued*

ADELAIDE F. CHAPMAN
IN MEMORY OF HER FATHER
WILLIAM STEWART FOLTZ
1920

ELLEN C. HARRIS
IN MEMORY OF
GEORGE W. HARRIS
1922

ADELENA M. CRAMER
IN MEMORY OF HER BROTHER
J. WILLIAM HUSEMEYER
1922

AUGUSTA I. SCOTT
1922

MARY A. FITZ GERALD
1922

MINETTA C. HOWENSTINE
THE HOWENSTINE BEDS
1922

MARION CUTTING
1923

MARY A. FITZ GERALD
1923

LENA CADWALADER EVANS
IN MEMORY OF HER GRANDFATHER
ISRAEL CORSE
A FORMER GOVERNOR OF THIS HOSPITAL
AND HIS DAUGHTER
LENA BURR CORSE EVANS
1924

WILLIAM G. DeWITT
IN MEMORY OF HIS BROTHER
THEODORE DeWITT
1924

WILLIAM P. WAINWRIGHT
IN MEMORY OF HIS FATHER
WILLIAM P. WAINWRIGHT
1925

WILLIAM P. WAINWRIGHT
IN MEMORY OF HIS MOTHER
CORNELIA R. WAINWRIGHT
1925

BY LEILA HAVEN AND GILBERT EDWARD JONES
IN LOVING AND THANKFUL MEMORY OF
ELIZABETH INGERSOLL HAVEN
1925

KATE BAINBRIDGE MURRAY
IN MEMORY OF HER BROTHER
THOMAS E. DEELEY
1926

THERESA R. IRVING
IN MEMORY OF HER PARENTS
JOHN BRODHEAD BECK, M.D.
AND
ANNE SANDS TUCKER BECK
1927

THERESA R. IRVING
IN MEMORY OF HER HUSBAND
CORTLANDT IRVING
HER BROTHER
FANNING COBHAM TUCKER BECK
AND HER SISTER
ANNIE M. TUCKER BECK
1927

EMILY STEWART WALLER
IN MEMORY OF HER FATHER
JOHN AIKMAN STEWART
1927

CHARLES H. WAINWRIGHT
IN MEMORY OF HIS BROTHER
WILLIAM P. WAINWRIGHT
1927

ALFONSO DE NAVARRO
1927

HOWLAND AND ALMY GALLATIN PELL
IN MEMORY OF THEIR SON
HOWLAND GALLATIN PELL
1928

ALMY GALLATIN PELL
IN MEMORY OF HER FATHER AND MOTHER
FREDERIC AND ALMY G. GALLATIN
1928

MR. AND MRS. EDWARD LATHROP BALLARD
1928

MRS. HENRY JAMES
IN MEMORY OF HER COUSIN
McEVERS BAYARD BROWN
1928

ENDOWED BEDS—*Continued*

ARTHUR H. HERSCHEL
IN MEMORY OF HIS MOTHER
GRACE DARLING HERSCHEL
1929

PETER F. MEYER
LIZZIE O. MEYER
1929

MARY L. WALKER PETERS
THE CHARLES GREENVILLIE PETERS BEDS
1930

WILLIAM JAMES BOUCHER
IN MEMORY OF HIS FATHER AND MOTHER
JOHN AND LYDIA LAWRENCE BOUCHER
1933

JEAN BROWN JENNINGS
IN MEMORY OF HER HUSBAND
WALTER JENNINGS
1934

OLIVER BURR JENNINGS
JEANNETTE JENNINGS TAYLOR
CONSTANCE JENNINGS ELY
IN MEMORY OF THEIR FATHER
WALTER JENNINGS
1934

MARY ISABELLA MEEK
1934

MRS. THOMAS WILLIAMS
THOMAS R. WILLIAMS
MRS. DORCAS W. FERRIS
MRS. EDITH S. BLYDENBURG
IN MEMORY OF
THOMAS WILLIAMS
1936

DONORS TO THE HOSPITAL

OF SUMS NOT LESS THAN FIVE THOUSAND DOLLARS

1850 —ELIZABETH DEMILT
1852 —JAMES LENOX
1852 —JOSEPH SAMPSON
1852–1864—ROBERT L. and ALEXANDER STUART
1852–1884—SAMUEL WILLETS
1852–1864—JOHN DAVID WOLFE
1852–1864—JOHN C. GREEN
1852–1864—PETER LORILLARD
1852–1878—WILLIAM C. RHINELANDER
1855 —HENRY J. SANFORD
1855 —RUSSELL H. NEVINS
1855–1858—JAMES ARDEN IVERS
1859 —SETH GROSVENOR
1862 —ROBERT RAY
1864–1866—GEORGE T. TRIMBLE
1867 —MADAME JUMEL
1869 —SILAS BRONSON
1871 —JOHN ALSTYNE
1872–1884—SARAH AND ELIZABETH WOOLEY
1875 —JOSEPH BATTELL
1878–1880—SARAH H. GREEN, CALEB S. GREEN,
CHARLES E. GREEN and JOHN T. NIXON,
Residuary Legatees of the Estate of JOHN C. GREEN
1878–1883—MARIA HOBBY
1882 —CAROLINE GOFF
1882 —CAROLINE A. MERRILL
1882 —SIMEON ABRAHAMS
1884 —MARGARET BURR
1884 —MARY BURR
1885 —WILLIAM H. MACY
1892 —ELIZABETH FOGG
1895–1896—JULIA POST BROWN
1899–1912—CHARLES BATHGATE BECK
1900–1902—CATHERINE B. CAMPBELL
1900–1907—MARIA L. CAMPBELL
1901 —HENRY DEXTER
1904 —ELLEN JOSEPHINE BANKER
1904 —GEORGE W. JEWETT
1906 —HENRY I. BARBEY
1908 —GEORGE C. TAYLOR
1908 —BETSY HEAD
1910 —MARGARET J. P. GRAVES
1910 —JAMES T. WOODWARD
1912 —THOMAS NEWBOLD LAWRENCE FUND
1912 —GEORGE F. BAKER
1915 —FRANK J. RANSOM
1916 —PAYNE WHITNEY

DONORS TO THE HOSPITAL OF SUMS NOT LESS THAN FIVE THOUSAND DOLLARS—*Continued*

1917 —PAYNE WHITNEY
1918 —PAYNE WHITNEY
1918 —EDWARD H. FLOYD-JONES
1918–1924—EDWARD W. SHELDON
1918–1928—JAMES BUCHANAN BRADY
1919 —FRANK K. STURGIS
1919–1920—JEAN BAPTISTE BOURDIS
1919–1925—WALTER JENNINGS
1920 —FRANK K. STURGIS
1920 —GERARD BEEKMAN
1920 —EDWARD J. HANCY anud WILLIAM TURNBULL
(The Marion Cutting Fund)
1920 —AUGUSTUS D. JUILLIARD
1920 —ALPHONSO P. PETTIS
1920 —MRS. HENRY C. FRICK
1920–1924—ANNA WOERISHOFFER
1921–1926—SALLIE LATHROP NICHOLS
1921 —"A FRIEND"
1921 —IN MEMORY OF WILSON M. POWELL
1921 —PAYNE WHITNEY
1921–1929—CHARLES E. RHINELANDER
1922 —ELIZABETH MILBANK ANDERSON
1922 —"A FRIEND"
1922 —PAYNE WHITNEY
1922 —GEORGE F. BAKER
1922–1924—HENRY RICHMOND TAYLOR
1922–1924—JOHN AUGUSTUS ROGERS
1922–1924—MARY A. FITZ GERALD
1923 —PAYNE WHITNEY
1923 —"A FRIEND"
1923–1928—EMILY F. SOUTHMAYD
1928–1929—JOHN H. FLAGLER
1924 —"A FRIEND"
1924 —PAYNE WHITNEY
1924–1925—EDWIN GOULD
1925 —ANONYMOUS
1925 —HENRY RICHMOND TAYLOR
1925 —PAYNE WHITNEY
1925 —MARY G. THOMPSON
1925 —JAMES N. HILL
1925–1929—KATE S. RICHARDSON
1926 —PAYNE WHITNEY
1926 —EDMUND PENFOLD
1926 —MARY DOUGLAS GRAHAM
1926 —ADELAIDE M. DAVIS
1926 —HENRY RICHMOND TAYLOR
1926 —MARY G. THOMPSON
1926 —MRS. HENRY C. FRICK
1927 —PAYNE WHITNEY
1927 —ELLA A. ROGERS

DONORS TO THE HOSPITAL OF SUMS NOT LESS THAN FIVE THOUSAND DOLLARS—*Continued*

1927 —HENRY RICHMOND TAYLOR
1927 —MARY G. THOMPSON
1927 —MRS. HENRY C. FRICK
1927 —JAMES N. HILL
1927 —ANNA WOERISHOFFER
1927-1928—MARY C. WALKER
1928 —MARY G. THOMPSON
1928 —JAMES N. HILL
1928 —PAYNE WHITNEY
1928 —JOHN PIERPONT MORGAN
1928 —GEORGE F. BAKER
1928 —GEORGE F. BAKER, JR.
1929 —GEORGE F. BAKER, JR.
1929 —PAYNE WHITNEY
1929 —CORNELIUS N. BLISS
1929 —MARY G. THOMPSON
1929 —MRS. JOHN A. STEWART
1929 —WILLIAM CRAWFORD
1929 —MARY C. WALKER
1930 —JAMES N. HILL
1930 —PAYNE WHITNEY
1930 —LEWIS CASS LEDYARD,
LEWIS CASS LEDYARD, JR.
and EDWARD W. SHELDON,
—Trustees under will of Payne Whitney
1930 —GUSTAVUS L. LAWRENCE
1930 —WILLIAM CRAWFORD
1930 —FRANCES A. BERRY
1930 —CHARLES C. WRIGHT
1930 —MARY G. THOMPSON
1931 —JAMES D. FREEMAN
1931 —CHARLES C. WRIGHT
1931 —MARY G. THOMPSON
1932 —PAYNE WHITNEY
1932 —EDWARD N. HILL
1932 —LIZZIE P. BLISS
1932 —WILLIAM CRAWFORD
1932 —MARY G. THOMPSON
1933 —MARY G. THOMPSON
1934 —EDWARD G. KENNEDY
1934 —GEORGE B. BROWN
1934 —HELEN JAY GARRETTSON
1934 —PAULINE DENNERLEIN
1934 —BARBARA WHITNEY HENRY
1934 —EDWARD W. SHELDON
1934 —JOHN HAY WHITNEY
1934 —MARY G. THOMPSON
1935 —WILLIAM CRAWFORD
1935 —BARBARA WHITNEY HENRY
1935 —CHARLES G. THOMPSON
1935 —ELIZABETH THOMPSON
1935 —GEORGE F. BAKER
1935 —ANONYMOUS
1936 —GEORGE F. BAKER
1936 —ANONYMOUS
1936 —ANONYMOUS
1936 —ST. ELIZABETH ENDOWMENT FUND

GOVERNORS
OF
THE SOCIETY OF THE NEW YORK HOSPITAL

The following is a list of the names of Governors of the Society from its organization to December 31, 1936, with the years of their respective elections and terminations of service:

Charles Ward Apthorp	1770–1784	James Duane	1784–1789
William Axtell	1770–1784	William Denning	1784–1792
Gerardus William Beekman	1770–1777	Lawrence Embree	1784–1796
George Bowne	1770–1784	Abraham Lott	1784–1787
David Clarkson	1770–1777	Leonard Lispenard	1784–1787
Oliver Delancey	1770–1784	Peter Van Brugh Livingston	1784–1785
Andrew Elliott	1770–1784	Robert Murray	1784–1787
Walter Franklin	1770–1781	Lindley Murray	1784–1785
Dr. John Fothergill (*London*)	1770–1774	Richard Morris	1784–1793
George Folliott	1770–1784	William Maxwell	1784–1792
Whitehead Hicks	1770–1781	Alexander McDougall	1784–1787
Lawrence Kortright	1770–1786	John Murray, Jr.	1784–1819
Archibald Kennedy	1770–1779	Thomas Pearsall	1784–1795
Robert R. Livingston	1770–1776	Daniel Phoenix	1784–1787
Abraham Lott	1770–1777	Isaac Roosevelt	1784–1794
Leonard Lispenard	1770–1777	Walter Rutherford	1784–1788
Philip Livingston	1770–1777	George Bowne	1785–1797
Peter Van Brugh Livingston	1770–1777	James Beekman	1785–1787
William McAdam	1770–1780	Theophylact Bache	1785–1797
Roger Morris	1770–1773	Thomas Buchanan	1785–1800
Abraham Mortier	1770–1771	Francis Basset	1785–1787
Nathaniel Marston	1770–1772	Joseph Hallet	1785–1787
William Smith	1770–1777	William Backhouse	1787–1792
John Watts	1770–1784	William Edgar	1787–1798
Hugh Wallace	1770–1784	John Jay	1787–1789
Henry White	1770–1773	John Keese	1787–1794
Samuel Bowne	1772–1784	William Laight	1787–1803
Thomas Pearsall	1772–1777	R. R. Livingston, Jr.	1787–1794
John Murray	1773–1775	John Lawrence	1787–1794
Isaac Roosevelt	1774–1777	Alexander McComb	1788–1792
Jacob Watson	1773–1797	Gerard Walton	1789–1799
Elias Desbrosses	1775–1778	Sampson Fleming	1789–1792
David Matthews	1776–1784	Hugh Gaine	1790–1806
William Bayard	1777–1784	Alexander Robertson	1790–1793
Henry Haydock	1777–1794	Samuel Jones	1791–1794
James Jauncey	1777–1784	Robert Watts	1791–1792
John Livingston	1777–1786	Matthew Clarkson	1792–1822
Charles McEvers	1777–1784	Samuel Osgood	1792–1795
Roger Morris	1777–1784	Cornelius Ray	1792–1797
William Ustick	1777–1784	Moses Rodgers	1792–1799
Augustus Van Cortland	1777–1786	James Watson	1792–1799
Henry White	1777–1784	Thomas Eddy	1793–1827
Samuel Jones	1778–1790	Augustus Van Horne	1793–1794
William Smith	1779–1784	Nicholas Bayard	1794–1798
Augustus Van Horne	1780–1785	John Campbell	1794–1797
Samuel Franklin	1781–1794	Gabriel Furman	1794–1797
John Murray	1781–1809	Abijah Hammond	1794–1795
John Alsop	1784–1788	Henry Rutgers	1794–1798
Robert Bowne	1784–1818	William Shotwell	1794–1795
Aaron Burr	1784–1792	Richard Varick	1794–1795

Bronson Winthrop, Treasurer
The Society of the New York Hospital
525 East 68th Street, New York

I enclose my contribution of $..... to help care for those of your worthy patients who cannot meet the full cost themselves.

Name .....

Address .....

Date .....

ENDOWED BED

Bronson Winthrop, Treasurer
The Society of the New York Hospital
525 East 68th Street, New York

I enclose my check for $10,000 as a contribution to the general funds of the Society to endow a bed in the New York Hospital. I understand that this gift entitles me to nominate, subject to the Rules and Regulations of the Hospital, a patient or patients to use one bed in the Pavilions free of charge, except for special service, for a total of not more than 90 days in any twelve months' period.

(Gifts of other denominations entitle the donor to proportionate privileges, at the discretion of the Board of Governors.)

Name .....

Address .....

Date .....

Gilbert C. Willett	1794–1797
John Barrow	1795–1807
William Kenyon	1795–1797
Edmund Prior	1795–1803
Jotham Post	1795–1796
Peter Schermerhorn	1795–1802
Samuel Bowne	1796–1797
John B. Coles	1796–1798
Thomas Franklin	1796–1798
John I. Glover	1796–1802
William Minturn	1796–1802
Jacob de la Montagnie	1797–1802
Henry Haydock, Jr.	1797–1802
William Jauncey	1797–1802
Rev. John C. Kunzie	1797–1806
James Kent	1797–1798
William T. Robinson	1797–1802
John Thurston	1797–1804
Jonathan Little	1798–1803
Richard R. Lawrence	1798–1799
John McVicker	1798–1802
Elijah Pell	1798–1799
Gulian Verplanck	1798–1799
Gilbert Aspinwall	1799–1809
Walter Bowne	1799–1805
John Jones	1799–1800
Benjamin G. Minturn	1799–1802
Pascal N. Smith	1799–1800
William Ustick, Jr.	1799–1802
William W. Woolsey	1799–1802
John Atkinson	1800–1809
William Bayard	1800–1802
Isaac Collins	1800–1808
Dr. John C. Lettsom (*London*)	1800–1804
Robert Mott	1800–1802
William Post	1800–1804
Dr. Samuel Bard	1801–1802
Rev. Abraham Beach	1801–1806
John T. Champlin	1801–1811
John G. Coster	1801–1803
Samuel Corp	1801–1802
Jotham Post	1801–1802
Herman G. Rutgers	1801–1803
James Watson	1801–1802
Joshua Waddington	1801–1802
Thomas Buckley	1802–1842
Archibald Gracie	1802–1803
John B. Prevost	1802–1805
James Scott	1802–1814
Richard Varick	1802–1804
Henry I. Wyckoff	1802–1809
Thomas Franklin	1803–1829
Herman Le Roy	1803–1804
Jacob Le Roy	1803–1805
Samuel Mansfield	1803–1809
Henry Post, Jr.	1803–1810
John Bogert	1804–1817
William Johnson	1804–1824
Andrew Morris	1804–1823
John P. Ritter	1804–1813
William Denning	1805–1811
Maturin Livingston	1805–1806
John Townsend	1805–1806
John Franklin	1806–1808
John Kane	1806–1809
Jonathan Little	1806–1826
John R. Murray	1806–1837
Wynant Van Zandt, Jr.	1806–1808
Matthew Franklin	1807–1815
John B. Lawrence	1808–1845
George Newbold	1808–1810
Benjamin D. Perkins	1808–1809
John L. Bowne	1809–1815
Frederick De Peyster	1809–1818
Valentine Hicks	1809–1812
Peter A. Jay	1809–1833
Jacob Sherred	1809–1819
Ebenezer Stevens	1809–1823
Allen Shepherd	1809–1810
Samuel Mott	1810–1814
Peter Mesier	1810–1819
Benjamin D. Perkins	1810–1810
Najah Taylor	1810–1860
Gilbert Aspinwall	1811–1812
George Newbold	1811–1857
Richard Cunningham	1812–1814
Cadwallader D. Colden	1812–1827
Abraham Barker	1813–1816
John Aspinwall	1814–1817
Cornelius Dubois	1814–1818
Dr. Hugh Williamson	1814–1819
Gilbert Aspinwall	1815–1819
Robert H. Bowne	1815–1827
Robert I. Murray	1816–1858
Moses Field	1817–1818
Thomas C. Taylor	1817–1829
John Adams	1818–1854
William Bayard, Jr.	1818–1823
Nathan Comstock	1818–1823
Duncan P. Campbell	1818–1827
John McComb, Jr.	1818–1837
Benjamin W. Rodgers	1818–1855
John Clark, Jr.	1819–1834
William Edgar, Jr.	1819–1823
Rev. F. C. Shaffer	1819–1827
Thomas R. Smith	1822–1847
Stephen Allen	1823–1830
Jonathan Goodhue	1823–1848
Philip Hone	1823–1840
Gulian C. Verplanck	1823–1865
Ezra Weeks	1823–1834
James Lovett	1824–1847
Isaac Carow	1826–1850
James F. De Peyster	1827–1869
James Kent	1827–1830
Nathaniel Richards	1827–1851
Benjamin L. Swan	1827–1857
George Taylor	1827–1827
Charles Wilkes	1827–1828
John A. Stevens	1828–1869

James Heard	1829–1843
William W. Woolsey	1829–1834
Edward W. Laight	1830–1831
Henry I. Wyckoff	1830–1839
John Hone	1831–1832
Robert C. Cornell	1832–1845
Peter G. Stuyvesant	1833–1838
Edward R. Jones	1834–1837
Stephen Allen	1935–1852
Hubert Van Wagenen	1835–1838
Augustus Fleming	1837–1856
Edward M. Lawrence	1837–1853
Samuel F. Mott	1837–1846
Frederick Sheldon	1837–1855
Jacob Harvey	1838–1848
James I. Jones	1840–1858
William M. Halsted	1841–1856
John L. Buckley	1842–1855
James Donaldson	1843–1856
David S. Kennedy	1845–1853
Stacy B. Collins	1846–1864
George T. Trimble	1846–1872
Augustine Averill	1848–1857
Henry Chauncey	1848–1852
D. W. C. Olyphant	1848–1850
John F. Hussey	1849–1859
James W. Beekman	1850–1854
E. D. Morgan	1850–1859
Caleb Swan	1851–1854
Russel H. Nevins	1852–1853
D. Colden Murray	1853–1882
Robt. Lenox Kennedy	1853–1887
Geo. F. Jones	1854–1867
John David Wolfe	1854–1872
James N. Cobb	1855–1861
Thos. Hall Faile	1855–1873
Geo. Talbot Olyphant	1855–1864
Thos. B. Stillman	1855–1866
Joseph Walker	1855–1866
David Clarkson	1856–1865
John C. Green	1856–1875
Frederick A. Conkling	1857–1891
Hamilton Fish	1857–1858
Abram S. Hewitt	1857–1859
James W. Beekman	1858–1877
Nathaniel P. Bailey	1858–1891
James Donaldson	1858–1862
Henry L. Pierson	1858–1863
Otis D. Swan	1858–1877
Henry Chauncey, Jr.	1859–1865
Jas. Boorman Johnston	1859–1876
John Jacob Astor	1860–1864
Samuel Willets	1860–1883
James M. Brown	1861–1890
Theodore B. Bronson	1864–1868
Israel Corse	1864–1869
Sheppard Gandy	1864–1901
William Dennistoun	1865–1875
Robert J. Livingston	1865–1891
Jackson S. Schultz	1865–1890
George Cabot Ward	1865–1887
Geo. D. H. Gillespie	1866–1872
William J. Hoppin	1866–1867
William B. Hoffman	1866–1880
Edward S. Jaffray	1867–1878
Jonathan Thorne	1868–1875
James H. Banker	1869–1876
William H. Macy	1869–1887
Geo. Talbot Olyphant	1869–1873
John Earle Williams	1869–1877
Merritt Trimble	1872–1897
Henry J. Davison	1873–1890
Meredith Howland	1873–1877
Theodorus B. Woolsey	1873–1907
Harry M. Morris	1874–1876
William M. Halsted	1875-1895
Herman R. Le Roy	1875–1884
Wm. H. Osborn	1876–1879
George W. Abbe	1877–1879
Joseph H. Choate	1877–1917
William H. Fogg	1877–1884
William Warner Hoppin	1877–1913
Charles E. Strong	1877–1897
Samuel Thorne	1877–1888
Elbridge T. Gerry	1878–1912
William Turnbull	1878–1893
William W. Astor	1879–1882
Philip Schuyler	1880–1906
James O. Sheldon	1881–1907
Hermann H. Cammann	1882–1930
William D. Morgan	1882–1887
James William Beekman	1884–1908
Cornelius N. Bliss	1885–1899
William M. Kingsland	1885–1888
George S. Bowdoin	1887–1903
Waldron Post Brown	1887–1915
Edward King	1888–1908
Frederick P. Olcott	1888–1889
William Alexander Duer	1890–1901
Henry W. de Forest	1890 ——
Fordham Morris	1891–1909
James R. Roosevelt	1891–1897
George G. De Witt	1892–1912
George G. Haven	1892–1908
J. Edward Simmons	1892–1910
Frederick D. Tappen	1892–1902
John Harsen Rhoades	1894–1896
Augustus D. Juilliard	1895–1919
Francis Lynde Stetson	1896–1898
Thomas H. Barber	1898–1903
David H. King, Jr.	1898–1901
Archibald D. Russell	1898–1899
Richard Trimble	1898–1923
George F. Baker	1899–1931
Howard Townsend	1899–1935
Cornelius N. Bliss	1901–1908
John Claflin	1901–1904
Augustine J. Smith	1902 ——
Henry A. C. Taylor	1902–1915
James W. Alexander	1904–1905

GOVERNORS—*Continued*

Charles S. Brown	1904–1935
George L. Rives	1904–1917
Edward W. Sheldon	1906–1934
Frank K. Sturgis	1907–1932
James T. Woodward	1907–1910
Bronson Winthrop	1907 ——
J. Woodward Haven	1908–1916
Edmund D. Randolph	1890–1919
David B. Ogden	1908–1923
Henry G. Barbey	1909 ——
Cornelius N. Bliss	1909 ——
Paul Tuckerman	1910 ——
William Woodward	1910 ——
Arthur Iselin	1912 ——
Payne Whitney	1912–1927
G. Beekman Hoppin	1913 ——
Lewis Cass Ledyard, Jr.	1913–1936
Henry R. Taylor	1915–1925
R. Horace Gallatin	1916 ——
Walter Jennings	1916–1933
Joseph H. Choate, Jr.	1918 ——
Frank L. Polk	1923 ——
Frederic W. Allen	1926–1933
John Hay Whitney	1927 ——
William Vincent Astor	1930 ——
George F. Baker, Jr.	1931 ——
Wilson M. Powell	1931–1935
Barklie McKee Henry	1932 ——
Langdon P. Marvin	1933 ——
George T. Bowdoin	1934 ——
Williamson Pell	1934 ——
Robert Winthrop	1935 ——
Henry S. Sturgis	1936 ——
F. Higginson Cabot, Jr.	1936 ——
Paul G. Pennoyer	1937 ——

OFFICERS OF
THE SOCIETY OF THE NEW YORK HOSPITAL

Presidents

John Watts	1770–1784
John Alsop	1784–1788
Richard Morris	1788–1790
Isaac Roosevelt	1790–1794
Theophylact Bache	1794–1797
Gerard Walton	1797–1799
Matthew Clarkson	1799–1822
Thomas Eddy	1822–1827
Peter Augustus Jay	1827–1833
George Newbold	1833–1857
George T. Trimble	1858–1872
John C. Green	1872–1875
Robert Lenox Kennedy	1875–1882
William H. Macy	1882–1887
James M. Brown	1887–1890
Robert J. Livingston	1890–1891
Merritt Trimble	1891–1897
Sheppard Gandy	1897–1901
Cornelius N. Bliss	1901–1903
Philip Schuyler	1903–1906
Theodorus B. Woolsey	1906–1907
George L. Rives	1907–1915
Howard Townsend	1915–1919
Edward W. Sheldon	1919–1934
Wilson M. Powell	1934–1935
Henry G. Bárbey	1936 ——

Vice-Presidents

Andrew Elliott	1770–1784
Abraham Lott	1784–1787
Richard Morris	1787–1788
Isaac Roosevelt	1788–1790
Theophylact Bache	1790–1794
Gerald Walton	1794–1797
Matthew Clarkson	1797–1799
Hugh Gaine	1799–1805
Robert Bowne	1805–1818
Thomas Eddy	1818–1822
Peter Augustus Jay	1822–1827
Thomas Buckley	1827–1833
Najah Taylor	1833–1837
Isaac Carow	1837–1849
George T. Trimble	1850–1858
Gulian C. Verplanck	1858–1865
John David Wolfe	1865–1872
Robert Lenox Kennedy	1872–1875
James W. Beekman	1875–1877
Samuel Willets	1877–1882
James M. Brown	1882–1887
Robert J. Livingston	1887–1890
Merritt Trimble	1890–1891
Nathaniel P. Bailey	1891–1891

Vice-Presidents—*Continued*

Sheppard Gandy	1892–1897
Theodorus B. Woolsey	1897–1906
Henry W. de Forest	1906–1907
Howard Townsend	1907–1915
Edward W. Sheldon	1915–1919
Payne Whitney	1919–1927
Wilson M. Powell	1931–1934
Barklie Henry	1936 ——

Treasurers

Peter Van Brugh Livingston	1770–1777
Henry Haydock	1777–1792
John Murray	1792–1808
Thomas Eddy	1808–1818
John Adams	1818–1854
John A. Stevens	1854–1862
Robert Lenox Kennedy	1862–1872
William Dennistoun	1872–1875
William H. Macy	1875–1882
George Cabot Ward	1882–1885
William D. Morgan	1885–1887
Cornelius N. Bliss	1887–1897
J. Edwards Simmons	1897–1908
Edward W. Sheldon	1908–1915
Paul Tuckerman	1915–1929
Bronson Winthrop	1929 ——

Assistant Treasurers

Benjamin W. Rogers	1818–1822
Robert H. Bowne	1822–1827
United States Trust Co. of N.Y.	1909–1936
Walter J. Nichols	1934–1936

Secretaries

John Moore	1770–1784
John Murray, Jr.	1784–1787
John Keese	1787–1794
Thomas Eddy	1794–1799
John Barrow	1799–1800
Thomas Eddy	1800–1806
Henry Post, Jr.	1806–1807
Thomas Buckley	1807–1824
Robert I. Murray	1824–1858
D. Colden Murray	1858–1885
Henry W. Crane	1885–1922
G. Howard Wise	1922–1933
Augustine J. Smith	1934 ——

Assistant Secretaries

G. Howard Wise	1905–1922
Bruce Lancaster	1934–1936

MEMBERS OF THE SOCIETY

The following official persons, for the time being, are Members of the Society of the New York Hospital, by virtue of the Charter, viz.:

The Mayor of New York.
" Recorder "
" Aldermen "
" Assistants "
" Rector of Trinity Church.
" President of Columbia College.
" Senior Minister of the Reformed Dutch Protestant Church.
" Minister of the Ancient Lutheran Church.
" Senior Minister of the Presbyterian Church.
" Minister of the German Reformed Calvinist Church.
" Minister of the New Lutheran Church.
" Minister of the Anabaptist Congregation.
" Minister of the French Church.
" Minister of the Moravian Church.
" Minister of the Scotch Presbyterian Church.

	When Elected
Allen, Irene	1920
Achelis, Johnfritz	1926
Astor, William Vincent	1930
Astor, Helen H.	1934
Armour, Dorothy T.	1935
Auchincloss, Lee Alexander	1935
Bliss, Cornelius N., Jr.	1895
Barbey, Henry G.	1908
Blair, J. Insley	1919
Butler, Willard Parker	1919
Baker, Edith	1920
Bangs, Nellie	1920
Barnes, Courtlandt D.	1920
Baruch, Rose Marie	1920
Blandy, Georgette H.	1920
Bliss, Zaidee	1920
Borland, Alice	1920
Bowdoin, Edith G.	1920
Busby, Susan	1920
Barker, Lewellys F.	1921
Benedict, William L.	1923
Byrne, Helen McG.	1925
Bernheim, Alice R., M.D.	1926
Brown, J. Wright	1927
Ballard, Edward Lathrop	1928
Ballard, Elizabeth B.	1928
Baker, George F., Jr.	1929
Beeckman, Edna M.	1932
Behn, Margaret E.	1932
Bliss, Elizabeth A.	1932
Brower, William Leverich	1932
Burrill, Evelyn Loew	1932
Brown, George B.	1933
Barbey, Sabina S.	1934
Browne, Veirs A.	1934
Baker, Stephen	1935
Breed, Eugenie G.	1935
Brödel, Max	1936
Carey, John, Jr.	1878
Claflin, John	1900
Campbell, Mrs. Thomas Pearsall	1916
Choate, Joseph H., Jr.	1918
Chapman, Adelaide F.	1920
Choate, Cora	1920
Cobb, Carolyn S.	1920
Cussler, Mary	1920
Cutting, Mary	1920
Claflin, Elizabeth S.	1925
Curtis, Elizabeth	1925
Cushing, Harvey, M.D.	1926
Caesar, Harry I.	1927
Cecil, Eileen C.	1934
Childs, M. Alixandra	1935
Clark, Susan H.	1935
Cohû, Kathryn K.	1935
Cushman, Cordelia H.	1935
Cabot, F. Higginson, Jr.	1936
deForest, Henry W.	1890
Dickey, Louise L.	1919
deForest, Julia N.	1920
Dickerman, Florence E.	1920
Duke, Nanaline	1920
Dix, John Adams	1921
Dix, Sophie Townsend	1923
Dillon, Anne D.	1932
Dineen, Isabel M.	1932
Duer, Julia deF.	1932
dePeyster, F. Ashton	1935
Erskine, John	1921
Evans, Lena Cadwalader	1924
Eagle, Lizzie M.	1925
Ellison, Alice C.	1932

	When Elected
Farr, Helen	1902
Fortescue, Grace	1902
Fowler, Charlotte	1902
Foster, Pell W.	1921
Finley, John H.	1922
Frelinghuysen, Peter H. B.	1923
Fox, Austen G.	1925
Fowler, Thyrza B.	1934
Fay, Gertrude S.	1935
Fay, William Rodman	1935
Gerry, Peter Goelet	1886
Gerry, Robert Livingston	1886
Gallatin, R. Horace	1906
Goelet, Robert	1909
Goodhart, Hattie L.	1919
Gallatin, Emily M.	1920
Gerard, Mary	1920
Gourd, Yvonne	1920
Graham, Gladys	1920
Gray, Edith	1920
Greenway, Harriet L.	1920
Gerry, Angelica L.	1925
Grace, Joseph P.	1925
Gavin, Gertrude Hill	1932
Gawtry, Beatrice	1932
Gilbert, Louise T.	1932
Grove, Mrs. Curtiss C.	1934
Gambrill, Richard V. N.	1935
Gerry, Cordelia H.	1935
Hall, Edward S.	1863
Hoffman, Samuel V.	1904
Haven, J. Woodward	1908
Hoppin, G. Beekman	1913
Hamersley, L. Gordon	1919
Hoffman, Mary U.	1919
Hyde, Lillia B.	1919
Hay, Alice	1920
Hay, Clarence L.	1920
Hancy, Edward J.	1920
Hetzler, Mary	1920
Hibbard, Leonore	1920
Hibbs, Madeline C.	1920
Hitzrot, Alice	1920
Hoppin, Mary	1920
Hedges, George B.	1922
Hollins, Marion	1923
Hoyt, Virginia Scott	1923
Harkness, Edith H.	1925
Hubbard, Walter C.	1925
Hazen, Ella G.	1926
Hitzrot, James Morley, M.D.	1927
Henry, Barklie McKee	1931
Hadden, Anita P.	1932
Haven, Elizabeth G.	1932
Heck, Helen B.	1932
Holland, Mrs. Artnur L.	1932
Hoppin, Rosina H.	1932
Howell, Gertrude	1932
Hyder, Mrs. Carl Turner	1932
Henry, Barbara Whitney	1933
Harris, Duncan G.	1935
Hildt, Lillia J.	1935
Houston, Alfred	1935
Howard, George H.	1935
Iselin, Arthur	1910
Irvin, E. Townsend	1919
Iselin, William E.	1919
Iselin, Eleanor	1920
Johnston, Margaret T.	1868
Johnston, Mary H.	1868
Jennings, Annie B.	1920
Jennings, Constance	1920
Jennings, Jean Brown	1920
Janet, Dr. Pierre	1921
Jennings, Lila H.	1922
Jones, Willard H.	1925
James, Olivia Cutting	1928
Jordan, Minnie H.	1932
Jones, Leila	1934
Jackson, Katharine S.	1935
Kingsley, William M.	1919
Kent, Florence	1920
King, Elizabeth Fisher	1920
Kelley, Robert W.	1923
Kingsford, Daniel P.	1923
Kingsford, Edith C.	1923
Kissel, Frances D.	1935
Kissel, W. Thorn	1935
Libby, William	1882
Lewisohn, Alice	1919
Livingston, Angelica	1919
Ledyard, Ruth	1920
Lee, Louise	1920
Loew, Florence	1920
Livingston, John Callendar	1921
Lloyd, Matilda H.	1925
Lydig, Hannah M.	1925
Lowsley, Eldiva B.	1932
LeRoy, Eleanor	1935
Miller, George N.	1878
Morgan, J. Pierpont, Jr.	1893
March, Clement	1900
Morris, Lewis G.	1916
McGee, William H.	1919
Miller, Nathan J.	1919
MacNeill, Marion	1920
Mersereau, Josepha M.	1920
Milbank, May W.	1920
Manning, Bishop William T.	1921
Meyer, Dr. Adolph	1921

	When Elected
Miller, Hon. Nathan L.	1921
Moore, Frederick H.	1921
Moore, Edward C., Jr.	1922
Mitchell, Willard A.	1923
Morgan, Edith P.	1923
Morgan, Wm. Fellowes	1923
Mortimer, Katharine H.	1923
Mansfield, Burton	1927
Morgan, Henry S.	1928
Morgan, Junius S., Jr.	1928
McMillan, Mrs. Neill	1932
Michailovsky, Mrs. Benjamin	1932
Murphy, Ray S.	1932
Marvin, Langdon, P.	1933
Marvin, Mary V.	1934
Maynard, Eunice I.	1934
Millett, Susan M.	1934
Moore, Edith P.	1934
Marshall, Charles H.	1935
Mason, Sophy J.	1935
Orth, Charles D.	1919
Ogden, Harriett V. C.	1920
Osborn, William Church	1923
Olyphant, Robert M.	1926
O'Brien, Katherine M.	1932
Osborne, Alice G.	1935
Peabody, Charles A.	1891
Perkins, Emily S.	1919
Pettis, Alphonso P.	1920
Phipps, Gladys	1920
Polk, Elizabeth	1920
Pool, Esther Hoppin	1920
Post, James H.	1920
Pruyn, Betty	1920
Pyne, Leta	1920
Pierrepont, Natalie	1922
Pierrepont, R. Stuyvesant	1922
Polk, Frank L.	1922
Parsons, Henry	1925
Pavenstedt, Adolf J.	1925
Pierce, Bedford, M.D.	1925
Partridge, Theodore D.	1926
Pedersen, James, M.D.	1926
Pyne, Mrs. M. Taylor	1926
Payson, Joan Whitney	1927
Patterson, Elsie P.	1932
Phipps, Barbara	1932
Potter, Cora P.	1932
Peck, Ruth M.	1934
Philips, Harriet P.	1934
Powell, Elsie K.	1934
Philbin, Florence B.	1935
Pratt, Ruth B.	1935
Philips, Harriet B.	1935
Robbins, Harry Pelham	1904
Reynolds, Marie B.	1919
Rives, F. Bayard	1919
Robins, Frank G.	1919
Russell, Elizabeth G.	1919
Redmond, Katharine	1920
Roper, Ellen	1920
Ryan, Adele	1920
Root, Hon. Elihu	1921
Rows, Dr. Richard G.	1921
Reyburn, Samuel W.	1923
Reiland, Rev. Karl	1925
Robinson, G. Canby, M.D.	1929
Russell, William L., M.D.	1930
Reilly, Frances Sinnickson	1932
Robinson, Marion B.	1932
Rogers, Gladys P.	1932
Russell, Helen C.	1932
Rogers, Dorothy K.	1934
Robinson, Celia E.	1934
Ryan, Marjorie	1934
Ryan, Mary	1934
Renshaw, Lisa S.	1935
Richard, Vera Van B.	1935
Roosevelt, George Emlen	1935
Rudolph, Eleanor DuB.	1935
Smith, Augustine J.	1899
Sandhagen, H.	1919
Simpson, Kate S.	1919
Smith, Julia Post	1919
Strauss, Charles	1919
Sloane, Henry T.	1920
Smithers, Mabel	1920
Stone, Elizabeth C.	1920
Southwick, Jeanie L.	1921
Scott, Charles H.	1922
Scott, Louise B.	1922
Slattery, Rev. Dr. Charles L.	1922
Satterlee, Louisa P.	1923
Scott, Mary Evelyn	1923
Sedgwick, Grace A.	1923
Seton, Mary L.	1923
Stevens, Frederick W.	1923
Straight, Dorothy W.	1923
Stillman, Philip T.	1924
Stevens, Richard T.	1925
Shapiro, Benjamin	1926
Shapiro, Max J.	1926
Stewart, William A. W.	1926
Stimson, Candace C.	1926
Strauss, Frederick	1926
Stuyvesant, A. Van Horne, Jr.	1926
Stewart, Mrs. John A.	1929
Scott, Eleanor R.	1932
Smith, Edna T.	1932
Spencer, Marion P.	1932
Strawbridge, Florence L.	1932
Shepley, Henry R.	1933

	When Elected
Schall, Margaret M.	1934
Simmons, Mabel S.	1935
Stryker, Katharine T.	1935
Sullivan, George H.	1935
Sturgis, Henry S.	1936
Turnbull, William	1893
Tuckerman, Paul	1910
Terrell, Dorothy	1919
Thompson, Mary L.	1919
Throop, Frances Elizabeth	1919
Thayer, Gladys	1920
Thompson, Jane Remsen	1920
Trimble, Cora	1920
Tucker, Samuel A.	1921
Townsend, Anne L.	1923
Townsend, Eugene L.	1923
Townsend, Howard, Jr.	1923
Taft, Henry W.	1931
Treadwell, Josephine S.	1932
Trimble, Margaret	1932
Tuckerman, Susan M.	1932
Terry, Roderick, Jr.	1935
Treat, H. Moore	1935
Vanderbilt, Harold S.	1919
Valentine, May L.	1920
Vietor, Eleanore	1920
Viets, Dr. Henry	1921
Winthrop, Bronson	1900
Woolverton, Samuel	1903
Willets, Howard	1904
Wheelock, William H.	1909
Woodward, William	1909
Walbridge, Helen I., M.D.	1919
Washington, Constance	1919
Wilson, Mary E.	1919
Wadsworth, Ruth F., M.D.	1920
Welsh, Dorothy	1920
Whitney, Helen H.	1920
Woodward, Elsie	1920
Walter, Wm. I.	1922
Walters, John	1922
Williams, Blair S.	1925
Walker, Norman S.	1926
Whitney, George	1926
Whitney, Mrs. George	1926
Waller, Emily Stewart	1927
Whitney, John Hay	1927
Woodward, E. L.	1927
Woodward, O. Frank	1927
Wright, Charles C.	1929
Walsh, Mrs. Julius	1932
Walton, Isabelle J.	1932
Whitman, Eleanor M.	1932
Woodward, Sarah	1932
Wright, Esther C.	1932
Whitney, Mary A.	1934
Walker, Joseph, Jr.	1935
Watson, Thomas J.	1935
Winthrop, Robert	1936

DECEASED MEMBERS OF THE SOCIETY

	When Elected
Apthorp, Charles Ward	1771
Axtell, William	"
Alsop, John	"
Atkinson, Francis	
Adams, Josiah	
Aspinwall, Gilbert	1795
Atkinson, John	1797
Adamson, William	
Astor, John Jacob	1807
Aspinwall, John	"
Allen, Stephen	"
Adams, John	"
Akerly, Samuel, M.D.	1813
Anderson, James	1823
Austin, David	1827
Alley, Saul	1829
Allen, Moses	"
Adamson, William, Jr.	"
Aspinwall, William H.	1845
Astor, William B.	"
Adee, George T.	"
Averill, Augustin	"
Appleton, William H.	1852
Andrews, Loring	1856
Aspinwall, John L.	"
Alstyne, John	"
Astor, John Jacob, Jr.	1860
Adams, John G., M.D.	1874
Abbe, George W.	1877
Auchmuty, Richard T.	1878
Agnew, Alexander McLane	"
Aspinwall, Lloyd	"
Adams, Thatcher M.	"
Astor, William W.	1879
Alexander, James W.	1903
Archbold, John F.	1919
Allien, Susan	1920
Auchmuty, Ellen S.	1923
Allen, Frederic W.	1926
Bard, Samuel, M.D.	1771
Bayard, William	"
Bogert, John	"
Beekman, Gerardus William	"
Bowne, George	"
Beekman, John	"
Bowne, Samuel	"
Broome, Samuel	"
Bowne, Samuel, Jr.	"
Beekman, James	"
Bache, Theophylact	"
Bend, Grove	"
Bancker, Evert	"
Buchanan, Thomas	"
Barclay, Andrew	"
Brownjohn, William	"
Bassett, Francis	"

	When Elected
Backhouse, William	1787
Bridgen, Thomas B.	1794
Bowne, William	1795
Bowne, Robert	"
Byrnes, Joseph	"
Bowne, Samuel	"
Bard, John, M.D.	"
Belamy, Samuel	"
Bowne, Walter	"
Buckley, Thomas	1802
Brinkerhoff, Dirk	
Booth, Benjamin	
Brinkerhoff, Abraham	
Buchanan, Walter	
Banyer, Goldsboro	
Bogert, John	1804
Barrow, John	"
Burr, Aaron	"
Beekman, Gerard G.	"
Beekman, Gerard G., Jr.	"
Birch, J. E. R.	"
Brantingham, Thomas H.	"
Bowne, John L.	"
Bell, Abraham	1809
Barker, Abraham	"
Bowne, James	"
Buck, James	"
Burling, Samuel	"
Bowne, Robert L.	"
Benson, Egbert	1810
Berck, J. E. K.	1811
Bethune, Divie	"
Bowne, Robert H.	1814
Bayard, William, Jr.	1816
Butler, Benjamin	"
Blackwell, Joseph	"
Brinkerhoff, Abraham, Jr.	"
Brasher, Philip	"
Boyd, James, Jr.	"
Boorman, James	"
Blake, Robert	1823
Bolton, John	1829
Beers, J. D.	"
Bucknor, William G.	"
Burnham, Michael	"
Boggs, James	"
Buck, Gurdon	"
Buckley, John L.	1842
Brown, James	1845
Beekman, James W.	1850
Brooks, Sidney	1856
Belmont, August	"
Bruce, George	"
Bull, William G.	"
Banyer, Maria, Mrs.	"
Burr, Isaac, Mrs.	"
Bronson, Silas	"
Brodie, A. O.	"

	When Elected
Bronson, Arthur, Mrs.	1856
Bronson, Mary, Miss	"
Bronson, Frederick	"
Bell, George	"
Bishop, Japhet	"
Berdell, Robert H.	"
Blackstone, Wyllis	1857
Barnes, James	"
Battell, Joseph	"
Bailey, Nathaniel P.	"
Brown, George Hunter	1859
Brown, James M.	1861
Bronson, Theodore B.	1864
Brown, Ann D.	1866
Bishop, David W.	"
Banker, James H.	"
Bishop, T. Alston	"
Bailey, J. Muhlenberg	"
Butler, Benjamin F.	1868
Bridge, John	1869
Blodgett, William Tilden	"
Bishop, Heber R.	1877
Beekman, James W.	1878
Butler, William Allen	"
Baldwin, Christoper C.	"
Bowdoin, George S.	1880
Brown, Waldron Post	1882
Bliss, Cornelius N.	1883
Baylies, Edmund L.	1885
Bowdoin, Temple	1893
Barber, Thomas H.	1895
Baker, George F.	1899
Brown, Charles S.	1903
Bliss, Elizabeth M.	1919
Bliss, Lizzie P.	"
Brown, Isabella M.	"
Burrill, Middleton S.	"
Bonner, G. T.	1920
Brown, Lucy	"
Berry, Walter V. R.	1921
Blagden, Linzee	1935
Coles, Isaac U.	1771
Colden, Alexander	"
Clarkson, David	"
Clopper, Cornelius	"
Cruger, John Harris	"
Crook, John	"
Corsa, Isaac	"
Clopper, Peter	1784
Cruger, Henry	"
Crommelin, Robert	"
Clarkson, Matthew	1792
Cruger, Henry, Jr.	"
Colden, Cadwallader	"
Clark, Major Edward	"
Cotton, Daniel	1795
Constable, James	"
Constable, William	1795
Child, Francis	"
Cock, Isaac	"
Coles, John B.	
Collins, Isaac	1802
Clinton, DeWitt	1807
Church, John	"
Clark, John	1809
Corp, Samuel	"
Champlin, John T.	"
Coster, John G.	"
Champlin, Uriah Oliver	"
Collins, Thomas	"
Cunningham, Richard	"
Corse, Israel	"
Clark, John, Jr.	"
Coles, Willett	"
Clarkson, Levinus	1810
Campbell, Duncan Pearsall	"
Cairns, William	"
Crary, Peter, Jr.	"
Carow, Isaac	"
Clarkson, David	"
Clarkson, Matthew, Jr.	"
Clarkson, William Bayard	"
Cadle, Thomas	"
Conklin, James	"
Clarkson, Thomas S.	"
Colden, Cadwallader D.	1812
Coles, Benjamin U.	1816
Crary, William	"
Chance, George	"
Comstock, Nathan	1817
Collins, Isaac	1821
Collins, Stacy B.	"
Collins, Joseph B.	"
Cary, Thomas G.	1829
Cornell, Robert C.	"
Crary, John S.	"
Crary, Henry	1834
Carey, Henry	1845
Cornell, George J.	"
Collins, T. B.	"
Chauncey, Henry	1848
Campbell, William Bayard	1852
Conkling, Frederick A.	"
Coddington, Jonathan I.	1853
Cobb, James N.	1855
Cotenet, Francis	1856
Clapp, John	"
Chambers, James	"
Clark, Luther	"
Cooke, Jay	"
Clark, Enoch W.	"
Carpenter, George	"
Contoit, John H.	"
Carey, William F.	"
Carey, Samuel T.	"

	When Elected
Cheesbrough, Margaret, Mrs.	1856
Claflin, Horace B.	"
Clark, Edwin	"
Clark, R. Smith	"
Corning, Hanson K.	"
Cheesman, Timothy M., M.D.	1858
Cassidy, James	1863
Corse, Israel	1864
Cisco, John J.	1868
Caswell, John	1869
Choate, Joseph H.	1877
Cutting, William Bayard	1878
Collins, Charles	"
Cammann, Hermann H.	"
Cadwalader, John L.	"
Cammann, George P.	1901
Campbell, Catharine B.	"
Campbell, Maria L.	"
Clark, William A.	1919
Conner, Emma W. H.	1920
Crane, George F.	1921
Carty, John J.	1922
Colgate, William	1923
Clark, J. William	"
Cromwell, James W.	"
Crawford, William	1926
Coppell, Arthur	1910
Crane, Henry W.	1886
Cammann, Edward C.	1916
Chauncey, Henry, Jr.	1859
Delancey, Oliver	1771
Delaplaine, Joshua	"
Duane, James	"
Duyckinck, Gerardus	"
DePeyster, Gerardus	"
Duryee, Abraham	"
DuBois, Walter	"
Desbrosses, Elias	1775
Desbrosses, Magdalen	
Denning, William	
Dunscomb, Daniel, Jr.	1795
Dodge, J. L.	1808
Duncan, William (*London*)	1809
Duncan, George	"
DePeyster, Frederick	"
Dennis, Patrick	"
Dodge, David L.	"
Dash, John B.	"
Drummond, R. H. John, Lord	
Doty, Jacob	
DePeyster, James F.	1810
DePeyster, Robert G. L.	"
DePeyster, Frederick, Jr.	"
DePeyster, Abraham	"
Davis, Matthew L.	"
Dubois, Cornelius	"

	When Elected
Davenport, Rufus R.	1816
Drake, Jacob	1824
Delafield, John	1829
Debevoise, Charles	1840
Donaldson, James	1843
DeRham, Henry C.	1845
Delano, Franklin H.	"
Douglas, George	1856
Davis, Charles A.	"
Dwight, Henry, Jr.	"
Dodge, William E.	"
DeForest, William W.	"
Douglas, William	"
Duncan, W. Butler	"
DePeyster, Ann	"
DePeyster, Susan M. C.	"
Draper, Simeon	"
Dater, Philip	"
Dykers, John H.	"
Dubois, Cornelius	"
Dodge, Edward	"
DePeyster, Frederick J.	1863
Dennistoun, William	1865
DePeyster, J. Ashton	1866
Dows, David	1869
Davison, Henry J.	1871
Duer, William Alexander	1890
Dickey, Charles D., Jr.	1892
DeWitt, George G.	"
Duncan, Alexander Butler	1894
Delano, Warren	1919
DeWitt, Ella R.	"
DeWitt, William G.	"
Dickerman, Watson B.	"
Douglas, Naomi D.	"
DuBois, Anna G.	"
Davidson, Max	1920
DeWitt, Theodore	"
Delafield, Richard	1921
Davis, Hon. Vernon M.	"
de Laugier-Villars, Countess	1923
Dards, Charles A.	1926
Elliott, Andrew	1771
Embree, Lawrence	1784
Edgar, William	1787
Eddy, Thomas	1793
Embree, Effingham	1795
Ellison, Thomas	"
Elliott, John	1811
Edgar, William, Jr.	1818
Ely, Charles	1856
Eggleston, David S.	1866
Ely, Ambrose K.	1869
Edwards, Jonathan	1878
Eidlitz, Otto M.	1919
Eidlitz, Robert James	1925

	When Elected
Fothergill, John, M.D. (*London*)	1771
Franklin, Walter, Sr.	"
Folliott, George	"
Franklin, Samuel	1781
Fleming, Sampson	1789
Fox, George	1795
Franklin, Thomas	"
Franklin, Thomas, Jr.	"
Frost, Caleb	"
Fanning, Edward, Col.	"
Fairholme, Johnson	"
Franklin, John, Jr.	1806
Fisher, Thomas	1807
Franklin, Henry	"
Fleming, Francis	"
Franklin, John	"
Franklin, Abraham	"
Fish, Whitehead	1810
Franklin, Matthew	1813
Fitch, George	"
Field, Moses	1817
Francis, John W., M.D.	1823
Field, Hickson W.	1829
Flewelling, Samuel	"
Fleming, John	"
Fish, Preserved	"
Fish, Hamilton	1836
Fleming, Augustus	1837
Fox, Samuel M.	1845
Faile, Thomas H.	"
Field, Benjamin H.	1850
Faile, Edward G.	1856
Field, Cyrus W.	"
Furman, John M.	"
Foster, Andrew, Jr.	"
Fearing, Henry S.	1865
Foster, Frederick G.	1866
Fogg, William H.	1869
French, Seth B.	1900
Frick, Mrs. Henry C.	1921
Fish, Stuyvesant	"
Fitz Gerald, Mary A.	1922
Floyd-Jones, Edward H.	1925
Foster, Nellis B.	"
Goelet, Peter	1771
Gaine, Hugh	1790
Gautier, Andrew	
Gouverneur, Nicholas	
Gray, Robert	
Goold, Edward	
Gilchrist, Adam	
Glover, John J.	
Gracie, Archibald	
Greene, John	1808
Gelston, Maltbie	1809
Grinnell, Cornelius, Jr.	"
Griswold, George	1810
Goelet, Peter P.	1814
Greenfield, John	1816
Graham, John	"
Groshon, John P.	1817
Goodhue, Jonathan	1823
Griswold, Nathaniel L.	1824
Green, William (*of England*)	"
Griffin, George	1829
Goelet, Peter	1833
Graham, John L.	1835
Graham, James L.	"
Griffin, Francis	1845
Green, John C.	"
Gallatin, James	"
Grosvenor, Jasper	"
Grosvenor, Seth	"
Goodhue, Robert C.	1849
Goodhue, Charles C.	1856
Gihon, John	"
Gilbert, William W.	"
Greenway, Edward M.	"
Goodhue, Jonathan, Mrs.	"
Goodhue, William C.	"
Graves, E. Boonen	"
Gebhard, Frederick C.	"
Gebhard, William H.	"
Garner, Thomas	"
Garner, James G.	"
Gandy, Sheppard	1864
Griswold, George	"
Graves, E. Boonen, Mrs.	1866
Gillespie, George D. H.	"
Gordon, Robert	1868
Gerry, Elbridge T.	"
Gray, Horace	1869
Grosvenor, James B. M.	1891
Gallaway, Robert M.	1896
Gould, Edwin	1925
Horsemanden, Daniel	1771
Haydock, Henry	"
Hallet, Joseph	"
Harrison, George	"
Hicks, Whitehead	"
Hallett, Jacob	1785
Hammond, Abijah	1794
Hawxhurst, Nathaniel	1795
Haydock, Henry, Jr.	1796
Hosack, David, M.D.	1806
Huntington, Benjamin	1807
Hoyt, Goold	1808
Hicks, Valentine	"
Hammond, Henry	
Hicks, Oliver H.	1809
Hartshorn, William	"
Hone, Philip	1810
Haggerty, John	"
Hone, John	"

	When Elected
Haines, Elias	1810
Hunter, John	"
Hammersley, William, M.D.	1811
Hill, William	1813
Howard, William	"
Hicks, Samuel	1816
Heyer, Isaac	"
Halsey, Jacob	"
Hosack, Alexander Eddy, M.D.	1827
Heard, James	1829
Hone, Isaac S.	"
Hamilton, John C.	1835
Holmes, Silas	1839
Halsted, William M.	1840
Harris, Townsend	1847
Hussey, George F.	1848
Harvey, Jacob	1850
Howard, William	
Hoyt, Edwin	1856
Hitchcock, William R.	"
Heckscher, Charles A.	"
Hopkins, Henry	"
Hopkins, Edward M.	"
Hall, Peleg	"
Hoge, William	"
Huntington, Thomas P.	"
Hewitt, James	"
Hadden, David	"
Henry, Joshua J.	"
Havemeyer, William F.	"
Hall, Valentine G.	"
Hawley, Irad	"
Hunt, Thomas	"
Hunt, Wilson G.	"
Hewitt, Abram S.	1857
Hoppin, William I.	1866
Hoffman, William B.	"
Haughwout, Eben V.	"
Hoffman, Samuel V.	1868
Howland, Meredith	1873
Halsted, William M.	1875
Hoppin, William W., Jr.	1877
Hoople, William H.	1878
Husted, James W.	1890
Hard, Anson W.	1891
Haven, George G.	"
Hoyt, Henry R.	1904
Hoffman, Charles F.	1907
Hinchman, Walter	1919
Haynes, Wm. deForest	1920
Hoyt, Theo. R.	"
Harkness, Anna M.	"
Havemeyer, Mrs. H. O.	1926
Hill, James N.	1927
Haven, Henriette	1920
Iselin, Isaac	1816
Inglis, Charles	"
Irving, Elizabeth	1862
Isham, William B.	1869
Inman, Frederick C.	1929
Jones, John, M.D.	1771
Johnson, William, Sir, Baronet	"
Johnston, Simon	"
Jones, Nicholas	"
Jauncey, James	1777
Jones, Samuel	1791
Jay, John	
Jones, Thomas	
James, Thomas, Col.	
Johnson, William	1804
Jay, Peter A.	1809
Jones, John	1810
Johnston, Horace	"
Jones, Joshua	"
Jones, Samuel, Jr.	"
Jauncey, William	
Jackson, Amasa	
Judah, Naphthali	1810
Jones, John	1816
Jones, Edward R.	"
Jenkins, Sylvanus F.	"
Jenkins, James	1818
Johnston, John	1823
Johnson, Jeromus	1829
Jones, James I.	1840
Jones, Edward	1845
Jones, George F.	1852
Johnson, Hezron A.	1856
Johnston, John T.	"
Johnston, James B.	"
Jay, Nancy	"
Jones, Mary S.	"
Jones, John Q.	"
Johnson, Bradish	"
Jones, Elizabeth	1863
Jaffray, Edward S.	1866
James, D. Willis	1872
Jones, Frederick Rhinelander	1885
Juilliard, Augustus D.	1895
Jennings, Walter	1912
Kennedy, Archibald	1771
Kortright, Lawrence	"
Keteltas, Peter	"
Keese, John	1787
Kenyon, William	1810
Knox, John	
Keteltas, Joseph	1810
Kemp, John Tabor	
Kemble, Robert J.	
Kibbe, Isaac	1810
Kissam, Benjamin	
Kelly, William	
Kane, John	

	When Elected
Kemble, Peter	
Kent, James	1810
Kane, Elias	"
King, John A.	
Kernochan, Joseph	1829
Kneeland, Harry	"
King, James G.	"
Kennedy, David S.	1845
Ketchum, Morris	"
Kermit, Robert	"
Kennedy, Robert Lenox	1853
Knapp, Shepherd	1856
Kipp, Leonard W.	"
Kipling, Richard	"
Kingsland, Daniel C.	"
Kennedy, James Lenox	"
Kane, Nicholson S.	1878
Kingsland, William M.	1884
Keyser, Samuel	1885
King, Edward	1888
King, David H., Jr.	1897
Kissel, Gustav E.	1904
Kerr, Walter	1919
Kennedy, Edward G.	1922
King, James Gore	1928
Livingston, Robert R.	1771
Livingston, Philip	"
Lispenard, Leonard	"
Livingston, William	"
Lott, Abraham	"
Livingston, Peter Van Brugh	"
Low, Isaac	"
Ludlow, William	"
Ludlow, Gabriel H.	"
Livingston, John, Sr.	"
LeRoy, Jacob	"
Leake, John	"
Laight, William	1787
Lawrence, John	
Lettsom, John C., M.D. (*London*)	1798
Lovett, William	1808
Livingston, John H., D.D.	1809
Laboyteux, John	"
Livingston, Philip P.	
Livingston, Robert P.	1809
Livingston, Robert R., Jr.	"
Lawrence, Richard R.	
Lawrence, Caleb	
Lawrence, Catherine	1809
Low, Cornelius P.	
Leggett, Thomas	1809
Lefferts, Leffert	"
Lamb, John	
Ludlow, Daniel	
Low, Nicholas	
Lawrence, William	
Lawrence, John B.	1809

	When Elected
Lefferts, Dirk	
Leroy, Herman	1809
Little, Jonathan	"
Lawrence, Richard M.	"
Lawrence, Thomas	"
Lawrence, John T.	"
Leffingwell, William	"
Lyde, Edward, Jr.	1810
Leroy, Jacob	"
Leavenworth, Elisha	"
Ludlow, Gulian	"
Lambert, David R.	"
Lennox, Robert	1811
Leggett, Thomas H.	1816
Lovett, James	"
Lorillard, Jacob	"
Lloyd, Joseph	"
Lawrence, Jonathan H.	"
Laverty, Henry	"
Leake, John G.	1818
LeRoy, Herman, Jr.	"
Lord, Eleazer	1824
Lafayette, General the Marquis de	"
Lawrence, Cornelius W.	1829
Lee, David	"
Leavitt, John W.	"
Lord, Rufus L.	"
Laight, Edward W.	1830
Lee, Gideon	"
Lawrence, William Beach	1836
Lawrence, Joseph	1845
Low, Cornelius	"
Low, Nicholas	"
Lawrence, George N.	"
Lord, Daniel	"
Lenox, James	"
Leupp, Charles M.	1855
Lenox, Jennet	1856
Lenox, Henrietta A.	"
Lorillard, Peter	"
Lanier, James F. D.	"
Law, George	"
Lees, James	"
Livingston, Robert, Mrs.	"
Lovett, George	"
Livingston, Schuyler	"
LeRoy, Jacob R.	"
Livingston, Robert E.	1863
Livingston, Robert J.	1865
Low, Josiah O.	1868
Lane, George W.	"
LeRoy, Herman R.	1875
Larocque, Joseph	1878
Lanier, Charles	"
Lee, J. Bowers	"
Langdon, Woodbury	1890
Lawrence, Newbold T.	1892
Lawrence, Emlen N.	1919

	When Elected
Ludlam, George P.	1919
Lawrence, John B.	1921
Ledyard, Lewis Cass	1928
Ledyard, Lewis Cass, Jr.	1913
Loew, Florence B.	1920
Middleton, Peter, M.D.	1771
Morris, Roger	"
Mortier, Abraham	"
Mesier, Abraham	"
Morris, Richard	"
Moore, John	"
M'Adam, William	"
Marston, Nathaniel	"
Meyer, John	"
McEvers, Charles	"
McDougall, Alexander	
Murray, John	1773
Murray, John, Jr.	1784
Murray, Lindley	
Maxwell, William	
Murray, Robert	
Mansfield, Samuel	1803
Morris, Andrew	1804
Murray, John R.	1806
Minturn, Jonas	1808
M'Comb, Alexander	1809
Minturn, Benjamin G.	"
Mott, Robert	"
Meyers, Mordecai	"
Minturn, Nathaniel G.	"
Mott, Samuel	"
Murray, Robert I.	"
Minturn, William	
Marslin, John	
Maule, Thomas	
McEvers, Mary	
Magee, James	
McVickar, John	1810
Munro, Peter J.	"
Mesier, Peter	"
McVickar, James	"
Munn, Stephen B.	"
Mason, John	"
Mitchill, Samuel L., M.D.	1813
Murray, John B.	1816
Marshall, Benjamin	"
M'Coun, Samuel	"
M'Comb, John	1817
Mason, John, Jr.	"
M'Comb, John	1829
Moore, Samuel S. W., M.D.	"
Mott, Samuel F.	1837
Minturn, Robert B.	1845
McCoskry, Robert	"
Morgan, Edwin D.	"
Murray, David Colden	1850
Murray, John R.	1853
Marsh, Samuel	1856
Marshall, Charles H.	"
Morgan, Matthew	"
Macy, Josiah	"
Macy, William H.	"
Macy, Francis H.	"
Macy, John H.	"
Maxwell, John D.	"
Murray, Mary	"
Murray, Harriet	"
Miller, Daniel S.	"
Minturn, Edward	"
Merritt, George	"
Mackay, William	"
Moran, Charles	"
Moran, Daniel E.	"
Mason, Sidney	1858
Myers, T. Bailey	1869
Morris, Harry M.	1872
Murray, Robert I.	1878
Morris, Fordham	"
Miller, George Maculloch	"
Morris, Henry Lewis	"
Morgan, William D.	1882
McVickar, William Bard	1892
Morris, Annie L.	1920
Murray, Ambrose S.	1921
Neilson, William	1809
Newbold, George	"
Neilson, John, M.D.	1822
Nevins Russell H.	1829
Norrie, Adam	1845
Nevins, David H.	1856
Norton, Mortimer O. H.	"
Newbold, Thomas H.	"
Niblo, William	"
Neilson, William H.	1873
Nash, Edward S.	1921
Nicoll, Anne B.	1935
Osgood, Samuel	1792
Ogden, Thomas L.	1810
Ogden, David B.	"
Ogden, Andrew	"
Osborn, William	1829
Oothout, John	1845
Olyphant, David W. C.	1848
Olyphant, David	1853
Olyphant, George Talbot	"
Olyphant, Robert M.	1856
Ogden, William B.	1869
Orr, Alexander E.	"
Osborn, William H.	1876
Olyphant, Robert	1879
Olcott, Frederick P.	1887

	When Elected
Ogden, David B.	1907
Ogden, Mary E.	1920
Ochs, Adolph S.	1923
Provost, David	1771
Pearsall, Thomas	"
Pintard, Lewis	"
Pell, John	
Phoenix, Daniel	
Post, Henry, Jr.	1803
Perkins, Benjamin Douglass	1806
Plyment, William M.	1807
Pearsall, Joseph	1809
Prior, Edmund	"
Pigou, Frederick	"
Phillips, Frederick	"
Post, Jotham, Jr.	"
Post, Allison	"
Prime, Nathaniel	"
Pearsall, Thomas	
Pell, Elijah	
Post, William	
Pearsall, Thomas C.	1810
Pierson, Isaac	"
Price, Stephen	1813
Parke, James P.	"
Palmer, Amos	1816
Pott, Gideon	"
Post, Wright, M.D.	"
Parish, Henry	1829
Phoenix, J. Phillips	"
Pearsall, Thomas W.	1837
Post, Waldron B.	1845
Prime, Edward	"
Perit, Pelatiah	1856
Palmer, John J.	"
Phalen, James	"
Phelps, Royal	"
Paton, Thomas	"
Pierson, Henry L.	1858
Post, Jehiel J.	"
Pomeroy, William H.	1866
Penfold, Edmund	1869
Paton, William	"
Prime, Temple	1877
Parish, Henry	1878
Pearsall, Thomas W.	"
Potter, Orlando B.	1879
Pellew, Henry E.	1880
Penfold, Edmund	1919
Peters, Samuel T.	"
Palmer, Nicholas F.	1921
Parsons, William Barclay	"
Purdy, Lawson	"
Phoenix, Lloyd	1923
Pool, Kitty L.	1935
Powell, Wilson M.	1931

	When Elected
Rutherford, Walter	1771
Roosevelt, Isaac	"
Rutgers, Henry, Jr.	"
Robinson, Alexander	
Ray, Cornelius	
Rodgers, Moses	
Roosevelt, Jacobus	
Richards, Elizabeth	
Rutgers, Hendrick	
Reid, John	
Robinson, William H.	1808
Rogers, Nehemiah	1809
Robinson, William T.	"
Robinson, Sylvester	"
Russell, John W.	"
Rutgers, Herman G.	
Ritter, John Peter	
Rogers, Benjamin W.	1810
Richards, Nathaniel	"
Radcliffe, Jacob	"
Rogers, William	"
Richards, George	1816
Remsen, Henry	"
Rhinelander, Philip	1818
Rathbone, John, Jr.	1823
Rogers, Henry	"
Robinson, Morris	1829
Remson, Peter	"
Ray, Robert	"
Russell, Charles H.	1845
Roome, William J.	"
Rapelye, George P.	1853
Richards, Guy	1855
Roosevelt, Cornelius V. S.	1856
Robb, James	"
Rhinelander, William C.	"
Robbins, George A.	"
Robert, Christopher R.	1864
Robbins, S. Howland	1869
Roosevelt, Theodore	1876
Roosevelt, Alfred	1878
Roosevelt, James R.	"
Remsen, Robert G.	"
Randolph, Edmund D.	1884
Rhoades, John Harsen	1892
Robb, J. Hampden	1894
Russell, Archibald D.	1896
Rives, George L.	1904
Rankine, Annette K.	1919
Roosevelt, W. Emlen	"
Riker, John J.	1920
Redmond, Geraldyn L.	1923
Rounds, Arthur C.	"
Rogers, H. Pendleton	"
Smith, William	1771
Scott, John Moran	"
Smith, Thomas	"
Sharpe, Richard	"

DECEASED MEMBERS—*Continued*

	When Elected
Sears, Isaac	1771
Stuyvesant, Nicholas	"
Stuyvesant, Gerard	
Sherbrook, Miles	
Smith, Christopher	
Shepherd, Allen	1808
Shotwell, William	1809
Stafford, George	"
Sands, Comfort	"
Stiles, John	"
Smith, Reuben	"
Schieffelin, Jacob	"
Sherred, Jacob	"
Seymour, Drake	"
Smith, Jesse	
Seton, William	
Seaman, Edmund	
Shedden, William	
Sadler, Henry	
Stoughton, Thomas	
Slocum, Christopher M.	
Stevens, Ebenezer	
Smith, James R.	
Schermerhorn, Peter	
Smith, Pascalis N.	
Scott, James	
Sebring, Isaac	1810
Slidell, John	"
Strong, Benjamin	"
Smith, Gamaliel	"
Stephens, Garrit	"
Seaman, Robert	1811
Schofield, Jesse	1816
Storm, Jacob	"
Suydam, Ferdinand	"
Storm, Stephen	"
Sterling, James	"
Sturges, Josiah	"
Smith, Thomas H., Jr.	"
Smith, Nathaniel	1817
Stevens, Alexander H., M.D.	"
Stanford, John, Rev. Dr.	1819
Smith, Thomas R.	1820
Sharpe, Peter	1824
Storm, Garrit	1826
Skinner, Peter	1827
Swan, Benjamin L.	"
Stevens, John A.	"
Shepherd, Allan	"
Strong, George	1829
Shotwell, Joseph S.	"
Sheldon, Frederick	"
Suydam, John	"
Suffern, Thomas	"
Stuyvesant, Peter G.	1833
Schermerhorn, Peter Augustus	1845
Sampson, Joseph	"
Sturges, Jonathan	"

	When Elected
Stout, Aquilla G.	1845
Swan, Caleb	1851
Stillman, Thomas B.	1855
Stuart, Robert L.	1856
Stuart, Alexander	"
Schuyler, George L.	"
Seymour, Melancthon L.	"
Sheafe, John Fisher	"
Stone, William W.	"
Steele, Joseph	"
Stevens, John C.	"
Suarez, Leonardo S.	"
Smith, William H.	"
Sanderson, Edward F.	"
Suckley, Rutsen	"
Stuart, J. J.	"
Skeel, Rufus R.	"
Stevens, Horatio G.	"
Stewart, David	"
Stuyvesant, Gerard	"
Spencer, William A., Mrs.	"
Shipley, Joseph (*of Brandywine*)	"
Sheldon, Frederick J., Jr.	1857
Swan, Otis D.	1858
Smith, James O., M.D.	"
Strong, Eleanor F.	1862
Schultz, Jackson S.	1865
Sherman, Benjamin B.	1866
Skiddy, Francis	1869
Spofford, Paul	"
Smith, George	"
Stokes, James	"
Strong, Charles E.	1877
Stout, Francis A.	1878
Sands, Mahlon	"
Schuyler, Philip	"
Sherwood, John	"
Sheldon, James O.	1880
Schermerhorn, Charles A.	1884
Stillman, James	1885
Swift, James T.	"
Sloane, John	1891
Simmons, J. Edward	"
Stetson, Francis Lynde	1896
Swords, Henry C.	"
Steers, Henry	1900
Stanton, S. Franklin	1902
Sheldon, Edward W.	1905
Sturgis, Frank K.	1907
Scrymser, Mary P.	1920
Smith, Anna Walton	"
Snowden, Jas. H.	"
Stillman, F. W.	"
Stevenson, F. Charlotte	"
Sturgis, Florence	"
Silver, Rev. Dr. Horace Percy	1921
Stewart, Dr. George D.	"
Swayne, Francis B.	"

	When Elected
Symington, Albert	1926
Stone, Albert	1927
Seaman, Dr. Louis Livingston	1928
Scott, Walter	1919
Sheldon, Mary T.	"
Stuart, Edna S.	1935
Sutliffe, Irene H.	1932
Thurman, John	1771
Thurston, John	1795
Titus, John	1802
Townsend, John	1806
Taylor, Najah	1809
Troup, Robert	1815
Thompson, Jeremiah	1816
Thompson, Francis	"
Toler, Hugh K.	"
Taylor, Thomas C.	1817
Taylor, George, Jr.	"
Tuke, Samuel (*of the City of York, England*)	1819
Taylor, Wilson	1823
Taylor, Joseph R.	"
Townsend, Elihu	1829
Tracy, Frederick A.	"
Thompson, Jonathan	"
Tibbets, Elisha	"
Trimble, Daniel	1845
Trimble, George T.	"
Townsend, John R.	"
Tileston, Thomas	"
Trimble, Merritt	1850
Thorne, Jonathan	1856
Talbot, Charles N.	"
Trimble, Mary B.	"
Thompson, David	"
Trenor, John, M.D.	"
Trimble, Cornelia	"
Tracy, Edward H.	1857
Titus, James H.	1868
Thorne, Samuel	1876
Turnbull, William	1877
Townsend, John P.	1878
Twombley, Hamilton McK.	1887
Trimble, Walter	1890
Trimble, Richard	"
Tappen, Frederick D.	1891
Taylor, Henry A. C.	1901
Taylor, Henry Richmond	1915
Towne, Henry R.	1919
Taggart, Rush	1920
Taussig, Walter M.	"
Turnure, Sarah	"
Townsend, Philip S.	1923
Townsend, Edward	1919
Townsend, Howard	1898
Turnure, George E.	1909
Thompson, Mary G.	1925

	When Elected
Ustick, William	1777
Upsom, Gustaphus	1793
Ustick, William, Jr.	1795
Underhill, Benjamin	"
Underhill, Zoe D.	1920
Van Zandt, Jacobus	
Van Cortlandt, John	1771
Van Cortland, Augustus	"
Van Horn, David	"
Verplanck, Samuel	"
Van Horne, Augustus	"
Van Vleck, Henry	
Van Wyck, Theodorus	
Vandervoort, Peter	
Van Varick, James	
Verplanck, Gulian	
Varick, Richard	1794
Van Zandt, Wynant, Jr.	1806
Van Blarcom, John, Jr.	1810
Vandervoort, William L.	"
Vandervoort William	1811
Varick, John V. B.	1816
Verplanck, Gulian C.	1822
Van Schaick, Myndert	1827
Van Wagenen, Hubert	1835
Vermilye, Washington R.	1856
Van Rensselaer, Alexander	1869
Vanderbilt, Cornelius	1878
Vietor, Annie M.	1919
Vietor, Thomas F.	1920
Watts, John	1771
Wallace, Hugh	"
White, Henry	"
White, Thomas	"
Watson, Jacob	"
Weatherhead, John	"
Wistar, Casper	
Williams, Erasmus	
Wooldridge, Thomas	
Waldron, Richard	
Walton, William	
Walton, Gerard	
Wyckoff, Henry	1802
Winn, Isaac L.	1809
Willett, Gilbert C.	"
Woolsey, William W.	"
Waddington, Joshua	"
Walton, Jacob	"
Wheaton, John R.	"
Williams, Eliphalet	"
Watts, Robert	
Watson, James	
Watkins, Charles	
Ward, Henry	1810

DECEASED MEMBERS—*Continued*

	When Elected
Wilkes, Charles	1810
Wells, Lemuel	"
Whitney, Stephen	"
Weeks, Ezra	"
Wolcott, Oliver	1813
Ward, Jasper	"
Williamson, Hugh, Dr.	"
Wood, Samuel	1815
Warren, John G.	1816
Wright, Isaac	"
Ward, Samuel	"
Ward, Thomas W.	"
Weston, Abijah	"
Williams, Cornelius T.	1817
Wood, Isaac, M.D.	1818
Watts, John, M.D.	"
Worey, A. W. V.	"
Walker, Joseph	1834
Ward, Samuel	1845
Ward John	"
Winthrop, Benjamin R.	1847
Willets, Samuel	1850
Williams, Stephen C.	1853
Wolfe, John David	1854
Winslow, Richard H.	1856
Winslow, James	"
Woolsey, Edward J.	"
White, Eli	"
Willets, Robert R.	"
Wisdom, John M.	"
Wetmore, Oliver	"
Wetmore, Augustus	"
Williams, Abby G.	"
Willets, Daniel T.	1856
Whitlock, Benjamin M.	"
Watson, John	"
Webb, William H.	"
Whitlock, William, Jr.	"
Wilmerding, William E.	"
Wilkins, Gouverneur W.	"
Wolfe, Christopher	"
Woolsey, Theodorus B.	1864
Ward, George Cabot	1865
Williams, John Earle	1869
Walker, Francis T.	1876
Wickham, William H.	1878
Woodward, James T.	1883
Wing, John D.	1890
Whitridge, Frederick W.	1902
Whitney, Payne	1912
Wainwright, William P.	1919
Wanamaker, Rodman	"
Wetmore, George Peabody	"
Wisner, Charles	"
Wainwright, Charles H.	1920
Ward, Artemas	"
Woerishoffer, Anna	"
Winthrop, Egerton L.	1921
Watson, Arthur W.	"
Wisner, Elizabeth H.	1923
Ward, Henry Galbraith	1925
Wickersham, George W.	1921
Yates, Richard	
Yates, Lawrence	
Young, Hamilton	

APPENDIX—STATISTICS

I

HOSPITAL CENSUS

	1936 (*Incl. Nurses Infirmary*)	*1935*
Average Census	671	665
Average Bed Occupancy	73.4%	73.6%
Pavilion Occupied	73.7%	77.6%
Semi-Private Occupied	76.2%	61.5%
Private Occupied	70.7%	64.1%
Total Patient Days	245,538	242,261
Bed Patients	19,022	17,345
Out-Patient Visits	268,213	247,453
Out-Patients	45,545	41,774

Above statistics exclude Psychiatry.

II

A SUMMARY OF OPERATING INCOME AND EXPENSE

	1936		*1935*	
	Aver. Cost per Pt. Day	*Aver. Income per Pt. Day*	*Aver. Cost per Pt. Day*	*Aver. Income per Pt. Day*
Private	$11.20	$13.29	$10.67	$12.61
Semi-Private	6.67	7.61	6.79	6.78
Pavilion	* 9.58	3.30	8.06	2.91
Average all In-Patients	9.58	5.48	8.37	4.68

* 1936 Pavilion Cost includes a share of Research and Education expense applicable to this service.

	1936	*1935*
Amount expended on behalf of Patients	$2,591,731.47	$2,544,127.47
Operating Income	1,677,085.39	1,473,865.43
Operating Deficit	914,646.08	1,070,262.04
Cost of Pavilion Service	1,545,112.13	1,340,224.03
Cost of Private Service	437,510.29	365,839.95
Cost of Semi-Private Service	145,135.38	118,932.29
Operating Cost of Out Patient Department	297,743.30	292,891.57
Income of Out Patient Department	240,905.08	222,786.90
Deficit of Out Patient Department	56,838.22	70,104.67

III

STATISTICS OF HOSPITAL ADMISSIONS

(a) Summary of Patients Treated (included Psychiatry, Nurses Infirmary for 1936 only, and internal transfers):

	1936	*1935*
Patients in Hospital at beginning of year	644	652
Patients admitted during year	18,733	16,988
Total Patients treated in Hospital	19,377	17,640
Patients discharged during year	18,623	17,007
Patients remaining at end of year	754	633

Patients Treated by Services

Pavilion	*1936* Patients Admitted	*1936* Patient Days	*1935* Patients Admitted	*1935* Patient Days
Medical	2,247	33,383	1,550	32,740
Surgical*	3,929	54,634	3,842	53,058
Brady Urological	367	6,472	382	7,414
Obstetrics & Gynecology	3,292	41,881	3,350	46,828
Pediatrics	860	18,582	894	19,513
Total	10,695	154,952	10,018	159,553
New Born Babies	2,259	25,640	2,284	27,083
Total Pavilion	12,954	180,592	12,302	186,636
Private & Semi-Private				
Medical & Surgical	3,742	44,387	2,987	38,700
Obstetrics & Gynecology	1,048	12,865	850	10,224
Pediatrics	289	2,182	239	1,602
Total	5,079	59,434	4,076	50,526
New Born Babies	415	5,512	378	5,099
Total Private & Semi-Private	5,494	64,946	4,454	55,625
Total Pavilion, Private & Semi-Private	15,774	214,386	14,094	210,079
Total New Born Babies	2,674	31,152	2,662	32,182
	18,448	245,538	16,756	242,261
Payne Whitney Psychiatric Clinic	285	22,708	232	22,137
Grand Total — New York Hospital	18,733	268,246	16,988	264,398

* Includes General Hospital Urology.

(b) Classification of Pavilion Patients (excluding new borns):

	Free Ward	*City Pt.*	*Pay Ward*	*Total*
Total Patient Days of Treatment:				
1936	16,145	39,061	99,746	154,952
1935	18,956	36,676	103,921	159,553
Percentage of Days of Treatment:				
1936	10.4	25.1	64.5	100%
1935	11.9	23.0	65.1	100%

IV

STATISTICS OF OUT-PATIENT DEPARTMENT

(a) Summary of Patients Treated:

	1936	*1935*
New Patients Treated	27,531	27,367
Old Patients Treated	18,485	14,943
Total Patients Treated	46,016	42,310
Visits Made	270,950	253,497
Average Visits per Session	855.5	833.8
Average Visits per Patient	5.9	6.0
Average Cost per Visit (Excluding Psychiatry)	$1.11	$1.18

(b) Comparative Attendance Statistics:

DEPARTMENT	Total* No. Department Individuals		New Admissions Out-Patient Department		New Admissions and Department Transfers		Total Visits	
	1935	1936	1935	1936	1935	1936	1935	1936
Allergy	894	1,103	314	438	658	796	8,292	10,924
Arthritis	1,066	1,169	427	362	878	869	6,332	7,707
Cardiac	584	667	134	145	401	447	1,858	2,365
Diabetes and Overweight	748	782	145	176	516	502	3,602	3,351
Endocrine	1,133	1,166	296	245	800	719	3,784	3,731
Gastro-Intestinal	2,510	2,479	1,395	1,196	2,096	1,924	7,145	7,365
Hematology	115	119	5	13	69	68	733	865
Neurology	702	798	95	83	592	639	1,703	1,836
Pulmonary	1,512	2,096	691	954	1,065	1,385	4,593	6,307
Dermatology and Luetic	3,249	3,211	1,328	1,214	2,542	2,362	20,573	21,807
Medical Specialty	.....	.....	4,830	4,826	9,617	9,711	58,615	66,258
Medical General	6,877	7,048	3,998	3,870	5,781	5,881	17,114	17,696
TOTAL MEDICAL DIVISION	.....	.....	8,828	8,696	15,398	15,592	75,729	83,954
Ear, Nose, Throat	5,517	5,500	1,843	1,809	4,952	4,810	14,961	16,111
Eye	3,947	4,507	1,397	1,561	3,382	3,831	7,966	9,234
Orthopedic Fracture	2,613	2,375	1,137	853	2,304	2 065	8,015	7,490
Peri-vascular	367	459	149	145	278	321	3,303	3,619
Urology (Keyes)	.....	.....	513	597	1,118	1,048	5,675	5,693
Urology (Brady)	2,605‡	2,716‡	662	586	810	889	12,317	12,792
Dental	1,457	1,368	61	47	1,265	1,175	5,161	4,736
Surgical Specialties	.....	.....	5,762	5,598	14,109	14,139	57,398	59,675
Surgical, General	7,099	8,794	4,066	5,072	5,912	7,318	26,519	29,746
TOTAL SURGICAL DIVISION	.....	.....	9,828	10,670	20,021	21,457	83,917	89,421
TOTAL MAIN OUT-PATIENT DEPARTMENT	.....	.....	18,656	19,366	35,419	37,049	159,646	173,375
Obstetrics	3,105	3,036	2,169	2,034	2,187	2,060	19,892	19,168
Gynecology	3,688	4,169	1,712	1,564	2,809	2,915	12,216	13,037
TOTAL WOMAN'S CLINIC	.....	.....	3,881	3,598	4,996	4,975	32,108	32,205
Pediatrics, Allergy	.....	.....	.....	.....	134	222	3,712	4,120
Pediatrics, Cardiac	.....	.....	.....	.....	67	34	1,732	1,512
Pediatrics, Luetic	.....	.....	.....	.....	21	31	994	1,062
Pediatrics, Metabolism	.....	.....	.....	.....	18	23	253	335
Pediatrics, Prophylactic	.....	.....	.....	.....	435	549	1,525	2,374
Pediatrics, Well Baby	.....	.....	.....	.....	254	288	1,576	1,556
TOTAL PEDIATRIC SPECIALTIES	.....	.....	.....	.....	.....	.....	9,792	10,959
General Pediatrics	.....	.....	.....	.....	.....	.....	21,569	24,498
TOTAL PEDIATRICS DIVISION	7,587	8,159	4,491	4,315	4,675	4,589	31,361	35,457
Pre-Clinic	.....	.....	.....	.....	.....	.....	806	242
Physiotherapy	1,661	1,994	38	42	1,483	1,731	23,532	23,159
Psychiatry	1,048	986	301	210	838	756	6,044	6,512
TOTAL OUT-PATIENT DEPARTMENT	42,310	46,016	27,367	27,531	47,411	49,100	253,497	270,950

*—As the same individual may be treated in more than one department, adding the number of individuals treated in each department would give a wrong total. The only correct total of "individuals" is obtained by adding the number of new patients admitted to old patients reregistered the first time they made a visit during the current year.

‡—Urology total, Keyes and Brady not completely separated until 1936.

(c) Accident and Admitting Ward:

	1936	*1935*
New Cases (Minor Medical & Surgical Emergencies)	7,264	10,444
Revisits (redressings)	5,619	4,800
Total	12,883	15,244
Personnel Medical Department (opened August 1, 1936). Total number of cases treated to and including December 31, 1936	3,160	

Prior to this date, members of personnel requiring medical attention were treated in the accident and admitting ward; hence, the apparent falling off of cases treated in that ward in 1936 as compared with 1935.

V

LABORATORY DEPARTMENTS

(a) Pathology:

	(4 mos.) *1932*	*1933*	*1934*	*1935*	*1936*
Deaths in hospital (excluding stillbirths)	118	381	463	555	527
Autopsies performed	59	210	263	316	293
Per cent of autopsies	50.0	54.8	56.8	57.0	55.6

	1936	*1935*
Pathological Laboratory Examinations Lying-In	2,020	.....
Surgical path. specimens examined—Main Hospital	2,733	2,802

(b) Central Laboratories:

Applied pathological examinations	48,250	45,694
Basal metabolism estimations	3,550	3,745
Applied bacteriological examinations	15,170	15,037
	66,970	64,476

(c) Clinical Laboratories:

	1936	*1935*
Exam. of urine, blood, smears, etc.	57,223	52,742

VI

X-RAY, ELECTRO-CARDIOGRAPH AND PHYSICAL THERAPY DEPARTMENTS

(a) Radiology:	*1936*	*1935*
X-ray Examinations	35,140	31,967
(b) Electrocardiography:		
Electrocardiograms	2,934	2,929
(c) Physical Therapy:		
Total Treatments Given	32,867	36,453

VII

SERVICE DEPARTMENTS

(a) Nursing:

Administrative and Teaching personnel	37
Head Nurses and Charge Nurses	60
Assistant Head Nurses	70
General Staff Nurses	227
	394

New York Hospital Students	97	
Affiliating Students	41	
Graduate Students	49	
		187
TOTAL		581

Orderlies and attendants	167
Secretaries	10
Clerks and Telephone Operators	10
Librarian	1
Seamstress	1
TOTAL	189

(b) Nutrition:

	Meals Served	*Raw food Cost per meal*	*Preparation & Service Charge per meal*	*Total Average Cost per meal*
1936	1,969,362	.186	.13	.316
1935	1,933,422	.198	.129	.327

	1936	*1935*
Infant Formulae	29,548	27,949

1936 Nutrition Clinic Visits	5,551	
" " " "	3,203	(Diabetic & Obesity Free)
	8,754	
1936 Income from Clinic	$1,733.90	

(c) Pharmacy:

Prescriptions filled	60,753	60,448

(d) Record Room:

New Case records indexed and filed for 1936—38,000.
Circulation totals for past four years:

1933	*1934*	*1935*	*1936*
427,668	477,703	551,530	654,694
	12% increase	15% increase	19% increase

(e) Engineering:

	1936	*1935*
Steam produced	529,919,472 lbs. @ .27115 M	519,628,981 lbs. @ .27495 M
Electric Current	8,627,794 KW hrs. @ .010248 per KW hr.	8,610,447 KW hrs. @ .00997 per KW hr.
Refrigeration	35,721.28 tons @ .77203	40,425.49 tons @ .77168
Ice	36,651 cakes @ .05406	37,797 cakes @ .0556
Low Pressure Steam	198,068,470 lbs.	190,978,606 lbs.

(f) Laundry:

	Poundage	*Total Cost Laundry Dept.*	*Cost Per lb.*
1936	4,577,986	$155,672.47	.034
1935	4,472,231	172,485.54	.039

VIII

PAYROLL CENSUS OF PERSONNEL (EXCLUSIVE OF STUDENT NURSES) AS OF DECEMBER 31ST, 1936.

Department	*No. on Payroll*
Administration	52
Accounting	43
Nursing (not including students)	583
Nutrition	242
Housekeeping	205
Engineering	147
Laundry	99
Protection	36
Pharmacy	9
Psychiatry (including all classes of salaried personnel)	158
All Others	476
Total	2,050

THE SOCIETY OF THE NEW YORK HOSPITAL

166th ANNUAL REPORT • 1937

INCORPORATED A. D. 1771
IN THE REIGN OF GEORGE III

PRINTED MARCH, 1938
THE SOCIETY OF THE NEW YORK HOSPITAL
NEW YORK

THE SOCIETY OF THE NEW YORK HOSPITAL

166TH ANNUAL REPORT

FOR THE YEAR 1937



THE SOCIETY OF THE NEW YORK HOSPITAL
525 EAST SIXTY-EIGHTH STREET
NEW YORK CITY

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NEW YORK'S FIRST HOSPITAL
OPENED BY THE SOCIETY IN 1776

DISTRIBUTION OF BEDS, DECEMBER 31, 1937

Pavilions

	No. of Beds
Medicine	103
Metabolism	6
Surgery	164
Orthopedic	10
Eye, Ear, Nose and Throat	17
Urology	30
Urology—Brady	18
Obstetrics and Gynecology	144
Pediatrics	68
Pediatric Metabolism	5
Emergency	7
	572

Private

Main Hospital	113
Obstetrics and Gynecology	26
Pediatrics	10
	149

Semi-Private

Medicine and Surgery G & H 2	58
Eye, Ear, Nose and Throat G 8	12
Urology L9	12
Obstetrics and Gynecology	20
	102
Psychiatry	88
	911
New Borns	142
	1,053

THE SOCIETY OF THE NEW YORK HOSPITAL

ITS ORGANIZATION AND AFFILIATIONS

The Society of The New York Hospital, chartered in 1771, operates the following units:

1. THE NEW YORK HOSPITAL, a general hospital with these departments—

Surgery

Medicine

Obstetrics and Gynecology

A complete hospital in its own building (includes the former Lying-In Hospital)

Pediatrics

A complete hospital in its own building (includes the former New York Nursery and Child's Hospital and the former Manhattan Maternity and Dispensary)

Psychiatry

A complete hospital in its own building, known as the Payne Whitney Psychiatric Clinic

Urology

Orthopedics

Ophthalmology

Otolaryngology

Pathology

Out-Patient

Emergency

Radiology

Physiotherapy

For corporate purposes, The Society of The New York Hospital is affiliated with—

The Society of The Lying-In Hospital
The New York Nursery and Child's Hospital
The Manhattan Maternity and Dispensary

2. The New York Hospital School of Nursing

   All of the above departments and buildings are located between York Avenue and the East River and between Sixty-eighth Street and Seventy-first Street

3. The New York Hospital—Westchester Division, for mental diseases, located at White Plains, New York, formerly Bloomingdale Hospital

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The Society of The New York Hospital is affiliated with the Cornell University Medical College.

Ever since The New York Hospital was originally planned in 1769, Education in Medicine has been a vital part of its program. To this end it has been affiliated with several colleges of medicine, but since 1912 the principal educational affiliation has been with the Cornell University Medical College.

When The New York Hospital moved to its new buildings on the East River in 1932, the Cornell University Medical College also came to occupy several of the buildings in the Hospital group.

All of the full-time and most of the part-time staff doctors of the Hospital are members of the faculty of the College, and the Hospital provides clinical teaching facilities for the students of the College.

The New York Hospital-Cornell Medical College Association, not incorporated, is an informal committee which serves as a medium for coordinating the joint activities of the two institutions.

OFFICERS

HENRY G. BARBEY ..... *President*
BARKLIE HENRY ..... *Vice-President*
AUGUSTINE J. SMITH ..... *Secretary*
BRONSON WINTHROP ..... *Treasurer*

BOARD OF GOVERNORS

HENRY W. DEFOREST.....1890
AUGUSTINE J. SMITH.....1902
BRONSON WINTHROP 1907
HENRY G. BARBEY.....1909
CORNELIUS N. BLISS.....1909
PAUL TUCKERMAN.....1910
WILLIAM WOODWARD.....1910
ARTHUR ISELIN.....1912
G. BEEKMAN HOPPIN.....1913
R. HORACE GALLATIN.....1916
JOSEPH H. CHOATE, JR.....1918
FRANK L. POLK.....1923
JOHN HAY WHITNEY.....1927
W. VINCENT ASTOR.....1930
*GEORGE F. BAKER.....1931
BARKLIE HENRY 1932
LANGDON P. MARVIN.....1933
WILLIAMSON PELL 1934
GEORGE T. BOWDOIN.....1934
ROBERT WINTHROP.....1935
F. HIGGINSON CABOT, JR.....1936
HENRY S. STURGIS.....1936
PAUL G. PENNOYER.....1937
LIVINGSTON FARRAND, M.D...1937
LANDON K. THORNE.....1937

*Deceased

---

†HELENA I. DICKLOW ..... *Assistant to the Secretary*
HELEN S. FOSTER ..... *Assistant to the Secretary*

†Retired November 1st, 1937

WALTER J. NICHOLS ..... *Assistant to the Treasurer*
UNITED STATES TRUST COMPANY OF NEW YORK ..... *Custodian*

NEW YORK HOSPITAL—CORNELL MEDICAL COLLEGE ASSOCIATION

(Not Incorporated)

JOINT ADMINISTRATIVE BOARD

HENRY G. BARBEY, *Chairman*
FRANK L. POLK
WILLIAM WOODWARD
J. PIERPONT MORGAN
‡LIVINGSTON FARRAND, M.D.
‡EDMUND EZRA DAY
J. DU PRATT WHITE
WALTER L. NILES, M.D.

‡President Day succeeded President Farrand during the year on Dr. Farrand's retirement from office

STANDING COMMITTEES OF THE BOARD OF GOVERNORS

EXECUTIVE

AUGUSTINE J. SMITH, *Chairman*

HENRY G. BARBEY — GEORGE T. BOWDOIN
BARKLIE HENRY — LANGDON P. MARVIN
BRONSON WINTHROP — *GEORGE F. BAKER
WILLIAM WOODWARD
†MURRAY SARGENT

NEW YORK HOSPITAL—WESTCHESTER DIVISION

AUGUSTINE J. SMITH, *Chairman*

PAUL TUCKERMAN — G. BEEKMAN HOPPIN
†MURRAY SARGENT

PAYNE WHITNEY PSYCHIATRIC

PAUL TUCKERMAN, *Chairman*

G. BEEKMAN HOPPIN — AUGUSTINE J. SMITH
†MURRAY SARGENT

FINANCE

BRONSON WINTHROP, *Chairman*

WILLIAM WOODWARD — PAUL TUCKERMAN
CORNELIUS N. BLISS — WILLIAMSON PELL
HENRY S. STURGIS
†MURRAY SARGENT

REAL ESTATE

GEORGE T. BOWDOIN, *Chairman*

G. BEEKMAN HOPPIN — ROBERT WINTHROP
†MURRAY SARGENT

LAW

FRANK L. POLK, *Chairman*

LANGDON P. MARVIN — JOSEPH H. CHOATE, JR.

NOMINATIONS

WILLIAM WOODWARD, *Chairman*

FRANK L. POLK — HENRY G. BARBEY

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* Deceased
† Administrator-in-Chief

STANDING COMMITTEES OF THE BOARD OF GOVERNORS—*Continued*

AUDIT

ARTHUR ISELIN, *Chairman*

G. BEEKMAN HOPPIN
AUGUSTINE J. SMITH
ROBERT WINTHROP

BUDGET

BRONSON WINTHROP, *Chairman*

WILLIAMSON PELL
WILLIAM WOODWARD
HENRY S. STURGIS

SUPPORT ACTIVITIES

BARKLIE HENRY, *Chairman*

CORNELIUS N. BLISS
GEORGE T. BOWDOIN
FRANK L. POLK
HENRY S. STURGIS
JOHN HAY WHITNEY
WILLIAM WOODWARD

COUNCIL OF THE SCHOOL OF NURSING

BARKLIE HENRY, *Chairman*

*LIVINGSTON FARRAND, M.D.
*EDMUND EZRA DAY
AUGUSTINE J. SMITH
HENRICUS J. STANDER, M.D.
EUGENE F. DU BOIS, M.D.
MARY BEARD, R.N.
MARY M. ROBERTS, R.N.
FLORA ROSE
ANNA D. WOLF, R.N.
MURRAY SARGENT

* President Day succeeded President Farrand during the year on the latter's retirement from office

MEDICAL BOARD

Henricus J. Stander, M.D., *President*

Eugene F. DuBois, M.D., *Secretary*

George J. Heuer, M.D.

Samuel Z. Levine, M.D.

Walter L. Niles, M.D.

Eugene H. Pool, M.D.

Eugene L. Opie, M.D.

William J. Elser, M.D.

Oskar Diethelm, M.D.

ANNUAL REPORT OF THE GOVERNORS OF THE SOCIETY OF THE NEW YORK HOSPITAL FOR THE YEAR 1937

In conformity with its charter, granted by Royal Authority June 13, 1771, in the reign of King George III, the Governors of the Society of The New York Hospital present to the Legislature of the State of New York their annual report and a statement showing the receipts and expenditures for the year 1937 of the several institutions under their control and management, as follows:

The New York Hospital, having among its departments: The Woman's Clinic, known as the Lying-In Hospital; the Payne Whitney Psychiatric Clinic; the Department of Pediatrics; New York Hospital-Westchester Division, White Plains; and the Hospital for Convalescent Children, White Plains, now temporarily closed.

The Board of Governors suffered a serious loss on May 30, 1937 in the death of George F. Baker who had served the Hospital as a member of the Board since 1931, succeeding his father. Mr. Baker rendered valuable and devoted service and was never too busy to give time and thought to the innumerable and difficult problems of the Hospital. He saw the wonderful opportunity that faced The New York Hospital in the fields of charity and science.

Miss Helen I. Dicklow retired as Assistant to the Secretary after faithfully performing her duties in this office for thirty-five years.

Under the chairmanship of Mr. Barklie Henry, a committee has been appointed to raise funds for the Society.

The deficit of the Society has this year been again greatly reduced due to greater income from investments and real estate and to substantial economies, notwithstanding increases in payroll because of higher rates and shorter hours.

A special committee of the Board of Governors, after a careful study of the investments of the Society, has been authorized to proceed with a long-term plan of revising and consolidating investments which should result in better returns from endownment funds as well as sounder diversification.

The Society cooperated with the United Hospital Fund in its campaign. The ladies of the Social Service Committee under the able leadership of Mrs. William Woodward contributed materially to the success of the campaign. It is with great regret that the Board notes the resignation of Mrs. Woodward as Chairman of the Social Service Committee after many years of devoted work.

Substantial legacies and gifts received during the year have, as in the past, exceeded the amount drawn from general funds to meet current expenses.

Close cooperation with Cornell University Medical College, with which the Society is affiliated, has continued. Dr. Edmund Ezra Day, who succeeded Dr. Livingston Farrand as President of Cornell University in June, has contributed most valuable assistance in solving the joint problems.

The Board of Governors wish to express their appreciation of the loyal work of the staff, both professional and administrative, which has made possible the progress shown in other parts of this report.

HENRY G. BARBEY
President

REPORT OF THE TREASURER

To the Board of Governors
of the Society of The New York Hospital:

GENTLEMEN: Herewith are presented a Condensed Consolidated Balance Sheet and Income Account of The Society of The New York Hospital, combined with its affiliates, The Society of The Lying-In Hospital of the City of New York, Manhattan Maternity and Dispensary and New York Nursery and Child's Hospital, which show the results of operations for the year 1937.

It gives me pleasure to report that for the second consecutive year there has been a substantial decrease in the deficit. While hospital facilities have been expanded with consequent increasing expenses, income from all sources has also shown a gratifying increase.

A study of our investment securities by a special committee of the Finance Committee has led to certain readjustments in the portfolio which it is believed will promote the safety and income of the funds.

Some of our real estate problems have been worked out to a satisfactory solution. The net return from all properties not used for hospital purposes, while inadequate under normal conditions, shows a substantial increase for the year.

In considering the deficit for the year it should be emphasized that, in addition to a substantial amount of free care and care for which charges are less than the established rate, The New York Hospital, due to the fact that it is a teaching institution, makes a large contribution toward research and education.

We have continued to receive the support of many generous donors whose contributions are so vitally necessary to carry on our work.

BRONSON WINTHROP
Treasurer

ACCOUNTANTS' CERTIFICATE

TO THE BOARD OF GOVERNORS:

We have made an examination of the accounts and records of The Society of The New York Hospital and its affiliated hospitals, The Society of The Lying-In Hospital of the City of New York, Manhattan Maternity and Dispensary, and New York Nursery and Child's Hospital, relating to the Consolidated Balance Sheet as at December 31, 1937 and reviewed the Consolidated Income Account for the year ended on that date, but we have not made a detailed verification of all transactions.

The accompanying Consolidated Balance Sheet, based upon such examination and on the basis of stating Real Estate at assessed value or cost of 1937 Construction and stating Equipment at a nominal value, fairly presents, in our opinion, the financial condition of The Society of The New York Hospital and its affiliated hospitals as at December 31, 1937 and the related Consolidated Income Account the results of operations for the year ended on that date.

R. G. RANKIN & CO.
CERTIFIED PUBLIC ACCOUNTANTS

April 9, 1938.

EXHIBIT "A"

THE SOCIETY OF THE NEW YORK HOSPITAL
AND
THE SOCIETY OF THE LYING-IN HOSPITAL OF THE CITY OF NEW YORK, MANHATTAN MATERNITY AND DISPENSARY, AND NEW YORK NURSERY AND CHILD'S HOSPITAL
CONSOLIDATED BALANCE SHEET
AS AT DECEMBER 31, 1937

ASSETS

General Fund Assets			
Cash		$ 320,747.30	
Accounts Receivable			
Patients, less Reserves	$101,938.35		
Other	18,042.11	119,980.66	
Investments:			
Securities—Book Value* (Market Value $2,525,021.90) (Including Securities pledged to secure Notes Payable to the extent of 130% thereof)		2,739,796.87	
Real Estate—Assessed Value or Cost of 1937 Construction		6,633,710.99	
Supplies Inventories (Including Circulating Linen, $132,537.68)		271,423.56	
Deferred Charges—Prepaid Insurance Premiums		8,337.53	
Due from Special and Unclassified Funds		59,685.24	$10,153,682.15
Special and Unclassified Funds Assets			
Principal			
Cash	$ 253,084.06		
Due from General Fund	55,769.13		
Securities—Book Value* (Market Value $14,920,900.19)	21,115,866.39		
Real Estate—Assessed Value	302,000.00	21,726,719.58	
Unexpended Income			
Cash	$ 38,175.39		
Due from General Fund	4,254.81		
Securities—Book Value* (Market Value $7,025.00)	7,645.00	50,075.20	21,776,794.78
Plant Fund Assets			
Real Estate—Assessed Value or Cost of 1937 Construction		27,188,107.51	
Equipment—Book Value		1.00	27,188,108.51
Total			$59,118,585.44

LIABILITIES AND CAPITAL

General Fund Liabilities and Capital			
Accounts Payable and Accrued Items		$ 92,720.04	
Accrued Pay Roll		44,564.79	
Patients' Credit Balances		42,664.32	
Notes Payable—Demand (Secured to the value of 130% by General Fund Securities)		355,000.00	
Mortgages Payable		668,125.00	
Due to Special and Unclassified Funds		60,023.94	
General Fund Capital—Exhibit "B"		8,890,584.06	$10,153,682.15
Special and Unclassified Funds Liabilities			
Principal			
Due to General Fund	$ 23,911.78		
Due to Bank for Securities Purchased	46,650.74		
Special and Unclassified Funds—Exhibit "C"	21,656,157.06	21,726,719.58	
Unexpended Income			
Due to General Fund	$ 35,773.46		
Balance Unexpended	14,301.74	50,075.20	21,776,794.78
Plant Fund Capital—Exhibit "D"			27,188,108.51
Total			$59,118,585.44

*Book value of securities represents purchase price or market value on the date acquired by gift or bequest.

EXHIBIT "B"

THE SOCIETY OF THE NEW YORK HOSPITAL

CONSOLIDATED STATEMENT OF GENERAL FUND CAPITAL

For the Year Ended December 31, 1937

BALANCE, January 1, 1937		$9,664,856.04
ADD:		
Legacies and Gifts Received		149,731.06
Amortization of Mortgage on 16th Street Property		5,500.00
Membership Fees		120.00
Transfers from Special and Unclassified Funds		7,987.91
Total		$9,828,195.01
DEDUCT:		
Reduction in the Value of Real Estate to the 1937 Assessed Value	$178,659.60	
Transfer to Unexpended Income of Special and Unclassified Funds	85.26	
Net Loss on Sales of Securities	38,708.40	
Adjustment due to restoration of security values to purchase price or market value on date acquired by gift or bequest	409,269.56	
Payments on court order, Estate of Mary G. Thompson	16,840.75	
Transfer to Plant Fund Capital of New Equipment Purchased	43,532.63	
Excess of Expenses over Income for the Year ended December 31, 1937, Exhibit "E"	250,514.75	937,610.95
BALANCE, December 31, 1937		$8,890,584.06

EXHIBIT "C"

THE SOCIETY OF THE NEW YORK HOSPITAL

CONSOLIDATED STATEMENT OF PRINCIPAL OF SPECIAL AND UNCLASSIFIED FUNDS

For the Year Ended December 31, 1937

BALANCE, January 1, 1937		$19,942,176.41
ADD:		
Adjustment due to restoration of security values to purchase price or market value on date acquired by gift or bequest		2,041,805.92
Profit on Sale of Real Estate		306.89
Unexpended Income of Special and Unclassified Funds Added to Principal		88,807.75
Legacies and Gifts Received		103,892.62
Net Increase in Miscellaneous Temporary Funds		4,286.49
Total		$22,181,276.08
DEDUCT:		
Loss on Sales of Securities	$463,573.40	
Amortization of Bond Premiums	125.83	
Construction and Equipment—Towar Legacy	7,324.37	
Cost of Construction to December 31, 1937, of Building at White Plains, N. Y.	43,107.51	
Reduction in the Value of Real Estate to the 1937 Assessed Value	3,000.00	
Transfers to General Fund	7,987.91	525,119.02
BALANCE, December 31, 1937		$21,656,157.06

EXHIBIT "D"

THE SOCIETY OF THE NEW YORK HOSPITAL

STATEMENT OF PLANT FUND CAPITAL

For the Year Ended December 31, 1937

BALANCE, January 1, 1937		$27,345,001.00
ADD:		
Cost of Construction to December 31, 1937, of Building at White Plains, N. Y.		43,107.51
Cost of 1937 Equipment Additions		43,532.63
Total		$27,431,641.14
DEDUCT:		
1937 Equipment Additions Written Off	$ 43,532.63	
Reduction in the Value of Real Estate to the 1937 Assessed Value	200,000.00	243,532.63
BALANCE, December 31, 1937		$27,188,108.51

EXHIBIT "E"

THE SOCIETY OF THE NEW YORK HOSPITAL
AND
THE SOCIETY OF THE LYING-IN HOSPITAL OF THE CITY OF NEW YORK, MANHATTAN MATERNITY AND DISPENSARY, AND NEW YORK NURSERY AND CHILD'S HOSPITAL

CONSOLIDATED INCOME ACCOUNT

	Year 1935		*Year 1936*		*Year 1937*	
Operating Expenses						
Patient Service Units—New York City and White Plains		$3,665,135.64		$3,742,892.59		$4,035,314.30
Non-Operating Expenses						
Patient Service Units—New York City and White Plains	$77,614.16		$74,530.49		$90,333.08	
Corporation	66,123.11		62,251.78		65,147.24	
		143,737.27		136,782.27		155,480.32
		3,808,872.91		3,879,674.86		4,190,794.62
Operating Income						
Patient Service Units—New York City and White Plains		2,315,359.15		2,624,108.65		2,911,730.58
Non-Operating Income						
Net Income from Investments	647,788.15		768,115.06		945,224.39	
Current Gifts and Miscellaneous Receipts	127,878.51		131,000.37		83,324.90	
		775,666.66		899,115.43		1,028,549.29
		3,091,025.81		3,523,224.08		3,940,279.87
Excess of Expenses over Income		717,847.10		356,450.78		250,514.75
NOTE: The foregoing statement excludes the following transactions in relation to Miscellaneous Temporary Funds:						
Receipts		89,610.03		98,342.95		97,362.26
Expenditures		59,094.60		92,018.84		92,254.54

No allowance has been made for Depreciation of Buildings and Equipment.

EXECUTIVE OFFICERS

ADMINISTRATOR-IN-CHIEF
Murray Sargent

SUPERINTENDENT EMERITUS
Thomas Howell, M.D.

SUPERINTENDENT
R. Roger Hannon, M.D.

ASSOCIATE SUPERINTENDENT
William H. Spiller, M.D.

ASSISTANT TO THE SUPERINTENDENT
Lynn P. McGoldrick, M.D.

DIRECTOR OF OUT-PATIENT DEPARTMENT
Walter C. Klotz, M.D.

DIRECTOR OF THE SCHOOL OF NURSING AND
DIRECTOR OF THE NURSING SERVICE
Anna D. Wolf, M.A., R.N.

ADMITTING PHYSICIAN, ACCIDENT PAVILION
Lucy M. Crawford, M.D.

ADMITTING PHYSICIAN, OUT-PATIENT DEPARTMENT
Walter E. Fleischer, M.D.

PHYSICIAN IN CHARGE, PERSONNEL HEALTH CLINIC
Frank Falconer, M.D.

DIRECTOR OF THE SOCIAL SERVICE DEPARTMENT
Hannah L. Josephi, R.N.

DIRECTOR OF THE DEPARTMENT OF NUTRITION
S. Margaret Gillam, M.A.

COMPTROLLER
John H. Keig

PHARMACIST
Donald A. Clark, B.Sc.

PERSONNEL MANAGER
Joseph F. Hanning

CHIEF ENGINEER
William W. Downey

HOUSEKEEPER
Welda Hardenburg



THE CENTRE OF THE GROUP OF FIFTEEN BUILDINGS

REPORT OF THE ADMINISTRATOR-IN-CHIEF

To the Board of Governors
of The Society of The New York Hospital:

GENTLEMEN: The year 1937 marked the fifth full year for The New York Hospital in its new buildings. For the third successive year the deficit of the Society has shown a further decrease although the results in the operating figures of the main unit, namely, The New York Hospital, were less favorable than those of the previous year. Adjustments in wage levels have increased the payroll substantially with resultant greater expenditures in spite of partial offsets due to economies. For the first time an amount was included in expense to cover depreciation of equipment in the engineering and laundry departments, although this depreciation has not been included in the final figures of the Society.

The unfavorable turn in the general economic situation which occurred in the early Fall affected not only the values in the Society's investment portfolio but also the patient census in the Hospital which showed a slight decline in private and semi-private classifications during each of the last four months of the year compared with 1936, reversing the comparative trend of the previous eight months, but not resulting in a decline for the entire year as against 1936.

The plan established in the 1936 report of the Society of combining statistics, both administrative and medical, in a section at the end of the book has been followed again in this report.

Early in the year the consolidation of surgical specialty beds on the eighth and ninth floors outlined in last year's report, was consummated. In order to release space on the eighth floor, the part-time surgical pavilion or ward service of fifty-eight beds which includes ten orthopedic beds, was transferred to the seventh floor, thus placing it immediately above the other two

floors used for general surgical patients, namely, the fifth and sixth. Part of the space so vacated, consisting of twenty-nine beds in the western wing known as G-8, was assigned to Eye, Ear, Nose and Throat. Partitions to the ceiling were built in the sixteen-bed open cubicles, thus dividing the space into four separate rooms with four beds each. In this way each of the four rooms may be used for men or women pavilion patients as the demand dictates. The remaining thirteen beds on this wing (one single bed-room is rated with the pavilion service making seventeen pavilion and twelve semi-private beds) are available for semi-private patients, a service formerly located on the ninth floor, L-9. The rearrangement described brings close together on one floor, with the exception of private patients, all Eye, Ear, Nose and Throat cases including out patients, pavilion, and semi-private patients.

The space on L-9 vacated by the Nose and Throat semi-private service has been assigned to Urology, and is available for twelve semi-private urological patients. Thus all out-patient, pavilion, and semi-private services in Urology are combined on the ninth floor.

These changes have simplified measurably the problem of care of the patient in the specialties affected, not only in the saving of time for the medical staff and the nurses, but in the concentration on floors where special equipment required for treating the specialties is readily available.

A recent bequest from the Estate of Isabel M. Towar has made it possible to equip and furnish a suite of four rooms on the seventeenth floor of the Private Patient Building. The rooms include a small foyer or lobby partitioned off the easterly end of the main corridor, which is appropriately furnished as a sitting room. It may be used as a connecting room between two large bed-rooms at the southeast and northeast of the floor. The latter again has an adjoining sitting room to the west which may be used as a bed-room if desired. The arrangement is such that these four connecting rooms may be divided into two suites of two rooms each. The rooms have been sound-proofed and

the furnishings have been selected with a special view to comfort and attractiveness.

Dr. Lynn P. McGoldrick was appointed Assistant to the Superintendent on May 1, 1937 and took over the office occupied by Dr. Hugh Warren who had served temporarily as Assistant Superintendent and who withdrew to devote his time to his practice.

Mr. Donald A. Clarke was appointed Apothecary on July 1, 1937, succeeding Mr. A. J. Patafio.

Mr. John H. Keig was appointed Comptroller on October 1st, succeeding Mr. Fred A. Sharp who resigned to accept a position with the White Plains Hospital.

Mrs. Alice Satterthwaite, formerly Admitting Registrar in the Woman's Clinic, has succeeded Mrs. Virginia Kinzel as Director of Social Service in the Lying-In Hospital.

The Department of Nutrition has responded to the increased requirements of the larger number of patients and personnel. A new high of over two million meals was attained in the Main Hospital in 1937. The teaching of Dietetics to the Medical College students and of Institution Management to a selected group under the auspices of Teachers College, Columbia, during the summer, was successfully carried out.

The Engineering Department, combining as it does responsibility for such widely different functions as lighting, heating, maintenance of grounds and buildings, including plumbing and painting, repairs of equipment and furniture, elevators and garage, has also taken an active part in problems that have developed on outside properties owned by the Society. During the lapse of time since the erection of the present Hospital buildings and installation of equipment and furnishings, necessary wear and tear has resulted in increased cost of maintenance and repairs. An enlarged corps of painters working all through the year is under constant pressure to keep up with requirements for painting rooms and corridors. An outside contractor painted the exterior windows and window frames during the year.

Improvements were made during 1937 in the operation of

the Hospital laundry, both in bettering the equipment and in relocating some of it to save lost motion by the workers. The poundage that passed through the laundry during the year was just short of 5,000,000, an increase of more than 300,000 pounds over last year and in excess of 1,000,000 pounds over 1934. The laundry maintains a garment exchange room for storing and passing out uniforms to employees, as well as a manufacturing department in which are made items which are either too few in the number required or too special to be purchased outside advantageously. The Linen Stores was transferred to a larger and better ventilated storeroom and placed under the supervision of the Director of Laundry and Linen Stores.

The efficiency of the Pharmacy as well as the quality of preparations has improved by the installation of mechanical equipment including an ointment mill.

The Stores records, which have remained under the direct control of the Accounting Department, have been removed from the Stores Department and placed in an adjacent office where they are available for reference by members of the Stores Department, but under closer supervision of the Comptroller's office.

The receiving platform, with entrance on the Seventy-first Street side of the Hospital, has been improved by a wire cage for temporary storage. This, added to the sunken platform scale installation and the construction of a wall further enclosing the platform, both in 1936, has increased the effectiveness of that important unit through which pass all supplies and equipment for the Hospital and College.

The Hospital Administration is looking forward to the time when it will seem best to put into patient care service successively the available unused space in the Hospital. The proportion of this unopened area to the whole is small, but it is believed that a complete rounding out of the original plans of the institution makes it advisable to use much of the space as soon as it becomes apparent that available funds permit.

The New York Hospital is equipped to give service to patients suffering from acute conditions. Recognizing fully the responsibility the institution owes to the public, it is also always prepared to care for emergency cases. Its limited facilities, frequently overcrowded, are intended for the acute rather than the chronic sufferer. As far as patients are in a position to share in the expense, they are given an opportunity to do so, although charges particularly in the pavilion services do not by any means cover the costs. The free or less than full rate charges account for a large share of the operating deficit of the Hospital.

The Administrator is deeply appreciative of the unfailing interest and support of the officers and members of the Board of Governors of the Society as well as that of the Executives and Department Chiefs at Westchester and in New York, in both clinical and administrative departments. The close relations with the Cornell University Medical College have continued, and the gradual working out of mutual problems for the joint institution has been a source of satisfaction to the administration as well as to the Board of Governors of the Hospital.

Respectfully submitted

MURRAY SARGENT
Administrator-in-Chief

REPORT OF THE PRESIDENT OF THE MEDICAL BOARD

To the Board of Governors
of the Society of The New York Hospital:

GENTLEMEN: I have the honor to present herewith the report on the professional activities of the Hospital for the year 1937.

It is the opinion of the Medical Board that the professional care of patients in all departments of the Hospital has been excellent. This is also shown in the annual reports submitted to me by the heads of the different services and further revealed in the Statistical Section appearing on page 137. The medical and nursing staffs, the administration, the nutrition department and all the various service departments have contributed their share to the efficient and sympathetic care and treatment of our patients. I have been particularly impressed by the small number, and insignificant nature of complaints received from patients.

In this report I shall give no detailed figures, as these may be found in the Statistical Section on page 137. I should wish however, to direct your attention to the expansion of the work of the Hospital as is evidenced by a comparison of the 1936 and 1937 figures. The number of patient days increased from 268,246 in 1936 to 282,548 in 1937. In the Out-Patient Department of the Hospital the total number of patients treated was 47,645, as compared to 45,545 in 1936, an increase of 1,629 patients over the previous year.

During the year there were effected certain changes in distribution of patients, which worked to the advantage of the patients as well as the medical and nursing staffs. Provision was made to treat all semi-private urological patients on one floor, L-9; and likewise, all eye, ear, nose and throat patients, both semi-private and pavilion, as well as those in the Out-Patient Department, were cared for on G-8. These changes have also

worked to the advantage of the Administration and Accounting Department.

Department of Medicine

The Physician-in-Chief to The New York Hospital, Dr. Eugene F. DuBois, in his annual report covering the past year, writes that the pavilions of the Department of Medicine in 1937, as in previous years, were filled to capacity for a large proportion of the time. The percentage occupancy for 1937 was 83.5 in contrast with the figure for the whole Hospital which was 73.5. During many months of the year there was a long waiting list and this has discouraged outside doctors from sending patients to our institution. It is evident that more medical beds are needed and there would be no difficulty in filling the two pavilions on the second floor which were originally assigned to medicine, but were temporarily equipped for semi-private patients.

Although the department is small it has the unusual advantage of being able to take care of any type of disease that falls within the domain of internal medicine. One of the pavilions provides for patients with tuberculosis and syphilis, the two most important medical diseases from the standpoint of treatment and prevention. The ward facilities are heavily taxed by the out-patient clinics in tuberculosis and syphilis which cooperate with the Department of Health of New York City in improving the conditions in our own city district surrounding the Hospital. The pavilion, with nineteen isolation rooms, takes care of all other communicable diseases and up to the present time has a perfect record in preventing cross infections. The two pavilions on the third floor are assigned to medical patients with non-communicable disease.

Dr. DuBois states, and quite rightly so, that in comparison with other large teaching hospitals we lag far behind in our facilities for the care of neurological patients, a group that constitutes ten to twelve percent of all hospital admissions in the United States and Europe. In addition to the neurological patients, who are always found in the general wards, good hospitals of our size maintain special wards for medical and surgical

neurological patients. The Department of Medicine has no such neurological ward and is greatly in need of one.

The character of the service has been such that the Department of Medicine has been able to develop interns and residents who are highly trained, not only in general medicine, but also in such medical specialities as the care of patients with tuberculosis, syphilis, contagious diseases and neurological diseases. It is unfortunate that the services of these men are not available for private patients.

The Medical Out-Patient Department has been improving slowly but steadily and many of the clinics are doing exceptionally good work as evidenced by their admissions to the pavilions. An analysis of diagnoses made in the dispensary shows that 90 percent of these diagnoses were confirmed after thorough study of the patient in the hospital pavilions. The pavilion diagnoses on these and other patients were in turn checked by autopsies on 69.4 percent of the medical patients dying in the hospital.

The pavilions and Out-Patient Department have been used to the fullest extent in the teaching of medical students, resident and attending staffs and nurses. The detail with which each patient is studied and the multiplicity of tests may appear to be an extravagance but each patient is seen by a large number of students and doctors who learn to evaluate these tests and eliminate those which are not essential in private practice.

The fourth-year students have been a great help in the Out-Patient Department, particularly in the morning hours. They study the patients thoroughly, and this is much appreciated. Since the new dispensary was opened there has not been a single complaint from a patient regarding the students.

The research work of the department would of necessity be small in extent were it not for generous help from the Russell Sage Institute of Pathology, American Medical Association, Child Neurology Research, Ettinger Fund, Josiah Macy, Jr., Foundation, Henry Research Fund, Lederle Laboratories, Milbank Memorial Fund, National Research Council, Rockefeller



THE ANESTHETISTS KEEP THEIR VIGIL

Foundation, International Health Board of the Rockefeller Foundation, the United States Government (WPA), and many anonymous donors.

In this report it is impossible to enumerate all the problems that are under investigation in the clinics and laboratories of the Department of Medicine. In the clinics of tuberculosis there have been intensive studies of family infection which has been at an extraordinarily low level. Efforts have been made to develop methods of early diagnosis. The syphilis clinic has been successful in gathering in a high percentage of contacts and in starting early treatment which eliminates the spread of contagion. A search has been made for the cause of the rare but fatal disease of pemphigus and a new virus has been discovered which is in all probability the etiological agent. Studies are being made with a new iron preparation which is a distinct improvement in the present agents use in treating anemia. The limitations of the newer forms of insulin are being evaluated in the diabetes clinic. The various preparations given to relieve the distressing symptoms which sometimes accompany the menopause are still under active investigation. In the subdepartment of neurology a great deal has been accomplished in a study of the causes and relief of migraine and other forms of headache and also in the diseases of the muscles. Throughout the whole Department of Medicine there has been an effort to evaluate the emotional factors and personality problems which are of importance not only with individual patients but also with whole groups of diseases. This is done in cooperation with the Department of Psychiatry. Fundamental studies of the physiological changes in disease are being carried on in the functions of the heart, in the metabolism of carbohydrate, in heat loss and the regulation of body temperature.

Department of Surgery

The Department of Surgery experienced a very definite increase in its pavilion, or ward service admissions during 1937, being 4,406 as compared to 3,907 in the previous year. The report

of the Surgeon-in-Chief, Dr. George Heuer, shows that 2,642 patients were admitted to the pavilions in General Surgery and Orthopedics, 708 to the two Urological services, 911 to Otolaryngology and 145 to the Ophthalmological service. The important statistics relating to the two services, Brady Urology and General Hospital Urology, as well as those covering the other subdepartments, Orthopedics, Otolaryngology and Ophthalmology, are given in the Appendix on page 137. Referring to the pavilion service in General Surgery, Dr. Heuer states that as in previous years appendicitis, hernia, diseases of the thyroid gland and noncancerous diseases of the gallbladder and of the rectum were the five most common surgical conditions and comprised 44 percent of all operations performed. In this group of conditions there were 1,004 operations with 12 deaths, a mortality of 1.1 percent.

The Surgical Pathological Laboratory, under Dr. N. Chandler Foot, received and diagnosed 2,950 pathological specimens, a very definite increase over the amount of work in previous years. There has been a similar expansion in the work of the subdepartment of physiotherapy.

The Department of Surgery has continued its research activities as shown by the following statement prepared by the Head of the Department. In the surgical pavilions certain clinical researches, begun previously, have been completed and published. These include studies on appendicitis, cancer of the gallbladder and the ampulla of Vater, the effect of gastroenterostomy on the gastric secretions, and studies on thymic tumors, scoliosis in empyema, wound healing, pilonidal sinus and hypertension. Other clinical investigations are being continued, as those on thrombosis and embolism and hemorrhage in association with jaundice. In the experimental laboratory the studies on hypertension are being continued and many surgical problems are being actively investigated.

The various grants for research have been greatly appreciated for without them the work now being done would not

be possible. These include a renewal of the grant from the Markle Foundation of $10,000 for work on hypertension; an increase of $1,000 from the Macy Foundation for experimental work being done by Dr. Andrus; $3,000 from the Hospital Research Fund for continuing the work on thrombosis and embolism; $1,800 from the same source for work on hemorrhage and jaundice; $1,000 for cancer research given to Drs. Sweet and Saunders; $2,700 for work on peripheral vascular disease and $1,000 by Davis and Geck to Dr. Lowsley for work on suture material. A grant of $1,500 from the President's Poliomyelitis Fund was given to the Physiotherapy Department. Thus far the fund has been used largely for treatment of patients in the pool.

In concluding my remarks relating to the Department of Surgery, I should like to quote a statement from the Surgeon-in-Chief's Five-Year Report. He writes: "It is evident that the department is still in a period of development; a development which has proceeded to a greater extent in general surgery than in the specialties of surgery. It is highly desirable to attempt at this time further development of the department so that it may become a well rounded unit best adapted for the care of patients, for teaching and research. From the foregoing study it is possible to point out the needs of the department which, if satisfied, will contribute toward the development of such a well rounded unit." He believes that it is desirable to open the East half of Floor 8 for an orthopedic unit, as the ten orthopedic beds on Floor 7 cannot now accommodate the patients coming to the Orthopedic Out-Patient Department who should be hospitalized, nor can they provide adequately for both undergraduate and graduate teaching. It is also desirable to open the Children's surgical pavilion of 23 beds on Floor 7. The care of surgical children in adult pavilions is becoming increasingly difficult as their number increases. The participation of the Pediatrics Department in their care would be facilitated if the children were housed in a unit which is adjacent to that department. The Surgeon-in-Chief further mentions the need for a

chemical and a bacteriological laboratory, as well as funds for carrying on his research activities.

Department of Obstetrics and Gynecology

During the year 1937 the Department of Obstetrics and Gynecology experienced an increase in the number of patients admitted to the Hospital, as is shown by the fact that the pavilion or ward beds were occupied to the extent of 83.5 percent of full capacity, as compared to 80 percent during 1936. The private rooms had approximately the same percentage occupancy as in the previous year, while there was a very noticeable increase in semi-private patients, the occupancy being 72.6 percent as compared to 66 percent for 1936, and 45 percent for 1935.

In 1937 the Department of Obstetrics and Gynecology treated 4,122 obstetrical patients on the Lying-In (Indoor) and Berwind (Outdoor) delivery services and 1,173 gynecological patients—a total of 5,295 adult patients. The number of babies cared for was 3,471, bringing the total number of patients, women and babies, treated by the staff of the Lying-In Hospital, to a total of 8,766. It is of interest to note that the corresponding total number of patients during the period from the opening of the new Lying-In building on September 1, 1932 up to December 31, 1937 is 45,850.

The uncorrected maternal mortality, including ectopic pregnancies and abortions, for the year 1937 was 1.9 per 1,000 obstetrical discharges, or 2.1 per 1,000 pregnancies as compared to 2.7 per 1,000 pregnancies for the year 1936. The gross infantile mortality rate, including all premature babies over 1,500 grams in weight, full term, deadborn, and stillborn, as well as neonatal deaths during the puerperium to the time of discharge from the Hospital, was 3.14 percent as compared to 3.68 percent for the previous year, 1936.

The gynecological service has shown a steady definite growth from the time the service was started in 1932. In

1937 the gynecological discharges numbered 1,173, as compared to 952 in 1936. The mortality rate for 1937 was 0.51 percent.

During the past year original contributions by members of the staff have been published. These investigations include studies on heart disease complicating pregnancy, the toxemias of pregnancy, urinary tract infections, postpartum hemorrhage, cancer of the uterus, erythroblastosis of the newborn, blood chemical changes during the puerperium, strangulation as a cause of fetal death, prevention and control of puerperal infection due to the beta hemolytic streptococcus, management of breech deliveries, the use of forceps, and a leg support device for the lithotomy position. Research work in X-ray pelvimetry, supported by the generous gift of a roentgenological table by Mr. and Mrs. Dunbar Bostwick, has progressed to a point where a full-time technician became necessary. We were enabled to procure such assistance through further donations from Mr. and Mrs. Bostwick.

As stated in last year's report, the Department of Obstetrics and Gynecology is in great need of funds for research work. Although maternal mortality still remains one of the major problems of medicine, even to the extent that the lay press, through newspaper and magazine articles, is attempting to awaken interest in its solution, it has not as yet been possible to procure the necessary funds for research which may lead to a reduction in this annual death rate. The Department is equipped through its own chemical, pathological and bacteriological laboratories to attack the problem of maternal mortality from many angles, but to do so we must have adequate funds to provide research fellowships and technical assistants. We sincerely hope this report will interest individuals, as well as foundations in this phase of the work of the Lying-In Hospital. A very special and urgent need of the Hospital is for funds for the construction of more conveniently located quarters for the many animals that are required in the many tests essential to the proper treatment of our patients.

Department of Pediatrics

During the year the 68 pavilion beds of the Department of Pediatrics were occupied by 847 patients and the 10 private beds by 219 patients. The comparative figures for the preceding year were 960 pavilion and 290 private patients. The percentage occupancy of the pavilion service for 1936 and 1937 was 75 and 79 percent respectively; and of the private service, 60 and 70 percent respectively. If the premature unit of 14 beds (having an annual occupancy of 62 percent and in which admissions cannot be controlled), is segregated from the remaining 54 pavilion beds for infants and children, the occupancy throughout 1937 for the latter rises to 85 percent, or practically maximal capacity. During the peak seasons of this, as well as the preceding year, lack of available beds has made it necessary to refuse admission to patients who would have benefited by hospital care.

The children's Out-Patient Department also continues to operate at maximal capacity, 8,392 patients making 34,744 clinic visits in 1937 compared to 8,159 patients and 35,457 visits for the preceding year. Although the total number of clinic visits did not vary appreciably during the two years, each of the six special clinics showed a substantial increase in clinic visits, their number rising from 10,949 in 1936 to 12,365 in 1937. In addition, a new special vaginitis clinic was organized during the current year and thus far 350 examinations of children have been made.

Through the cooperation of the Department of Obstetrics and Gynecology, the medical care of the newly born service is under the supervision of the Pediatric Department and this arrangement continues to prove of mutual advantage to patients and to the two departments.

The renewal of the two grants of $14,000 and $13,500 from the Commonwealth Fund has permitted the continuation of the valuable studies being conducted in rheumatic fever and has afforded the opportunity of giving treatment of high caliber to children suffering from psychiatric disturbances.



CHILDREN ARE GOOD PATIENTS

Leaves of absence were granted to two members of the pediatric staff at the beginning of the current academic year. A two-year grant was awarded to one member by the Commonwealth Fund to enable him to secure further psychiatric training so that he might be properly qualified to care for the common behavior disorders of childhood. The other member was given a leave of one year so that he might develop a health program for high schools in the city under the combined aegis of the Department of Health of New York City, the Board of Education and the Progressive Education Association. In addition, a grant from the Children's Bureau of the Federal Government has supplied funds for the construction of an open air respiratory chamber for premature infants and has provided additional facilities for investigative studies in these infants.

During the past year, 12 publications have appeared from the Department of Pediatrics and 8 others have been accepted for publication and are now in press.

Although the 54 pavilion beds for infants and children available for teaching have been nearly fully occupied throughout the academic year, it has not entirely obviated the difficulties encountered in providing adequate teaching material. These difficulties have been accentuated by the increased number of hours allocated to bedside teaching in pediatrics and by the fact that of the already inadequate total of 498 pavilion patients (exclusive of premature infants) on the pediatric service during the eight months of the academic year, 53 were suffering from surgical conditions and, therefore, were not suitable for pediatric teaching.

Consideration might well be given to the expansion of the available pavilion service in the Children's Clinic because of these teaching difficulties and because it has been necessary to refuse admission to patients as the result of lack of facilities during the winter season.

The forced closing of the Convalescent Hospital for children in White Plains during the spring of 1936 continues to handicap the efforts of the Head of the Department, Dr.

S. Z. Levine, to furnish optimal follow-up care to children from his out-patient and pavilion services.

Department of Psychiatry

In the Department of Psychiatry further progress has been made in the in- and out-patient services, as well as in the consultation work to other departments of The New York Hospital. Three hundred and forty-two patients were treated in the In-Patient Department of the Payne Whitney Psychiatric Clinic, 81 percent of whom were referred by private physicians. It is gratifying to note that an increasing number of physicians are utilizing the facilities of the clinic. Among the 283 patients who were discharged during the year, 216 (77%) were considered recovered or improved. One hundred and seventy-seven patients (62%) were discharged without supervision or to be with friends or relatives. Forty-three patients were transferred to the Westchester Division of The New York Hospital and 54 to other private or state hospitals.

As in the past, medical consultants examined all the patients admitted to the Payne Whitney Clinic. Considering the importance of gynecologic disorders, usually of a functional type, a gynecologist has been added to the attending staff. In the fall an examining unit for eye, ear, nose and throat was opened in the clinic. Due to these added routine consultations, which have helped considerably in the understanding and treatment of patients, the number of consultations by physicians from other departments has increased to 1,003, as compared to 751 in 1936; also 235 visits for treatment in other departments were necessary, as compared to 148 in 1936.

The Psychiatric Out-Patient Department is organized primarily for ambulatory treatment of adults and children. This is in contrast to psychiatric out-patient departments maintained by other large hospitals, where, due to overcrowding, intensive and prolonged treatment can rarely be administered. In evaluating the service of a therapeutically active out-patient department, it is necessary to consider the number of patients, as well

as their visits. During this year 703 new patients, adults and children, were admitted, 453 (64%) of whom were referred by the other out-patient departments of The New York Hospital and 106 (15%) by physicians in private practice. The remainder of the patients were sent by agencies. In total, 1,097 patients were treated in 6,271 visits, including 1,782 children's visits. Six hundred and thirty children were studied, and whenever possible, treated by the psychiatrists in the Pediatric Out-Patient Department. More intensive and prolonged treatment is carried out in the children's division of the Psychiatric Out-Patient Department, where 179 new children were admitted. About 80 percent of these children were referred from the Pediatric Out-Patient Department, the remainder from agencies and physicians in private practice.

Among several developments in the Department of Psychiatry, the psychiatric consultation service to the Department of Medicine might be mentioned first. Senior members of the psychiatric staff studied an increasing number of patients in that department, and outlined the treatment of personality difficulties to the internist. When necessary the psychiatrist treats the patient while on the medical service. All patients seen in consultation are discussed in detail with the medical staff in informal interviews and weekly conferences. This has led to broadening indications for psychiatric consultations so that not merely patients with well-defined psychoneurotic or psychotic reactions are studied but also those who show more incidental emotional factors. Two hundred and seventy-five patients were seen in such consultations on the in-patient service, while 1,015 consultations were made by physicians on our staff in other out-patient departments. A psychiatrist is assigned daily to the general Medical Out-Patient Department where patients with acute personality disorders, as well as those suitable for demonstrations of psychiatric treatment are assigned to him. This diminishes the number of patients who need to be sent to the Psychiatric Out-Patient Department. Monthly psychiatric-medical conferences are devoted to discussion of psychiatric

treatment as it may be carried out by the internist or general practitioner. A similar educational and consultation program, supported by the Commonwealth Fund for the fourth year, is carried out in the Pediatric Out-Patient Department, and it is hoped that the psychiatric consultation service may develop along similar lines in other departments.

The departmental library is now well established. Complete sets of all the leading American and foreign periodicals in psychiatry are available. Journals and books in the allied fields of psychology and sociology are well represented. The 1,297 books and 1,152 volumes of bound periodicals are indexed according to authors, titles, and topics. The library has been used frequently, not only by the staff of our department but also by physicians who are specializing in other fields and by students of the Cornell University Medical College. Physicians who are not on the staff of The New York Hospital are also welcome to make use of the library in the Payne Whitney Clinic.

A subdepartment of psychology has been established. The function of the psychologist in a psychiatric hospital is to evaluate the psychologic tests which are used in the study of patients, to investigate with special methods certain types of brain disorders, and to be available in an advisory capacity to the medical members of the staff. The psychologist also supervised the general routine of the Nursery School which was attended by fifteen children.

Research work has been continued in the clinical field with studies of ovarian functions in patients suffering from depressions, of emotional factors in hyperthyroidism, and of disorders of nutrition. A grant has been made by the Committee for the Study of Suicide, Inc., to investigate therapeutic possibilities in patients who have suicidal tendencies. With the help of a grant from the Friedsam Foundation, the personality development of normal children is being investigated in the Nursery School. The generosity of Mrs. Barklie Henry has made it possible to begin experimental psychologic research work on

animals for the study of fear, which is related to the evaluation of various therapeutic procedures.

Private Patients Pavilion

The report of the Private Patient Committee, under the supervision of Drs. Pool and Cussler, shows that during the year 1937 there were 2,133 private and 1,802 semi-private patients treated on the private patient service, a total of 3,935 patients, or an increase of 191 over the total for 1936. This increase was distributed as 44 private and 147 semi-private patients.

During the year 1937 Dr. Dan H. Witt was appointed to the Private Patient Committee. An additional technician has been added to the laboratory staff to care for laboratory examinations on the private service, thus improving the facilities to a great extent. It is now possible to supply service on Sundays and holidays, as well as for longer hours on week days. An additional stenographer has been provided by the Administration, and this has helped materially in recording and keeping up to date all operative data.

The demand for the private and semi-private service has continued to be very great throughout the year. A change was made during the year by assigning semi-private beds on the ninth floor for Urological patients, and on the eighth floor for Eye, Ear, Nose and Throat cases, and this has resulted in an increase of 24 semi-private beds and so helped to relieve the congestion on the second floor service where these patients were formerly treated. It has been possible, through a legacy providing for equipment and furnishings, to open a suite of four rooms on the seventeenth floor. These four rooms may be divided into two suites of two rooms each. As evidenced by the occupancy, this arrangement fills a real need.

An excellent spirit has prevailed among the members of the medical and nursing staffs. The large census, and particularly the favorable comments from many patients, give evidence that the private service is giving general satisfaction to

patients, as well as to the group of doctors who have private patient privileges.

As there has continued to be a greater demand than we have been able to meet for the admission of patients by doctors having private patient privileges, the Private Patient Committee still considers it inadvisable to increase the number of those having private patient privileges.

Department of Pathology

The Department of Pathology has been occupied with investigation, teaching and routine duties similar to those of the immediately preceding years. The total number of autopsies, excluding stillbirths, performed during 1937 was 323, as compared to 293 in 1936. The percentage of autopsies obtained was 55.9, a figure less than that of some of the hospitals in this country.

This department continues its investigations in tuberculosis, leukemia and related diseases, chronic infection, silicosis and the pathology of the male genito-urinary organs. A report of experimental studies on protective inoculation against tuberculosis was published in December, 1937. This study shows that heat-killed tubercle bacilli are effective in protecting animals against the disease and have the advantages, without the dangers, of inoculation with living virus. Publications to appear soon will describe the relation of sensitization and antibody formation to resistance in "vaccinated" animals and the modification of pathological changes produced by the "vaccine." Similar studies on human beings to determine the value of protective inoculation have been continued in Kingston, Jamaica, under the supervision of the Head of the Department, Dr. Eugene L. Opie, and conducted under the auspices of the International Health Division of the Rockefeller Foundation. These studies, which are as yet incomplete, have given evidence that protective inoculation with heat-killed tubercle bacilli are effective in the prevention of human tuberculosis.



RESEARCH BLAZES THE TRAIL FOR CURE

Experimental studies to determine the transmitting agent of leukemias and of certain tumors have continued. It has been possible to transmit leukemia in experimental animals with cells that have been subjected to a temperature of 70° C. provided the tissue is frozen slowly. Frozen cells may be preserved during 147 days and retain their vitality. Studies have been undertaken, in cooperation with the Department of Preventive Medicine, to determine the number of cells capable of transmitting leukemia of mice, and success has been obtained with single cells transferred by means of a micromanipulator. Hence malignant transformation of a single cell may produce a malignant tumor. The histogenesis of ovarian tumors produced by X-rays has been studied and their relation to human ovarian tumors investigated in association with the Department of Obstetrics and Gynecology. Studies of two tumors in mice with resemblance to Hodgkin's disease and another with the characters of chloroleukemia have been in progress.

The Department of Pathology has continued its study of chronic infections, which have included a variety of eye and joint involvements. This work proceeded in cooperation with the Arthritis and Ophthalmological Clinics of the Hospital. Studies of tuberculosis of the genito-urinary tract have been completed and evidence has been obtained to show that human tuberculosis of these organs has the character of a disease modified by the immunity of a preceding infection. Several investigations directed to determine the relation of sex hormones to disease of the prostate gland are in progress.

A study of silicosis, conducted with the aid of WPA funds as part of an undertaking in other departments of the Hospital, has been continued throughout the year. The conditions under which this work is done are not favorable to investigation, but progress has been made. The pathogenesis of silicosis has been studied and information concerning changes in ciliated epithelium of the respiratory passages under a variety of conditions has been obtained.

Funds obtained from extra-mural sources for the conduct of specifically defined studies have been as follows:

For the study of tuberculosis:	
From the International Health Division of the Rockefeller Foundation	$13,500.
For the study of leukemia and related diseases:	
From an anonymous donor	5,000.
From the International Cancer Research Foundation	2,400.
From the Lady Tata Memorial Trust of London	1,860.
Ettinger Fund	350.
For the study of disease of the prostate:	
Through Dr. McLellan	$1,819.61

For the study of chronic infections, $40,000 was received during 1936 from the Markle Foundation through the Ophthalmological Foundation for work to be conducted during one and a half years. For the study of silicosis, WPA funds were obtained to pay salaries of four technical assistants, designated as chemists, a technician for preparation of tissues, a secretary and two laboratory assistants. The salary ($1,600) of the only professional worker, who was in charge of the work, was discontinued but later supplied from private sources. The Head of the Department has continued general supervision of a study of the epidemiology of tuberculosis supported by the International Health Division and conducted in association with the Department of Medicine in the Tuberculosis Clinic of the Hospital. The International Health Division assigns to this work two physicians who are full-time members of its staff.

The clinical pathological conference, attended by visiting and resident staffs of the Hospital, and students of the Medical School, was held on Monday afternoons throughout the year. For demonstration of microscopic changes before these

conferences an improved projection apparatus is needed. The Museum of Pathology of the Hospital and College continues the "Pathological Cabinet" of The New York Hospital, a well-known museum of pathology, that issued at one time a printed catalogue of 250 pages.

The teaching of pathology has followed the plan outlined in former reports. A course jointly conducted by the Departments of Pathology, Medicine, Surgery and Physiology, recently introduced, is planned to correlate for students of the second year the fundamental sciences and applied medicine. Class work in experimental pathology for students has stimulated a considerable number to undertake investigations and carry them to a successful conclusion.

The chief needs of the Department are more space for the conduct of the work in progress, larger and better arranged animal quarters and some addition to the current budget to increase the salaries of several employees who have served a period of years. There has been no increase of salaries of any hospital employees of the Department during the past five years, and some relatively small increase of salaries is desirable in order to maintain the efficiency of the work.

Central Laboratories

Dr. William J. Elser, Head of this Department, in his annual report states that the most obvious changes that have occurred during the past year are a marked increase in the number of examinations made by the Department and a corresponding improvement in the financial status of the unit. The increase in the clinical activities of the Hospital reflected in the increase in demands made upon the Central Laboratories is also evident when the amount of manufactured materials used in 1937 is compared with the figures for 1936. As an example, the number of glucose flasks issued in 1937 exceeds the number issued in 1935 by 41.9%, and other items show similar and many even greater increases. Since there were no additions to the personnel during this period, it was necessary to meet

the demands by simplifications of method and in large part by encroaching upon time which might have been utilized in research activities. During the past year there has been deplorably little time available for this purpose.

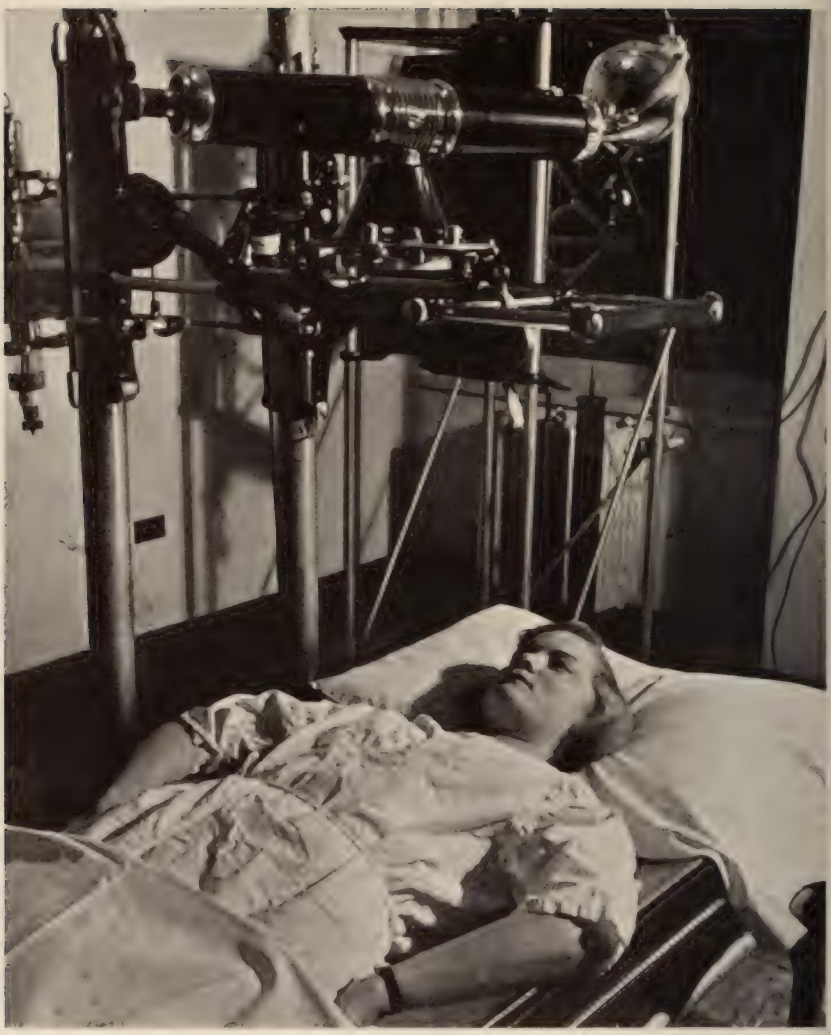
There have been no material changes in the teaching functions of this unit. The time allotted to the teaching of medical students and student nurses remained the same as in the previous year, and the subject matter has been altered only in so far as the development of new or improved methods has made this necessary. The equipment available for the teaching of medical students is adequate and is in good condition. The teaching of student nurses would be further facilitated by the addition of equipment for that purpose, the Hospital authorities having recently supplied a number of new microscopes and oil immersion lenses.

Owing to the unfortunate illness of Dr. Thro, the Department of Clinical Laboratories was placed under the supervision of the staff of this department in the spring of 1937, and in July was fused temporarily with the Central Laboratories. This change has added considerably to the burden of the members of this staff. At present one member of the teaching staff, Dr. Steffen, has been assigned to supervise the work of the clinical clerks, and while this consumes about half a working day, the interest shown by the students in this work is very encouraging. The general supervision of this work and of the technician-operated laboratories has been assigned to the clinical pathologist, Dr. Stillman.

The Joint Board of Administration has recently appointed a committee representing both the College and the Hospital, to make a comprehensive study of all laboratory services as they affect the care of patients, teaching and research, in order to determine whether consolidation or more decentralization of laboratory services will result in greater efficiency and economy.

Department of Radiology

The report of the Director, Dr. John R. Carty, shows that



THE X-RAY GETS AT CAUSES

during the past year the X-ray Department has continued to grow both in the diagnostic and therapy work. This has created special problems regarding handling of the large number of patients, which are inevitable in a large department, particularly where there is continued expansion. In addition to the actual increase in number of patients handled, there has been a gratifying increase in consultations. Dr. Carty feels that this is one of the most important functions and is an indication that the Department is operating in such a manner as to be of real service to the referring clinicians.

During the past year the activities concerning teaching of Radiology have been greatly increased. This resulted in a definite need for a special room where interesting films could be kept available for study by the students. Through the cooperation of the Hospital Administration, a room was set aside for this purpose, and a great deal of time and effort has already been spent on the organization and development of the X-ray Museum.

Several members of the staff have found, by dint of considerable effort, some time to be devoted to research. Among these activities one may mention an investigation concerning the action of X-radiation in certain infections. This work is being carried on by Dr. Allan Tuggle jointly with Dr. D. M. Angevine through the cooperation of the Department of Pathology under a grant from the Markle Foundation. This investigation is fundamental, and valuable information is being obtained about a branch of X-ray therapy which is now attracting attention.

In addition the Director, Dr. Carty, in cooperation with the Department of Surgery, is conducting a study of the effect of very low voltage irradiation applied directly to neoplasms during operation. This work has already given promising indications of future usefulness.

During the year a shock-proof unit has been purchased to replace the old "couch" system in one of the X-ray therapy rooms. This has resulted in greater flexibility and ability to

handle more patients in a given period of time. In addition, a combined portable radiographic and therapy unit has been purchased which permits of direct irradiation of tumors at operation. The power of this machine is such that a large dose of radiation can be delivered in a short time, thus not increasing to any significant degree the lapse of time during which the patient is under an anesthetic.

Out-Patient Department

The number of visits to the various clinics of the Out-Patient Department increased by 20,106 over the previous year, reaching a new maximum for 1937 of 294,831. In the course of five years the Out-Patient Department has practically reached the original estimated capacity of 300,000 visits per year. The number of individual patients treated was 47,645. This was an increase of 1,629 over the previous year. However, the number of new patients admitted and treated, 26,369, was 1,152 less than during the previous year. Each succeeding year shows an increasing number of old or former patients treated. All of these are not under continuous treatment as many are re-admitted to new departments and for different conditions.

The number of new applicants fell slightly. This gradually diminishing demand, through successive years, has been a matter of speculation, without arriving at any definite conclusion. Nor has this slowing up in demand for dispensary care been limited to our own Hospital. The fine balance between demand and capacity has been mentioned before. Its continuance will preclude any extensive selection of clinical material. The report of the Director of the Out-Patient Department, Dr. Walter C. Klotz, shows that among those admitted, there has been an increased proportion of those in the lower economic brackets, and none who were in real need of treatment were refused care. There was, however, an increase in the number of applicants rejected who were above the economic standard for dispensary care, and who were referred to the Private Patient Consultation Service.

Both in respect to patients applying directly, or those who continue to be referred by outside physicians, one is struck by the fact that so many present conditions which involve difficult diagnostic problems or which, on the other hand, require special methods of treatment developed at our own institution and not obtainable elsewhere. There is a marked scarcity of minor ailments which can be disposed of by one or two visits in one department. These complex diagnostic cases and the consequent medical procedure have added greatly to the complexity and details of the Out-Patient Department Administration. They have also entailed difficult professional problems in keeping the whole patient, as a human entity, fully in view. One is struck also by the increased psychogenic factor in the clinical picture—the increasing manifestations of functional neurosis, as well as psychoneurosis calling for counsel from the psychiatrist. These patients demand consideration, time, and patience. Existing economic conditions probably contribute to these manifestations.

The delayed opening of the City Health Center Building will throw well into 1938 the program of the City Health Department in relation to the Out-Patient Department with the ultimate partitioning of functions of certain departments, which have already been operating in close correlation with the City Health Department.

Record Room

The Record Committee has continued its active interest during the past year in the maintenance of a high standard of case record not only in the content and make-up of the history itself, but also in its support of routines and methods of handling record data to insure rapid and accurate service to the many individuals and departments using the patient's record. In February, 1937, Dr. R. R. Hannon, Superintendent, became an active voting member of the Record Committee. A representative of the Administration has been a valuable asset to the Committee when problems involving Hospital policy have been discussed.

The installation of the Ediphone service for the dictating of summaries on Hospital records has, with the support of the Record Committee, been extended, after trial on the Medical floors, to the Surgical floors. This system is now used on the third, fourth, fifth, sixth, seventh and eighth floors of the Main Hospital with the transcription done in the Record Room, resulting in practically no late records for these floors. The Record Committee, through its endorsement of the proposed index for operations, has made possible the installation of such an index in the Record Room which will cover operations performed beginning with January 1, 1938. This index will be made retroactive to cover the past five years' operations as fast as it is possible to do so.

The requirements for signatures on typewritten summaries and for progress notes on private patient records have further improved the records of The New York Hospital. With the control of the printed form relating to the care of the patient, the Record Committee has succeeded, during the past year, in standardizing, eliminating, and combining forms with a resultant saving in cost of printed stock and simplification in routine where such forms are involved. The improvement in the physical layout of the Record Department as to better ventilation is still to be accomplished. With the addition of filing cabinets to meet the growth of our case records and with the installation of more electric lights, the need for improvement in the ventilation of the room becomes more urgent than ever.

Formulary Committee

During 1937 the Formulary Committee met at intervals of two weeks, except during the summer months. It has considered numerous requests for new preparations and made decisions regarding them. A few of these requests have been accepted; many have been disapproved, and those requesting them have been informed of the reason for disapproval. In general, these requests have come from doctors in the Out-Patient Department.

The second edition of the Hospital Formulary was published during 1937 and distributed. Arrangements have been made whereby the medical students and nurses may purchase copies of this Formulary. The Committee has continued its policy of promoting rational therapeutics and avoiding unnecessary expense to The New York Hospital.

Nursing Service

The Medical Board wishes to express its appreciation of the excellent nursing care afforded the patients of the Hospital by the Nursing Department. There exists a universal feeling among the members of the Medical Staff that the nursing in The New York Hospital is of an exceptionally high standard, due to the ideals of nursing held by Miss Anna D. Wolf and her assistants. The report of the Director of the Nursing Service appears on page 72, and covers the practical nursing of patients, as well as the teaching activities under this Department.

The Medical Advisory Committee to the Nursing Service, appointed in 1936, has occupied itself, for the most part, with a study of the manual of nursing procedures. This committee is likewise studying the isolation technique as practised in the various pavilions and private and semi-private services, with the aim to institute fairly uniform isolation procedures in all departments.

Department of Nutrition

This Department, under the supervision of Miss S. Margaret Gillam, has continued to render excellent service throughout the Hospital. Meals are served to patients, doctors, nurses, medical students and all employees of the institution and number almost two million a year. The Hospital can justly be proud of the reputation and standing established by its Department of Nutrition.

Social Service

Many laymen have no conception, or a very inaccurate one, of the very important role of a social service department in

the successful operation of a large hospital. The proper and efficient care of the sick is in many instances dependent upon the solution by the social worker of problems of widely diversified nature. Some idea of the scope of this work may be obtained by studying the reports of Mrs. William Woodward, Chairman of The New York Hospital Social Service Committee, and of Miss Hannah L. Josephi, Director of The New York Hospital Social Service Department, as well as those of Mrs. Frederick H. Prince, Jr., President of the Ladies' Auxiliary to the Lying-In Hospital, and Mrs. Alice Satterthwaite, Director of the Social Service Department of the Lying-In Hospital. These reports appear on pages 77 and 87, and among them will be found those of Mrs. Michael Gavin and Mrs. Paul Pryibil, Treasurers of the two social service committees respectively.

The Medical Board wishes to express its appreciation to the Administration, under the direction of Mr. Murray Sargent, with his immediate associates, Dr. Roger R. Hannon, Superintendent, and Drs. William H. Spiller and Lynn P. McGoldrick, Associate Superintendents. The Administration has been most just and cooperative in all its dealings with the Medical Board and all members of the professional staff. We feel that all service rendered by the various service departments —Engineering, Accounting, Housekeeping, Laundry, Pharmacy, Purchasing, Stores and Protection—has been most efficient and courteous.

The New York Hospital is part of a great enterprise founded for the care of the sick, medical education and research. Cornell University Medical College forms the other part, and the two are inseparably linked in this undertaking, so wisely conceived by the two governing bodies. A complete understanding and cooperative interrelationship between the Hospital and the Medical School are absolutely essential to a successful outcome. The Joint Administrative Board of The New York Hospital-Cornell Medical College Association has played a significant part in reaching this goal.

Finally, it is my particular pleasure to inform the Board of Governors of The New York Hospital that the Medical Board feels deeply indebted to them for their most unusual interest, understanding, and support. At all times have the Board of Governors and its Executive Committee supported the deliberations and recommendations of the Medical Board. I should also like to point out that the Governors have done more than this, in that they have actively participated in the solution of numerous important and difficult problems faced by the Medical Board, and for this we wish to express our deepest appreciation.

Respectfully submitted

HENRICUS J. STANDER, M.D.
President of Medical Board

REPORT OF THE MEDICAL DIRECTOR OF THE NEW YORK HOSPITAL—WESTCHESTER DIVISION WHITE PLAINS, NEW YORK*

To the Board of Governors
of the Society of The New York Hospital:

GENTLEMEN: I have the honor to present herewith the report of The New York Hospital—Westchester Division for the year ending December 31, 1937.

That the Hospital has been very active during the year may be best and most concisely indicated by the following facts. During the year 342 new patients were admitted, the largest number in the history of the Hospital; 649 patients were under treatment, also a larger number than previously recorded in any year. In spite of this large number of patients admitted and under treatment, the number discharged, 308, was larger than in any previous year except 1919. The patient population was, therefore, not a static one. The average census was 249 as compared with 264 of the previous year. The average duration of residence of all patients discharged was eight months. These figures demonstrate the effect of the more recent policy of admitting acute recoverable patients as compared with the practice of many former years when more chronic patients were admitted and remained longer in the Hospital. For example, in 1907, 127 patients were admitted and 123 were discharged, but the average census was 340. In 1917, 222 patients were admitted and 242 patients were discharged but the average census was 312.

Admissions

Of the 342 patients admitted during the year, 143 were

*The full report of which this is a summary may be had upon request to the Medical Director.

men and 199 were women. The preponderance of women continued as it has over previous years.

Forty-two of the patients admitted had received treatment in this Hospital on one or more previous occasions, and 73 had been previously in other psychiatric hospitals. The histories of 217 patients, or 63 per cent of the number admitted, indicated a duration of mental symptoms of less than one year.

Over 200 of the patients admitted were referred by individual physicians; 45 came directly from the Payne Whitney Psychiatric Clinic of The New York Hospital. Other patients applied for treatment because of their own knowledge of the Hospital or were referred by former patients or relatives of patients or by friends who were acquainted with the Hospital.

The average age of the patients admitted was 37 for the men and 41.5 for the women, or a general average of 39, the same as last year.

One hundred and fifty-five of the patients admitted had been educated in colleges or universities and 115 in high schools. The occupations of the patients admitted have been quite diverse but as usual the professional and commercial groups predominated. Thirty of the patients were still students in schools or universities, and there were 19 teachers, the majority women. There were two architects, three librarians, six physicians, four dentists, four chemists, three lawyers, eight engineers.

We find that not a few persons still believe that we receive a preponderance of patients who are committed by court order. That such is not the case is shown by the fact that of all the admissions, 228, or 67 per cent, were admitted on their own voluntary application, the more recent policy having been continued of receiving by preference persons who have sufficient appreciation of the need for treatment in a hospital of this nature to be willing to make their own applications for treatment.

In addition to the above mentioned adult voluntary patients admitted, 20 patients under the age of twenty-one were admitted on the application of their parents in accordance with the provision of the law for the admission of minors.

In 16 instances patients were admitted on the application of the relatives and on the certification of one physician.

The diagnostic grouping of admissions shows that 102, or 30 per cent of the admissions, were diagnosed as having manic-depressive psychoses, and 68, or 20 per cent, as having dementia praecox. These two groups, therefore, constituted half of the patients admitted. Fifty-three, or 15 per cent of the admissions, were diagnosed as having psychoneuroses, and 26, or 7 per cent, as having involutional psychoses. Two paretics and 11 persons suffering from mental disorder associated with cerebral arteriosclerosis, and two persons showing senile mental deterioration, constituted a small proportion of the admissions.

The policy of receiving a limited number of patients for treatment for inebriety and drug addiction was continued. Twenty-eight of the former, and three of the latter, were received during the year. In general, only such persons are received who are willing to sign their own applications for commitment for six months or a year. It is felt that inebriates or drug addicts who are not willing to make such application may not have sufficient appreciation of the need for treatment to justify their admission and the efforts of the staff which they require for their rehabilitation. It has been found that if such persons are received and continued as voluntary patients they are not likely to be willing to remain a sufficient length of time to derive definite benefit although there are occasional exceptions to this.

Discharges

During the year 142 men and 166 women, or a total of 308 patients, were discharged from the Hospital, 28 more than in the previous year, and, as already indicated, the largest number on the records of the Hospital except for the year 1919 when 316 patients were discharged. Of the number discharged, 41, or 13 per cent, were considered entirely recovered; 82 were considered much improved, and 91 were considered improved. These 214 patients who were benefited by treatment constituted

69 per cent of the total number discharged. Seventy-eight patients were discharged as unimproved. This number is made up of those patients who may be removed against advice after a brief hospital residence or for whom hospitalization elsewhere is advised or requested by the Hospital because of the evident chronicity of the illness.

Of the total number of patients discharged, 168, or 57 per cent, had a residence of under six months, and 230, or 78 per cent, had a residence of less than one year. Twenty-seven of the patients discharged with a residence of less than six months were recovered, and 99 were considered improved. On the other hand 42 of the patients who were discharged unimproved had been in the Hospital less than six months. The average length of time in the Hospital of the patients who had recovered was less than seven months. The average residence of all those benefited by treatment was 8 months and 21 days.

Frequently in preparing convalescent patients for leaving the Hospital on extended visit, several steps are taken. Usually the first is a visit to the nearby city on a shopping trip or other activity, accompanied by relatives. This then leads to a return to the patient's home for a day or a week-end, particularly to test the patient's reaction to such a return. If this proves satisfactory the period at home may be lengthened so that the patient gradually becomes accustomed to the adjustment at home and to meeting relatives and friends in the former environment. Eventually the patient is placed on extended visit to remain at home or in a new situation which has been selected for him.

During this period of extended visit the patient may return to the Hospital without formality. During the year 48 former patients called at the New York office 96 times and 131 former patients called at the Hospital in White Plains 242 times. It has been of interest particularly during the past year to learn of the friendships and social contacts that are being continued by a group of discharged women patients who first became acquainted at the Hospital and who look upon their hospital resi-

dence as having given them an opportunity to develop friendships which they did not have before.

Clinical Services

During the past year the staff organization has continued as reported at the end of the previous year with the exception of a number of changes in the assistant residents. During the initial period of residence intensive detailed studies are made from the physical and mental standpoint. Complete examinations and laboratory tests are carried out regularly and consultation service is provided by the attending physicians. It is believed that a large part of the success of the Hospital evolves from this medical service and the Hospital equipment which is available to every patient for treatment of any condition which may arise. Every effort is made not only to treat the patient from the mental standpoint but to repair and restore the bodily functions which cannot be separated in their consideration from the mental functions.

Special Studies

Insulin treatment of dementia praecox. In the annual report of the previous year we called attention to the insulin treatment of dementia praecox which had been instituted. This study was continued during the year. Reports of other workers have emphasized that the best results have been obtained in those cases where the illness had not been of more than six months' duration. However, since it had been our experience that it was just such cases which responded most favorably to such attention as this Hospital gives and were most likely to have remissions, dementia praecox patients with illnesses of greater duration were purposely selected for the insulin treatment. It was felt that if this treatment were successful with patients who had not responded well to other forms of therapy, there could be no doubt that the use of insulin had been directly responsible.

Treatment has been completed in 18 cases, 13 women and 5 men. We can only report that none of the patients treated

recovered, three were much improved for comparatively brief periods of time, and two showed slight improvement in the form of better social behavior and better ability to participate in the routine activities of the Hospital. One patient who was considered much improved returned within a few weeks with a relapse of her symptoms and failed to show improvement from a second course of insulin treatment. The second patient who had been considered improved sufficiently to leave the Hospital required a return to the Hospital within two weeks.

On general principles and as a result of our studies we are not inclined to believe that insulin shock therapy is a method of "cure" for as large a proportion of definitely established dementia praecox cases as has been reported by earlier investigators.

Investigation of dementia praecox cases previously discharged. In order to compare the results of insulin treatment in this and other hospitals with the results obtained here without insulin, the outcome achieved in 200 cases of dementia praecox discharged from the Hospital several years previously was studied. The great majority of the patients had not been discharged until they had been on visit from the Hospital for from three months to a year and in a number of instances we had received reports of the patients subsequent to their discharge. This study showed that of all the cases discharged, one-third had made a social adjustment which meant an ability to live out of a hospital and in the majority of cases to resume the previous mode of life. This study based on the discharges has led us to the next study based on admissions of dementia praecox cases.

Results of non-specific therapy in 500 cases of dementia praecox. Dr. Drewry and your Director are making a study of the outcome of a series of 500 cases of dementia praecox admitted to this Hospital not later than 1935, this date having been selected to enable us to make a survey of a course of not less than two years in any one case. Every effort will be made to contact all of these patients who have been discharged to ascertain their condition as of January 1, 1938. It is expected

that this study will be completed by the spring of 1938. It is believed that such a study will give us interesting and valuable clues not only to the results obtained in different types of cases of dementia praecox but helpful suggestions regarding the various methods of treatment carried out at this Hospital. We have entitled this study the "non-specific treatment" to separate it from the more specific insulin treatment.

Hormone treatment of involutional melancholia. During the past year a special study has been made of the effects to be derived by the use of esterin, an ovarianhormone, in the treatment of women patients suffering from involutional melancholia associated with the menopause. Eight patients were under treatment which consisted of the administration of 40,000 international units of esterin per week over a period of two months or more. Four of these patients have responded very well in that they show a noticeable decrease in feelings of tension, agitation, restlessness and sleeplessness. The treatment of two cases was discontinued because of what appeared to be an upsetting psychological effect on the patients of the injections of the hormone. The remaining two patients apparently were not affected. From our results obtained so far it is believed that this type of therapy has its place in the treatment of this type of mental disorder in women.

Sodium amytal narcosis. Eight women patients who were disturbed and at times destructive and assaultive have received sodium amytal narcosis therapy. These patients were given daily administration of sodium amytal for a period of ten days, the dosage starting with nine grains and being increased to a maximum of 80 grains per day. With most of the patients it was necessary to give the medication by rectum. The patients were kept in quiet rooms and received the special attention of a physician and nurses which is necessary with this form of treatment. There has been a definite improvement in five of the eight patients both physically and mentally. They have been able to engage in other therapeutic facilities of the Hospital

whereas before they had been unresponsive. The three other patients were quieter and more manageable during the time of the treatment but did not continue in this improved state after the cessation of the treatment. Our experience confirms that of other workers that this form of therapy is helpful for selected patients.

A study of the mental reactions in teachers. Because of the comparatively large number of teachers treated in this Hospital over the past several years, it was felt that we had an especial opportunity to make a study of their personalities and clinical symptomatology and outcome. This survey is being made by Dr. Wall and will be ready for presentation in the spring of 1938.

Dental Department

The dental department has been continued under the direction of Dr. Sniffen assisted by a dental hygienist and a chair assistant. The number of new patients examined was 317, and 266 other patients were re-examined. Patients were seen in the dental office and on the halls 3,176 times.

Laboratories

Routine blood Wassermann tests, blood chemistry tests, blood counts, and urinalyses have been done for all newly admitted patients, and periodic urinalyses have been done on all patients on the more active halls. In addition, other tests have been performed when indicated. A total of 12,007 examinations was made by the clinical laboratory during the year.

Frequent examinations of the milk supply of the Hospital have continued to show a uniformly low bacterial count. Studies of the fat content have shown the milk to be of unusually good quality.

Special studies have been made upon the physiological effect of the insulin treatment in patients having dementia praecox. These studies have shown no apparent harmful effect of this

treatment upon the carbohydrate metabolism of the 18 patients in whom treatment has been completed.

At the present time, chemical examinations of the blood of patients receiving narcosis therapy with sodium amytal are also being made, but a sufficient number of cases has not as yet been studied to determine whether any changes will occur. It would appear from the material at hand, however, that the protein metabolism of the body is not greatly affected by such treatment.

In addition to the above, the value of a new agglutination test for the presence of syphilis, the Rytz test, is being studied. The results of examinations by this method are being compared with the results obtained by the use of the Wassermann test. It is not believed that the method should supplant the Wassermann test, but rather that it might be of value in cases where an immediate result of examination is required, since the entire procedure may be carried out in about thirty minutes.

The X-ray laboratory, with a full time resident technician under the direction of the resident internist, makes all necessary roentgenograms, including those of the teeth. During the year 646 examinations were made of which 214 were of employees.

Nursing Service

On February 1st, Miss Eloise Shields resigned her position as director of the nursing service in order to continue her studies at Columbia University. She was succeeded by Miss Elizabeth S. Bixler.

With 88 graduate nurses and a total of 180 nursing personnel, including postgraduate and affiliate students and nursing attendants, there has been a ratio of one person in the nursing personnel to 1.4 patients. It has thus been possible to provide special nursing and constant observation for individual patients where this seemed desirable and without the employment of outside nurses.

The policy of having all nursing care provided by our own nursing personnel rather than having nurses furnished by friends



WEAVING HELPS TO RESTORE THE TIRED MIND

or relatives, has been continued. Thus the entire nursing personnel feels a distinct responsibility to the Hospital rather than to persons outside of the Hospital. During the year we received from eight affiliated general hospitals a total of 98 student nurses for a three months' course in psychiatric nursing. During the course the students receive special training in the occupational therapy, physical education, and hydrotherapy departments.

Seven postgraduate students finished their course in May, two of whom remained on the nursing staff. Seven students entered the course in September.

Physical Therapy

The women's department of physical therapy has been unusually active during the year. The director with two assistants has carried out a total of nearly 22,000 individual treatments, including massage, hydrotherapy, ultra-violet ray, infra-red ray, baking, and salt rub procedures.

Because the equipment and facilities in the women's department were not conveniently accessible to the men patients, extensive use of this department was not made by the men. Therefore it was decided to plan an entirely new building with modern equipment for treatment for the men patients. This building, which has been under construction since last summer, will eventually cost approximately $100,000 and will provide not only adequate treatment facilities for hydrotherapy but also for massage, elecro-therapy, and the administration of packs.

Occupational Therapy and Physical Education

These two departments with the especially trained fulltime personnel of 21 persons, have been actively engaged throughout the year in their special efforts at rehabilitation and the stimulation of normal interest in the men and women patients. We continue to feel the distinct advantage of having well equipped occupational therapy buildings and separate gymnasiums for the

men and women where the programs of activities arranged for each patient can be carried out.

In the occupational therapy departments both men and women patients show an increasing interest in hobbies which they may carry on after leaving the Hospital. Information concerning craft classes and the selection of materials are frequently sought by patients both before and after leaving the Hospital. Crafts that we know women patients have carried over into their home life this year are painting of boxes and bowls, water color painting, glove making, knitting, petit point, dressmaking, and gardening. The majority of the patients were introduced to and instructed in these activities for the first time during their residence in the Hosptial.

The men patients under the guidance of the occupational therapy aides not only have a program of arts and crafts in the special building, but are occupied in gardening and in the care of the tennis courts, the hockey field, and the baseball diamond. Some of the patients had their own vegetable gardens. Each year an increasing number of patients make, under the guidance of the director of the department and the instructors of the several shops, small equipment to aid them to carry on at home the crafts they have learned at the Hospital.

For several months of the year a number of young men patients, some of whom had had experience in newspaper work, produced a weekly magazine called the Fourth Estate. All of the writing, make-up, and the printing by mimeograph, including interesting illustration, were done by the patients. The material included book reviews and discussions of events of worldwide and local interest.

The physical education departments have attempted to carry on a program of activities based on educational principles particularly adapted to the needs of the patients. During this year an effort has been made to include more activities so that the patients may have a wider choice in electing one or more games and sports for participation. We have attempted to teach and encourage individuals and groups wishing to improve their skills

and have refrained from urging and coercion where there was limited interest. In forming objectives for the work we have tried to emphasize the recreational and socialization values. In providing activities for acutely ill patients, the groups have been kept small so individual attention could be given.

The out-of-door program was similar to that of previous years and included golf, tennis, croquet, badminton, baseball, picinics, swimming, walking, and deck tennis.

The indoor program included basketball, volleyball, baseball, pool, ping-pong, bowling, badminton, marching, gymnasium games, calisthenics, Danish gymnastics, corrective exercises, and rhythmic, folk and tap dancing.

The schedule has included one evening entertainment a week from October until May and the patients seem to enjoy this weekly diversion. The moving pictures are probably enjoyed by more patients than any other type of entertainment. We have attempted to include more parties, such as bridge parties, where the patients have normal social contacts and participate themselves. Mr. Camilieri, director of the Peoples Chorus of New York City, has directed group singing once a month during October, November, and December and this hour has been popular with many patients.

Libraries

In considering the activities of the library and the use of books by patients, it may be of interest to point out that in 1917 the librarian, who was also a musician, made visits to the halls with a basket filled with books; in 1927 a book cart was used and it was taken to three halls once a week; in 1937 weekly visits were made to ten halls with the book cart. The circulation of books among the patients has increased from 3,700 in 1917 to 5,000 in 1927, and to 13,500 in 1937. The daily average number of patients drawing books from the library during the year was 20.

The Hospital subscribes to 42 different magazines for the use of the patients. At the end of the year there was a total of

4,552 volumes in the patients' library. For the medical library the Hospital subscribes to 28 periodicals and for the School of Nursing library and the nurses' entertainment, 20 periodicals. At the end of the year the number of volumes in the medical library was 5,297.

Dietary Department

The dietary department has continued under the charge of the dietitian assisted by two fulltime assistants and three student dietitians. During the year six students took the six months' course in hospital experience in dietetics and dietary management. The Hospital continued to have fifteen special diets available for prescription by the physicians for special needs of individual patients. During the year the average daily number of special diets issued was 63. The dietary department, in addition to the preparation of regular meals, arranges for refreshments for the entertainments and for special meetings of physicians and others held at the Hospital. At the patients' entertainments 3,000 persons were provided for during the year; at the other meetings and entertainments nearly 2,000 persons were served.

York Lodge

York Lodge, the Hospital residence located on Long Island Sound at Mamaroneck, was renovated during the spring in preparation for its occupancy by hospital patients during the summer. The Lodge was open for patients from June 2nd to September 7th. During this time 24 men and 29 women patients were in residence there, the men and women alternating every two weeks. The total number of hospital days accredited to York Lodge was 1,085. In addition, there were 54 day parties, a total of 233 patients from the Hospital making 531 visits to York Lodge on these parties. The average number of patients leaving the Hospital for the day on these trips was ten.

The use of York Lodge in its attractive seashore setting obviously is of benefit to the patients, particularly the women, who enjoy the quiet homelike atmosphere, the beach and bathing, and

the use of the croquet grounds and the tennis court. Patients are selected for residence at York Lodge according to the benefit that they may derive and not according to their ability to pay for the extra cost to the Hospital.

Improvements in Plant and Equipment

In addition to the hydrotherapy building previously mentioned, the Hospital plant was improved by extensive repairs and renovation, and by the purchase of new equipment. Much interior and exterior painting was carried out.

Other Items of Interest

Acknowledgments. We are glad to acknowledge with thanks the following gifts:

Dr. William L. Russell: books.

Relative of a patient: a new edition of the Encyclopedia Brittanica.

Friend of a patient: $50.

One hundred and twenty relatives and friends of patients donated generously during the Christmas season to the Nurses Entertainment Fund so that 177 of the personnel in the nursing service and occupational therapy and physical education departments received substantial Christmas gifts from the Fund. Also through this Fund a dance for nurses at the Student Nurses House and a dance for 200 other employees in the social hall were provided during the Christmas season.

Special meetings. The Medical Society of the County of Westchester held meetings at the Hospital in January, February, March and November.

A special medical conference attended by about eighty physicians of Westchester County and New York City upon invitation was held at the Hospital on April 26th. Papers were presented by the Hospital staff constituting a symposium on Alcoholic Mental Disorders—Their Symptoms and Treatment.

On November 15th a second special medical conference attended by seventy-two physicians of Westchester County and

New York City was held. At this meeting a group of papers was presented by the Hospital staff constituting a symposium on Experiences with Hypoglycemic Shock Therapy.

Religious Services. With the exception of the summer months Sunday afternoon religious services were conducted by the Reverend Alfred C. Arnold, chaplain of the Hospital and rector of Grace Church, White Plains. The Reverend Father Patrick Mackin and his assistant, the Reverend Father John Reagan of the Church of our Lady of Sorrows, have been most faithful in attending to the religious needs of the Catholic patients.

Visitors. The total number of visitors to patients during the year was 15,369.

Changes in the Medical Staff. Dr. Josef A. Kindwall, Associate Director of Laboratories and Resident Internist, resigned on May 15th to accept an appointment as psychiatrist to the Clifton Springs Sanitarium.

Dr. Patrick Henry Drewry, Jr. of the resident staff was appointed Associate Director of Laboratories and Resident Internist to succeed Dr. Kindwall.

Dr. G. Douglas Kelling was appointed Resident Physician on June 1st.

Dr. Henry S. Dunning was appointed Resident Physician on July 1st.

Dr. S. Whitfield Hawkes was appointed Resident Physician on August 1st and resigned on November 10th on account of illness.

Dr. Kathryn Schultz, Resident Physician, resigned on October 1st to accept a position at the State Hospital for Mental Diseases at Howard, Rhode Island.

Dr. Milton J. E. Senn was appointed a Fellow in Psychiatry on August 1st.

Dr. B. K. Keller, Resident Physician, resigned on September 11th, to spend a year of educational training in neurology and psychiatry in England and Europe under a grant from the Rockefeller Foundation.

Dr. William R. Collett, Resident Physician, resigned on September 25th to accept an appointment at the Friends Hospital in Philadelphia.

Dr. Lloyd J. Nelson was appointed an Assistant Resident Physician on October 1st.

Dr. Buford Hargus was appointed an Assistant Resident Physician on November 10th.

Financial

Although the average census of patients was less during the year 1937 than the previous year, the income from the patients' accounts was greater so that the Hospital was able to operate satisfactorily.

Seventeen patients were treated without charge by the Hospital. Several of these were in the Hospital throughout the year and others for over six months. For the care of 262, or 40 per cent of the entire number treated, the Hospital was not paid the average cost of care. The expense borne by the Society for the treatment of these patients, for whom less than the cost of care was paid, was $128,113.84, the equivalent of 45 free patients, or 16,425 days of free treatment throughout the year. The total number of days' board and treatment was 93,394.

Needs

Many persons erroneously believe that the Hospital has large endowments which provide substantial income for the operation of the Hospital and for the care of patients without charge. We wish again to call attention to the fact that the only fund from which the income can be regularly used for the care of patients is the John C. Green Memorial Fund which provides a few thousand dollars annually. Otherwise the Hospital is required to meet its entire cost of operation from current income. In the past, permanent betterments, such as construction of new buildings, and other additional facilities, have been provided through the generous gifts of friends of the Hospital for the benefit of the patients. It is hoped that the needs of the Hospital may appeal to those who are acquainted with it or to those

who may become acquainted through present or former patients, or to those who have philanthropic interests.

The needs may be grouped under two headings:

(1) *Endowment for care of patients.* A substantial sum allotted to provide for the care of patients would enable us to treat a larger number of deserving patients without charge or at low rates. An endowment of $500,000 to $1,000,000 would help solve this problem.

(2) *Improvement in plant and equipment.* Needed renovation of parts of the Hospital plant and replacements of furniture and furnishings could be made if funds were available. New equipment could be added to increase the treatment facilities. The funds necessary to carry out these improvements have been estimated at $100,000.

In closing this report I wish to express my appreciation of the continued cooperation of the medical staff and other officers and personnel in carrying out the functions of the Hospital and in maintaining its traditional high standards. Without such cooperation the activities mentioned in this report could not have been carried out.

I wish also to express to the members of the Westchester Division Committee of the Board of Governors of the Society of The New York Hospital my gratitude for their advice and assistance in meeting the problems of the Hospital and for their continued interest and support.

Respectfully submitted

CLARENCE O. CHENEY, M.D.

Medical Director



PRELIMINARY BEDSIDE TRAINING FOR STUDENT NURSES

REPORT OF THE DIRECTOR OF THE SCHOOL OF NURSING AND DIRECTOR OF THE NURSING SERVICE

To the Board of Governors
of the Society of The New York Hospital:

GENTLEMEN: I have the honor to submit to you the sixtieth report of the School of Nursing and Nursing Service.

The event of particular importance to the School and to the alumnae was the celebration of the sixtieth anniversary of the founding of the School held June ninth and tenth. Three hundred and five alumnae registered. The earliest class represented was 1882 by one of its members, Mrs. J. L. Spicer, *née* Phoebe Washburn.

The graduation exercises held June tenth, at which time twenty-six students received their diplomas, were especially notable for the addresses of Miss Goodrich, who gave a brief but vivid picture of the history of the School, and President Farrand, who stressed the importance of nursing today in the field of public health.

The alumnae meeting, which closed the festivities on that day, was particularly significant because of the establishment of a fund, contributed by the alumnae in memory of Irene H. Sutliffe, class of 1880, Directress of Nurses of our Hospital from 1886 to 1902 and Emeritus Directress from 1932 until her death December, 1936, "to be administered at the discretion of the Director and the Council of the School for advanced education of The New York Hospital graduate nurses." The initial sum of fifteen hundred dollars has been enlarged by a gift of two hundred and fifty dollars received with a letter dated November thirteenth stating, "At the October meeting of the Alumnae Association of The New York Hospital School of Nursing it was unanimously voted to duplicate the amount presented on the occasion of our Sixtieth Anniversary in memory of Miss Sutliffe. This additional fifteen hundred dollars will be

presented to the School of Nursing over a period of five years, starting January, 1928." This evidence of interest and support of our alumnae in advanced education of our graduates is a very heartening response to a need experienced especially by many of our promising young graduates.

A detailed study of the activities of the one thousand four hundred and forty-three alumnae has been made and is in our School files. It is of special interest that the trend in choice of work is toward public health and institutional work, including psychiatry, rather than toward private duty.

School Program

The School program has been carried out as planned, and each unit of instruction studied for improved revision. No major changes in the curriculum were instituted this year. A very satisfactory integrated course of chemistry and physiology was conducted by Dr. Gertrude Gottschall, who for the past four years has been one of our outstanding science instructors and has resigned from her teaching activities this year. She will be very greatly missed in our faculty activities. Two additional assistant instructors were appointed for anatomy and chemistry and physiology. Under the guidance of Miss Fannie Bradshaw, special instruction in voice control, enunciation and diction has been included as a part of our nursing classes, which we believe will prove an effective program in emphasizing their importance in patient care and other contacts. The resignations of Dr. Philip Armstrong, Instructor in Anatomy for four years, and Miss Helen Gould, Instructor of Public Health in relation to maternal and infant care, created serious losses on our faculty. We have been fortunate in securing for their work Dr. Chester L. Yntema and Miss Ruth Doran, both of whom are well qualified for their posts.

In another year we are very hopeful that we may include personality studies for our first-year students. These, we believe, would do much to help students adjust themselves to their

work, and serve also in determining the fitness of individuals for the profession of nursing.

Fifty-seven students were admitted to the School September twenty-fifth from a total of one hundred and one applicants. Nine of these students have completed college; seventeen have had one to three years of college, and thirty-one have had only high school work. Fifty-eight per cent of our students came from New York State, which would indicate the local interest in our School and the need of a broader publicity program to bring before high schools and colleges throughout the country the advantages of our course. We believe that with closer work with our alumnae throughout the country we may build up a larger application list and that through them we may select students more discriminatingly.

We urge that a closer relationship to Cornell University be developed, as we are convinced that such an effort would result in the greatest advantages to the School and its students. We repeat again that we believe that deliberate efforts toward this end must be made soon if our School is to hold its place among the leading schools of the country and attract a highly selected group from widely distributed areas.

Affiliated Students

The contracted affiliations with D. Ogden Mills School of Nursing of Trudeau Sanatarium and the Schools of Nursing of White Plains, Moses Taylor, and Highland Hospitals have been continued throughout the year. An additional affiliation of four months for pediatric nursing has been arranged for the Moses Taylor students. During the year sixty-five affiliating students were admitted to our School. Due to the low quality of scholarship and evident lack of information concerning nutrition which some students show, we now require that students have both theory and practice in diet therapy before their affiliation with us.

Graduate Courses

Our graduate courses have been reorganized somewhat during

the past year in order to strengthen the clinical teaching program. Following various conferences of members of our faculty with those of the Nursing Education Department at Teachers College, Columbia University, it is now arranged that students who complete our graduate courses with good standing and who meet other matriculation requirements for the Bachelor of Science degree at Teachers College may receive credit toward that degree. This plan, we believe, will undoubtedly have a very favorable effect upon the choice of applicants to our graduate courses who are definitely preparing for advanced positions.

One hundred and fifteen graduate students from one hundred and one schools of nursing, representing Canada, China, Syria, Puerto Rico, Panama and Brazil, as well as twenty-one states of the Union, were registered as follows: fifty-three in obstetrical nursing, twenty-nine in surgical nursing; nineteen in operating-room technique and management; three in medical nursing; six in psychiatric nursing and five in advanced obstetrical nursing. Of these, two were sent by the Rockefeller Foundation, in addition to one special student from the University of Brussels and one from Rio de Janeiro.

Students for Observation

We have had during the past year, as previously, many nurses in various important activities requesting observation of our educational work, with frequent requests for our outlines of study, record forms and other educational materials. During the summer two special students were admitted for study in maternal and infant care from the Division of Public Health Nursing of the State of New York Department of Health. Special arrangements were made with the Montefiore Hospital whereby thirteen graduate students in nutrition were with us for a period of one or two weeks to observe our educational program in that subject. A number of students registered at Teachers College, Department of Nursing Education, have visited us to observe specific teaching programs.

Enrollment

As of December thirty-first our student enrollment was:

New York Hospital Students:		
First Year	44	
Second Year	40	
Third Year	24	
	—	108
Affiliating Students		37
Graduate Students		45
Students for Special Observation		1
		191

During the year twenty-one New York Hospital students and two graduate students withdrew from the School. Nine left because of poor scholarship, four because of ill health, two for financial reasons and six for various personal reasons.

Our Scholarship Aid and Loan Fund has been used by six students during the year. To date $490 of the loans advanced to students have been refunded, and as of December thirty-first the balance in the fund was $576.49, with $525 in outstanding loans.

Library

The library of our School has grown slowly during the year and has been of utmost importance in the work of our faculty and students. Careful selection of all accessions through review and study and the elimination of obsolete works is carried on successfully by our Library Committee. As of December thirty-first the report showed:

Additions and replacements during 1937	120
Books assigned to departments (new)	25
Losses during 1937	9
Removed from circulation	3
Total books in active use	1,671
Pamphlets, bulletins, etc.	99
Professional periodical subscriptions	40
Donated subscriptions	46

We have access to loans from the public library which supplement our books considerably. At the annual meeting of the

State Nurses Association of Massachusetts a very interesting exhibit of our library activities was shown for which commendation has been expressed by visitors to the exhibit.

Our fiction library, under a voluntary committee's service, has progressed unusually well and has provided very satisfactory recreation and diversion to members of our household. The volumes at present number 691, and the income from rentals has provided for rebinding of volumes as well as for new books.

Extra-Curricula Activities

As we believe continuous study by our staff stimulates a more interested and productive service, we have encouraged them to plan for this in our own School as well as in nearby colleges and universities. Seventy-three graduates of our staff were enrolled for specific courses during the fall term, which is indicative of this interest. Staff programs have been planned which build up a broader understanding of our professional responsibilities and enlarge our opportunities for service. It is gratifying to note the contributions of our faculty to professional meetings; also the publication of articles by them and by one of our students in various professional journals.

The School cooperated with the Harmon Foundation Division of Visual Experiment in producing a moving picture entitled "Nurses in the Making," which shows the highlights of our curriculum. The picture has been approved by the Nursing Information Bureau of the American Nurses Association for general publicity of nursing school activities and has been well received by schools of nursing, preparatory schools and other organizations which have used it for vocational guidance and other purposes.

Nursing Service

As previously, efforts are constantly made to maintain a high quality of nursing care of patients. During the past year our Committee on the Principles and Practices of Nursing has reviewed all nursing procedures with the Advisory Committee of



PNEUMO THORAX TREATMENT HELPS CONQUER TUBERCULOSIS

the Medical Staff under the able chairmanship of Dr. Herbert Traut. As a consequence of the activities of these two groups, changes have been recommended and put into effect which we believe maintain high standards in care.

Personnel

We record with great sorrow the death of Miss Julia Hawkes, Head Nurse of our Isolation Pavilion, on February 12, 1937. Miss Hawkes graduated from our School in 1934, had been appointed as general staff nurse, assistant head nurse and head nurse on our medical service, and was contributing largely to our work until her untimely death.

Among the resignations of the year, besides those already mentioned, we note with special regret those of Miss Florence Wilson, Supervisor of Medical Nursing; Mrs. Bronson Ray, temporarily appointed Supervisor of the General Operating Rooms; Misses Gertrude Boquist, Effie Sykes and Helen Schnetzer, Supervisors in the Children's Clinic; Miss Hazel Emmett, Supervisor in the Private Patient Service; Miss Elizabeth Bell, Evening Administrative Assistant, and Miss Jeanette Peterson, Night Supervisor of the Woman's Clinic.

We have been fortunate in promoting a number of younger staff members and in securing others from nursing organizations elsewhere for these important posts. Those promoted were Miss Virginia Daniels to the position of Medical Supervisor; Misses Sarah Ferguson and Mildred Stone to Pediatric Supervisors; Miss Dorothy Hobart to Supervisor of the Private Patient Service; Miss Cora Kay to Evening Administrative Assistant. Miss Veronica Lyons and Miss Dorothy Allison, formerly head nurses in the Woman's Clinic, were reappointed to the advanced positions of Supervisors of the General Operating Rooms and Night Supervisor of the Woman's Clinic respectively. Misses Persis Arey and Edna Royle were appointed to fill the vacancies of Evening Supervisor of Medical and Surgical Nursing and Pediatric Nursing. Because of the need of more adequate night supervision, two new positions were established during the year, one on the Private Patient Service filled

by Miss Madeline O'Brien, and another in Medicine and Surgery by Miss Margaret Baxter.

As of December 31, 1937, the full-time personnel of the Nursing School and Nursing Service was as follows:

Administrative officers and supervisors	39
Full-time instructors	4
Head nurses and assistant head nurses	131
General staff nurses	257
Secretaries, clerks and nurses, residence telephone operators	24
Attendants and seamstress	107
Head orderly and orderlies	75
	637
Part-time instructors, staff physician and technician, exclusive of clinicians who give instruction	10
	647

Residence Activities

All extra-curricular and extra-professional group activities for our students and staff are planned in relation to the program of the Student Organization and the House Committee. During the past year, as previously, these have been marked by the splendid cooperation of our housekeeping and nutrition personnel with our residence staff and officers of the aforementioned organizations. Varied programs meeting the interests of all the many different individuals concerned have been planned. A number of the alumnae have joined our house activities and have been very cooperative, on many occasions taking a leading part. Of special significance has been the recent benefit given by our house and alumnae for the Nurses Auxiliary at Stoney Wold Sanatarium, for which $1,043 was cleared.

Indoor recreational activities can be carried out quite satisfactorily on the whole with the use of the Payne Whitney gymnasium generously allowed us two evenings a week. However, we continually feel the need for an outdoor playground where our students and staff, whose entire professional activities are indoors, may have much-needed out-of-door activity without the

expenditure of time and money to secure it. We hope that some day adequate provision for this may be made.

Student and Staff Health

Continuous follow-up of the health of our group is carried on through annual physical examinations and others as indicated. Our clinicians in all the various services have contributed most generously to the examination and treatment of many of our staff and alumnae. Our appreciation of their care is sincerely expressed. Colds lead in causes of illness with four hundred and eighty-two cases reported; gastro-intestinal upsets follow, with sinus infections as third. Our service cooperated with Dr. Thomas Francis, Jr. of the Rockefeller Institute, in studies made in influenza, recognition of which is noted in the monograph "Studies with Human Influenza Virus" written by him and colleagues and published in the Journal of the American Medical Association, August 21, 1937.

As previously experienced, our alumnae have enjoyed the benefit of hospital care as provided for in the use of a double room on one of the private floors.

Nurses Infirmary Care

Office Visits		4,468
Follow-up Examinations		233
Clinic Visits		1,572
Infirmary Admissions		685
Days of Infirmary Care		2,484
Hospital Admissions		
Surgical	69	
Medical	19	88
Days of Hospital Care		489
Operations		52

Alumnae Care

Hospital Admissions	56
Days of Hospital Care	552
Operations	10

With deep regret we record the deaths of thirteen alumnae:

Miss Lillian A. Nichols	Class	1880
Miss Virginia Hunter	"	1881
Miss Emma L. Warr	"	1882
Miss Claire E. Jerome	"	1885
* Miss Laura Shafer	"	1885
* Miss Sara C. Pendleton	"	1889
Mrs. Harry Raikes, *née* Florence M. Ardagh	"	1891
Miss Charlotte Cady	"	1894
Miss Pauline C. Woodruff	"	1904
Miss Frances E. Smith	"	1913
Mrs. W. A. Kellogg, *née* Kathleen Kennedy	"	1915
* Mrs. V. Thorne, *née* Josephte Haycock	"	1916
Miss Julia Hawkes (In service at The New York Hospital)	"	1934

*Died in 1936. Not notified until 1937.

In closing our report for 1937, we wish to express our sincere appreciation to the Board of Governors, the administrative officers and staff, the clinicians and nursing personnel for their loyal and steadfast faith in our work without which our efforts might have been in vain and our achievements without success.

Respectfully submitted

ANNA D. WOLF
Director of the School of Nursing
and Director of the Nursing Service



YOUNG DOCTORS OBSERVE AN OPERATION

REPORT OF THE SOCIAL SERVICE COMMITTEE

To the Board of Governors
of the Society of The New York Hospital:

GENTLEMEN: I submit to you the twenty-fifth Annual Report of the work done by the Social Service Committee and Sub-Committees during the past year.

The figures of our statistical report show an advance over last year. Wherever there has been an opportunity to enlarge our work we have done so, and thanks to the increase in our staff, this has been possible. Last June a second Social Service worker was added for the Syphilis Clinic. This was done at the request of the chief of that clinic, and with the approval of Mr. Sargent. Later in the year the staff was increased by a second surgical worker. Since this addition, two workers have been able to cover all the morning and afternoon Surgical Clinics. Aside from the general case work entailed, they have endeavored to facilitate admission of in-patients, and have tried to ascertain the causes of broken appointments with the Admitting Department.

The Social Service workers in our Medical Clinics have been called upon to deal with a larger number of patients requiring a longer service. Due to emotional conditions, which might prove a contributing factor in their disability, these cases require patience and understanding on the part of the worker, all of which is time-consuming.

Fifty-six medical students and one hundred and seventy-six student nurses received instruction in our Department. The student nurses, aside from accompanying the Social Workers to the patients' homes, have had many conferences concerning the social component in their case studies. Our Director has spoken to two groups on the functions of Medical Social Service. Our Department continues to arrange visits to Burke Foundation for the student nurses, and to make it possible for them to spend a half day and a night at that interesting convalescent home.

Our Committee contributed a certain amount of their funds toward the care of children in various convalescent homes and camps. We have supported a bed at the Speedwell Society, and have paid for the use of ten beds, during three months of summer, at St. Mary's Hospital for Children in Connecticut. The Association for Improving the Condition of the Poor took fifty-five of our convalescent children for a two weeks' stay at Sea Breeze. We paid a small amount toward their care. We were given the use of a bed at the Country Home for Convalescent Babies, Sea Cliff, through the generosity of one of our Committee members.

The New York Herald Tribune gave free care to two hundred and twenty-six of our Class I Cardiacs. North Shore Holiday House gave hospitality to thirty of our children. The Children's Aid Society and the Speedwell Society have been the most helpful during the year. We have been able to obtain convalescent care for five hundred and forty-five children. In addition to the above-mentioned children, eleven were sent, at the request of the Social Service Department of the Payne Whitney Clinic, to special camps at our expense.

We also assisted the Public Health Department of this Hospital, in sending children with health problems to special camps. Again, due to the generosity of one of our members, and to the devotion of the doctors, and the able assistance of the Volunteer Department, we were able to send three hundred and thirty-eight children to the Tribune Fresh Air Camp.

Our Committee paid the expenses of one of the Medical Social Workers to the National Conference of Social Work in Indianapolis.

The Secretary of Volunteers was sent to Rochester to study the work of volunteers in the Rochester General Hospital and the Stone Memorial Hospital.

The renewed grant from the Havens Relief Fund to our Director has been invaluable to us.

Mrs. Payne Whitney continued to give the use of her car for one-half day each week, as she has done for many years.

This has been of great assistance to the staff in making home calls.

At our request, the United Hospital Fund showed the film "On Guard" to our Committee, and many of the Hospital employees.

The Social Service Committee meetings have been well attended. Four new members were added during the year.

Gift Shop Committee

Mrs. Paul Dineen, Chairman
Miss Louise B. Scott, Treasurer

Mrs. Dineen, assisted by Miss Scott, Mrs. Lowell Thomas and Mrs. Behn, has succeeded in the plan to make this Shop an outstanding one in point of service to the Hospital, convenience to patients, and a source of income to the Social Service.

The Gift Shop has become one of our most interesting ventures, thanks to the ability of its hard-working Committee.

Volunteer Committee

Miss Celia Robinson, Chairman (on leave of absence)
Mrs. Frederick Schall, Acting Chairman

This splendid department has continued to render valuable service. During 1937, 907 active volunteers gave 61,105 hours, an increase over last year of 7.5% in number of workers, and 20.1% increase in the number of hours given. Opportunities in the Payne Whitney Clinic, and in the College, as well as in the Main Hospital, have increased their range of activity. We are proud of this Department, and we owe more than thanks to this intelligent Committee, and to the ability and spirit of the volunteers.

Pediatric Committee

Mrs. Nathaniel Hill, Chairman
Mrs. Curry Watson, Treasurer

This is a very active and valuable Committee. The Chairman and her Committee meet the Pediatric Workers once a week, the General Committee twice a month. They keep in close

touch with the needs of clinics and pavilions, supply clothing where necessary, and have taken over all cases where children are solely concerned. Due to the amount of work in this department, the Social Service Committee provided a secretary to assist the workers during the clinic hours. Mrs. Hill negotiated the purchase of a large amount of clothing from our Convalescent Hospital for Children, now closed, a mutually satisfactory arrangement.

Library Committee

Miss Frances Reilly, Chairman

An experiment was made during the year, combining the work of the Rental Library and the Patients' Library. After a trial of five months, it was found too expensive a project to keep up in connection with the Patients' Library. The Rental Library was returned to its old position in the Gift Shop.

During the year, 10,186 books were given out through the Patients' Library, and 1,153 books and some hundreds of magazines were donated. Not one book was lost in 1937, an all-time record. Due to the closing of the Library for a time during the summer, the number of books given out is less than during 1936.

Visiting and Information Committee

Mrs. Scoville Treadwell, Chairman

Mrs. Treadwell has obtained valuable information for our Committee and staff. Last Spring she brought us a comprehensive report of the work of the Speedwell Society, which has enabled us to secure the use of an emergency bed for a convalescent child, thereby obviating a wait for important convalescent care. Our Committee agreed to assume certain financial responsibilities.

Another visit made by Mrs. Treadwell, which brought us interesting information, was a call at the Nightingale School for Special Children in Brooklyn, where problem children, physical, mental and emotional types, are adjusted in a scientific, homelike environment.

A study of the dental clinics in New York has also proved interesting. Six different agencies, and the Health and Welfare Departments, were visited by Mrs. Treadwell. Her report shows that little is being done, either in free care or at reduced prices throughout the City, owing to lack of funds.

Milk Committee

Mrs. Payne Whitney, Chairman

Mrs. Whitney gave her annual Fair last summer, and from the proceeds a generous donation was contributed to the Milk Fund. A total of 44,195 quarts of milk was given to our children, an average of 121 quarts daily throughout the year. This milk is distributed on the advice of the pediatricians. From time to time a careful check is made of the continued need of each family.

It is thrilling for me to be able to report that the New York Hospital Teams, in the United Hospital Campaign, were again the largest money raisers. Under the leadership of Mrs. Nathaniel Hill, they raised $135,114.85.

Before closing, I want to thank my Committee, the Staff, the Governors, and Mr. Sargent, for their cooperation, advice and understanding, at all times.

Respectfully submitted,

ELSIE C. WOODWARD
Chairman

COMMITTEES OF THE SOCIAL SERVICE DEPARTMENT

EXECUTIVE COMMITTEE

Mrs. William Woodward.....*Chairman*
Mrs. Cornelius N. Bliss.....*First Vice-Chairman*
Mrs. Augustine J. Smith.....*Second Vice-Chairman*
Mrs. Walter Jennings.....*Third Vice-Chairman*
Mrs. S. Parker Gilbert.....*Fourth Vice-Chairman*
Mrs. Paul Dineen.....*Secretary*
Mrs. Michael Gavin.....*Treasurer*

PERMANENT EXECUTIVE COMMITTEE

Mrs. Arthur Iselin — Mrs. Payne Whitney
Mrs. Clarence L. Hay — Mrs. Scoville Treadwell
Mrs. Sosthènes Behn

MILK COMMITTEE

Mrs. Payne Whitney

LIBRARY COMMITTEE

Miss Frances S. Reilly — Mrs. Langdon P. Marvin
Mrs. Horace Schmidlapp — Mrs. Hamilton Hadden

CLOTHING AND SUPPLY COMMITTEE

Mrs. C. Morton Whitman — Mrs. William Scoville Moore
Mrs. Charles E. Farr — Mrs. Edwin Potter
Mrs. Joseph d'Assern

VOLUNTEER COMMITTEE

Miss Celia Robinson — Mrs. Frederick Schall

PEDIATRIC COMMITTEE

Mrs. Nathaniel Hill — Mrs. Curry Watson
Mrs. Charles S. Payson — Mrs. Clarence L. Hay
Mrs. S. Parker Gilbert — Miss Edith Marshall

GIFT SHOP COMMITTEE

Mrs. Paul Dineen — Mrs. Sosthènes Behn
Miss Louise B. Scott — Mrs. Lowell Thomas

VISITING AND INFORMATION COMMITTEE

Mrs. Scoville Treadwell — Miss Sarah Baldwin

GENERAL COMMITTEE

Frederic W. Allen
W. Vincent Astor
Merlin H. Aylesworth

George F. Baker
Sarah Baldwin
Henry G. Barbey
Sosthènes Behn
Gordon Knox Bell
Cornelius N. Bliss
Cornelius N. Bliss, Jr.
J. Nelson Borland
George T. Bowdoin
Donald Brace

David H. Carnahan
Ephron Catlin
Russell Cecil
Joseph H. Choate
John Claflin
Postlethwaite Cobb
Fulton Cutting
Joseph d'Assern
Henry W. deForest
Hiram Dewing
Watson B. Dickerman
Clarence Dillon
Paul Dineen
James B. Duke
Beverley Duer

Albert Ely, Jr.

Charles E. Farr
Harold Fowler
Snowden A. Fahnestock

Michael Gavin
James W. Gerard
S. Parker Gilbert

Hamilton Hadden
Robert Hasler
Clarence L. Hay
George G. Haven
George C. Heck
Barklie Henry
. Theodore Hetzler

Mrs. Crawford Hill
Mrs. Nathaniel Hill
Mrs. F. Burrall Hoffman
Mrs. John Holbrook
Mrs. Arthur Holland
Mrs. G. Beekman Hoppin
Mrs. Thomas Howell
Mrs. Carl Turner Hyder

Mrs. Arthur Iselin

Mrs. Walter Jennings
Mrs. J. L. Johnston

Mrs. Lewis Cass Ledyard
Mrs. Oswald S. Lowsley

Mrs. Merrall MacNeille
Miss Edith Marshall
Mrs. Langdon P. Marvin
Mrs. Walter Maynard
Mrs. Benjamin Michailovsky
Mrs. Samuel Milbank
Mrs. Stephen Millett, Jr.
Mrs. Charles Moore, 3rd
Mrs. William Scoville Moore
Mrs. James Murphy

Mrs. Mackay O'Brien
Mrs. C. Oliver O'Donnell

Mrs. d'Assern Parker
Mrs. John Parkinson, Jr.
Mrs. Charles Shipman Payson
Mrs. Andrew Cameron Pearson
Mrs. H. C. Phipps
Mrs. Beekman Pool
Mrs. Edwin Potter
Mrs. John T. Pratt, Jr.
Mrs. Harold I. Pratt
Mrs. Johnston L. Redmond
Miss Frances Reilly
Mrs. J. Randolph Robinson
Miss Celia Robinson
Mrs. Edmund Rogers
Mrs. Joseph Roper
Mrs. Henry P. Russell
Miss Marjorie Ryan

GENERAL COMMITTEE—*Continued*

Mrs. Murray Sargent
Mrs. Frederick Schall
Mrs. Horace Schmidlapp
Miss Mary Schumacher
Miss Louise B. Scott
Mrs. Augustine J. Smith
Mrs. Edward L. Smith
Mrs. Willing Spencer
Miss Candace Stimson
Mrs. Robert E. Strawbridge, Jr.
Mrs. Henry S. Sturgis

Mrs. Myron C. Taylor
Mrs. Archibald Thacher
Mrs. Lowell Thomas
Mrs. Edward N. Townsend, Jr.
Mrs. Scoville Treadwell
Mrs. Richard Trimble
Mrs. Paul Tuckerman

Mrs. Woodward Vietor
Mrs. Clara B. Walsh
Mrs. Curry Watson
Mrs. C. Morton Whitman
Mrs. John Hay Whitney
Mrs. Payne Whitney
Mrs. Robert Winthrop
Mrs. William Woodward
Miss Ethel Woodward
Mrs. Robert R. Young

HONORARY MEMBERS

Mrs. James Greenway
Dr. Evelyn Holt

NEW YORK HOSPITAL SOCIAL SERVICE COMMITTEE

TREASURER'S REPORT

1937			
Jan. 1	*General and Sundry A/C Balance on hand*		$21,912.86
	Receipts:		
	Dues in 1937	$ 1,100.00	
	Members' Donations	2,760.00	
	Refunds made on salaries	68.15	
	United Hospital Drive Allotment	13,057.98	16,986.13
			$38,898.99
	Disbursements:		
	Salaries in 1937	$18,025.84	
	Bonuses	1,000.00	
	General and Sundry Disbursements	5,403.65	
	Convalescent Summer Work	2,948.00	
	Christmas	150.00	$27,527.49
Jan. 31	General and Sundry A/C Balance		$11,371.50
	Donations received by Director of Social Service from private sources and spent for special uses		754.00

1937			
Jan. 1	Milk A/C Balance on hand		$ 7,508.37
	Receipts:		
	Mrs. Whitney's Fair for Milk Fund		4,333.34
			$11,841.71
	Disbursements:		
	Milk distributed January to December		4,450.00
Jan. 31	Milk A/C Balance		$ 7,391.71

Summary:

General and Sundry A/C Balance	$11,371.50
Milk A/C Balance	7,391.71
	$18,763.21

Depositary:

Chemical Bank & Trust Company, at 74th St., Madison Avenue Branch.

Respectfully submitted

GERTRUDE HILL GAVIN
Treasurer

STATISTICAL REPORT OF THE NEW YORK HOSPITAL SOCIAL SERVICE DEPARTMENT

Including Services of Fifteen Full-Time and Two Half-Time Workers

Services Rendered to Patients

Number of patients carried from December 31, 1936	1,380
Number of new and reinstated patients in 1937	7,922
Total number of patients in 1937	9,302
Number of patients closed in 1937	7,478
Number of patients carried forward to 1938	1,824

Number of N. Y. H. Clinics attended by Social Service Workers	6,500
Number of visits to patients' homes	4,994
Number of visits to patients in hospital pavilions	6,169
Number of cooperative visits	510
Number of clinic, office and telephone interviews	34,715
Total number of visits and interviews	46,388
Referred to Cooperative Agencies	1,173
Sent to Convalescent Homes and Special Camps	713
Sent to Tuberculosis Hospitals, Sanatoria and Preventoria	55
Sent to Permanent and Chronic Homes	62
Reports to Agencies	2,142
Milk given by Social Service Committee (quarts)	44,195
Surgical Appliances	152
Clothing given to families	460
Books distributed from Hospital Library	10,186
Letters written	7,708

Respectfully submitted

HANNAH L. JOSEPHI
Director



JOHNNY DOESN'T CARE FOR BATHS

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Statement of Cash Receipts and Disbursements

November 1, 1936—October 31, 1937

RECEIPTS			
Dues		$2,335.00	
Donations (including allotment of $4,500. from United Hospital Fund)		6,563.50	
		$8,898.50	
Babies' Alumni Fund dues		690.00	
Total Receipts			$9,588.50
DISBURSEMENTS			
Salaries		$7,252.43	
Donation to Lying-In Hospital to establish fund for Emergency Transfusions		1,000.00	
Refund for lunches		164.20	
Postage, printing and stationery		94.71	
Petty expenses		50.00	
Christmas gifts to employees		37.00	
Auditing		30.00	
Welfare Council of the City of New York—membership dues		10.00	
Subscriptions to magazines presented to The New York Hospital Library		14.50	
Miscellaneous		7.70	
		$8,660.54	
Babies' Alumni Fund:			
Relief	$300.00		
Sewing Class material	50.00		
Printing and stationery	57.63	407.63	
Total Disbursements			$9,068.17
EXCESS OF RECEIPTS OVER DISBURSEMENTS			$ 520.33

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1886

ANNA PEABODY WAINWRIGHT
In Memory of
JOHN TILLOTSON WAINWRIGHT
1901

MARGARET J. PLANT
In Memory of Her Brother
SIMON LOUGHMAN
1902

NATHANIEL WHITMAN
1903

HOWARD WILLETS
In Memory of His Son
JACK WILLETS
1904

HARRIETTE M. ARNOLD
St. George Bed
HICKS ARNOLD
1904

MARIA L. CAMPBELL
In Memory of
DUNCAN PEARSALL CAMPBELL
GOVERNOR 1818–1827
1905

MR. AND MRS. HENRY F. SHOEMAKER
In Memory of Their Son
WILLIAM BROCK SHOEMAKER
1906

CATHERINE L. R. CATLIN
In Memory of Her Brother
N. W. STUYVESANT CATLIN
1907

KATE FEARING WELMAN
In Memory of Her Father
CHARLES EDWARD STRONG
1908

FANNY A. HAVEN
In Memory of Her Husband
GEORGE GRISWOLD HAVEN
1909

* See page 145

ENDOWED BEDS—*Continued*

JOEL S. MASON
In Memory of His Parents
JOEL WHITNEY MASON
AND
MARY ELIZABETH MASON
1909

ELIZABETH M. BLISS
1909

ELIZABETH FISHER KING
In Memory of Her Husband
EDWARD KING
WHO DIED IN 1908
1910

ELLA R. DEWITT
In Memory of Her Husband
GEORGE GOSMAN DEWITT
1912

CATHERINE E. DALY
1912

HARRISON E. GAWTRY
In Memory of His Wife
LOUISE BROWN GAWTRY
1913

FRANK HARTLEY
1914

ANNIE L. MORRIS
In Memory of Her Husband
FORDHAM MORRIS
WHO DIED IN 1909
1915

BENJAMIN ROBERT WINTHROP
In Memory of His Father
BENJAMIN ROBERT WINTHROP
1916

WEBB INSTITUTE OF NAVAL ARCHITECTURE
1919

ADELAIDE FOLTZ CHAPMAN
In Memory of Her Father
WILLIAM STEWART FOLTZ
1920

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In Memory of
GEORGE W. HARRIS
1922

ADELENA M. CRAMER
In Memory of Her Brother
J. WILLIAM HUSEMEYER
1922

AUGUSTA I. SCOTT
1922

MARY A. FITZ GERALD
1922

MINETTA C. HOWENSTINE
The Howenstine Beds
1922

MARION CUTTING
1923

MARY A. FITZ GERALD
1923

LENA CADWALADER EVANS
In Memory of Her Grandfather
ISRAEL CORSE
A FORMER GOVERNOR OF THIS HOSPITAL
And His Daughter
LENA BURR CORSE EVANS
1924

WILLIAM G. DEWITT
In Memory of His Brother
THEODORE DEWITT
1924

WILLIAM P. WAINWRIGHT
In Memory of His Father
WILLIAM P. WAINWRIGHT
1925

WILLIAM P. WAINWRIGHT
In Memory of His Mother
CORNELIA R. WAINWRIGHT
1925

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In Loving and Thankful Memory of
ELIZABETH INGERSOLL HAVEN
1925

KATE BAINBRIDGE MURRAY
In Memory of Her Brother
THOMAS E. DEELEY
1926

THERESA R. IRVING
In Memory of Her Parents
JOHN BRODHEAD BECK, M.D.
AND
ANNE SANDS TUCKER BECK
1927

THERESA R. IRVING
In Memory of Her Husband
CORTLANDT IRVING
Her Brother
FANNING COBHAM TUCKER BECK
And Her Sister
ANNIE M. TUCKER BECK
1927

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In Memory of Her Father
JOHN AIKMAN STEWART
1927

CHARLES H. WAINWRIGHT
In Memory of His Brother
WILLIAM P. WAINWRIGHT
1927

ALFONSO DE NAVARRO
1927

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In Memory of Their Son
HOWLAND GALLATIN PELL
1928

ALMY GALLATIN PELL
In Memory of Her Father and Mother
FREDERIC AND ALMY G. GALLATIN
1928

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McEVERS BAYARD BROWN
1928

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In Memory of His Mother
GRACE DARLING HERSCHEL
1929

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LIZZIE O. MEYER
1929

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The Charles Greenville Peters Beds
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In Memory of His Father and Mother
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1933

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In Memory of Her Husband
WALTER JENNINGS
1934

OLIVER BURR JENNINGS
JEANNETTE JENNINGS TAYLOR
CONSTANCE JENNINGS ELY
In Memory of Their Father
WALTER JENNINGS
1934

MARY ISABELLA MEEK
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THOMAS R. WILLIAMS
MRS. DORCAS W. FERRIS
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THOMAS WILLIAMS
1936

ARTHUR H. HERSCHEL
In Memory of His Wife
1937



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1852 —JOSEPH SAMPSON
1852–1864—JOHN C. GREEN
1852–1864—PETER LORILLARD
1852–1864—ROBERT L. AND ALEXANDER STUART
1852–1864—JOHN DAVID WOLFE
1852–1878—WILLIAM C. RHINELANDER
1852–1884—SAMUEL WILLETS
1855 —RUSSELL H. NEVINS
1855 —HENRY J. SANFORD
1855–1858—JAMES ARDEN IVERS
1859 —SETH GROSVENOR
1862 —ROBERT RAY
1864–1866—GEORGE T. TRIMBLE
1867 —MADAME JUMEL
1869 —SILAS BRONSON
1871 —JOHN ALSTYNE
1872–1884—SARAH AND ELIZABETH WOOLEY
1875 —JOSEPH BATTELL
1878–1880—SARAH H. GREEN, CALEB S. GREEN, CHARLES E. GREEN AND JOHN T. NIXON, Residuary Legatees of the Estate of JOHN C. GREEN.
1878–1883—MARIA HOBBY
1882 —SIMEON ABRAHAMS
1882 —CAROLINE GOFF
1882 —CAROLINE A. MERRILL
1884 —MARGARET BURR
1884 —MARY BURR
1885 —WILLIAM H. MACY
1892 —ELIZABETH FOGG
1895–1896—JULIA POST BROWN
1899–1912—CHARLES BATHGATE BECK
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1900–1907—MARIA L. CAMPBELL
1901 —HENRY DEXTER
1904 —ELLEN JOSEPHINE BANKER
1904 —GEORGE W. JEWETT
1906 —HENRY I. BARBEY
1908 —BETSY HEAD
1908 —GEORGE C. TAYLOR
1910 —MARGARET J. P. GRAVES
1910 —JAMES T. WOODWARD
1912 —GEORGE F. BAKER
1912 —THOMAS NEWBOLD LAWRENCE FUND
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1917 —PAYNE WHITNEY

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1919–1920—JEAN BAPTISTE BOURDIS
1919–1925—WALTER JENNINGS
1920 —GERARD BEEKMAN
1920 —MRS. HENRY C. FRICK
1920 —EDWARD J. HANCY AND WILLIAM TURNBULL (The Marion Cutting Fund)
1920 —AUGUSTUS D. JUILLIARD
1920 —ALPHONSO P. PETTIS
1920 —FRANK K. STURGIS
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1921 —ANONYMOUS
1921 —IN MEMORY OF WILSON M. POWELL
1921 —PAYNE WHITNEY
1921–1926—SALLIE LATHROP NICHOLS
1921–1929—CHARLES E. RHINELANDER
1922 —ELIZABETH MILBANK ANDERSON
1922 —ANONYMOUS
1922 —GEORGE F. BAKER
1922 —PAYNE WHITNEY
1922–1924—MARY A. FITZ GERALD
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1922–1924—HENRY RICHMOND TAYLOR
1923 —ANONYMOUS
1923 —PAYNE WHITNEY
1923–1928—EMILY F. SOUTHMAYD
1924 —ANONYMOUS
1924 —PAYNE WHITNEY
1924–1925—EDWIN GOULD
1925 —ANONYMOUS
1925 —JAMES N. HILL
1925 —HENRY RICHMOND TAYLOR
1925 —MARY G. THOMPSON
1925 —PAYNE WHITNEY
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1926 —MARY G. THOMPSON
1926 —PAYNE WHITNEY
1927 —MRS. HENRY C. FRICK

DONORS TO THE SOCIETY OF THE NEW YORK HOSPITAL OF SUMS OF NOT LESS THAN FIVE THOUSAND DOLLARS

(Continued)

1927 —JAMES N. HILL
1927 —ELLA A. ROGERS
1927 —HENRY RICHMOND TAYLOR
1927 —MARY G. THOMPSON
1927 —PAYNE WHITNEY
1927 —ANNA WOERISHOFFER
1927–1928—MARY C. WALKER
1928 —GEORGE F. BAKER
1928 —GEORGE F. BAKER, JR.
1928 —JAMES N. HILL
1928 —JOHN PIERPONT MORGAN
1928 —MARY G. THOMPSON
1928 —PAYNE WHITNEY
1928–1929—JOHN H. FLAGLER
1929 —GEORGE F. BAKER, JR.
1929 —CORNELIUS N. BLISS
1929 —WILLIAM CRAWFORD
1929 —MRS. JOHN A. STEWART
1929 —MARY G. THOMPSON
1929 —MARY C. WALKER
1929 —PAYNE WHITNEY
1929 —CHARLES C. WRIGHT
(The Bessie Wright Memorial Fund)
1930 —FRANCES A. BERRY
1930 —WILLIAM CRAWFORD
1930 —JAMES N. HILL
1930 —GUSTAVUS L. LAWRENCE
1930 —LEWIS CASS LEDYARD, LEWIS CASS LEDYARD, JR., AND EDWARD W. SHELDON, Trustees under will of Payne Whitney
1930 —MARY G. THOMPSON
1930 —PAYNE WHITNEY
1930 —CHARLES C. WRIGHT
(The Bessie Wright Memorial Fund)
1931 —JAMES D. FREEMAN
1931 —MARY G. THOMPSON
1931 —CHARLES C. WRIGHT
(The Bessie Wright Memorial Fund)
1932 —LIZZIE P. BLISS
1932 —WILLIAM CRAWFORD
1932 —EDWARD N. HILL
1932 —MARY G. THOMPSON
1932 —PAYNE WHITNEY
1933 —MRS. BARKLIE HENRY
(The Barbara Whitney Henry Endocrine Fund)
1933 —MARY G. THOMPSON
1934 —GEORGE B. BROWN
1934 —PAULINE DENNERLEIN

DONORS TO THE SOCIETY OF THE NEW YORK HOSPITAL OF SUMS OF NOT LESS THAN FIVE THOUSAND DOLLARS

(Continued)

1934 —HELEN JAY GARRETTSON
1934 —MRS. BARKLIE HENRY
(The Barbara Whitney Henry Endocrine Fund)
1934 —EDWARD G. KENNEDY
1934 —EWARD W. SHELDON
1934 —MARY G. THOMPSON
1934 —JOHN HAY WHITNEY
1935 —ANONYMOUS
1935 —GEORGE F. BAKER
1935 —WILLIAM CRAWFORD
1935 —MRS. BARKLIE HENRY
(The Barbara Whitney Henry Endocrine Fund)
1935 —CHARLES G. THOMPSON
1935 —ELIZABETH THOMPSON
1936 —ANONYMOUS
1936 —ANONYMOUS
1936 —GEORGE F. BAKER
1936 —AMELIA BRECKENRIDGE (Estate of)
1936 —MRS. BARKLIE HENRY
(The Barbara Whitney Henry Endocrine Fund)
1936 —ST. ELIZABETH ENDOWMENT FUND
1936 —MARY G. THOMPSON (Estate of)
1936 —ISABEL M. TOWAR
(The Isabel M. Towar Fund)
1936 —CHARLES C. WRIGHT
(The Bessie Wright Memorial Fund)
1937 —ANONYMOUS
1937 —MRS. BARKLIE HENRY
(The Barbara Whitney Henry Endocrine Fund)
1937 —LEWIS CASS LEDYARD
1937 —R. BLEECKER RATHBONE (Estate of)
1937 —MARY T. SHELDON
1937 —CHARLES C. WRIGHT
(The Bessie Wright Memorial Fund)

GOVERNORS
OF
THE SOCIETY OF THE NEW YORK HOSPITAL

The following is a list of the names of Governors of the Society from its organization to December 31, 1936, with the years of their respective elections and terminations of service:

Charles Ward Apthorp	1770–1784
William Axtell	1770–1784
Gerardus William Beekman	1770–1777
George Bowne	1770–1784
David Clarkson	1770–1777
Oliver Delancey	1770–1784
Andrew Elliott	1770–1784
Walter Franklin	1770–1781
Dr. John Fothergill (*London*)	1770–1774
George Folliott	1770–1784
Whitehead Hicks	1770–1781
Lawrence Kortright	1770–1786
Archibald Kennedy	1770–1779
Robert R. Livingston	1770–1776
Abraham Lott	1770–1777
Leonard Lispenard	1770–1777
Philip Livingston	1770–1777
Peter Van Brugh Livingston	1770–1777
William McAdam	1770–1780
Roger Morris	1770–1773
Abraham Mortier	1770–1771
Nathaniel Marston	1770–1772
William Smith	1770–1777
John Watts	1770–1784
Hugh Wallace	1770–1784
Henry White	1770–1773
Samuel Bowne	1772–1784
Thomas Pearsall	1772–1777
John Murray	1773–1775
Jacob Watson	1773–1797
Isaac Roosevelt	1774–1777
Elias Desbrosses	1775–1778
David Matthews	1776–1784
William Bayard	1777–1784
Henry Haydock	1777–1794
James Jauncey	1777–1784
John Livingston	1777–1786
Charles McEvers	1777–1784
Roger Morris	1777–1784
William Ustick	1777–1784
Augustus Van Cortland	1777–1786
Henry White	1777–1784
Samuel Jones	1778–1790
William Smith	1779–1784
Augustus Van Horne	1780–1785
Samuel Franklin	1781–1794
John Murray	1781–1809
John Alsop	1784–1788
Robert Bowne	1784–1818
Aaron Burr	1784–1792
James Duane	1784–1789
William Denning	1784–1792
Lawrence Embree	1784–1796
Abraham Lott	1784–1787
Leonard Lispenard	1784–1787
Peter Van Brugh Livingston	1784–1785
Robert Murray	1784–1787
Lindley Murray	1784–1785
Richard Morris	1784–1793
William Maxwell	1784–1792
Alexander McDougall	1784–1787
John Murray, Jr.	1784–1819
Thomas Pearsall	1784–1795
Daniel Phoenix	1784–1787
Isaac Roosevelt	1784–1794
Walter Rutherford	1784–1788
George Bowne	1785–1797
James Beekman	1785–1787
Theophylact Bache	1785–1797
Thomas Buchanan	1785–1800
Francis Basset	1785–1787
Joseph Hallet	1785–1787
William Backhouse	1787–1792
William Edgar	1787–1798
John Jay	1787–1789
John Keese	1787–1794
William Laight	1787–1803
R. R. Livingston, Jr.	1787–1794
John Lawrence	1787–1794
Alexander McComb	1788–1792
Gerard Walton	1789–1799
Sampson Fleming	1789–1792
Hugh Gaine	1790–1806
Alexander Robertson	1790–1793
Samuel Jones	1791–1794
Robert Watts	1791–1792
Matthew Clarkson	1792–1822
Samuel Osgood	1792–1795
Cornelius Ray	1792–1797
Moses Rodgers	1792–1799
James Watson	1792–1799
Thomas Eddy	1793–1827
Augustus Van Horne	1793–1794
Nicholas Bayard	1794–1798

GOVERNORS—*Continued*

John Campbell	1794–1797
Gabriel Furman	1794–1797
Abijah Hammond	1794–1795
Henry Rutgers	1794–1798
William Shotwell	1794–1795
Richard Varick	1794–1795
Gilbert C. Willett	1794–1797
John Barrow	1795–1807
William Kenyon	1795–1797
Edmund Prior	1795–1803
Jotham Post	1795–1796
Peter Schermerhorn	1795–1802
Samuel Bowne	1796–1797
John B. Coles	1796–1798
Thomas Franklin	1796–1798
John I. Glover	1796–1802
William Minturn	1796–1802
Jacob de la Montagnie	1797–1802
Henry Haydock, Jr.	1797–1802
William Jauncey	1797–1802
Rev. John C. Kunzie	1797–1806
James Kent	1797–1798
William T. Robinson	1797–1802
John Thurston	1797–1804
Jonathan Little	1798–1803
Richard R. Lawrence	1798–1799
John McVicker	1798–1802
Elijah Pell	1798–1799
Gulian Verplanck	1798–1799
Gilbert Aspinwall	1799–1809
Walter Bowne	1799–1805
John Jones	1799–1800
Benjamin G. Minturn	1799–1802
Pascal N. Smith	1799–1800
William Ustick, Jr.	1799–1802
William W. Woolsey	1799–1802
John Atkinson	1800–1809
William Bayard	1800–1802
Isaac Collins	1800–1808
Dr. John C. Lettsom (*London*)	1800–1804
Robert Mott	1800–1802
William Post	1800–1804
Dr. Samuel Bard	1801–1802
Rev. Abraham Beach	1801–1806
John T. Champlin	1801–1811
John G. Coster	1801–1803
Samuel Corp	1801–1802
Jotham Post	1801–1802
Herman G. Rutgers	1801–1803
James Watson	1801–1802
Joshua Waddington	1801–1802
Thomas Buckley	1802–1842
Archibald Gracie	1802–1803
John B. Prevost	1802–1805
James Scott	1802–1814
Richard Varick	1802–1804
Henry I. Wyckoff	1802–1809
Thomas Franklin	1803–1829
Herman Le Roy	1803–1804
Jacob Le Roy	1803–1805
Samuel Mansfield	1803–1809
Henry Post, Jr.	1803–1810
John Bogert	1804–1817
William Johnson	1804–1824
Andrew Morris	1804–1823
John P. Ritter	1804–1813
William Denning	1805–1811
Maturin Livingston	1805–1806
John Townsend	1805–1806
John Franklin	1806–1808
John Kane	1806–1809
Jonathan Little	1806–1826
John R. Murray	1806–1837
Wynant Van Zandt, Jr.	1806–1808
Matthew Franklin	1807–1815
John B. Lawrence	1808–1845
George Newbold	1808–1810
Benjamin D. Perkins	1808–1809
John L. Bowne	1809–1815
Frederick De Peyster	1809–1818
Valentine Hicks	1809–1812
Peter Augustus Jay	1809–1833
Jacob Sherred	1809–1819
Ebenezer Stevens	1809–1823
Allen Shepherd	1809–1810
Samuel Mott	1810–1814
Peter Mesier	1810–1819
Benjamin D. Perkins	1810–1810
Najah Taylor	1810–1860
Gilbert Aspinwall	1811–1812
George Newbold	1811–1857
Richard Cunningham	1812–1814
Cadwallader D. Colden	1812–1827
Abraham Barker	1813–1816
John Aspinwall	1814–1817
Cornelius Dubois	1814–1818
Dr. Hugh Williamson	1814–1819
Gilbert Aspinwall	1815–1819
Robert H. Bowne	1815–1827
Robert I. Murray	1816–1858
Moses Field	1817–1818
Thomas C. Taylor	1817–1829
John Adams	1818–1854
William Bayard, Jr.	1818–1823
Nathan Comstock	1818–1823
Duncan P. Campbell	1818–1827
John McComb, Jr.	1818–1837
Benjamin W. Rodgers	1818–1855
John Clark, Jr.	1819–1834
William Edgar, Jr.	1819–1823
Rev. F. C. Shaffer	1819–1827
Thomas R. Smith	1822–1847

GOVERNORS—*Continued*

Stephen Allen	1823–1830
Jonathan Goodhue	1823–1848
Philip Hone	1823–1840
Gulian C. Verplanck	1823–1865
Ezra Weeks	1823–1834
James Lovett	1824–1847
Isaac Carow	1826–1850
James F. De Peyster	1827–1869
James Kent	1827–1830
Nathaniel Richards	1827–1851
Benjamin L. Swan	1827–1857
George Taylor	1827–1827
Charles Wilkes	1827–1828
John A. Stevens	1828–1869
James Heard	1829–1843
William W. Woolsey	1829–1834
Edward W. Laight	1830–1831
Henry I. Wyckoff	1830–1839
John Hone	1831–1832
Robert C. Cornell	1832–1845
Peter G. Stuyvesant	1833–1838
Edward R. Jones	1834–1837
Stephen Allen	1835–1852
Hubert Van Wagenen	1835–1838
Augustus Fleming	1837–1856
Edward M. Lawrence	1837–1853
Samuel F. Mott	1837–1846
Frederick Sheldon	1837–1855
Jacob Harvey	1838–1848
James I. Jones	1840–1858
William M. Halsted	1841–1856
John L. Buckley	1842–1855
James Donaldson	1843–1856
David S. Kennedy	1845–1853
Stacy B. Collins	1846–1864
George T. Trimble	1846–1872
Augustine Averill	1848–1857
Henry Chauncey	1848–1852
D. W. C. Olyphant	1848–1850
John F. Hussey	1849–1859
James W. Beekman	1850–1854
E. D. Morgan	1850–1859
Caleb Swan	1851–1854
Russel H. Nevins	1852–1853
D. Colden Murray	1853–1882
Robert Lenox Kennedy	1853–1887
Geo. F. Jones	1854–1867
John David Wolfe	1854–1872
James N. Cobb	1855–1861
Thos. Hall Faile	1855–1873
Geo. Talbot Olyphant	1855–1864
Thos. B. Stillman	1855–1866
Joseph Walker	1855–1866
David Clarkson	1856–1865
John C. Green	1856–1875
Frederick A. Conkling	1857–1891
Hamilton Fish	1857–1858
Abram S. Hewitt	1857–1859
James W. Beekman	1858–1877
Nathaniel P. Bailey	1858–1891
James Donaldson	1858–1862
Henry L. Pierson	1858–1863
Otis D. Swan	1858–1877
Henry Chauncey, Jr	1859–1865
Jas. Boorman Johnston	1859–1876
John Jacob Astor	1860–1864
Samuel Willets	1860–1883
James M. Brown	1861–1890
Theodore B. Bronson	1864–1868
Israel Corse	1864–1869
Sheppard Gandy	1864–1901
William Dennistoun	1865–1875
Robert J. Livingston	1865–1891
Jackson S. Schultz	1865–1890
George Cabot Ward	1865–1887
Geo. D. H. Gillespie	1866–1872
William J. Hoppin	1866–1867
William B. Hoffman	1866–1880
Edward S. Jaffray	1867–1878
Jonathan Thorne	1868–1875
James H. Banker	1869–1876
William H. Macy	1869–1887
Geo. Talbot Olyphant	1869–1873
John Earle Williams	1869–1877
Merritt Trimble	1872–1897
Henry J. Davison	1873–1890
Meredith Howland	1873–1877
Theodorus B. Woolsey	1873–1907
Harry M. Morris	1874–1876
William M. Halsted	1875–1895
Herman R. Le Roy	1875–1884
Wm. H. Osborn	1876–1879
George W. Abbe	1877–1879
Joseph H. Choate	1877–1917
William H. Fogg	1877–1884
William Warner Hoppin	1877–1913
Charles E. Strong	1877–1897
Samuel Thorne	1877–1888
Elbridge T. Gerry	1878–1912
William Turnbull	1878–1893
William W. Astor	1879–1882
Philip Schuyler	1880–1906
James O. Sheldon	1881–1907
Hermann H. Cammann	1882–1930
William D. Morgan	1882–1887
James William Beekman	1884–1908
Cornelius N. Bliss	1885–1899
William M. Kingsland	1885–1888
George S. Bowdoin	1887–1903
Waldron Post Brown	1887–1915
Edward King	1888–1908
Frederick P. Olcott	1888–1889

GOVERNORS—*Continued*

William Alexander Duer	1890–1901
Edmund D. Randolph	1890–1918
Henry W. de Forest	1890 ——
Fordham Morris	1891–1909
James R. Roosevelt	1891–1897
George G. De Witt	1892–1912
George G. Haven	1892–1908
J. Edward Simmons	1892–1910
Frederick D. Tappen	1892–1902
John Harsen Rhoades	1894–1896
Augustus D. Julliard	1895–1919
Francis Lynde Stetson	1896–1898
Thomas H. Barber	1898–1903
David H. King, Jr	1898–1901
Archibald D. Russell	1898–1899
Richard Trimble	1898–1923
George F. Baker	1899–1931
Howard Townsend	1899–1935
Cornelius N. Bliss	1901–1908
John Claflin	1901–1904
Augustine J. Smith	1902 ——
Henry A. C. Taylor	1902–1915
James W. Alexander	1904–1905
Charles S. Brown	1904–1935
George L. Rives	1904–1917
Edward W. Sheldon	1906–1934
Frank K. Sturgis	1907–1932
James T. Woodward	1907–1910
Bronson Winthrop	1907 ——
J. Woodward Haven	1908–1916
David B. Ogden	1908–1923
Henry G. Barbey	1909 ——
Cornelius N. Bliss	1909 ——
Paul Tuckerman	1910 ——
William Woodward	1910 ——
Arthur Iselin	1912 ——
Payne Whitney	1912–1927
G. Beekman Hoppin	1913 ——
Lewis Cass Ledyard, Jr	1913–1936
Henry R. Taylor	1915–1925
R. Horace Gallatin	1916 ——
Walter Jennings	1916–1933
Joseph H. Choate, Jr	1918 ——
Frank L. Polk	1923 ——
Frederic W. Allen	1926–1933
John Hay Whitney	1927 ——
W. Vincent Astor	1930 ——
George F. Baker, Jr	1931–1936
Wilson M. Powell	1931–1935
Barklie Henry	1932 ——
Langdon P. Marvin	1933 ——
George T. Bowdoin	1934 ——
Williamson Pell	1934 ——
Robert Winthrop	1935 ——
Henry S. Sturgis	1936 ——
F. Higginson Cabot, Jr	1936 ——
Paul G. Pennoyer	1937 ——
Livingston Farrand, M.D.	1937 ——
Landon K. Thorne	1937 ——

OFFICERS OF
THE SOCIETY OF THE NEW YORK HOSPITAL

PRESIDENTS

ohn Watts	1770–1784
ohn Alsop	1784–1788
ichard Morris	1788–1790
saac Roosevelt	1790–1794
heophylact Bache	1794–1797
erard Walton	1797–1799
atthew Clarkson	1799–1822
homas Eddy	1822–1827
eter Augustus Jay	1827–1833
eorge Newbold	1833–1857
eorge T. Trimble	1858–1872
ohn C. Green	1872–1875
obert Lenox Kennedy	1875–1882
illiam H. Macy	1882–1887
ames M. Brown	1887–1890
obert J. Livingston	1890–1891
erritt Trimble	1891–1897
heppard Gandy	1897–1901
ornelius N. Bliss	1901–1903
hilip Schuyler	1903–1906
heodorus B. Woolsey	1906–1907
eorge L. Rives	1907–1915
oward Townsend	1915–1919
dward W. Sheldon	1919–1934
ilson M. Powell	1934–1935
enry G. Barbey	1936 ——

VICE-PRESIDENTS

ndrew Elliott	1770–1784
braham Lott	1784–1787
ichard Morris	1787–1788
saac Roosevelt	1788–1790
heophylact Bache	1790–1794
erald Walton	1794–1797
atthew Clarkson	1797–1799
ugh Gaine	1799–1805
obert Bowne	1805–1818
homas Eddy	1818–1822
eter Augustus Jay	1822–1827
homas Buckley	1827–1833
ajah Taylor	1833–1837
saac Carow	1837–1849
eorge T. Trimble	1850–1858
ulian C. Verplanck	1858–1865
ohn David Wolfe	1865–1872
obert Lenox Kennedy	1872–1875
ames W. Beekman	1875–1877
amuel Willets	1877–1882
ames M. Brown	1882–1887
obert J. Livingston	1887–1890
erritt Trimble	1890–1891
athaniel P. Bailey	1891–1891

VICE-PRESIDENTS—*Continued*

Sheppard Gandy	1892–1897
Theodorus B. Woolsey	1897–1906
Henry W. de Forest	1906–1907
Howard Townsend	1907–1915
Edward W. Sheldon	1915–1919
Payne Whitney	1919–1927
Wilson M. Powell	1931–1934
Barklie Henry	1936 ——

TREASURERS

Peter Van Brugh Livingston	1770–1777
Henry Haydock	1777–1792
John Murray	1792–1808
Thomas Eddy	1808–1818
John Adams	1818–1854
John A. Stevens	1854–1862
Robert Lenox Kennedy	1862–1872
William Dennistoun	1872–1875
William H. Macy	1875–1882
George Cabot Ward	1882–1885
William D. Morgan	1885–1887
Cornelius N. Bliss	1887–1897
J. Edwards Simmons	1897–1908
Edward W. Sheldon	1908–1915
Paul Tuckerman	1915–1929
Bronson Winthrop	1929 ——

ASSISTANT TREASURERS

Benjamin W. Rogers	1818–1822
Robert H. Bowne	1822–1827
United States Trust Co. of N. Y.	1909–1936
Walter J. Nichols	1934–1936

SECRETARIES

John Moore	1770–1784
John Murray, Jr.	1784–1787
John Keese	1787–1794
Thomas Eddy	1794–1799
John Barrow	1799–1800
Thomas Eddy	1800–1806
Henry Post, Jr.	1806–1807
Thomas Buckley	1807–1824
Robert I. Murray	1824–1858
D. Colden Murray	1858–1885
Henry W. Crane	1885–1922
G. Howard Wise	1922–1933
Augustine J. Smith	1934 ——

ASSISTANT SECRETARIES

G. Howard Wise	1905–1922
Bruce Lancaster	1934–1936

MEMBERS OF THE SOCIETY

THE FOLLOWING PERSONS ARE EX-OFFICIO MEMBERS OF THE SOCIETY of THE NEW YORK HOSPITAL BY VIRTUE OF THE CHARTER:

The Mayor of New York
The Recorder of New York
The Aldermen of New York
The Rector of Trinity Church
The President of Columbia College
The Senior Minister of the Reformed Dutch Protestant Church
The Minister of the Ancient Lutheran Church
The Senior Minister of the Presbyterian Church
The Minister of the German Reformed Calvinist Church
The Minister of the New Lutheran Church
The Minister of the Anabaptist Congregation
The Minister of the French Church
The Minister of the Moravian Church
The Minister of the Scotch Presbyterian Church

	When Elected
Allen, Mrs. Frederic Winthrop..	1920
Achelis, Johnfritz	1926
Astor, W. Vincent	1930
Astor, Mrs. W. Vincent	1934
Armour, Mrs. William	1935
Auchincloss, Mrs. James Coats....	1935
Bliss, Cornelius N	1895
Barbey, Henry G	1908
Blair, J. Insley	1919
Baker, Mrs. George F	1920
Bangs, Mrs. Henry McComb	1920
Barnes, Courtlandt D	1920
Baruch, Rose Marie	1920
Bliss, Mrs. Cornelius N	1920
Borland, Mrs. J. Nelson	1920
Bowdoin, Edith Grinnel	1920
Bull, Mrs. E. Llewellyn	1920
Busby, Mrs. Archibald H	1920
Barker, Lewellys F., M.D	1921
Benedict, William L	1923
Byrne, Mrs. James	1925
Bernheim, Alice R., M.D	1926
Brown, J. Wright	1927
Ballard, Mrs. Edward L	1928
Behn, Mrs. Sosthènes	1932
Brower, William Leverich	1932
Brown, George B	1933
Barbey, Mrs. Henry G	1934
Bowdoin, George Temple	1934
Browne, Mrs. Junius H	1934
Baker, Stephen	1935
Breed, Mrs. William Constable..	1935
Brodel, Max	1936
Carey, John, Jr	1878
Claflin, John	1900
Campbell, Mrs. T. Pearsall	1916
Choate, Joseph H., Jr	1918
Chapman, Mrs. John D	1920
Choate, Mrs. Joseph H	1920
Cobb, Mrs. Postlethwaite	1920
Cussler, Mrs. Edward	1920
Cutting, Mrs. Fulton	1920
Claflin, Mrs. John	1925
Curtis, Elizabeth	1925
Cushing, Harvey, M.D	1926
Caesar, Harry I	1927
Carnahan, Mrs. David H	1934
Cecil, Mrs. Russell L	1934
Childs, Mrs. Frederick Robbins	1935
Clark, Mrs. Stephen C	1935
Cohû, Mrs. Henry W	1935
Cushman, Mrs. Paul	1935
Cabot, F. Higginson, Jr	1936
de Forest, Henry W	1890
Dickey, Mrs. Charles D	1919
de Forest, Mrs. Henry W	1920
Dickerman, Mrs. Watson B	1920
Duke, Mrs. James B	1920
Dix, John Adams	1921
Dix, Mrs. John Adams	1923

	When Elected
Dillon, Mrs. Clarence	1932
Dineen, Mrs. Paul	1932
Duer, Mrs. Beverly	1932
de Peyster, Frederic Ashton	1935
Ely, Mrs. Albert H., Jr.	1920
Erskine, John	1921
Elmhirst, Mrs. Leonard K.	1923
Evans, Lena Cadwalader	1924
Eagle, Mrs. Clarence H.	1925
Ellison, Alice C.	1932
Farr, Mrs. Charles E.	1902
Fortescue, Mrs. Granville R.	1902
Fowler, Mrs. Robert L.	1902
Foster, Pell W.	1921
Finley, John H.	1922
Frelinghuysen, Peter H. B.	1923
Fox, Austen G.	1925
Fowler, Mrs. Harold	1934
Fay, William Rodman	1935
Fay, Mrs. William Rodman	1935
Farrand, Livingston, M.D.	1937
Gerry, Peter Goelet	1886
Gerry, Robert Livingston	1886
Gallatin, R. Horace	1906
Goelet, Robert	1909
Goodhart, Mrs. Philip J.	1919
Gallatin, Mrs. R. Horace	1920
Gerard, Mrs. James Watson	1920
Goodridge, Mrs. Malcolm	1920
Gourd, Yvonne N.	1920
Graham, Mrs. Edward Howland	1920
Gray, Mrs. Henry G.	1920
Greenway, Mrs. James C.	1920
Gerry, Angelica L.	1925
Grace, Joseph P.	1925
Gavin, Mrs. Michael	1932
Gilbert, Mrs. Seymour Parker	1932
Grove, Mrs. Curtiss C.	1934
Gambrill, Richard V. N.	1935
Gerry, Mrs. Robert Livingston	1935
Hall, Edward S.	1863
Hoffman, Samuel Verplanck	1904
Haven, J. Woodward	1908
Hoppin, G. Beekman	1913
Hamersley, L. Gordon	1919
Hoffman, Mary U.	1919
Hyde, Mrs. Clarence M.	1919
Hancy, Edward J.	1920
Hay, Clarence L.	1920
Hay, Mrs. Clarence L.	1920
Hetzler, Mary	1920
Hibbard, Leonore	1920
Hibbs, Mrs. Russell A.	1920
Hitzrot, Mrs. James Morley	1920
Hoppin, Mrs. William Warner	1920
Hedges, George Brown	1922
Hollins, Marion	1923
Hoyt, Virginia Scott	1923
Harkness, Mrs. William Lamon	1925
Hubbard, Walter C.	1925
Hazen, Mrs. George H.	1926
Hitzrot, James Morley, M.D.	1927
Henry, Barklie	1931
Hadden, Mrs. Hamilton	1932
Haven, Mrs. Elizabeth G.	1932
Heck, Mrs. George Callendine	1932
Hill, Mrs. Crawford	1932
Holland, Mrs. Arthur L.	1932
Hoppin, Mrs. G. Beekman	1932
Howell, Mrs. Thomas	1932
Hyder, Mrs. Carl Turner	1932
Henry, Mrs. Barklie	1933
Harris, Duncan G.	1935
Hildt, Mrs. Howard J.	1935
Houston, Alfred	1935
Howard, George Henry	1935
Iselin, Arthur	1910
Irvin, Effingham Townsend	1919
Iselin, Mrs. Arthur	1920
Johnston, Margaret T.	1868
Johnston, Mary H.	1868
Jennings, Annie Burr	1920
Jennings, Mrs. Walter	1920
Janet, Pierre, M.D.	1921
Jennings, Mrs. Frederic B.	1922
Jones, Willard H.	1925
James, Mrs. Bayard	1928
Janney, Mrs. Stuart S., Jr.	1932
Jordan, Minnie H.	1932
Jackson, Mrs. Robert F.	1935
Kingsley, William Morgan	1919
Kent, Mrs. James Manning	1920
Kelley, Robert W.	1923
Kingsford, Daniel Parish	1923
Kingsford, Mrs. Daniel Parish	1923
Kennedy, Mrs. John D.	1932
Kampmann, Mrs. Niels O.	1934
Kissel, W. Thorn	1935
Kissel, Mrs. W. Thorn	1935
Libby, William	1882
Lewisohn, Alice	1919
Livingston, Angelica	1919

	When Elected
Ledyard, Mrs. Lewis Cass	1920
Lee, Mrs. Burton James	1920
Livingston, John Callendar	1921
Lloyd, Mrs. Francis G.	1925
Lydig, Hannah M.	1925
Lowsley, Mrs. Oswald S.	1932
LeRoy, Eleanor	1935
Morgan, J. Pierpont	1893
March, Clement	1900
Morris, Lewis Gouverneur	1916
McGee, William H.	1919
Miller, Nathan J.	1919
MacNeill, Marion	1920
Mersereau, Mrs. William J., Jr.	1920
Milbank, Mrs. Samuel	1920
Manning, The Rt. Rev. Wm. T.	1921
Meyer, Adolph, M.D.	1921
Miller, Nathan L.	1921
Moore, Frederick H.	1921
Mitchell, Willard A.	1923
Morgan, Edith P.	1923
Morgan, William Fellowes	1923
Mortimer, Mrs. Stanley Grafton	1923
Mansfield, Burton	1927
Morgan, Henry S.	1928
Morgan, Junius S.	1928
McMillan, Mrs. Neill A.	1932
Machado, Mrs. José A., Jr.	1932
Michailovsky, Mrs. Benjamin	1932
Moore, Mrs. Charles A., 3rd	1932
Murphy, Mrs. James B.	1932
Marvin, Langdon P.	1933
Marvin, Mrs. Langdon P.	1934
Maynard, Mrs. Walter E.	1934
Millett, Mrs. Stephen C., Jr.	1934
Moore, Mrs. William Scoville	1934
Marshall, Charles H.	1935
Mason, Mrs. Lucius Randolph	1935
Orth, Charles D.	1919
Ogden, Harriet V. C.	1920
Osborn, William Church	1923
Olyphant, Robert M.	1926
O'Brien, Mrs. Kenneth	1932
Osborne, Mrs. Ernest Baxter	1935
Peabody, Charles A.	1891
Perkins, Emily S.	1919
Pettis, Alphonso P.	1920
Phipps, Mrs. Henry Carnegie	1920
Polk, Mrs. Frank Lyon	1920
Pool, Mrs. Hoppin	1920
Post, James Howell	1920
Pruyn, Mrs. Robert D.	1920
Pyne, Mrs. Grafton Howland	1920
Purdy, Lawson	1921
Pierrepont, R. Stuyvesant	1922
Pierrepont, Mrs. R. Stuyvesant	1922
Polk, Frank Lyon	1923
Parsons, Henry	1925
Pavenstedt, Adolf J.	1925
Pierce, Bedford, M.D.	1925
Partridge, Theodore Dwight	1926
Pedersen, James, M.D.	1926
Pyne, Mrs. M. Taylor	1926
Payson, Mrs. Charles Shipman	1927
Parkinson, Mrs. John, Jr.	1932
Potter, Mrs. Edwin A.	1932
Pell, H. Williamson	1934
Philips, Mrs. Paris	1934
Powell, Mrs. Wilson M.	1934
Philbin, Mrs. Stephen	1935
Pratt, Mrs. John T.	1935
Pennoyer, Paul G.	1937
Robbins, Harry Pelham	1904
Reynolds, Mrs. H. Newell	1919
Rives, F. Bayard	1919
Robins, Frank G.	1919
Russell, Mrs. Howland	1919
Redmond, Mrs. Johnston L.	1920
Roper, Mrs. Joseph C.	1920
Ryan, M. Adele	1920
Rows, Richard G., M.D.	1921
Reyburn, Samuel W.	1923
Reiland, Karl, D.D.	1925
Robinson, George Canby, M.D.	1929
Russell, William L., M.D.	1930
Reilly, Frances Sinnickson	1932
Robinson, Mrs. George Canby	1932
Rogers, Mrs. Henry Pendleton	1932
Russell, Mrs. Henry P.	1932
Rogers, Mrs. Edmund P.	1934
Robinson, Celia R.	1934
Ryan, Marjorie	1934
Ryan, Mary	1934
Renshaw, Mrs. Paul	1935
Richard, Mrs. Harold C.	1935
Roosevelt, George Emlen	1935
Smith, Augustine J.	1899
Sandhagen, H.	1919
Simpson, Mrs. John Woodruff	1919
Smith, Mrs. Augustine J.	1919
Strauss, Charles	1919
Smithers, Mrs. Francis S.	1920
Southwick, Jeanie L.	1921

	When Elected
Scott, Charles H.	1922
Scott, Louise B.	1922
Slattery, Charles L., D.D.	1922
Satterlee, Mrs. Herbert L.	1923
Scott, Mary Evelyn	1923
Sedgwick, Grace A.	1923
Seton, Mrs. Alfred	1923
Stevens, Frederick W.	1923
Stillman, Philip T.	1924
Stevens, Richard Tracy	1925
Shapiro, Benjamin	1926
Shapiro, Max J.	1926
Stewart, William A. W.	1926
Stimson, Candace C.	1926
Stuyvesant, A. Van Horne	1926
Stewart, Mrs. John A.	1929
Scott, Mrs. Russell	1932
Smith, Mrs. Edward Leffingwell	1932
Spencer, Mrs. Willing	1932
Strawbridge, Mrs. Robert E., Jr.	1932
Shepley, Henry R.	1933
Schall, Mrs. Frederick M.	1934
Simmons, Mrs. Joseph Ferris	1935
Stryker, Mrs. Lloyd P.	1935
Sullivan, George Hammond	1935
Sturgis, Henry Sprague	1936
Turnbull, William	1893
Tuckerman, Paul	1910
Terrell, Dorothy	1919
Thompson, Mary L.	1919
Throop, Frances Elizabeth	1919
Thayer, Mrs. Brooks	1920
Thompson, Jane Remsen	1920
Trimble, Mrs. Richard	1920
Tucker, Samuel Auchmuty	1921
Townsend, Mrs. Howard	1923
Townsend, Eugene L.	1923
Taft, Henry Waters	1931
Thacher, Mrs. Archibald Gourlay	1932
Treadwell, Mrs. Scoville	1932
Trimble, Margaret R.	1932
Tuckerman, Mrs. Paul	1932
Terry, Roderick, Jr.	1935
Treat, H. Moore	1935
Thorne, Landon K.	1937
Vanderbilt, Harold Stirling	1919
Valentine, Mrs. Patrick	1920
Vietor, Mrs. Woodward	1920
Viets, Henry, M.D.	1921
Winthrop, Bronson	1900
Woolverton, Samuel	1903
Willets, Howard	1904
Wheelock, William H.	1909
Woodward, William	1909
Walbridge, Helen I., M.D.	1919
Washington, Constance	1919
Wilson, Mary E.	1919
Wadsworth, Ruth F., M.D.	1920
Welsh, Mrs. Joseph Wickes	1920
Whitney, Mrs. Payne	1920
Woodward, Mrs. William	1920
Walter, William I.	1922
Walters, John	1922
Williams, Blair S.	1925
Walker, Norman S.	1926
Whitney, George	1926
Whitney, Mrs. George	1926
Waller, Mrs. Robert	1927
Whitney, John Hay	1927
Woodward, Ernest L.	1927
Woodward, O. Frank	1927
Wright, Charles C.	1929
Walsh, Mrs. Julius	1932
Walton, Isabelle J.	1932
Whitman, Mrs. C. Morton	1932
Wright, Mrs. William May	1932
Whitney, Mrs. John Hay	1934
Walker, Joseph, Jr.	1935
Watson, Thomas J.	1935
Winthrop, Robert	1936

DECEASED MEMBERS OF THE SOCIETY

	When Elected
Alsop, John	1771
Apthorp, Charles Ward	1771
Axtell, William	1771
Atkinson, Francis	——
Adams, Josiah	——
Aspinwall, Gilbert	1795
Atkinson, John	1797
Adamson, William	——
Adams, John	1807
Allen, Stephen	1807
Aspinwall, John	1807
Astor, John Jacob	1807
Akerly, Samuel, M.D	1813
Anderson, James	1823
Austin, David	1827
Adamson, William, Jr	1829
Allen, Moses	1829
Alley, Saul	1829
Adee, George T	1845
Aspinwall, William H	1845
Astor, William B	1845
Averill, Augustin	1845
Appleton, William H	1852
Alstyne, John	1856
Andrews, Loring	1856
Aspinwall, John L	1856
Astor, John Jacob, Jr	1860
Adams, John G., M.D	1874
Abbe, George W	1877
Adams, Thatcher M	1878
Agnew, Alexander McLane	1878
Aspinwall, Lloyd	1878
Auchmuty, Richard T	1878
Astor, William W	1879
Alexander, James W	1903
Archbold, John F	1919
Allien, Susan	1920
Auchmuty, Ellen S	1923
Allen, Frederic W	1926
Bache, Theophylact	1771
Bancker, Evert	1771
Barclay, Andrew	1771
Bard, Samuel, M. D	1771
Bassett, Francis	1771
Bayard, William	1771
Beekman, Gerardus William	1771
Beekman, James	1771
Beekman, John	1771
Bend, Grove	1771
Bogert, John	1771
Bowne, George	1771
Bowne, Samuel	1771
Bowne, Samuel, Jr	1771
Broome, Samuel	1771
Brownjohn, William	1771
Buchanan, Thomas	1771
Backhouse, William	1787
Bridgen, Thomas B	1794
Bard, John, M.D	1795
Belamy, Samuel	1795
Bowne, Robert	1795
Bowne, Samuel	1795
Bowne, Walter	1795
Bowne, William	1795
Byrnes, Joseph	1795
Buckley, Thomas	1802
Brinkerhoff, Dirk	——
Booth, Benjamin	——
Brinkerhoff, Abraham	——
Buchanan, Walter	——
Banyer, Goldsboro	——
Barrow, John	1804
Beekman, Gerard G	1804
Beekman, Gerard, G., Jr	1804
Birch, J. E. R	1804
Bogert, John	1804
Bowne, John L	1804
Brantingham, Thomas H	1804
Burr, Aaron	1804
Barker, Abraham	1809
Bell, Abraham	1809
Bowne, James	1809
Bowne, Robert L	1809
Buck, James	1809
Burling, Samuel	1809
Benson, Egbert	1810
Berck, J. E. K	1811
Bethune, Divie	1811
Bowne, Robert H	1814
Bayard, William, Jr	1816
Blackwell, Joseph	1816
Boorman, James	1816
Boyd, James, Jr	1816
Brasher, Philip	1816
Brinkerhoff, Abraham, Jr	1816
Butler, Benjamin	1816
Blake, Robert	1823
Beers, J. D	1829
Boggs, James	1829
Bolton, John	1829
Buck, Gurdon	1829
Buckner, William G	1829
Burnham, Michael	1829
Buckley, John L	1842
Brown, James	1845

DECEASED MEMBERS—*Continued*

	When Elected
Beekman, James W.	1850
Banyer, Mrs. Maria	1856
Bell, George	1856
Belmont, August	1856
Berdell, Robert H.	1856
Bishop, Japhet	1856
Brodie, A. O.	1856
Bronson, Mrs. Arthur	1856
Bronson, Frederick	1856
Bronson, Mary	1856
Bronson, Silas	1856
Brooks, Sidney	1856
Bruce, George	1856
Bull, William G.	1856
Burr, Mrs. Isaac	1856
Bailey, Nathaniel P.	1857
Barnes, James	1857
Battell, Joseph	1857
Blackstone, Wyllis	1857
Brown, George Hunter	1859
Brown, James M.	1861
Bronson, Theodore B.	1864
Bailey, J. Muhlenberg	1866
Banker, James H.	1866
Bishop, David W.	1866
Bishop, T. Alston	1866
Brown, Ann D.	1866
Butler, Benjamin F.	1868
Blodgett, William Tilden	1869
Bridge, John	1869
Bishop, Heber R.	1877
Baldwin, Christoper C.	1878
Beekman, James W.	1878
Butler, William Allen	1878
Bowdoin, George S.	1880
Brown, Waldron Post	1882
Bliss, Cornelius N.	1883
Baylies, Edmund L.	1885
Bowdoin, Temple	1893
Barber, Thomas H.	1895
Baker, George F.	1899
Brown, Charles S.	1903
Bliss, Elizabeth M.	1919
Bliss, Lizzie P.	1919
Brown, Isabella M.	1919
Burrill, Middleton S.	1919
Butler, Willard Parker	1919
Bonner, G. T.	1920
Brown, Lucy	1920
Berry, Walter V. R.	1921
Ballard, Edward L.	1928
Baker, George F.	1929
Blagden, Linzee	1935

	When Elected
Clarkson, David	1771
Clopper, Cornelius	1771
Colden, Alexander	1771
Coles, Isaac U.	1771
Corsa, Isaac	1771
Crook, John	1771
Cruger, John Harris	1771
Clopper, Peter	1784
Crommelin, Robert	1784
Cruger, Henry	1784
Clark, Major Edward	1792
Clarkson, Matthew	1792
Colden, Cadwallader	1792
Cruger, Henry, Jr.	1792
Child, Francis	1795
Cock, Isaac	1795
Constable, James	1795
Constable, William	1795
Cotton, Daniel	1795
Coles, John B.	——
Collins, Isaac	1802
Church, John	1807
Clinton, DeWitt	1807
Champlin, John T.	1809
Champlin, Uriah Oliver	1809
Clark, John	1809
Clark, John, Jr.	1809
Coles, Willett	1809
Collins, Thomas	1809
Corp, Samuel	1809
Corse, Israel	1809
Coster, John G.	1809
Cunningham, Richard	1809
Cadle, Thomas	1810
Cairns, William	1810
Campbell, Duncan Pearsall	1810
Carow, Isaac	1810
Clarkson, David	1810
Clarkson, Levinus	1810
Clarkson, Matthew, Jr.	1810
Clarkson, Thomas S.	1810
Clarkson, William Bayard	1810
Conklin, James	1810
Crary, Peter, Jr.	1810
Colden, Cadwallader D.	1812
Chance, George	1816
Coles, Benjamin U.	1816
Crary, William	1816
Comstock, Nathan	1817
Collins, Isaac	1821
Collins, Joseph B.	1821
Collins, Stacy B.	1821
Cary, Thomas G.	1829
Cornell, Robert C.	1829

	When Elected
Crary, John S.	1829
Crary, Henry	1834
Carey, Henry	1845
Collins, T. B.	1845
Cornell, George J.	1845
Chauncey, Henry	1848
Campbell, William Bayard	1852
Conkling, Frederick A.	1852
Coddington, Jonathan I.	1853
Cobb, James N.	1855
Carey, Samuel T.	1856
Carey, William F.	1856
Carpenter, George	1856
Chambers, James	1856
Cheesbrough, Mrs. Margaret	1856
Claflin, Horace B.	1856
Clapp, John	1856
Clark, Edwin	1856
Clark, Enoch W.	1856
Clark, Luther	1856
Clark, R. Smith	1856
Contoit, John H.	1856
Cooke, Jay	1856
Corning, Hanson K.	1856
Cotenet, Francis	1856
Cheesman, Timothy M., M.D.	1858
Chauncey, Henry, Jr.	1859
Cassidy, James	1863
Corse, Israel	1864
Cisco, John J.	1868
Caswell, John	1869
Choate, Joseph H.	1877
Cadwalader, John L.	1878
Cammann, Hermann H.	1878
Collins, Charles	1878
Cutting, William Bayard	1878
Crane, Henry W.	1886
Cammann, George P.	1901
Campbell, Catherine B.	1901
Campbell, Maria L.	1901
Coppell, Arthur	1910
Cammann, Edward C.	1916
Clark, William A.	1919
Conner, Emma W. H.	1920
Crane, George F.	1921
Carty, John J.	1922
Clark, J. William	1923
Colgate, William	1923
Cromwell, James W.	1923
Crawford, William	1926
Delancey, Oliver	1771
Delaplaine, Joshua	1771
DePeyster, Gerardus	1771
Duane, James	1771
DuBois, Walter	1771
Duryee, Abraham	1771
Duyckinck, Gerardus	1771
Desbrosses, Elias	1775
Desbrosses, Magdalen	——
Denning, William	——
Dunscomb, Daniel, Jr.	1795
Dodge, J. L.	1808
Dash, John B.	1809
Dennis, Patrick	1809
DePeyster, Frederick	1809
Dodge, David L.	1809
Duncan, George	1809
Duncan, William (*London*)	1809
Drummond, Lord R. H. John	——
Doty, Jacob	——
Davis, Matthew L.	1810
DePeyster, Abraham	1810
DePeyster, Frederick, Jr.	1810
DePeyster, James F.	1810
DePeyster, Robert G. L.	1810
Dubois, Cornelius	1810
Davenport, Rufus R.	1816
Drake, Jacob	1824
Delafield, John	1829
Debevoise, Charles	1840
Donaldson, James	1843
Delano, Franklin H.	1845
DeRham, Henry C.	1845
Dater, Philip	1856
Davis, Charles A.	1856
DeForest, William W.	1856
DePeyster, Ann	1856
DePeyster, Susan M. C.	1856
Dodge, Edward	1856
Dodge, William E.	1856
Douglas, George	1856
Douglas, William	1856
Draper, Simeon	1856
Dubois, Cornelius	1856
Duncan, W. Butler	1856
Dwight, Henry, Jr.	1856
Dykers, John H.	1856
DePeyster, Frederick J.	1863
Dennistoun, William	1865
DePeyster, J. Ashton	1866
Dows, David	1869
Davison, Henry J.	1871
Duer, William Alexander	1890
DeWitt, George G.	1892
Dickey, Charles D., Jr.	1892
Duncan, Alexander Butler	1894
Delano, Warren	1919

	When Elected
DeWitt, Ella R.	1919
DeWitt, William G.	1919
Dickerman, Watson B.	1919
Douglas, Naomi D.	1919
DuBois, Anna G.	1919
Davidson, Max	1920
DeWitt, Theodore	1920
Davis, Vernon M.	1921
Delafield, Richard	1921
de Laugier-Villars, Countess	1923
Dards, Charles A.	1926
Elliott, Andrew	1771
Embree, Lawrence	1784
Edgar, William	1787
Eddy, Thomas	1793
Ellison, Thomas	1795
Embree, Effingham	1795
Elliott, John	1811
Edgar, William, Jr.	1818
Ely, Charles	1856
Eggleston, David S.	1866
Ely, Ambrose K.	1869
Edwards, Jonathan	1878
Eidlitz, Otto M.	1919
Eidlitz, Robert James	1925
Folliott, George	1771
Fothergill, John, M.D. (*London*)	1771
Franklin, Walter, Sr.	1771
Franklin, Samuel	1781
Fleming, Sampson	1789
Fairholme, Johnson	1795
Fanning, Colonel Edward	1795
Fox, George	1795
Franklin, Thomas	1795
Franklin, Thomas, Jr.	1795
Frost, Caleb	1795
Franklin, John, Jr.	1806
Fisher, Thomas	1807
Fleming, Francis	1807
Franklin, Abraham	1807
Franklin, Henry	1807
Franklin, John	1807
Fish, Whitehead	1810
Fitch, George	1813
Franklin, Matthew	1813
Field, Moses	1817
Francis, John W., M.D.	1823
Field, Hickson W.	1829
Fish, Preserved	1829
Fleming, John	1829
Flewelling, Samuel	1829
Fish, Hamilton	1836
Fleming, Augustus	1837
Faile, Thomas H.	1845
Fox, Samuel M.	1845
Field, Benjamin H.	1850
Faile, Edward G.	1856
Field, Cyrus W.	1856
Foster, Andrew, Jr.	1856
Furman, John M.	1856
Fearing, Henry S.	1865
Foster, Frederick G.	1866
Fogg, William H.	1869
French, Seth B.	1900
Fish, Stuyvesant	1921
Frick, Mrs. Henry C.	1921
Fitz Gerald, Mary A.	1922
Floyd-Jones, Edward H.	1925
Foster, Nellis B.	1925
Goelet, Peter	1771
Gaine, Hugh	1790
Gautier, Andrew	——
Gray, Robert	——
Gouverneur, Nicholas	——
Goold, Edward	——
Gilchrist, Adam	——
Glover, John J.	——
Gracie, Archibald	——
Greene, John	1808
Gelston, Maltbie	1809
Grinnell, Cornelius, Jr.	1809
Griswold, George	1810
Goelet, Peter P.	1814
Graham, John	1816
Greenfield, John	1816
Groshon, John P.	1817
Goodhue, Jonathan	1823
Green, William (*of England*)	1824
Griswold, Nathaniel L.	1824
Griffin, George	1829
Goelet, Peter	1833
Graham, James L.	1835
Graham, John L.	1835
Gallatin, James	1845
Green, John C.	1845
Griffin, Francis	1845
Grosvenor, Jasper	1845
Grosvenor, Seth	1845
Goodhue, Robert C.	1849
Garner, James G.	1856
Garner, Thomas	1856
Gebhard, Frederick C.	1856
Gebhard, William H.	1856
Gihon, John	1856
Gilbert, William W.	1856

	When Elected
Goodhue, Charles C.	1856
Goodhue, Mrs. Jonathan	1856
Goodhue, William C.	1856
Graves, E. Boonen	1856
Greenway, Edward M.	1856
Gandy, Sheppard	1864
Griswold, George	1864
Gillespie, George D. H.	1866
Graves, Mrs. E. Boonen	1866
Gerry, Elbridge T.	1868
Gordon, Robert	1868
Gray, Horace	1869
Grosvenor, James B. M.	1891
Gallaway, Robert M.	1896
Gould, Edwin	1925
Hallet, Joseph	1771
Harrison, George	1771
Haydock, Henry	1771
Hicks, Whitehead	1771
Horsemanden, Daniel	1771
Hallett, Jacob	1785
Hammond, Abijah	1794
Hawxhurst, Nathaniel	1795
Haydock, Henry, Jr.	1796
Hosack, David, M.D.	1806
Huntington, Benjamin	1807
Hicks, Valentine	1808
Hoyt, Goold	1808
Hammond, Henry	——
Hartshorn, William	1809
Hicks, Oliver H.	1809
Haggerty, John	1810
Haines, Elias	1810
Hone, John	1810
Hone, Philip	1810
Hunter, John	1810
Hammersley, William, M.D.	1811
Hill, William	1813
Howard, William	1813
Halsey, Jacob	1816
Heyer, Isaac	1816
Hicks, Samuel	1816
Hosack, Alexander Eddy, M.D.	1827
Heard, James	1829
Hone, Isaac S.	1829
Hamilton, John C.	1835
Holmes, Silas	1839
Halsted, William M.	1840
Harris, Townsend	1847
Hussey, George F.	1848
Harvey, Jacob	1850
Howard, William	——
Hadden, David	1856

	When Elected
Hall, Peleg	1856
Hall, Valentine G.	1856
Havemeyer, William F.	1856
Hawley, Irad	1856
Heckscher, Charles A.	1856
Henry, Joshua J.	1856
Hewitt, James	1856
Hitchcock, William R.	1856
Hoge, William	1856
Hopkins, Edward M.	1856
Hopkins, Henry	1856
Hoyt, Edwin	1856
Hunt, Thomas	1856
Hunt, Wilson G.	1856
Huntington, Thomas P.	1856
Hewitt, Abram S.	1857
Haughwout, Eben V.	1866
Hoffman, William B.	1866
Hoppin, William I.	1866
Hoffman, Samuel V.	1868
Howland, Meredith	1873
Halsted, William M.	1875
Hoppin, William W., Jr.	1877
Hoople, William H.	1878
Husted, James W.	1890
Hard, Anson W.	1891
Haven, George G.	1891
Hoyt, Henry R.	1904
Hoffman, Charles F.	1907
Hinchman, Walter	1919
Harkness, Anna M.	1920
Haven, Henriette	1920
Haynes, Wm. deForest	1920
Hoyt, Theo. R.	1920
Havemeyer, Mrs. H. O.	1926
Hill, James N.	1927
Inglis, Charles	1816
Iselin, Isaac	1816
Irving, Elizabeth	1862
Isham, William B.	1869
Iselin, William E.	1919
Inman, Frederick C.	1929
Johnson, Sir William, Baronet	1771
Johnston, Simon	1771
Jones, John, M.D.	1771
Jones, Nicholas	1771
Jauncey, James	1777
Jones, Samuel	1791
Jay, John	——
Jones, Thomas	——
James, Colonel Thomas	——
Johnson, William	1804

	When Elected
Jay, Peter A.	1809
Johnston, Horace	1810
Jones, John	1810
Jones, Joshua	1810
Jones, Samuel, Jr.	1810
Jauncey, William	——
Jackson, Amasa	——
Judah, Naphthali	1810
Jenkins, Sylvanus F.	1816
Jones, Edward R.	1816
Jones, John	1816
Jenkins, James	1818
Johnston, John	1823
Johnson, Jeromus	1829
Jones, James I.	1840
Jones, Edward	1845
Jones, George F.	1852
Jay, Nancy	1856
Johnson, Bradish	1856
Johnson, Hezron A.	1856
Johnston, James B.	1856
Johnston, John T.	1856
Jones, John Q.	1856
Jones, Mary S.	1856
Jones, Elizabeth	1863
Jaffray, Edward S.	1866
James, D. Willis	1872
Jones, Frederick Rhinelander	1885
Juilliard, Augustus D.	1895
Jennings, Walter	1912
Kennedy, Archibald	1771
Keteltas, Peter	1771
Kortright, Lawrence	1771
Keese, John	1787
Kane, Elias	1810
Kent, James	1810
Kenyon, William	1810
Keteltas, Joseph	1810
Kibbe, Isaac	1810
Knox, John	——
Kemp, John Tabor	——
Kemble, Robert J.	——
Kissam, Benjamin	——
Kelly, William	——
Kane, John	——
Kemble, Peter	——
King, John A.	——
Kernochan, Joseph	1829
King, James G.	1829
Kneeland, Harry	1829
Kennedy, David S.	1845
Kermit, Robert	1845
Ketchum, Morris	1845
Kennedy, Robert Lenox	1853
Kennedy, James Lenox	1856
Kingsland, Daniel C.	1856
Kipling, Richard	1856
Kipp, Leonard W.	1856
Knapp, Shepherd	1856
Kane, Nicholson S.	1878
Kingsland, William M.	1884
Keyser, Samuel	1885
King, Edward	1888
King, David H., Jr.	1897
Kissel, Gustav E.	1904
Kerr, Walter	1919
King, Mrs. Edward	1920
Kennedy, Edward G.	1922
King, James Gore	1928
Leake, John	1771
LeRoy, Jacob	1771
Lispenard, Leonard	1771
Livingston, John, Sr.	1771
Livingston, Peter Van Brugh	1771
Livingston, Philip	1771
Livingston, Robert R.	1771
Livingston, William	1771
Lott, Abraham	1771
Low, Isaac	1771
Ludlow, Gabriel H.	1771
Ludlow, William	1771
Laight, William	1787
Lawrence, John	——
Lettsom, John C., M.D. (*London*)	1798
Lovett, William	1808
Laboyteux, John	1809
Lawrence, Catherine	1809
Lawrence, John B.	1809
Lawrence, John T.	1809
Lawrence, Richard M.	1809
Lawrence, Thomas	1809
Lefferts, Leffert	1809
Leffingwell, William	1809
Leggett, Thomas	1809
Leroy, Herman	1809
Little, Jonathan	1809
Livingston, John H., D.D.	1809
Livingston, Robert P.	1809
Livingston, Robert R., Jr.	1809
Livingston, Philip P.	——
Lawrence, Richard R.	——
Lawrence, Caleb	——
Low, Cornelius P.	——
Lamb, John	——
Ludlow, Daniel	——
Low, Nicholas	——

DECEASED MEMBERS—*Continued*

	When Elected
Lawrence, William	——
Lefferts, Dirk	——
Lambert, David R.	1810
Leavenworth, Elisha	1810
Leroy, Jacob	1810
Ludlow, Gulian	1810
Lyde, Edward, Jr.	1810
Lennox, Robert	1811
Laverty, Henry	1816
Lawrence, Jonathan H.	1816
Leggett, Thomas H.	1816
Lloyd, Joseph	1816
Lorillard, Jacob	1816
Lovett, James	1816
Leake, John G.	1818
LeRoy, Herman, Jr.	1818
Lafayette, General the Marquis de..	1824
Lord, Eleazer	1824
Lawrence, Cornelius W.	1829
Leavitt, John W.	1829
Lee, David	1829
Lord, Rufus L.	1829
Laight, Edward W.	1830
Lee, Gideon	1830
Lawrence, William Beach	1836
Lawrence, George N.	1845
Lawrence, Joseph	1845
Lenox, James	1845
Lord, Daniel	1845
Low, Cornelius	1845
Low, Nicholas	1845
Leupp, Charles M.	1855
Lanier, James F. D.	1856
Law, George	1856
Lees, James	1856
Lenox, Henrietta A.	1856
Lenox, Jennet	1856
LeRoy, Jacob R.	1856
Livingston, Mrs. Robert	1856
Livingston, Schuyler	1856
Lorillard, Peter	1856
Lovett, George	1856
Livingston, Robert E.	1863
Livingston, Robert J.	1865
Lane, George W.	1868
Low, Josiah O.	1868
LeRoy, Herman R.	1875
Lanier, Charles	1878
Larocque, Joseph	1878
Lee, J. Bowers	1878
Langdon, Woodbury	1890
Lawrence, Newbold T.	1892
Ledyard, Lewis Cass, Jr.	1913
Lawrence, Emlen N.	1919
Ludlam, George P.	1919
Loew, Florence B.	1920
Lawrence, John B.	1921
Ledyard, Lewis Cass	1928
McEvers, Charles	1771
M'Adam, William	1771
Marston, Nathaniel	1771
Mesier, Abraham	1771
Meyer, John	1771
Middleton, Peter, M.D.	1771
Moore, John	1771
Morris, Richard	1771
Morris, Roger	1771
Mortier, Abraham	1771
McDougall, Alexander	——
Murray, John	1773
Murray, John, Jr.	1784
Murray, Lindley	——
Maxwell, William	——
Murray, Robert	——
Mansfield, Samuel	1803
Morris, Andrew	1804
Murray, John R.	1806
Minturn, Jonas	1808
M'Comb, Alexander	1809
Meyers, Mordecai	1809
Minturn, Benjamin G.	1809
Minturn, Nathaniel G.	1809
Mott, Robert	1809
Mott, Samuel	1809
Murray, Robert I.	1809
Minturn, William	——
Marslin, John	——
Maule, Thomas	——
McEvers, Mary	——
Magee, James	——
McVickar, James	1810
McVickar, John	1810
Mason, John	1810
Mesier, Peter	1810
Munn, Stephen B.	1810
Munro, Peter J.	1810
Mitchill, Samuel L., M.D.	1813
M'Coun, Samuel	1816
Marshall, Benjamin	1816
Murray, John B.	1816
M'Comb, John	1817
Mason, John, Jr.	1817
M'Comb, John	1829
Moore, Samuel S. W., M.D.	1829
Mott, Samuel F.	1837
McCoskry, Robert	1845
Minturn, Robert B.	1845

DECEASED MEMBERS—*Continued*

	When Elected
Morgan, Edwin D.	1845
Murray, David Colden	1850
Murray, John R.	1853
Mackay, William	1856
Macy, Francis H.	1856
Macy, John H.	1856
Macy, Josiah	1856
Macy, William H.	1856
Marsh, Samuel	1856
Marshall, Charles H.	1856
Maxwell, John D.	1856
Merritt, George	1856
Miller, Daniel S.	1856
Minturn, Edward	1856
Moran, Charles	1856
Moran, Daniel E.	1856
Morgan, Matthew	1856
Murray, Harriet	1856
Murray, Mary	1856
Mason, Sidney	1858
Myers, T. Bailey	1869
Morris, Harry M.	1872
Miller, George Maculloch	1878
Miller, George N., M.D.	1878
Morris, Fordham	1878
Morris, Henry Lewis	1878
Murray, Robert I.	1878
Morgan, William D.	1882
McVickar, William Bard	1892
Morris, Annie L.	1920
Murray, Ambrose S.	1921
Moore, Edward C., Jr.	1922
Neilson, William	1809
Newbold, George	1809
Neilson, John, M.D.	1822
Nevins, Russell H.	1829
Norrie, Adam	1845
Nevins, David H.	1856
Newbold, Thomas H.	1856
Niblo, William	1856
Norton, Mortimer O. H.	1856
Neilson, William H.	1873
Nash, Edward S.	1921
Nicoll, Anne B.	1935
Osgood, Samuel	1792
Ogden, Andrew	1810
Ogden, David B.	1810
Ogden, Thomas L.	1810
Osborn, William	1829
Oothout, John	1845
Olyphant, David W. C.	1848
Olyphant, David	1853
Olyphant, George Talbot	1853
Olyphant, Robert M.	1856
Ogden, William B.	1869
Orr, Alexander E.	1869
Osborn, William H.	1876
Olyphant, Robert	1879
Olcott, Frederick P.	1887
Ogden, David B.	1907
Ogden, Mary E.	1920
Ochs, Adolph S.	1923
Pearsall, Thomas	1771
Pintard, Lewis	1771
Provost, David	1771
Pell, John	——
Phoenix, Daniel	——
Post, Henry, Jr.	1803
Perkins, Benjamin Douglass	1806
Plyment, William M.	1807
Pearsall, Joseph	1809
Phillips, Frederick	1809
Pigou, Frederick	1809
Prime, Nathaniel	1809
Prior, Edmund	1809
Post, Allison	1809
Post, Jotham, Jr.	1809
Pearsall, Thomas	——
Pell, Elijah	——
Post, William	——
Pearsall, Thomas C.	1810
Pierson, Isaac	1810
Parke, James P.	1813
Price, Stephen	1813
Palmer, Amos	1816
Post, Wright, M.D.	1816
Pott, Gideon	1816
Parish, Henry	1829
Phoenix, J. Phillips	1829
Pearsall, Thomas W.	1837
Post, Waldron B.	1845
Prime, Edward	1845
Palmer, John J.	1856
Paton, Thomas	1856
Perit, Pelatiah	1856
Phalen, James	1856
Phelps, Royal	1856
Pierson, Henry L.	1858
Post, Jehiel J.	1858
Pomeroy, William H.	1866
Paton, William	1869
Penfold, Edmund	1869
Prime, Temple	1877
Parish, Henry	1878
Pearsall, Thomas W.	1878
Potter, Orlando B.	1879

DECEASED MEMBERS—*Continued*

	When Elected
Pellew, Henry E.	1880
Penfold, Edmund	1919
Peters, Samuel T.	1919
Palmer, Nicholas F.	1921
Parsons, William Barclay	1921
Phoenix, Lloyd	1923
Powell, Wilson M.	1931
Pool, Kitty L.	1935
Roosevelt, Isaac	1771
Rutgers, Henry, Jr.	1771
Rutherford, Walter	1771
Robinson, Alexander	——
Ray, Cornelius	——
Rodgers, Moses	——
Roosevelt, Jacobus	——
Richards, Elizabeth	——
Rutgers, Hendrick	——
Reid, John	——
Robinson, William H.	1808
Robinson, Sylvester	1809
Robinson, William T.	1809
Rogers, Nehemiah	1809
Russell, John W.	1809
Rutgers, Herman G.	——
Ritter, John Peter	——
Radcliffe, Jacob	1810
Richards, Nathaniel	1810
Rogers, Benjamin W.	1810
Rogers, William	1810
Remsen, Henry	1816
Richards, George	1816
Rhinelander, Philip	1818
Rathbone, John, Jr.	1823
Rogers, Henry	1823
Ray, Robert	1829
Remson, Peter	1829
Robinson, Morris	1829
Roome, William J.	1845
Russell, Charles H.	1845
Rapelye, George P.	1853
Richards, Guy	1855
Rhinelander, William C.	1856
Robb, James	1856
Robbins, George A.	1856
Roosevelt, Cornelius V. S.	1856
Robert, Christopher R.	1864
Robbins, S. Howland	1869
Roosevelt, Theodore	1876
Remsen, Robert G.	1878
Roosevelt, Alfred	1878
Roosevelt, James R.	1878
Randolph, Edmund D.	1884
Rhoades, John Harsen	1892
Robb, J. Hampden	1894
Russell, Archibald D.	1896
Rives, George L.	1904
Rankine, Annette K.	1919
Roosevelt, W. Emlen	1919
Riker, John J.	1920
Root, Elihu	1921
Redmond, Geraldyn L.	1923
Rogers, H. Pendleton	1923
Rounds, Arthur C.	1923
Rudolph, Mrs. Harold W.	1935
Sears, Isaac	1771
Scott, John Moran	1771
Sharpe, Richard	1771
Smith, Thomas	1771
Smith, William	1771
Stuyvesant, Nicholas	1771
Stuyvesant, Gerard	——
Sherbrook, Miles	——
Smith, Christopher	——
Shepherd, Allen	1808
Sands, Comfort	1809
Schieffelin, Jacob	1809
Seymour, Drake	1809
Sherred, Jacob	1809
Shotwell, William	1809
Smith, Reuben	1809
Stafford, George	1809
Stiles, John	1809
Smith, Jesse	——
Seton, William	——
Seaman, Edmund	——
Shedden, William	——
Sadler, Henry	——
Stoughton, Thomas	——
Slocum, Christopher M.	——
Stevens, Ebenezer	——
Smith, James R.	——
Schermerhorn, Peter	——
Smith, Pascalis N.	——
Scott, James	——
Sebring, Isaac	1810
Slidell, John	1810
Smith, Gamaliel	1810
Stephens, Garrit	1810
Strong, Benjamin	1810
Seaman, Robert	1811
Schofield, Jesse	1816
Smith, Thomas H., Jr.	1816
Sterling, James	1816
Storm, Jacob	1816
Storm, Stephen	1816
Sturges, Josiah	1816

DECEASED MEMBERS—*Continued*

	When Elected
Suydam, Ferdinand	1816
Smith, Nathaniel	1817
Stevens, Alexander H., M.D.	1817
Stanford, John, D.D.	1819
Smith, Thomas R.	1820
Sharpe, Peter	1824
Storm, Garrit	1826
Shepherd, Allan	1827
Skinner, Peter	1827
Stevens, John A.	1827
Swan, Benjamin L.	1827
Sheldon, Frederick	1829
Shotwell, Joseph S.	1829
Strong, George	1829
Suffern, Thomas	1829
Suydam, John	1829
Stuyvesant, Peter G.	1833
Sampson, Joseph	1845
Schermerhorn, Peter Augustus	1845
Stout, Aquilla G.	1845
Sturges, Jonathan	1845
Swan, Caleb	1851
Stillman, Thomas B.	1855
Sanderson, Edward F.	1856
Schuyler, George L.	1856
Seymour, Melancthon L.	1856
Sheafe, John Fisher	1856
Shipley, Joseph (*of Brandywine*)	1856
Skeel, Rufus R.	1856
Smith, William H.	1856
Spencer, Mrs. William A.	1856
Steele, Joseph	1856
Stevens, Horatio G.	1856
Stevens, John C.	1856
Stewart, David	1856
Stone, William W.	1856
Stuart, Alexander	1856
Stuart, J. J.	1856
Stuart, Robert L.	1856
Stuyvesant, Gerard	1856
Suarez, Leonardo S.	1856
Suckley, Rutsen	1856
Sheldon, Frederick J., Jr.	1857
Smith, James O., M.D.	1858
Swan, Otis D.	1858
Strong, Eleanor F.	1862
Schultz, Jackson S.	1865
Sherman, Benjamin B.	1866
Skiddy, Francis	1869
Smith, George	1869
Spofford, Paul	1869
Stokes, James	1869
Strong, Charles E.	1877
Sands, Mahlon	1878
Schuyler, Philip	1878
Sherwood, John	1878
Stout, Francis A.	1878
Sheldon, James O.	1880
Schermerhorn, Charles A.	1884
Stillman, James	1885
Swift, James T.	1885
Simmons, J. Edward	1891
Sloane, John	1891
Stetson, Francis Lyne	1896
Swords, Henry C.	1896
Steers, Henry	1900
Stanton, S. Franklin	1902
Sheldon, Edward W.	1905
Sturgis, Frank K.	1907
Scott, Walter	1919
Sheldon, Mary T.	1919
Scrymser, Mary P.	1920
Sloane, Henry T.	1920
Smith, Anna Walton	1920
Snowden, Jas. H.	1920
Stevenson, F. Charlotte	1920
Stillman, F. W.	1920
Sturgis, Florence	1920
Silver, Horace Percy, D.D.	1921
Stewart, George D., M.D.	1921
Swayne, Francis B.	1921
Strauss, Frederick	1926
Symington, Albert	1926
Stone, Albert	1927
Seaman, Louis Livingston, M.D.	1928
Sutliffe, Irene H.	1932
Stuart, Edna S.	1935
Thurman, John	1771
Thurston, John	1795
Titus, John	1802
Townsend, John	1806
Taylor, Najah	1809
Troup, Robert	1815
Thompson, Francis	1816
Thompson, Jeremiah	1816
Toler, Hugh K.	1816
Taylor, George, Jr.	1817
Taylor, Thomas C.	1817
Tuke, Samuel (*of the City of York, England*)	1819
Taylor, Joseph R.	1823
Taylor, Wilson	1823
Thompson, Jonathan	1829
Tibbets, Elisha	1829
Townsend, Elihu	1829
Tracy, Frederick A.	1829
Tileston, Thomas	1845

	When Elected
Townsend, John R.	1845
Trimble, Daniel	1845
Trimble, George T.	1845
Trimble, Merritt	1850
Talbot, Charles N.	1856
Thompson, David	1856
Thorne, Jonathan	1856
Trenor, John, M.D.	1856
Trimble, Cornelia	1856
Trimble, Mary B.	1856
Tracy, Edward H.	1857
Titus, James H.	1868
Thorne, Samuel	1876
Turnbull, William	1877
Townsend, John P.	1878
Twombley, Hamilton McK.	1887
Trimble, Richard	1890
Trimble, Walter	1890
Tappen, Frederick D.	1891
Townsend, Howard	1898
Taylor, Henry A. C.	1901
Turnure, George E.	1909
Taylor, Henry Richmond	1915
Towne, Henry R.	1919
Townsend, Edward	1919
Taggart, Rush	1920
Taussig, Walter M.	1920
Turnure, Sarah	1920
Townsend, Howard, Jr.	1923
Townsend, Philip S.	1923
Thompson, Mary G.	1925
Ustick, William	1771
Upsom, Gustaphus	1793
Underhill, Benjamin	1795
Ustick, William, Jr.	1795
Underhill, Zoe D.	1920
Van Zandt, Jacobus	——
Van Cortland, Augustus	1771
Van Cortlandt, John	1771
Van Horn, David	1771
Van Horne, Augustus	1771
Verplanck, Samuel	1771
Van Vleck, Henry	——
Van Wyck, Theodorus	——
Vandervoort, Peter	——
Van Varick, James	——
Verplanck, Gulian	——
Varick, Richard	1794
Van Zandt, Wynant, Jr.	1806
Van Blarcom, John, Jr.	1810
Vandervoort, William L.	1810
Vandervoort, William	1811
Varick, John V. B.	1816
Verplanck, Gulian C.	1822
Van Schaick, Myndert	1827
Van Wagenen, Hubert	1835
Vermilye, Washington R.	1856
Van Rensselaer, Alexander	1869
Vanderbilt, Cornelius	1878
Vietor, Annie M.	1919
Vietor, Thomas F.	1920
Wallace, Hugh	1771
Watson, Jacob	1771
Watts, John	1771
Weatherhead, John	1771
White, Henry	1771
White, Thomas	1771
Wistar, Casper	——
Williams, Erasmus	——
Wooldridge, Thomas	——
Waldron, Richard	——
Walton, William	——
Walton, Gerard	——
Wyckoff, Henry	1802
Waddington, Joshua	1809
Walton, Jacob	1809
Wheaton, John R.	1809
Willett, Gilbert C.	1809
Williams, Eliphalet	1809
Winn, Isaac L.	1809
Woolsey, William W.	1809
Watts, Robert	——
Watson, James	——
Watkins, Charles	——
Ward, Henry	1810
Weeks, Ezra	1810
Wells, Lemuel	1810
Whitney, Stephen	1810
Wilkes, Charles	1810
Ward, Jasper	1813
Williamson, Hugh, M.D.	1813
Wolcott, Oliver	1813
Wood, Samuel	1815
Ward, Samuel	1816
Ward, Thomas W.	1816
Warren, John G.	1816
Weston, Abijah	1816
Wright, Isaac	1816
Williams, Cornelius T.	1817
Watts, John, M.D.	1818
Wood, Isaac, M.D.	1818
Worey, A. W. V.	1818
Walker, Joseph	1834
Ward, John	1845
Ward, Samuel	1845

	When Elected
Winthrop, Benjamin R.	1847
Willets, Samuel	1850
Williams, Stephen C.	1853
Wolfe, John David	1854
Watson, John	1856
Webb, William H.	1856
Wetmore, Augustus	1856
Wetmore, Oliver	1856
White, Eli	1856
Whitlock, Benjamin M.	1856
Whitlock, William, Jr.	1856
Wilkins, Gouverneur W.	1856
Willets, Daniel T.	1856
Willets, Robert R.	1856
Williams, Abby G.	1856
Wilmerding, William E.	1856
Winslow, James	1856
Winslow, Richard H.	1856
Wisdom, John M.	1856
Wolfe, Christopher	1856
Woolsey, Edward J.	1856
Woolsey, Theodorus B.	1864
Ward, George Cabot	1865
Williams, John Earle	1869
Walker, Francis T.	1876
Wickham, William H.	1878
Woodward, James T.	1883
Wing, John D.	1890
Whitridge, Frederick W.	1902
Whitney, Payne	1912
Wainwright, William P.	1919
Wanamaker, Rodman	1919
Wetmore, George Peabody	1919
Wisner, Charles	1919
Wainwright, Charles H.	1920
Ward, Artemas	1920
Woerishoffer, Anna	1920
Watson, Arthur W.	1921
Wickersham, George W.	1921
Winthrop, Egerton L.	1921
Wisner, Elizabeth H.	1923
Ward, Henry Galbraith	1925
Yates, Richard	——
Yates, Lawrence	——
Young, Hamilton	——

APPENDIX—STATISTICS

(Except where so stated, statistics of the Payne Whitney Psychiatric Clinic and The New York Hospital—Westchester Division have not been included.)

I

HOSPITAL CENSUS

	1937	*1936*
Average Census	711	667
Average Bed Occupancy	73.8%	72.1%
Pavilion Occupied	73.5%	72.3%
Semi-Private Occupied	74.7%	76.2%
Private Occupied	74.7%	68.7%
Total Patient Days	259,522	243,430
Bed Patients	18,786	17,530
Out-Patient Visits	288,580	268,213
Out Patients	47,232	45,545

II

A SUMMARY OF OPERATING INCOME AND EXPENSE

	1937		*1936*	
	Average Cost per Patient Day	*Average Income per Patient Day*	*Average Cost per Patient Day*	*Average Income per Patient Day*
Private	$10.16	$13.98	$11.20	$13.29
Semi-Private	*8.79	8.38	6.67	7.61
Pavilion	8.97	3.23	9.58	3.30
Average all In-Patients	9.16	5.75	9.58	5.48

Expended on Behalf of Patients:

	1937	*1936*
Operating Cost	$2,635,405.70	$2,431,199.15
Operating Income	1,643,714.03	1,482,038.66
Operating Loss	991,691.67	949,160.49
Cost of Pavilion Service	1,493,079.11	1,545,112.13
Cost of Private Service	429,630.62	437,510.29
Cost of Semi-Private Service	*239,642.76	145,135.38
Operating Cost of Out-Patient Department	*460,801.02	303,441.35
Income of Out-Patient Department	250,756.88	240,905.08
Operating Loss of Out-Patient Department	*210,044.14	62,536.27

* The largely increased cost per patient day in the Semi-Private Service and the cost of Semi-Private Service, as well as the operating cost of the Out-Patient Department and the resulting increased operating loss for the Out-Patient Department and the average cost per visit, are due primarily to a redistribution of overhead, which conforms to the established practice among hospitals in the New York area.

III

STATISTICS OF HOSPITAL ADMISSIONS

	1937	*1936*
(a) Summary of Patients Treated:		
Patients in Hospital at beginning of year	671	568
Patients admitted during year	18,115	16,962
Total Patients treated in Hospital	18,786	17,530
Patients discharged during year	18,160	16,859
Patients remaining at end of year	626	671

(b) Patients Treated by Services:
(Includes Internal Transfers)

	1937		*1936*	
Pavilion:	*Patients Admitted*	*Patient Days*	*Patients Admitted*	*Patient Days*
Medical	1,602	33,224	1,453	31,275
Surgical*	4,327	58,267	3,919	54,634
Brady Urological	364	4,832	366	6,472
Obstetrics and Gynecology	3,600	43,916	3,292	41,881
Pediatrics	844	19,845	860	18,582
Total	10,737	160,084	9,890	152,844
New Born Babies	2,367	25,505	2,259	25,640
Total Pavilion	13,104	185,589	12,149	178,484
Private and Semi-Private:				
Medical and Surgical	4,101	52,287	3,735	44,387
Obstetrics and Gynecology	1,104	13,349	1,048	12,865
Pediatrics	219	2,453	289	2,182
Total	5,424	68,089	5,072	59,434
New Born Babies	415	5,844	415	5,512
Total Private & Semi-Private	5,839	73,933	5,487	64,946
Total Pavilion, Private & Semi-Private	16,161	228,173	14,962	212,278
Total New Born Babies	2,782	31,349	2,674	31,152
Total	18,943	259,522	17,636	243,430
Payne Whitney Psychiatric Clinic	266	23,026	285	22,708
New York Hospital—Westchester Division	342	93,394	277	98,312
Grand Total — New York Hospital	19,551	375,942	18,198	364,450

*Includes General Hospital Urology.

(c) Classification of Pavilion Patients:
(excluding new borns)

Total Patient Days of Treatment:	*Free Ward*	*City Pt.*	*Pay Ward*	*Total*
1937	14,643	43,665	101,776	160,084
1936	16,145	39,061	97,638	152,844
Per Cent				
1937	9.1	27.3	63.6	100
1936	10.6	25.5	63.9	100

IV

STATISTICS OF OUT-PATIENT DEPARTMENT

	1937	*1936*
(a) Summary of Patients Treated:		
New Patients Treated	26,145	27,321
Old Patients Treated	21,087	18,224
Total Patients Treated	47,232	45,545
Visits	288,580	268,213
Average Visits per Session	946.2	876.5
Average Visits per Patient	6.1	5.9
Average Cost per Visit	*1.60	1.13

* The largely increased cost per patient day in the Semi-Private Service and the cost of Semi-Private Service, as well as the operating cost of the Out-Patient Department and the resulting increased operating loss for the Out-Patient Department and the average cost per visit, are due primarily to a redistribution of overhead, which conforms to the established practice among hospitals in the New York area.

(b) Comparative Attendance Statistics:

Department	*New Admissions*		*New Admissions and Department Transfers*		*Total Visits*	
	1937	*1936*	*1937*	*1936*	*1937*	*1936*
Allergy	418	438	822	796	14,925	10,924
Arthritis	233	362	853	869	5,966	7,707
Cardiac	109	145	367	447	2,553	2,365
Diabetes and Overweight	104	176	390	502	3,034	3,351
Endocrine	253	245	697	719	4,162	3,731
Gastro-Intestinal	715	1,196	1,398	1,924	6,322	7,365
Haematology	4	13	49	68	923	865
Neurology	90	83	710	639	2,070	1,836
Pulmonary	885	954	1,370	1,385	9,006	6,307
Medicine L*	253	*	755	*	18,421	*
Dermatology	915	1,214	1,861	2,362	9,491	21,807
Medical Specialties	3,979	4,826	9,272	9,711	76,873	66,258
Medical General	4,356	3,870	6,262	5,881	19,653	17,696
TOTAL MEDICAL DIVISION	8,335	8,696	15,534	15,592	96,526	83,954
Ear, Nose, Throat	1,249	1,809	4,140	4,810	15,761	16,111
Eye	1,458	1,561	3,772	3,831	9,980	9,234
Orthopedic Fracture	931	853	2,389	2,065	8,664	7,490
Peripheral Vascular	102	145	291	321	3,029	3,619
Urology (Keyes)	502	597	1,028	1,048	4,866	5,693
Urology (Brady)	539	586	891	889	13,096	12,792
Dental	55	47	1,500	1,175	6,598	4,736
Surgical Specialties	4,836	5,598	14,011	14,139	61,994	59,675
Surgical General	5,025	5,072	7,493	7,318	32,441	29,746
TOTAL SURGICAL DIVISION	9,861	10,670	21,504	21,457	94,435	89,421
TOTAL MAIN OUT-PATIENT DEPARTMENT	18,196	19,366	37,038	37,049	190,961	173,375
Obstetrics	2,105	2,034	2,125	2,060	20,460	19,168
Gynecology	1,780	1,564	3,382	2,915	14,777	13,037
TOTAL WOMAN'S DIVISION	3,885	3,598	5,507	4,975	35,237	32,205
Pediatrics, Allergy			203	222	4,640	4,120
Pediatrics, Cardiac			18	34	1,453	1,512
Pediatrics, Luetic			21	31	1,093	1,062
Pediatrics, Metabolism			17	23	428	335
Pediatrics, Prophylactic			109	549	2,835	2,374
Pediatrics, Well Baby			62	288	1,566	1,556
Pediatrics, Vaginitis			10	—	350	—
TOTAL PEDIATRIC SPECIALTIES					12,365	10,959
General Pediatrics					22,379	24,498
TOTAL PEDIATRIC DIVISION	4,032	4,315	4,236	4,589	34,744	35,457
Physiotherapy	32	42	1,688	1,731	23,273	23,159
Pre-Clinic					598	242
Unclassified					3,767	3,775
TOTAL OUT-PATIENT DEPARTMENT	26,145	27,321	48,469	48,344	288,580	268,213
Psychiatry	224	210	688	756	6,251	6,512
	26,369	27,531	49,157	49,100	294,831	274,725

NOTE: All "old" patients are counted at the first visit within the fiscal year. There were 21,276 "old" patients as compared with 18,485 in 1936. The total number of "old" and "new" was 47,645 as compared with 46,016 in 1936. Each patient made an average of 6 visits.

* Dermatology and Medicine L were divided October 15, 1936.

(c) Accident and Admitting Ward:	*1937*	*1936*
New Cases (Minor Medical and Surgical Emergencies)	7,794	7,264
Revisits (redressings)	1,625	5,619
	9,419	12,883

During the year 1937, patients revisiting Accident Pavilion for treatments have, whenever possible, been referred to Out-Patient Clinics.

(d) Personnel Medical Department:		
Treatments	6,615	2,828
Physical Examinations	1,030	387
	7,645	3,215

The Personnel Medical Clinic was opened August 1, 1936. Prior to this date, personnel requiring medical attention were treated in the Accident and Admitting Wards.

V

LABORATORY DEPARTMENTS

(a) Pathology:	*1937*	*1936*
Deaths in hospital (excluding still-births)	578	527
Autopsies performed	399	293
Per cent of autopsies	69.0%	55.6%
Pathological Laboratory Examinations—Lying-In	2,491	2,020
Surgical path. specimens examined—Main Hospital	2,950	2,733
(b) Central Laboratories:		
Applied pathological examinations	65,023	48,250
Basal metabolism estimations	3,728	3,550
Applied bacteriological examinations	16,949	15,170
	85,700	66,970
(c) Clinical Laboratories:		
Examination of urine, blood, smears, etc.	69,526	57,223

VI

X-RAY, ELECTROCARDIOGRAPH, AND PHYSICAL THERAPY DEPARTMENTS

	1937	*1936*
(a) Radiology:		
X-Ray Examinations	38,956	35,140
(b) Electrocardiography:		
Electrocardiograms	3,033	2,934
(c) Physical Therapy:		
Total Treatments Given	32,021	32,867

VII
SERVICE DEPARTMENTS

(a) Nursing:

	1937	*1936*
Administrative and Teaching Personnel	40	37
Head Nurses and Charge Nurses	64	60
Assistant Head Nurses	67	70
General Staff Nurses	257	227
Orderlies and Attendants	181	167
Secretaries, Clerks, etc.	25	21
Physician (Part Time)	1	1
Laboratory Technician (Maintenance Only)	1	1
Seamstress	1	1
	637	585
New York Hospital Students	108	97
Affiliated Students	37	41
Graduate Students	45	49
	827	772

(b) Nutrition:

	Meals Served	*Raw Food*	*Costs per Meal Preparation and Service*	*Total*
1937	2,068,707	.191	.140	.331
1936	1,969,362	.186	.130	.316

	1937	*1936*
Infant Formulæ	30,436	29,548
Nutrition Clinic—Paid Visits	4,285	5,551
" " Free " (Diabetic & Obesity Clinic)..	2,834	3,203
Total Visits	7,119	8,754
Income from Clinic	$1,383.10	$1,733.90

(c) Pharmacy:

Prescriptions	68,306	60,753

(d) Record Room:

New Case records indexed and filed	37,064	38,000
Circulation	779,381	654,694

(e) Engineering:

	1937	*1936*
Steam Produced....	536,068,290 lbs. @ .28523 M	529,919,472 lbs. @ .27115 M
Electric Current....	9,167,312 k.w. hrs. @ .010386 per k.w. hr.	8,627,794 k.w. hrs. @ .010248 per k.w. hr.
Refrigeration	44,433.96 tons @ .70764	35,721.28 tons @ .77203
Ice	34,374 cakes @ .055779	36,651 cakes @ .05406
Low Pressure Steam	211,545,732 lbs.	198,068,470 lbs.

(f) Laundry:	*Poundage*	*Total Cost Laundry Dept.*	*Cost Per lb.*
1937	4,889,975	$180,778.20	$.037
1936	4,577,986	155,672.47	.034

VIII

PERSONNEL (EXCLUSIVE OF STUDENT NURSES) AS OF DECEMBER 31, 1937

	No. on Payroll	
	1937	*1936*
Accounting	36	36
Other Administration	79	75
Engineering	156	149
Housekeeping	206	205
Laundry	99	100
Nutrition	254	246
Protection	37	36
General Professional Care	214	198
Nursing (not including Students)	637	585
Out-Patient Department	43	43
Research and Education	178	179
Funds	29	23
Corporation	10	8
Total	1,978	1,883
Psychiatry (including all classes of salaried personnel)	165	159
Westchester Division	495	491
Grand Total	2,638	2,533

OUTSTANDING EVENTS IN THE HISTORY OF THE NEW YORK HOSPITAL

1769 Dr. Samuel Bard of King's College (now Columbia) appealed in Trinity Church for "an hospital in the City of New York in America."

1771 King George III granted a charter (still in the Hospital vault) to the Society of the Hospital.

1776 The original Hospital building, at Broadway and Pearl Street, received its first patients—Continental soldiers wounded in defending the City against the attack of a British warship.

1783 At the close of the Revolutionary War, medical instruction was begun in the Hospital building.

1791 First civilian patients admitted.

1792 Mental patients admitted—the first care of this sort in New York State outside prisons and almshouses.

1799 Lying-In Hospital founded.

1799 Vaccination for smallpox was introduced at the Hospital for the first time in America, by Dr. Valentine Seaman.

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1807 Educational facilities of the Hospital extended to students of the College of Physicians and Surgeons.

1821 Bloomingdale Hospital for the care of mental diseases was established by The New York Hospital on the present site of Columbia University.

1823 The New York Nursery and Child's Hospital was established—the first children's hospital in America.

1824 New York Eye and Ear Infirmary sheltered for two years by The New York Hospital.

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1861 The Hospital set aside one of its buildings for free treatment of Civil War wounded, caring for more than 3,000 during four years.

1869 The Hospital housed the New York University Medical School for three years.

1873 Aided Bellevue Hospital in establishing America's first training school for nurses.

1875 Provided an emergency hospital for downtown New York by establishing The House of Relief in the Chambers Street Police Station.

1877 Established The New York Hospital School of Nursing.

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1916 Organized the unit which was mobilized in July, 1917, and sent to Chateauroux, France, as Base Hospital No. 9, with 2,250 beds.

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1921 Hospital celebrated its Sesquicentennial in Trinity Church, where it was first conceived. It had cared for 2,015,000 patients during its first 150 years.

1927 Payne Whitney bequeathed a large portion of his estate for coordinated work by the Hospital and Cornell University Medical College in a new medical center.

1928 Assets of Lying-In Hospital and Manhattan Maternity and Dispensary taken over by The New York Hospital. J. Pierpont Morgan, George F. Baker, George F. Baker, Jr., The Rockefeller Foundation, the Laura Spelman Memorial and others made large contributions to aid the Hospital and the Medical College in developing the new center.

1932 The New York Hospital and Cornell University Medical College opened new buildings.

1932 The Payne Whitney Psychiatric Clinic established.

1935 Hospital took over the medical work of the Nursery and Child's Hospital, as part of its children's hospital.

1937 The 166th year of the Hospital's existence.

1937 Five years completed in the new Hospital building, with a record of more than 250,000 patients cared for.

1937 60th anniversary of the founding of the School of Nursing, with a total of 1,443 graduates.

LEGACIES TO THE HOSPITAL

The Hospital has been greatly aided by this form of generosity. No precise words are necessary to a valid legacy to the corporation. The following clause, however, may be suggested:

"I give to THE SOCIETY OF THE NEW YORK HOSPITAL the sum of ..... dollars."

If land or any specific personal property such as bonds, stocks, etc., is given, a brief description of the property should be inserted instead of the words "the sum of ..... dollars."

ENDOWED BEDS

A donation of ten thousand dollars to the general funds of the Society entitles the donor to nominate, subject to the Rules and Regulations of the Hospital, a patient to the use and occupancy of one bed in the Pavilions of the Hospital free of charge, except for special service, for a total of not more than 75 days in any twelve months' period. The Governors may in their discretion accept such other gifts for endowed beds as they may deem for the best interest of the Society.

167TH ANNUAL REPORT OF THE SOCIETY OF THE NEW YORK HOSPITAL 1938



CHARTERED 1771
IN THE REIGN OF GEORGE III

MAY, 1939
THE SOCIETY OF THE NEW YORK HOSPITAL
NEW YORK, N. Y.



THE CENTRE OF THE GROUP OF FIFTEEN BUILDINGS

167TH
ANNUAL REPORT
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THE SOCIETY OF
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1938 The 167th year of the Hospital's existence. Six years completed in the new buildings with a record of more than 320,000 patients cared for there.



NEW YORK'S FIRST HOSPITAL
OPENED TO REVOLUTIONARY WAR SOLDIERS, 1776

DISTRIBUTION OF BEDS, DECEMBER 31, 1938

Pavilions	*No. of Beds*	
MEDICINE	105*	
Medicine Metabolism	6	111
SURGERY		
General	164	
Orthopedic	10	
Eye, Ear, Nose and Throat	17	
Urology	30	
Urology—Brady Foundation	18	
Accident and Emergency	7	246
OBSTETRICS AND GYNECOLOGY		144
PEDIATRICS	68	
Pediatric Metabolism	5	73
		574
Private		
Main Hospital	113	
Obstetrics and Gynecology	26	
Pediatrics	10	149
Semi-Private		
Medicine and Surgery	58	
Eye, Ear, Nose and Throat	12	
Urology	12	
Obstetrics and Gynecology	20	102
PSYCHIATRY		88
NEW BORNS		142
Total in New York City		1,055
The New York Hospital—Westchester Division	350	
York Lodge (summer only)	12	362
		1,417

*2 beds were added in July.

THE SOCIETY OF THE NEW YORK HOSPITAL

ITS ORGANIZATION AND AFFILIATIONS

The Society of The New York Hospital, chartered in 1771, operates the following units:

1. THE NEW YORK HOSPITAL, a general hospital in New York City, with these departments—

Medicine

Central Laboratories

Surgery

General Surgery

Accident and Emergency

Dentistry

Ophthalmology

Orthopedic Surgery

Otolaryngology

Physiotherapy

Urology

Urology, James Buchanan Brady Foundation

Obstetrics and Gynecology

(designated as The Lying-In Hospital and the Woman's Clinic)

Pediatrics

A complete hospital in its own building (continues the activities of the New York Nursery and Child's Hospital and the Manhattan Maternity and Dispensary)

Psychiatry

A complete hospital in its own building, designated as the Payne Whitney Psychiatric Clinic

Out-Patient

Pathology

Radiology

The New York Hospital School of Nursing

2. The New York Hospital—Westchester Division, for mental diseases, located at White Plains, New York, formerly Bloomingdale Hospital

The Society of The New York Hospital is affiliated with the following hospital corporations:—

The Society of The Lying-In Hospital
The New York Nursery and Child's Hospital
The Manhattan Maternity and Dispensary

The Society of The New York Hospital is affiliated with the Cornell University Medical College.

From the time The New York Hospital was originally planned in 1769, education in medicine has been a vital part of its program. To this end it has been affiliated with several colleges of medicine, but since 1912 the principal educational affiliation has been with the Cornell University Medical College.

When The New York Hospital moved to its new buildings on the East River in 1932, it provided facilities in adjacent buildings for the education in medicine of students of the Cornell University Medical College. It has also provided clinical teaching facilities in the Hospital for students of the College.

Most of the doctors on the staff, including those who devote all and those who devote part of their time to the Hospital are members of the faculty of the College.

The Joint Administrative Board is an informal committee which serves as a medium for coordinating the activities of the two institutions.

OFFICERS

HENRY G. BARBEY*.....*President*
BARKLIE HENRY.....*Vice-President*
AUGUSTINE J. SMITH.....*Secretary*
BRONSON WINTHROP.....*Treasurer*

BOARD OF GOVERNORS

HENRY W. DEFOREST*....1890
AUGUSTINE J. SMITH.....1902
BRONSON WINTHROP.....1907
HENRY G. BARBEY*.....1909
CORNELIUS N. BLISS.....1909
PAUL TUCKERMAN.....1910
WILLIAM WOODWARD.....1910
ARTHUR ISELIN.....1912
G. BEEKMAN HOPPIN.....1913
R. HORACE GALLATIN.....1916
JOSEPH H. CHOATE, JR....1918
FRANK L. POLK.....1923
JOHN HAY WHITNEY.....1927
VINCENT ASTOR.....1930
BARKLIE HENRY.....1932
LANGDON P. MARVIN.....1933
WILLIAMSON PELL.....1934
GEORGE T. BOWDOIN.....1934
ROBERT WINTHROP.....1935
F. HIGGINSON CABOT, JR.†..1936
HENRY S. STURGIS.....1936
PAUL G. PENNOYER.....1937
LIVINGSTON FARRAND, M.D. 1937
LANDON K. THORNE.....1937
W. GIBSON CAREY, JR.....1938

WALTER J. NICHOLS.....*Assistant to the Treasurer*

UNITED STATES TRUST COMPANY OF NEW YORK.....*Custodian*

HELEN S. FOSTER.....*Assistant to the Secretary*

JOINT ADMINISTRATIVE BOARD

THE SOCIETY OF THE NEW YORK HOSPITAL
AND
CORNELL UNIVERSITY MEDICAL COLLEGE

HENRY G. BARBEY, *Chairman**
BARKLIE HENRY, *Chairman*
FRANK L. POLK
WILLIAM WOODWARD
J. PIERPONT MORGAN
EDMUND EZRA DAY
J. DU PRATT WHITE
WALTER L. NILES, M.D.

*Deceased
†Resigned

STANDING COMMITTEES OF THE BOARD OF GOVERNORS

Executive ..... *Chairman*, AUGUSTINE J. SMITH

HENRY G. BARBEY* — GEORGE T. BOWDOIN
BARKLIE HENRY — LANGDON P. MARVIN
BRONSON WINTHROP — LANDON K. THORNE
WILLIAM WOODWARD
MURRAY SARGENT, *Administrator-in-Chief*

The New York Hospital—Westchester Division
Chairman, AUGUSTINE J. SMITH

PAUL TUCKERMAN — G. BEEKMAN HOPPIN
LIVINGSTON FARRAND, M.D. — JOHN HAY WHITNEY
MURRAY SARGENT

Payne Whitney Psychiatric ..... *Chairman*, PAUL TUCKERMAN

G. BEEKMAN HOPPIN — AUGUSTINE J. SMITH
LIVINGSTON FARRAND, M.D. — JOHN HAY WHITNEY
ROBERT WINTHROP — MURRAY SARGENT

Finance ..... *Chairman*, BRONSON WINTHROP

WILLIAM WOODWARD — WILLIAMSON PELL
CORNELIUS N. BLISS — HENRY S. STURGIS
PAUL TUCKERMAN — MURRAY SARGENT

Real Estate ..... *Chairman*, GEORGE T. BOWDOIN

G. BEEKMAN HOPPIN — ROBERT WINTHROP
MURRAY SARGENT

Law ..... *Chairman*, FRANK L. POLK

LANGDON P. MARVIN — JOSEPH H. CHOATE, JR.

Nominations ..... *Chairman*, WILLIAM WOODWARD

FRANK L. POLK — HENRY G. BARBEY*
BARKLIE HENRY

Audit ..... *Chairman*, LANDON K. THORNE

HENRY S. STURGIS — AUGUSTINE J. SMITH

Budget ..... *Chairman*, BRONSON WINTHROP

WILLIAMSON PELL — WILLIAM WOODWARD
HENRY S. STURGIS

*Deceased

STANDING COMMITTEES OF THE BOARD OF GOVERNORS—*Continued*

Support Activities ..... *Chairman,* BARKLIE HENRY

CORNELIUS N. BLISS
GEORGE T. BOWDOIN
FRANK L. POLK
HENRY S. STURGIS
JOHN HAY WHITNEY
WILLIAM WOODWARD

COUNCIL OF THE SCHOOL OF NURSING

AUGUSTINE J. SMITH, *Chairman*
BARKLIE HENRY, *Vice-Chairman*
ANNA D. WOLF, R.N., *Secretary*

CLASS OF 1938

EUGENE F. DU BOIS, M.D.
FLORA ROSE

CLASS OF 1939

BARKLIE HENRY
MARY M. ROBERTS, R.N.

CLASS OF 1940

AUGUSTINE J. SMITH
MARY BEARD, R.N.

EX OFFICIO

HENRY G. BARBEY, *President,* The New York Hospital*
EDMUND E. DAY, *President,* Cornell University
MURRAY SARGENT, *Administrator-in-Chief*
HENRICUS J. STANDER, M.D., *President,* Medical Board
ANNA D. WOLF, R.N., *Director,* School of Nursing

*Deceased

EXECUTIVE OFFICERS

Administrator-in-Chief ..... Murray Sargent

Superintendent Emeritus ..... Thomas Howell, M.D.

Superintendent ..... George W. Wheeler, M.D.*

Associate Superintendent ..... William H. Spiller, M.D.

Assistant to the Superintendent ..... Robert C. Kniffen**

Director of Out-Patient Department ..... Walter C. Klotz, M.D.

Director of the School of Nursing and
Director of the Nursing Service ..... Anna D. Wolf, M.A., R.N.

Surgeon to Out-Patient Department
(Accident and Emergency Pavilion) .... Lucy M. Crawford, M.D.

Physician in Charge, Personnel Health Clinic ... Frank Falconer, M.D.

Chief Engineer ..... William W. Downey

Director of the Social Service Department ..... Theodate H. Soule†

Director of the Department of Nutrition ... S. Margaret Gillam, M.A.

Director of Support Activities ..... Eleanor Barnes

Purchasing Agent ..... James F. Best

Apothecary ..... Donald A. Clarke, B.Sc.

Personnel Manager ..... Joseph F. Hanning

Housekeeper ..... Welda Hardenburg

Comptroller ..... John H. Keig

Record Librarian ..... Helen B. Lincoln, R.R.L.

*R. Roger Hannon, M.D. Resigned October 1.
**Lynn P. McGoldrick, M.D. Resigned August 15.
†Hannah L. Josephi, R.N. Retired October 1.



CONTROL BOARD FOR THE HOSPITAL DYNAMOS,
WHICH COULD LIGHT A CITY OF 140,000

ANNUAL REPORT OF THE GOVERNORS OF THE SOCIETY OF THE NEW YORK HOSPITAL FOR THE YEAR 1938

In conformity with its charter, granted by Royal Authority June 13, 1771 in the reign of King George III, the Governors of The Society of The New York Hospital present to the Legislature of the State of New York their annual report and a statement showing the receipts and expenditures for the year 1938 of the several institutions under their control and management, as follows:

The New York Hospital, having among its departments: The Woman's Clinic, known as The Lying-In Hospital; the Payne Whitney Psychiatric Clinic; the Department of Pediatrics; and New York Hospital-Westchester Division, White Plains, New York. The Hospital for Convalescent Children, White Plains, New York, has remained closed due to the lack of adequate funds for operating this unit.

In the operations of these institutions the Society is associated with the Society of The Lying-In Hospital, Manhattan Maternity and Dispensary and the New York Nursery and Child's Hospital.

The Society of The New York Hospital suffered an irreparable loss in the death of its President, Henry G. Barbey, on July 24, 1938, after an illness of several months. Mr. Barbey had served the Society as Governor since 1909. Prior to his assumption of the Presidency at the end of 1936 he had been especially interested in Psychiatry. He was chairman of the Westchester Division Committee (then known as the Bloomingdale Committee) from 1931 to 1935. He was also a member of the Real Estate Committee from 1912 to 1935 and chairman the latter year. Mr. Barbey, both as President and as Governor, was a liberal supporter

of the Society in time and in funds. His breadth of vision, his directness and his deep-rooted faith in the institution were an inspiration to his associates on the Board and to the many individuals in the organization with whom he came in contact.

Mrs. Scoville Treadwell, who had assumed the chairmanship of the Social Service Committee of the Society on February 2, 1938, lost her life in an automobile accident on July 16, 1938. Mrs. Treadwell gave generously of her ability and resources to the Society and to the United Hospital Fund. She was particularly well qualified for the important post for which she had been chosen. Her untimely death has left a gap in the group of leaders in the Social Service Committee.

The Board of Governors regretfully recorded the death on May 28, 1938, of Henry W. deForest, long a distinguished leader of the bar in New York. He was the oldest Governor in point of service, having been elected in 1890.

The opening on March 16, 1938, of the Kips Bay—Yorkville Health and Teaching Center on 69th Street just west of York Avenue, offers a new field of cooperative effort for The New York Hospital and the Cornell University Medical College with the City Department of Health, in preventive medicine and teaching. The Center is designed and equipped to improve health conditions in the district and to provide advice to residents unable to pay for medical care. When treatment is indicated the facilities of The New York Hospital are available. The importance of this development, gauged by the results elsewhere of similar combinations of health centers and hospitals, can hardly be overestimated.

The Memorial Hospital, an affiliate of the Cornell University Medical College, specializing in the treatment of cancer, which will shortly occupy its new building west

of York Avenue opposite Rockefeller Institute, will be a welcome addition to the group of institutions forming a medical center on the East Side of the city.

The need for recreational facilities for nurses, student nurses, and interns has become increasingly apparent as The New York Hospital has steadily grown to meet the demands placed upon it. Property owned by the Society, directly across York Avenue from the Medical College, has been made available for tennis and other out-of-door games by the removal of unsightly buildings and billboards. This is one of a number of developments in the neighborhood, which is gradually improving as if in response to the challenge presented by the beauty of the Hospital and College buildings.

The internal organization of the Hospital has shown further signs of cohesion. Psychiatry is no longer regarded as an activity set apart from other clinical departments. Steps have been taken to bring it more closely in accord with other hospital services and with the teaching program of the College. A reorganization of the plan for the chief executive has placed responsibility for the department definitely on the Psychiatrist-in-Chief. Assumption of the responsibility by the College for approving the teaching budget of this department as well as that of the Department of Obstetrics and Gynecology, including a share in the cost of the latter, has brought unification to the plan of joint Hospital and College support of the five clinical services.

Further steps towards centralization occurred with the consolidation with the Department of Medicine of the Central Laboratories on the retirement of Dr. William J. Elser in July after a long and distinguished service to the Hospital, and the inclusion with the Department of Surgery of the Department of Physical Therapy.

During the year the facilities of the Hospital have been for the most part taxed to the full. The Out-Patient Department has already passed the limit of 300,000 visits for which it was designed. Constant effort is being made to adjust the capacities of the individual clinics, some of which are more in demand than others, to meet patients' needs. Contrary to the previous year, the last quarter was the busiest period for private and semi-private bed services, both of which reached the saturation point.

At the Westchester Division of The New York Hospital the opening of the new Physical Therapy department for men patients has filled a long-felt need. That branch of the institution has carried on successfully during the year its tradition of thorough-going care for the mentally ill.

Financially the year did not continue the successive gains shown the previous years. This was due primarily to a drop in endowment income. However, the gifts to principal and legacies received during the year again exceeded the net deficit so that, aside from the writing down in the face value at the time of sale of real estate recently acquired by the Society, the capital position of the Society was not adversely affected as a result of the year's operations.

The needs in the main hospital for carrying on the work now in progress such as in Surgery, Medicine, Pediatrics, Obstetrics and Gynecology, are substantial. Further funds are required before the remaining hospital space not yet opened can be put in service. The issuance of the book "So Near the Gods", which gives a brief history of the Society and defines its aims, was a part of a long range plan for raising funds by bringing to the attention of the friends of the Society the opportunities to help in important work for humanity. We have continued to receive the support of

many generous donors whose contributions are so vitally necessary to carry on our work, and we take this opportunity of again expressing our gratitude to them.

The Board of Governors is deeply indebted to the Social Service Committee for the time and effort its members have spent in shaping the policies of the social service work in the Hospital and for the support rendered to the United Hospital Fund and the Greater New York Fund through which the Society has benefited substantially both directly and indirectly.

The College and the Hospital are working out their joint problems harmoniously. It is a pleasure to record the assistance rendered by President Day and Dean Ladd to the Hospital authorities. The loyal support of the professional and administrative staffs which has enabled the Society to go forward during the year is greatly appreciated by the Board of Governors.

On the death of the President of the Board the Vice-President succeeded to the duties of the office pending the election of a new President.

BARKLIE HENRY
Acting President

REPORT OF THE TREASURER

To the Board of Governors of
The Society of The New York Hospital:

GENTLEMEN: Herewith are presented a Condensed Consolidated Balance Sheet and Income Account of The Society of The New York Hospital, combined with its affiliates, The Society of The Lying-In Hospital of the City of New York, Manhattan Maternity and Dispensary and New York Nursery and Child's Hospital, which show the results of operations for the year 1938.

Our deficit in 1938 shows an increase over that of the previous year, accounted for largely by a reduction in the amount of interest and dividend income received. This reduction reflected the general trend of such income as compared with 1937. However, revisions in our security lists made by the special committee appointed in 1937 resulted in an improved yield in many cases and a better balanced portfolio.

We were fortunate in having obtained an increased income from outside real estate for the second consecutive year, in spite of the adverse conditions which affect real estate generally and our own properties in particular. The income is applied to the care of patients and so helps materially in reducing the operating loss of this service.

The various departments of The New York Hospital, located in New York and in White Plains, continued to provide a substantial amount of free and partly free care for patients, and the departments of the main hospital in New York, as a teaching institution, continued their contribution toward research and education.

Only through the generous donations of our many friends has it been possible to maintain high standards of patient care in the various branches of our work, and I take pleasure in recording the appreciation of the Governors for this continued support.

BRONSON WINTHROP
Treasurer

ACCOUNTANTS' CERTIFICATE

TO THE BOARD OF GOVERNORS:

We have made an examination of the Consolidated Balance Sheet of The Society of The New York Hospital and its affiliated hospitals, The Society of The Lying-In Hospital of the City of New York, Manhattan Maternity and Dispensary, and New York Nursery and Child's Hospital, as at December 31, 1938 and of the Consolidated Income Account for the year ended on that date. In connection therewith, we have examined or tested accounting records of the hospitals, and other supporting evidence, and have also made a general review of the accounting methods and of the operating and income accounts for the year, but we have not made a detailed audit of all transactions.

In our opinion, based upon such examination, the accompanying Consolidated Balance Sheet, on the basis of stating Real Estate at assessed value or cost of 1937-1938 Construction, and stating Equipment at a nominal value, fairly presents the financial condition of The Society of The New York Hospital and its affiliated hospitals as at December 31, 1938 and the related Consolidated Income Account the results of operations for the year ended on that date.

R. G. RANKIN & COMPANY
CERTIFIED PUBLIC ACCOUNTANTS

April 10, 1939

EXHIBIT "A"

THE SOCIETY OF THE NEW YORK HOSPITAL
AND
THE SOCIETY OF THE LYING-IN HOSPITAL OF THE CITY OF NEW YORK, MANHATTAN MATERNITY AND DISPENSARY, AND NEW YORK NURSERY AND CHILD'S HOSPITAL

CONSOLIDATED BALANCE SHEET
AS AT DECEMBER 31, 1938

ASSETS

General Fund Assets			
Cash		$ 231,507.87	
Accounts Receivable:			
Patients, less Reserves	$160,235.68		
Other	31,991.40	192,227.08	
Investments:			
Securities—Book Value*		2,731,750.92	
(Market Value, including at face value $292,367.11 of Real Estate Mortgages and Real Estate Mortgage Bonds, $2,679,832.20)			
(Including Securities pledged to secure Notes Payable to the extent of 130% thereof)			
Real Estate—Assessed Value		6,028,700.00	
Supplies Inventories (Including Circulating Linen $130,874.34)		277,306.62	
Deferred Charges—Prepaid Insurance Premiums		16,189.82	
Due from Special and Unclassified Funds		83,020.97	$ 9,560,703.28
Special and Unclassified Funds Assets			
Principal:			
Cash	$ 205,489.19		
Due from General Fund	66,755.59		
Securities—Book Value*	21,315,638.41		
(Market Value, including at face value $259,278.05 of Real Estate Mortgages, $15,932,739.96)			
Real Estate—Assessed Value	218,000.00	21,805,883.19	
Unexpended Income:			
Cash	39,561.36		
Due from General Fund	3,931.82		
Securities—Book Value*	13,248.75		
(Market Value $15,673.12)		56,741.93	21,862,625.12
Plant Fund Assets			
Real Estate—Assessed Value or Cost of 1937-1938 Construction		27,424,618.16	
Equipment—Book Value		1.00	27,424,619.16
Total			$58,847,947.56

LIABILITIES AND CAPITAL

General Fund Liabilities and Capital			
Accounts Payable and Accrued Items		$ 89,371.84	
Accrued Pay Roll		75,859.83	
Patients' Credit Balances		45,645.61	
Notes Payable—Demand		355,000.00	
(Secured to the value of 130% by General Fund Securities)			
Mortgages Payable		662,625.00	
Due to Special and Unclassified Funds		70,687.41	
General Fund Capital—Exhibit "B"		8,261,513.59	$ 9,560,703.28
Special and Unclassified Funds Liabilities			
Principal:			
Due to General Fund	$ 46,430.12		
Special and Unclassified Funds—Exhibit "C"	21,759,453.07	21,805,883.19	
Unexpended Income:			
Due to General Fund	36,590.85		
Balance Unexpended	20,151.08	56,741.93	21,862,625.12
Plant Fund Capital—Exhibit "D"			27,424,619.16
Total			$58,847,947.56

* Book value of securities represents purchase price or market value on the date acquired by gift or bequest.

EXHIBIT "B"

THE SOCIETY OF THE NEW YORK HOSPITAL
AND
THE SOCIETY OF THE LYING-IN HOSPITAL OF THE CITY OF NEW YORK, MANHATTAN MATERNITY AND DISPENSARY, AND NEW YORK NURSERY AND CHILD'S HOSPITAL

CONSOLIDATED STATEMENT OF GENERAL FUND CAPITAL FOR THE YEAR ENDED DECEMBER 31, 1938

BALANCE, January 1, 1938			$8,890,584.06
ADD:			
Legacies and Gifts Received			186,376.98
Amortization of Mortgage on 16th Street Property			5,500.00
Recovery on Fire Loss—23-25 Thomas Street			15,468.82
Membership Fees and Miscellaneous			47.68
Transfers from Special and Unclassified Funds			92.57
Total			9,098,070.11
DEDUCT:			
Reduction in the Value of Real Estate to the 1938 Assessed Value		$ 2,719.01	
Net Loss on Sales of Securities		15,746.06	
Transfer to Plant Fund Capital of New Equipment Purchased		33,511.40	
Transfer to Plant Fund Capital of 1273-91 York Avenue Property		271,970.00	
Loss on the Sale of Real Estate		220,955.00	
Adjustment of Westchester Division Accounts		11,921.89	
Excess of Expenses over Income for the Year ended December 31, 1938, Exhibit "E"	$319,680.80		
Less: Excess of Expenses over Income of the Westchester Division charged to Principal of Special and Unclassified Funds, Exhibit "C"	39,947.64	279,733.16	836,556.52
BALANCE, December 31, 1938—Exhibit "A"			$8,261,513.59

EXHIBIT "C"

THE SOCIETY OF THE NEW YORK HOSPITAL
AND
THE SOCIETY OF THE LYING-IN HOSPITAL OF THE CITY OF NEW YORK, MANHATTAN MATERNITY AND DISPENSARY, AND NEW YORK NURSERY AND CHILD'S HOSPITAL

CONSOLIDATED STATEMENT OF PRINCIPAL OF SPECIAL AND UNCLASSIFIED FUNDS

For the Year Ended December 31, 1938

BALANCE, January 1, 1938		$21,656,157.06
ADD:		
Profit on Sales of Securities		30,424.49
Unexpended Income of Special and Unclassified Funds added to Principal		29,774.13
Legacies and Gifts Received		163,534.27
Adjustment of Westchester Division Accounts		6,155.83
Total		$21,886,045.78
DEDUCT:		
Loss on Sale of Real Estate	$ 4,000.00	
Amortization of Bond Premium	129.69	
Equipment of Suite — Towar Legacy	189.20	
Cost of Construction during 1938 of Hydrotherapy Building at White Plains, N. Y.	62,540.65	
Miscellaneous Expenditures	2,113.40	
Excess of Expenses over Income of The Society of The New York Hospital—Westchester Division for the Year ended December 31, 1938—Exhibit "B"	39,947.64	
Net Decrease in Miscellaneous Temporary Funds	8,624.82	
Transfers to Income Account	9,047.31	126,592.71
BALANCE, December 31, 1938—Exhibit "A"		$21,759,453.07

EXHIBIT "D"

THE SOCIETY OF THE NEW YORK HOSPITAL
STATEMENT OF PLANT FUND CAPITAL

For the Year Ended December 31, 1938

BALANCE, January 1, 1938		$27,188,108.51
ADD:		
Transfer of Property 1273-91 York Avenue from Income Producing Properties		271,970.00
Cost of Construction during 1938 of Hydrotherapy Building at White Plains, N. Y.		62,540.65
Cost of 1938 Equipment Additions		33,511.40
Total		$27,556,130.56
DEDUCT:		
1938 Equipment Additions Written Off	$33,511.40	
Decrease in Assessed Valuation of Real Estate used for Hospital Purposes	98,000.00	131,511.40
BALANCE, December 31, 1938—Exhibit "A"		$27,424,619.16

EXHIBIT "E"

THE SOCIETY OF THE NEW YORK HOSPITAL
AND
THE SOCIETY OF THE LYING-IN HOSPITAL OF THE CITY OF NEW YORK, MANHATTAN MATERNITY AND DISPENSARY, AND NEW YORK NURSERY AND CHILD'S HOSPITAL

CONSOLIDATED INCOME ACCOUNT

	Year 1936		Year 1937		Year 1938	
Operating Expenses						
Patient Service Units—New York City and White Plains		$3,742,892.59		$4,035,314.30		$4,138,021.98
Non-Operating Expenses						
Patient Service Units—New York City and White Plains	$74,530.49		$90,333.08		$62,372.95	
Corporation	62,251.78	136,782.27	65,147.24	155,480.32	78,143.75	140,516.70
		3,879,674.86		4,190,794.62		4,278,538.68
Operating Income						
Patient Service Units—New York City and White Plains		2,624,108.65		2,911,730.58		2,944,622.02
Non-Operating Income						
Net Income from Investments	768,115.06		945,224.39		896,539.31	
Current Gifts and Miscellaneous Receipts	131,000.37	899,115.43	83,324.90	1,028,549.29	117,696.55	1,014,235.86
		3,523,224.08		3,940,279.87		3,958,857.88
Excess of Expenses over Income		$ 356,450.78		$ 250,514.75		$ 319,680.80

NOTES: The foregoing statement excludes the following transactions in relation to Miscellaneous Temporary Funds:

Receipts	$ 98,342.95	$ 97,362.26	$ 105,278.42
Expenditures	92,018.84	92,254.54	113,786.74

No allowance has been made for Depreciation of Buildings and Equipment



THE HOSPITAL ECONOMIZES IN ITS OWN PRINT SHOP

REPORT OF THE ADMINISTRATOR-IN-CHIEF

To the Board of Governors of
The Society of The New York Hospital:

GENTLEMEN: The year 1938 was essentially one of progress for The Society of The New York Hospital. This progress was shown in the greater service rendered to patients and in the strengthening of the organization. In the main hospital, with an increased operating cost and a higher census, the operating loss was held to almost the exact figure of 1937. As a partial offset to the decline in endowment income from invested securities, real estate held by the Society brought in a better return continuing the trend of recent years. In other pages of this report attention is called to various changes in the professional setup of the Hospital in the direction of greater uniformity within the medical staff and in the interrelation of the Hospital with the Cornell University Medical College.

The serious illness and death of Henry G. Barbey, President, was a great blow to the organization as he had proved himself a leader who could be counted on to build for the future. The Vice-President, Barklie Henry, on request by the Board, took over the responsibilities of the President's office when Mr. Barbey's illness confined him to his home. He continued as Acting President after Mr. Barbey's death and instituted several constructive changes before the close of the year.

About the middle of the year Dr. R. R. Hannon, who had succeeded Dr. Thomas Howell as Superintendent, resigned to take effect by December first. In the three years that Dr. Hannon held the position he had contributed some constructive ideas, particularly in the consolidation of the

eye, ear, nose and throat and urology services on the 8th and 9th floors, respectively, in the X-ray Department and in the work of the Formulary Committee. Dr. George W. Wheeler was appointed Assistant Superintendent on July 7th and on October 1st he succeeded Dr. Hannon as Superintendent. Dr. Wheeler has been connected with The New York Hospital for 26 years, having held the positions of Assistant Pathologist and Bacteriologist. Since he was also Assistant Professor of Bacteriology he is familiar with the problems of the Medical College. Mr. Robert C. Kniffen succeeded Dr. L. P. McGoldrick, resigned, as Assistant to the Superintendent on August 5, 1938.

On October 1st Miss Hannah L. Josephi resigned as Director of Social Service Department after 26 years of faithful service, to be succeeded by Miss Theodate H. Soule. Miss Soule is a graduate of Smith College and of the University of Chicago School of Social Service Administration. She came to us from the Hartford Municipal Hospital, although she had been in Washington on leave of absence for seven months directing a special study of crippled children in the Federal Children's Bureau.

Mr. T. C. Warren, who had been Director of the Laundry and Linen Service of the Hospital since December 13, 1934, resigned on March 8. Mr. J. F. Kenney, who had been his assistant, succeeded him. Mr. Warren served in an advisory capacity to the Administrator for several months spending a certain amount of time at the Hospital during that period.

The largest single department in the Hospital from the standpoint of both personnel and budget is that of the Nursing Service and School of Nursing, which because of its importance in the fundamental objectives of the institution and its extensive teaching program, is given separate space in this report. It might be mentioned here that an indication

of the efficiency and soundness of the Nursing Service is to be found in the success with which it was carried on for several months during the year in the absence of the Director due to ill health.

Another important administrative department, the Out-Patient Department, is so closely interwoven in its scope with the clinical departments that a report of a large part of its activities is included each year with the report of the President of the Medical Board. It is pleasing to record that in spite of a lowering of initial fees, the department showed a gain rather than the expected loss in income, accounted for largely by a greater number of patient visits than in 1937. A division of a room in the first floor of the Department (K-1) has provided additional space for doctors and students.

A second administrative department the activities of which are reported through the Medical Board is the Record Department, and a third, the Pharmacy. For them the Record and the Formulary Committees serve respectively as a means of clearing medical questions. A well rounded program is in process of being worked out by the Pharmacy which includes closer control of items dispensed, with a smaller investment in stock and a quicker turnover. By planning work ahead it has been possible to relieve the congestion during the rush period so that what had formerly appeared to be the saturation point for the Department has been far exceeded in volume with no increase in cost of operation.

The second administrative department in size of budget and number of employees is that of Nutrition. A constant effort is made to hold to a high level of quality and efficiency in the food served and in the methods of serving. Equipment (such as in the case of four electrical bake ovens) which has not given satisfaction, has been refinished or replaced when

deterioration from use made it seem necessary. A new high for the year of over 2,100,000 meals served has required increased personnel as well as additional equipment. The largest number of meals served in any one day was 7,134. Figures published with statistical data in the appendix of this report show that cost of food as well as average cost per meal have been kept well in control.

The Nutrition Department has continued to carry on a varied educational program. There has been an increase of over 2,000 patients instructed in the Nutrition Clinic. During the year the Department had the cooperation of Dr. W. G. Smillie in working out a more extensive educational program for medical students and patients. The Department has assisted in giving papers at professional meetings and members of the staff have been guest speakers on radio programs.

During the six weeks summer session at Columbia University an interesting group of graduate dietitians registered for full time field work at The New York Hospital. Students were in attendance from Canada, Washington, North Carolina, Texas, Ohio, California, Indiana, England, Oklahoma, Nebraska, Washington, D. C. It was felt that the training was the most successful since the summer course started in 1935.

The members of the Nutrition Department continued to carry on a seminar on nutrition this year. Resident interns and physicians met with the seminar group when the subject was of particular interest to them. It is thought that this cooperation was of mutual advantage to the physicians and dietitians who took part.

The improvement of the tray slide and installation of new drinking fountains in the East Dining Room cafeteria have helped to speed up that active service.

The year was a particularly busy one for the Engineering

Department not only because of the greater demands on it for upkeep of buildings and furnishings but because of several important structural changes. The old garage on 70th Street adjacent to the Power House on the east, used as an office when the Hospital buildings were under construction, latterly virtually abandoned, had reached a point where it was a menace. Roof and walls alike were greatly in need of repairs at a cost that projected uses for the building did not seem to justify. It was therefore demolished. Just how the resultant available ground space will be used has not yet been determined.

1938 was for the Hospital a chimney year. Criticisms from many sources led the Board of Governors to the conclusion that the removal of two decorative medical symbols on the East and West of our 340-foot chimney was desirable because of a new interpretation of their meaning, to save constant explanations and to promote public good will, provided general funds would not have to be drawn upon to take care of the cost of removal. When funds from an unsolicited source had been donated and the decorations were being changed to Greek crosses conforming to those on the North and South faces of the chimney, it was discovered that the inside radial column had developed a serious crack. Before the repairs on the damaged upper portion of this inside masonry had been completed, the hurricane of September 21st which caused so much damage on the Eastern seaboard blew down the upper sixty feet of the interior chimney. This presented a serious problem in the removal of fire bricks which clogged the passageway between the inner and outer chimneys. The difficulties were surmounted and the upper part of the inside chimney reconstructed with slightly smaller lateral dimensions thus allowing more clearance with the outside chimney and correcting a defect in the original construction.

The incinerator which had been built into the main building, the smoke from which found its way through a devious and narrow chimney to the roof, had never been satisfactory. It was difficult and expensive to repair and to keep air-tight so that odors from it did not permeate the corridors of the main building. It heated to an excessive degree many of the rooms including private bed and bath rooms, through the walls of which it passed. The smoke and odors from the outlet on the roof were disagreeable and not infrequently resulted in outside telephone calls reporting what was mistaken to be a fire. By a rearrangement of space, in connection with the installation of a water softener for the laundry, a new incinerator was constructed under the main chimney thus obviating the main objections to the original incinerator, and requiring little more trucking to reach the new location. All of these changes either came under the supervision of or were actually made by the Engineering Department.

Among the more important physical changes made during the year was the setting up of a room (F-843) on the eighth floor in the Department of Physical Therapy for artificial fever treatments. In the same department a comfortable waiting room (L-707) was constructed and furnished for private patients on the seventh floor—a much needed improvement.

A number of additional rooms have been furnished on the twenty-third floor for the use of the resident staff, and space used for stretchers on the fourth floor was converted into an office for the Department of Medicine.

The College Business Office was enlarged by taking in extra space on one end to make it suitable for handling the steadily increasing demands on accounting and record facilities.

One of the departments about which little can be said in

a report of this kind but which has an important job and is called upon to cooperate closely with other administrative and clinical departments is the Housekeeping Department. During the year arrangements were made to clean our rugs electrically in a room set apart for that purpose on the twenty-fifth floor, at a marked saving as compared with sending them outside as in other years.

The Laundry and Linen Control instituted a number of changes which resulted in greater efficiency and improved working conditions followed by a decline in labor turnover. The most important installation was the water softener and purifier. The results from this device had not been wholly satisfactory, up to the first of January although in use for several months, due to what has been demonstrated to be the need for a balancing of volume of water as against softening and purifying agents used. The control of linen has been gradually bettered permitting a lowering of inventory. The centralized garment exchange room has been operating smoothly.

The Accounting Department, by moving the payroll section to a point nearer the rest of the department, has increased efficiency and saved labor. The installation of mechanical equipment has been a contributing factor.

The Safety Committee has met regularly as in previous years and has constantly bent its energies on prevention of accidents. The record on accidents as measured by insurance rates has shown a continued favorable trend.

While space will not permit mentioning in detail the work of all the administrative departments, especially where important changes have not occurred, there has been among all departments an increasing effort to pull together as a team. Meetings of department heads at regular intervals have helped to this end.

It is worthy of note that due to changes made in working



NOTHING IS TOO MUCH TROUBLE FOR THE CHEFS

conditions, hours, and opportunities for advancement, the general personnel turnover in the institution dropped from 51.0 in 1937 to 32.2 in 1938, the bulk of the separations having occurred in two or three departments where at certain seasons of the year the tendency is for employees to be attracted to other positions, frequently of short duration. No doubt a part of the decline in turnover was due to the unfavorable economic conditions which have made opportunities elsewhere less numerous.

The installation of a blood bank for transfusions on an experimental basis in the Woman's Clinic has already shown indications of being an important contribution to the whole institution from both an efficiency and economy standpoint.

A constantly increasing number and percentage of Associated Hospital insurance cases has affected particularly our private service to which more of these patients went by choice rather than to the semi-private service which the majority of them were expected to select. Records show a longer average hospitalization for Associated Hospital cases than for non-Associated Hospital cases. Before the close of the year the Hospital extended to its employees and their families the privilege of enrolling in the plan on a payroll deduction basis.

The gift of a portrait of Mr. Barbey completes the unbroken line of presidents' portraits now on exhibit in the Hospital from the first president, John Watts, who took office in 1770.

We have worked closely with the City Department of Hospitals and the Department of Health on rendering hospital care to indigents, and especially in giving service in tuberculosis and syphilis in our Out-Patient Department. From the City we received, on the so-called City cases, a portion of the cost, which we hope may be shortly increased.

We have been glad to cooperate with the United Hospital Fund and the Greater New York Fund, from both of which we have received substantial assistance. From all these sources, however, the financial support received is a small percentage of our total costs. To offset that part of our operating expenses not covered by income from patients we are therefore forced to depend to a very large extent on our own resources and on donations from private sources.

For interested friends and to assist in making new ones, the accomplishments and needs of the institution were described in a book called "So Near the Gods", which also outlined briefly the long history of the institution. The preparation and distribution of this book and of several attractive pamphlets and folders describing the work of the Hospital was a part of the work of the Department of Support Activities.

The responsibilities of the administration of the Society have been less difficult because of the cooperative attitude shown by the medical and administrative staffs of all departments of the Society both in New York and at White Plains, and by the active support rendered the writer of this report by the members of the Social Service Committee, of the Ladies' Auxiliary to The Lying-In Hospital and by the Officers and Governors.

Respectfully submitted

MURRAY SARGENT
Administrator-in-Chief

MEDICAL BOARD

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Samuel Z. Levine, M.D., *Secretary*

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William J. Elser, M.D.*

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Eugene H. Pool, M.D.

*Retired June 30, 1938



THE WATCHFUL ANESTHETIST

REPORT OF THE PRESIDENT OF THE MEDICAL BOARD

To the Board of Governors of
The Society of The New York Hospital:

GENTLEMEN: I have the honor to present herewith the report on the professional conduct of the Hospital for the year 1938.

The first and foremost duty of any hospital is the care and treatment of those who come to it for help. The Medical Board of this institution is specifically charged by the Board of Governors with the responsibility of ensuring that this duty be properly discharged. To this end the Medical Board meets at frequent and regular intervals, receiving comprehensive reports from the various department heads and exercising direction and control of all phases of professional activity. The Board should, in this manner, be fully acquainted with the particular type of service accorded all patients.

The Medical Board feels satisfied that the care of all patients throughout the Hospital has been exceptionally good during the year just completed. For such excellent service to patients the Medical Board is indebted to the medical and nursing staffs, the administration, the nutrition department, the pharmacy and all the service departments of the institution.

The Hospital suffered a severe loss in the resignation of Dr. R. Roger Hannon, who for the past three years had been Superintendent of the Hospital. We are grateful to him for the solution of a number of difficult administrative problems. The Society is particularly fortunate in obtaining Dr. George W. Wheeler to fill this vacancy. Dr. Wheeler is an alumnus of both Cornell University Medical College

and The New York Hospital. The Medical Board is of the opinion that he is adequately able to carry out the arduous functions of the Superintendency of the Hospital and will at all times give him its full support and cooperation.

During the year 1938 the Hospital cared for a larger number of patients than during the previous year, further evidence of the steady and continuous growth of the institution since September, 1932, when The Society of The New York Hospital opened its new buildings on the upper East Side. In 1933 the number of patient days was 213,502, as compared with 267,018 in 1938, while the total number of patients treated in the Out-Patient Department increased from 33,549 in 1933 to 49,495 in 1938. Detailed statistics relating to the various departments of the Hospital are given in the closing section on page 164.

Department of Medicine

During the past year the Department of Medicine increased its pavilion beds from 109 to 111, and these were credited with 84.3 per cent occupancy, without making allowance for the fact that one pavilion of 29 beds and a six bed metabolism ward were closed during the summer months. For the greater part of the year the pavilions were filled to capacity, with the result that many patients were turned away at the admitting office, as there were not even enough vacancies to take care of all the patients from our own Out-Patient service. We were able to admit only 498 patients referred to us by outside doctors, and the staff members were often greatly embarrassed by the necessity of refusing or delaying these admissions. It would be quite possible, during six months of the year, to fill the four medical pavilions with patients, referred to us by neighboring practitioners and by the medical services of the many large industrial plants.

The New York Hospital has 111 medical and 246 surgical pavilion beds, 164 of which are devoted to general surgery. In his report, the Physician-in-Chief to The New York Hospital, Dr. Eugene F. DuBois, points out that in other hospitals of comparable size in this community, the ratio between medical and surgical beds is more nearly one to one, instead of one to two, as in this Hospital. It is quite evident, as pointed out in my reports of previous years, that the Department of Medicine has far too few pavilion beds in comparison with the other major clinical departments of The New York Hospital. Such a marked disproportion between the number of beds in one major department and that in another, might lead to many difficulties in the hospital service and in the teaching schedule as it pertains to medical students, graduate doctors, and undergraduate nurses. Increased funds are needed to prevent such a situation.

In 1934 The New York Hospital undertook the responsibility for the care of tuberculosis in a large City District and the Pulmonary Clinic has carried on this work with great efficiency. Last year, when the City Health Center on East 69th Street was opened, we reached an understanding with the City Health Department, whereby our Department of Medicine would continue this work in our Out-Patient Department since the City did not have the space nor the funds to care for patients with active tuberculosis. It is hoped that this arrangement will be continued, as any change or transfer of patients with active or latent tuberculosis would seriously impair our Pulmonary Clinic. The Syphilis Clinic (Medicine L) has been made responsible for the care of syphilis in our district and has made an unusually good record in securing regular attendance and in locating and treating contacts. This last year the City has sent to our isolation rooms many actively infectious cases



HOSPITAL LABORATORIES MADE OVER 186,000 TESTS
DURING THE YEAR

of this disease and we have been able to render them non-contagious in a few days. Our interns and students have had unusually good experience in the diagnosis and treatment of this important disease.

A plan for the reorganization and expansion of the Neurological Service is now being considered by the Medical Board. It is the intention of the Board to have the present service extended and properly correlated with the major clinical departments, as well as with Pathology and the other pre-clinical departments of the Cornell University Medical College.

The Central Laboratories were placed under the charge of the Department of Medicine on July first and are gradually being united more closely with the rest of the department. The sputum laboratory which was developed in the Department of Medicine has been moved to a room formerly part of the Central Laboratory. A new laboratory has been equipped for the manufacture of allergic test materials used in the Hospital and it is evident that this will provide better materials at a lower cost.

It is a pleasure to report that the Department of Medicine is continuing its cordial relations with the many practitioners who work in our Out-Patient Department and a large number who have no official connection with the Hospital but send many patients to our pavilions. The Private Patients Consultation Service is working smoothly and helps not only our dispensary doctors, but also the patients who previously have had difficulty finding the doctor best fitted for their special needs.

The research work of the Department of Medicine is increasing, practically every subdepartment being active in this phase of the work. The annual report of Dr. DuBois shows that during 1938 fifty-eight original contributions came from the staff members of the Department of

Medicine. The investigative work has received recognition in the tangible form of many grants for research. Such research is an absolute necessity if we hope to maintain our standing as a modern teaching clinic. In no way does it interfere with the care of patients but, on the contrary, improves their care. The funds for investigative work, received by the Department of Medicine in 1938 include grants from the Russell Sage Institution of Pathology, the Carnegie Corporation, the Josiah Macy Jr. Foundation, the National Research Council, the Milbank Memorial Fund, the United States Public Health Service, the Markle Foundation, the General Education Board, the Child Neurology Fund, Eli Lilly Company, Lederle Laboratory and five anonymous donors.

Dr. DuBois states that the chief needs of the Department of Medicine are: The development of a neurological pavilion in cooperation with the Department of Psychiatry, offices where a few of the part-time doctors can see private patients in the Hospital, special rooms for the care of private patients with tuberculosis, and more beds for general medicine to take care of the many applicants. He particularly stresses the need of more free beds in the medical pavilions.

Department of Surgery

The Surgeon-in-Chief of the Hospital, Dr. George J. Heuer, has submitted to me the following information with regard to the activities of the Department of Surgery for the year 1938. He states that there were 4,325 admissions to General Surgery and the Surgical Specialties, as compared with 4,406 in 1937. In General and Orthopedic Surgery the admissions numbered 2,639, in Urology 328, and in the Brady Urological Service 409, in Otolaryngology 783 and in Ophthalmology 166.

It is of interest to note that of the 4,325 patients ad-

mitted to the Department of Surgery, 3,409 were operated upon, with a postoperative mortality of only 2.43 per cent, a figure consistent with the previous record of this department. The postoperative mortality rate in general surgery was 2.48 per cent and in the Surgical Specialties ranged from zero to 4.7 per cent. As in previous years, appendicitis, diseases of the thyroid gland, herniae, non-cancerous disease of the gallbladder and of the rectum, were the five most common surgical conditions, for which treatment was given and comprised 48.6 per cent of all operations performed.

In the Surgical Department the group of anesthetists employed by the Hospital administered 4,846 anesthetics, of which 3,039 were general inhalation and the remainder local, spinal, caudal, rectal or one of these combined with inhalation anesthesia. One nurse graduated from the Anesthetist Training School.

The Surgical Pathological Laboratory, under direction of Dr. Nathan Chandler Foot, diagnosed and recorded 3,203 specimens from the Department of Surgery, an increase over last year.

Surgery and the Surgical Specialties in the Out-Patient Department received a total of 102,364 visits in 1938; this is an increase of 7,929 over 1937. There were 22,263 patients new, or new to the department, an increase of 759. An examination of admissions to General Surgery and the Surgical Specialties shows that there was an increase in new patients and an increase in total visits in all divisions of the department.

The Accident Pavilion treated a total of 9,723 new patients and admitted 6,048 patients to the hospital pavilions. Its staff examined and treated 1,213 employees and gave emergency treatment to 1,572 compensation cases.

The Physical Therapy Department treated a total of 30,832 patients, of whom 662 were private, 1,608 semi-

private, 1,962 pavilion, 2,116 ambulant, 2,716 employees and 21,768 from the Out-Patient Department.

In the Operating Rooms for Minor Surgery, 415 minor operations were performed and 351 casts were applied in the Orthopedic Clinic.

In the pavilions of the Hospital and in the Experimental Laboratory certain pieces of clinical research have been initiated and are being continued. Some of these have been carried to completion and are published or in print. Dr. Heuer has completed a study on chronic constrictive pericarditis and the report of it is in the hands of the publishers. The studies on essential hypertension on the pavilions and in the experimental laboratories have been continued by Drs. Heuer, Glenn and others and several papers pertaining to this study have been published. Dr. Glenn has made a further study of acute cholecystitis and hyperthyroidism and his papers are in press. He is working on the transplantation of the pancreas into the stomach in the experimental laboratory. Dr. Andrus has completed a paper on thymic tumors and with Dr. Holman a study of splenectomy in various blood disorders. He continues his work on jaundice, shock and the hemorrhagic dyscrasias. Dr. Ray has published a paper on appendicitis, one on tumors at the apex of the chest, another on lingual thyroid and has formulated and printed a nomenclature of operations which has been very well accepted by the profession. In the laboratory he is continuing studies of the effect of X-ray upon the central nervous system and of subarachnoid alcohol injections. Dr. Holman has continued his work on gastric analysis in ulcer and cancer, and also is studying bleeding peptic ulcers. In the experimental laboratory he is working on the mechanics of gastric operations and on methods of stabilizing the mediastinum and of producing empyema in experimental animals. Dr. Edward W. Douglas has been carrying on ex-

periments in intestinal anastomosis with the cautery loop. Dr. Conway is continuing his work in wound healing and plastic surgery. He is about to publish a paper on bathing trunk nevus and one on deep thermometry.

The various grants to this Department for research studies have been continued by the Markle Foundation, the Macy Foundation, the Given Fund, and the Hospital Research Fund. The grant from the President's birthday funds is again available for the Physical Therapy Department.

Department of Obstetrics and Gynecology

In his annual report the Obstetrician and Gynecologist-in-Chief to The New York Hospital, gives the following information about the activities of the Department of Obstetrics and Gynecology:

The steady increase in the number of patients admitted to the Department of Obstetrics and Gynecology, noted during 1937 has continued, with the result that in 1938 the bed occupancy rose to a new high level of 84.6 per cent, as compared with 82.6 per cent for 1937. The semi-private and pavilion services participated in this increase, while the private showed a slight decrease to 80.1 per cent occupancy.

In 1938 we treated 3,622 obstetrical patients in the Hospital and 671 in the Berwind Clinic, and 1,289 gynecological cases, a total of 5,582 adult patients. The number of babies cared for during the year was 3,632, of whom 2,958 were born in the Hospital and 674 in their homes.

For the year 1938 the uncorrected maternal mortality, including ectopic pregnancies and abortions, was 4 in 4,271 discharged patients, or 0.936 per 1,000 discharged patients, or 1.04 per 1,000 pregnancies. Expressed in "terms of live births," a method of recording used fairly universally and one which I consider most inaccurate and misleading, this

rate becomes 0.961 per 1,000 live births. During the years 1932 to 1938 inclusive, the staff of The Lying-In Hospital treated 25,821 maternity patients, with an uncorrected maternal mortality rate of 2.05 per 1,000 discharged patients.

The Gynecological Service has shown a still further growth and has almost reached the limits of our available beds. In 1938 the gynecological discharges totalled 1,289 as compared to 1,173 in 1937 and 952 in 1936.

It has been possible, through the very generous help of Mrs. John E. Berwind, to continue the home delivery service in the Harlem district. In last year's Lying-In Hospital report was a brief historical sketch of the founding and growth of the Berwind Free Maternity Clinic, supported for so many years by the late John E. Berwind and since his death by Mrs. Berwind. The work at the Berwind Clinic has been carried on, as in former years, at a high level of efficiency due to the unfailing cooperation of the medical and nursing staffs. It is to be noted that there were no maternal deaths during the years 1937 and 1938, in the 1,347 women confined in their homes, as well as in 175 transferred to The Lying-In Hospital, a total of 1,522 maternity patients.

Research investigations are being conducted in the chemical, pathological and bacteriological laboratories of the Department of Obstetrics and Gynecology. During the year Mr. Cadden and Dr. Stander completed and published their study on uric acid excretion in eclampsia and are at present carrying on other chemical studies relating to the toxemias of pregnancy. In the bacteriological laboratory Dr. R. Gordon Douglas is studying the control and treatment of gonococcal infections in the female genito-urinary tract; the source and prevention of hemolytic streptococcus infections during the post-abortal and puer-

peral states; the effect of intrapartum infection on the fetus and on the etiology and treatment of intrapartum infections. In the pathological laboratory Drs. Traut and Marchetti are carrying on several studies. Dr. Traut is investigating, among other problems, the etiology of granulosa and theca cell tumors of the ovary, the organization of the placenta in relation to maternal and fetal circulations, maturation and degeneration of myomata. He has recently published several articles dealing with the etiology and treatment of pyelitis in pregnancy. During the year Dr. Marchetti published his work on benign tumors of the placenta.

Dr. Pastore is continuing his investigations on hemorrhage. Recently he published several contributions dealing with the factors involved in the control of antepartum and postpartum bleeding. He has extended his blood studies to the newborn infant and hopes to be able to attack the perplexing problem of premature births. He and Dr. Javert are also working on prothrombin and its relation to hemorrhagic disease of the newborn. Dr. Javert is continuing his very fundamental work on erythroblastosis.

The investigative work in X-ray pelvimetry is being continued by Drs. Steele, Wing, and McLane. They recently published a clinical evaluation of stereoroentgenography of the female pelvis. Many clinical studies, such as those on heart disease as a complication of pregnancy, nephritis and pregnancy following caesarean section, have been completed and published by Dr. Katherine Kuder and other members of the staff. During 1938 Dr. Harrar published an exceedingly interesting history of The Lying-In Hospital.

Department of Pediatrics

During the year, the 54 pavilion beds for infants and children in the Children's Clinic were occupied by 702



"A FREIGHT TRAIN ON A *BOAT!* O, BOY!"

patients for a total of 17,203 hospital days, and 14 beds in the premature unit by 91 infants for 2,377 days, and the 10 semi-private and private beds by 236 patients for 2,187 days. The average annual occupancy for these three divisions of the in-patient department was, therefore, 87, 46, and 60 per cent with a total annual occupancy for the Children's Clinic of 78 per cent, as against comparable figures of 85, 62, and 70 per cent with a total occupancy of 79 per cent for the preceding year.

It is seen that the pavilion service, exclusive of the premature unit which depends for its admissions almost entirely on the number of infants born prematurely in the Woman's Clinic and cannot be controlled, continues to operate at practically full capacity. As heretofore, lack of available pavilion beds has made it necessary, during the peak seasons of the year, to refuse admission to children who would have benefited by hospital care. In this connection, it is of interest to note that in addition to the 176 infants and children who were admitted to the pediatric pavilions with surgical conditions, 587 other children under 13 years of age entered the adult surgical pavilions during the year. These figures indicate that the demand is of sufficient magnitude to permit the operation of the children's surgical pavilion on N-7 at high capacity as soon as it is found expedient to open this service. An expansion of this nature would at the same time relieve in some measure the difficulties encountered at present in the instruction of both undergraduate students and resident staff.

Through the continued cooperation of the Department of Obstetrics and Gynecology, the medical care of the newly born service remains under the supervision of the Pediatrics Department and this arrangement has proved of mutual advantage to patients and to the two departments.

One hundred and one children died during their resi-

dence in the Hospital. Of these, 24 were infants residing in the premature unit and it is significant that in only four of these cases did death occur later than forty-eight hours after birth. Permission for postmortem examinations was obtained for 70 per cent of the children who died.

The children's out-patient department also continues to operate at maximal capacity, with 8,812 patients making 33,319 clinic visits in 1938, compared with 8,392 patients and 34,744 visits for the preceding year. Of the total clinic visits 11,859 were made in the seven special pediatric clinics —allergy, cardiac, endocrine, luetic, prophylactic, vaginitis and well baby. In addition, two new special clinics, adolescent and premature, were established during the course of the year. The latter clinic was made possible through extension of the support of the United States Department of Labor, Children's Bureau, which provided funds for a physician, a public health nurse, a social service worker, and a secretary. Through the cooperation of the other clinical departments, consultation services are available in the general pediatric clinic on certain days in orthopedics, otolaryngology, dermatology, dentistry, and psychiatry. These services have been exceedingly helpful both to the patient and to the Pediatric staff.

The renewal of grants from the Commonwealth Fund and from the United States Department of Labor, Children's Bureau, has permitted Dr. May Wilson to continue her valuable studies in rheumatic fever and Dr. Gordon his important investigations on premature infants. In addition a joint study by the Department of Public Health and Pediatrics on the nutrition of adolescent children has been undertaken with the support of the Milbank Memorial Fund, the United States Public Health Service and the New York City Department of Health.

Leaves of absence were granted to three members of

the Pediatric staff during the current year. One member is continuing his second year of psychiatric training under the aegis of the Commonwealth Fund. Another member was granted a leave of absence to develop a city-wide educational program for the training of physicians in child health work. The third member was assigned to the United States Public Health Service to direct a survey of crippled children in New York City.

During the year, thirteen publications have appeared from the Department of Pediatrics and seven others have been accepted for publication and are now in press. Investigations are in progress which include studies planned to reduce the morbidity and mortality rate of premature infants and a careful follow-up of the ultimate results, epidemiological investigations of bacillary dysentery, rheumatic fever and the pneumonias of childhood, an appraisal of public health measures against childhood tuberculosis, and a number of chemical, endocrinological and hematological studies related to childhood. As mentioned above, some of these projects have received support from various outside funds.

In concluding his annual report, the Pediatrician-in-Chief, Dr. S. Z. Levine, writes: "It is important to reiterate that an expansion of the available pavilion service in the Children's Clinic merits consideration because of teaching difficulties and because of the necessity of refusing admission to patients as the result of lack of facilities during the winter season. Re-opening of the Convalescent Hospital for Children in White Plains would also be of considerable value."

Department of Psychiatry

Dr. Oskar Diethelm, Psychiatrist-in-Chief, in his annual statement writes that in the In-patient Department of the Payne Whitney Psychiatric Clinic, 325 patients received



OCCUPATION HELPS MENTAL RECOVERY

treatment. Physicians in private practice referred approximately 75 per cent of the 253 new admissions. Fourteen patients were transferred from the general hospital, and 249 patients were discharged during the year. Of this group, 198 patients (80 per cent) had recovered or had received substantial benefit from treatment, and 175 of them were discharged without supervision or to be with relatives and friends. Thirty-seven patients were transferred to the Westchester Division of The New York Hospital. They were either in need of prolonged treatment or were considered likely to be especially benefited by treatment in a hospital with large grounds. Thirty-two patients were transferred to other private and state hospitals.

Facilities for a careful physical study of the patients have been enlarged considerably. A special otolaryngological and ophthalmological unit has been organized in the Payne Whitney Clinic where attending surgeons of the corresponding departments have an opportunity to carry out the necessary diagnostic examinations. The gynecological consultant examines all women patients. Members of the medical and surgical staff have frequently offered their valuable services. Altogether 1,408 examinations were made in these consultations. In addition, 57 visits for special examinations and treatment in other departments were necessary. These figures demonstrate the great benefit resulting from the integration of a psychiatric clinic in a general hospital.

Ambulatory treatment for patients suffering with personality difficulties is offered in the Psychiatric Out-Patient Department. Intensive treatment, corresponding to the standards of a psychiatric in-patient department, is necessarily time consuming, and only a limited number of patients can therefore be admitted. Every patient is examined by a senior member of the staff, and suitable patients

are selected for special treatment. In the remaining number, the adjustment of difficult life situations is attempted through relatively brief consultations and often with the help of the social workers. Six hundred and thirty-six new patients, including both adults and children, were accepted for treatment, 409 (63 per cent) of whom were referred from the other out-patient departments of The New York Hospital. Physicians in private practice referred 110 patients (17 per cent) while the remaining group was sent by other hospitals and agencies. A total of 6,233 visits were made during the year by 1,039 patients. This number includes 266 children who came for 1,415 visits.

Additional diagnostic service and treatment of the milder type of personality disorders is offered by the psychiatrists who are attached to the Medical and the Pediatric Out-Patient Departments. These psychiatrists offered 1,227 diagnostic and therapeutic consultations to medical patients. The treatment was frequently carried out by members of the medical staff, with the advisory supervision of the psychiatrist. The monthly psychiatric-medical conference has been continued. In the Pediatric Out-Patient Department 326 children were studied in 599 visits. The psychiatrists are greatly helped by the psychometric studies of the psychologists and the investigations of the two psychiatric social workers who are attached to the children's group. In informal conferences every patient is discussed with the pediatrician who is encouraged to take an active part in treatment whenever possible.

The psychiatric consultation service in the general hospital has been enlarged considerably. The main attention is at present directed to combined medical-psychiatric study and treatment in the Department of Medicine. Three hundred and seventeen patients were studied, and the majority of them received psychiatric treatment during

their stay in the medical pavilion. In some of these patients the illness was primarily of a psychoneurotic nature. The larger number, however, suffered from physical illnesses with psychoneurotic complications or with emotional disturbances. The psychiatrist guided the psychotherapy which was, if possible, administered by the internist. A total of 797 psychiatric visits were necessary.

The departmental library has been enlarged by 367 volumes and now contains 1,478 books and 1,338 bound periodicals. This library has been visited by an increasing number of physicians and by students of the Cornell University Medical College. It has become possible to keep the library open in the evenings. Physicians who are not on the staff of The New York Hospital are welcome to make use of the library. To the collection of historical books, pertaining to psychiatry and neurology, some rare volumes have been added.

Research work has been continued in the clinical field. Through the further development of the sub-department of psychology, psychological and psychopathological studies have been started. Through the continued support of the Commonwealth Fund, clinical investigations of personality disorders in children have progressed. The Friedsam Foundation has made it possible to study further the personality development of normal children in the Nursery School. The preliminary results have been most encouraging. Mrs. Barklie Henry has again supported the experimental psychologic research work on animals for the study of fear and of memory functions.

Private Patients Pavilion

The report of the Private Patient Committee, under the supervision of Drs. Eugene Pool, Edward Cussler and Dan H. Witt, shows that 4,379 patients were admitted to this

service in the main hospital in 1938, representing an increase of 278 over 1937. There were 2,297 private and 2,082 semi-private patients, respectively, 86 and 192 more than during the preceding year.

These figures indicate the steadily growing demand for private and semi-private accommodations. There were several occasions during the past year when all of the beds on these services were occupied and prospective patients had to be placed on waiting lists. The reason for this may be found in the large number of doctors who are entitled to the use of the two services. These privileges are granted to 234 members of our hospital staff and, by courtesy, to 47 other physicians and surgeons. The increasing popularity of the Associated Hospital Service plan is largely responsible for the fact that there is rarely a vacant bed in our semi-private pavilions. Under these circumstances the Private Patient Committee believes that there should be no additions to the list of those having private patient privileges.

The House Staff on the private and semi-private services now consists of a Resident Surgeon, three Assistant Resident Surgeons and two Assistant Resident Physicians. The American Board of Surgery has stated that surgeons who spend two years on the surgical staff will be given credit for this service when they apply for certification by the Board. As a result of this there has been a considerable increase in the number of applicants for these positions.

Shortly after the Hospital opened its doors in 1932 it seemed wise to close the private patient entrance in the court yard to the east of the main entrance, in order to save expense. From that time private and semi-private patients applied at the information desk in the main lobby for admission to the Hospital. This gave rise to many delays and inconveniences and was generally unsatisfactory. Plans

were completed before the end of the year to transfer, during the busy period of the day, the private admissions to a separate office on the west side of the main entrance, so that the incoming patient might make arrangements for admission in a cheerful, comfortable room with complete privacy.

The Private Patient Committee is deeply appreciative of the cooperation it has received from the medical and nursing staffs and from the group of doctors having private patient privileges. The excellent spirit that prevails and the favorable comments that have been received from patients are indications of a general satisfaction with this service.

Department of Pathology

The work of this department includes the routine pathological work of the Hospital, teaching and investigation.

The autopsies performed by the department totalled 274, representing 55.1 per cent of the total number of deaths in the different services of the Hospital.

The clinical pathological conferences attended by members of the visiting and resident staffs of the Hospital and by students of the Medical College were held on Monday afternoon throughout the year. The addition of an improved microscopic projector to the equipment of the auditorium has added to the value of these conferences.

The Museum of Pathology of the Hospital and Medical College, which continues the "Pathological Cabinet" of The New York Hospital, is maintained by the Department.

No essential change has been made in the teaching of Pathology in the Medical College.

A considerable variety of problems are under investigation, in most instances by groups composed of several members of the staff of the department.

The study of protective inoculation against tuberculosis has continued and the results of observations concerning the relation of sensitization and antibody formation to resistance have been published. The accelerated reactions of immunity produced by combining killed tubercle bacilli with oil has been a guide to a study of protective inoculation against human tuberculosis in progress in Jamaica, B. W. I., conducted by the International Health Division of the Rockefeller Foundation and under the supervision of the head of this Department. The study in Jamaica has shown that heat-killed tubercle bacilli give significant protection against human pulmonary tuberculosis. A report upon these observations is completed and in process of publication. As the result of this study a much more extensive application of this form of protective inoculation will be made.

The study of heredity in relation to the occurrence of leukemia has been in progress for several years and one of its present aims is to determine from the standpoint of heredity the relation of spontaneous occurrence of the disease and susceptibility of its transmission. By introduction of carcinogenic substances into the spleen of animals it has been possible to produce tumors that arise from histiocytes and the relation of these lesions and of others that have arisen spontaneously to Hodgkin's disease is under investigation. Study of the viruses concerned in the production of tumors in fowls and their relation to a possible inciting agent of mammalian tumor has continued.

The characteristic localization of the lesion of some diseases presumably of an infectious nature, notably rheumatoid arthritis and rheumatic fever, and of a variety of pyogenic micro-organisms in the eyes, joints and some other tissues of the body has suggested the desirability of studying these conditions from the standpoint of the various organs

concerned. Significant information that has been obtained concerning the localization of streptococci and other microorganisms in certain structures of the eye and of the joints serves to explain the pathogenesis of these lesions. The relation of sensitization to the localization of lesions is being studied.

A study of the pathology of benign hypertrophy of the prostate is in progress with special reference to its relation to sex hormones. The effect of these hormones on prostatic tissue, the presence of gonadotropic hormones in the pituitary with hypertrophy of the prostate, and the urinary excretion of sex hormones with this disease are being studied.

In association with the laboratory of animal nutrition of Cornell University at Ithaca, an experimental study of conditions that prolong life has been in progress since July 1, 1938. The contribution of this department is a study of the pathology of senility, conducted in association with the nutrition experiments at Ithaca. In accordance with the terms of the grant an instructor who takes an active part in the routine pathological work of the Hospital and in the teaching of pathology, is assigned to the department.

In cooperation with the Department of Surgery, a study of the factors that cause fatal bleeding with obstructive jaundice is in progress. These studies confirm the opinion that the cause of bleeding is the failure to absorb vitamin K when bile salts are excluded from the intestines by biliary obstruction. Bleeding can be prevented by administration of vitamin K and bile salts.

The following studies have come to an end during 1938:

A study of the Epidemiology of Tuberculosis was supported by the International Health Division of the Rockefeller Foundation during five years and conducted in the Tuberculosis Clinic of the Department of Medicine under the general supervision of the head of the Department of



PATIENTS FROM OTHER DEPARTMENTS HAD
6,600 DENTAL TREATMENTS

Pathology. A report of the results of the study is in preparation for publication. The personnel engaged in this study and the work it conducted will be continued in part in the Health Center in association with the Department of Preventive Medicine.

The study of silicosis, conducted with the aid of W.P.A. funds, as part of a study undertaken by other departments of the Hospital, was discontinued December 31, 1938. Significant information concerning the protective functions of the cilia of the lower respiratory tract was obtained and will be published.

Funds for the conduct of specifically defined studies for the year beginning July 1, 1938, were obtained from:— The International Health Division of the Rockefeller Foundation, The International Cancer Research Foundation, The Jane Coffin Childs Memorial Fund for Medical Research, The Anna Fuller Fund, The Lady Tata Memorial Trust, The Markle Foundation, through the Ophthalmological Foundation, The Guggenheim Foundation, The Strauss Foundation, and an anonymous donor.

The chief needs of the department are more space for the conduct of the work in progress and larger and more suitably arranged animal quarters. On the uppermost floor of the building occupied by the department there is a roofed space which could be added, apparently at small cost, to the room used by the department.

Out-Patient Department

Dr. Walter Klotz, Director of the Out-Patient Department, has submitted a very complete report on the work in the various out-patient clinics. He records that the total number of visits in the Out-Patient Department, not including Payne Whitney Clinic, during the year 1938, was 307,098, as compared with 288,580 in 1937, an increase of more than

six per cent. This increase in visits is in contrast, however, with a smaller number of new admissions: 24,397 as compared with 26,145, a decrease of nearly seven per cent. This progressive decrease in the number of new admissions has been the subject of comment and speculation. It is offset by the increasing number of "old" patients among the total number of individuals treated. All patients admitted since September 1, 1932 are new patients only once when they are given their record number. No matter how often they may be subsequently readmitted, they are classified as "old" cases. A few of these patients are continuously under treatment in one department, others again show repeated admissions either to the same or to different departments. Thus, the number of "old" patients during the year 1938 was 25,322 as compared with 21,276 during the previous year, an increase of 40,046 or nineteen per cent. Due to the greater number of "old" patients, the total number of individuals treated was 49,912 as compared with 47,645 in 1937, a total increase of five per cent. Each individual made an average of 6.3 visits, a slight increase over previous years. The average number of visits was 1,010 per day as compared with 946 during 1937.

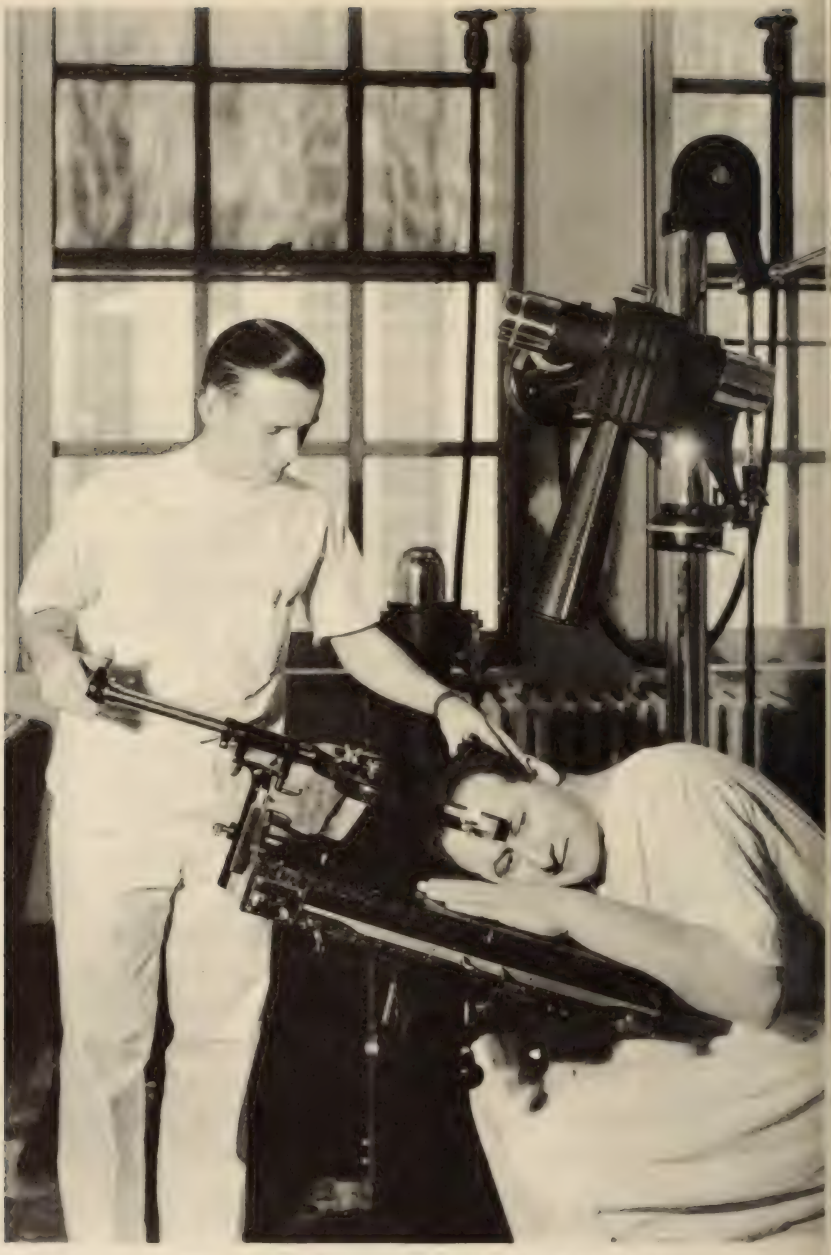
From the community point of view and in respect to New York Hospital traditions, this showing is most gratifying. In other words, this group of "old" patients accumulating in greater numbers each successive year constitutes a more or less permanent clientele who having a sense of attachment to the Hospital, continue to return for treatment unless their financial status improves to a point where they can afford to consult a private physician. It has been the experience of other institutions like ours, and for similar reasons, that because of this building up of a group of former patients, the number of "new" patients admitted has shown a gradual, but progressive decrease.

From the point of view of a teaching institution, however, and as a source of patients for filling hospital beds, this accumulation of "old" patients may have some disadvantages. If we are to take care of a greater number of acute conditions, a more rapid turnover and an infusion of more "new" patients might seem desirable. This question becomes timely when we find, as has been the case for the last four years, that the demand for admission on the part of "new" patients seems to be progressively diminishing. A number of circumstances may explain this falling off in demand. We may have depleted in part the unexplored section of a potential sick community. Probably because of economic reasons, people have sought medical care in City institutions or through governmental agencies. We are safe in stating, however, that because of the first contact of a "new" patient with the Admitting Physician, no one is ever refused treatment in the Out-Patient Department if immediate or urgent need of medical care is indicated.

At the same time, this falling off in applications for admission would suggest our taking all possible steps to prevent scheduling future appointments so far ahead that new applicants in their first contact with the Hospital will be discouraged.

We still find, however, as in former years, that many of our new patients present obscure conditions that have failed to improve under treatment elsewhere, conditions that cannot be cleared up hurriedly. These require careful clinical investigation, including a detailed history of the case. In fairness to the patient and to the doctor, sufficient time must be allowed for each examination by properly controlling the intake within sensible limitations.

Two thousand, four hundred and three, or 14 per cent of all "new" patients admitted to the main Out-Patient Department last year were referred by physicians. This indi-



A SPECIAL X-RAY MACHINE MAKES HEAD PLATES

cates the continued need both on the part of the patient and the family physician for specialized diagnostic service, the costs of which are beyond even those in moderate circumstances. This oft repeated truth re-emphasizes the need for a more fully organized diagnostic clinic for those who are economically ineligible for Out-Patient Department service. These patients are now being referred to the Private Patients' Consultation Service.

As has been pointed out in former reports, there are frequent inquiries on the part of patients or physicians living at a distance from the City, sometimes even in distant states, who want to make arrangements to come to The New York Hospital for diagnostic study. It would be more convenient for such patients if they could be admitted to the Hospital for observation and intensive study instead of going to a hotel. This plan has already been successfully followed in a number of individual cases.

After a number of unavoidable delays, the alignment of cooperating clinic services in the new Health Center is now well under way. Our "Medicine L" Service will continue the treatment of syphilis while the diagnostic consultation service for physicians practicing in the district will be undertaken by the Health Center. In connection with tuberculosis, the Hospital will continue the treatment of active clinic cases while the case-finding and follow-up observation of contacts will become the responsibility of the Health Center. The year 1939 will see the program of community health promotion, as well as public health education in full operation.

In the past we have encountered great difficulty in finding suitable applicants, every six months, for the position of Admitting Physician in the main Out-Patient Department. On July 1, a new plan was put into effect whereby the Medical and Surgical Departments assumed the respon-

sibility of assigning members of their resident staff to serve as admitting physicians. These house officers, one from each service, are assigned in rotation for a period of six weeks, one taking the morning hours, the other the afternoon. This plan provides continuous service throughout the day and so far has been entirely satisfactory. These members of the Resident Staff are familiar with the medical work of the Hospital, as well as with that of the Out-Patient Department. Exercising their knowledge of the internal relations of the institution, they have been able to expedite the clearance of patients in a more satisfactory manner than was possible under the old plan.

There was some apprehension that because of more frequent changes, there would be different interpretations of our Out-Patient Department admission policy, both as to medical, as well as to social-economic aspects. While there necessarily have been individual differences among successive house officers assigned to this service, any difficulties arising from this source have been avoided because of the cooperation and helpful guidance of the registration personnel. There has apparently been the fullest confidence on the part of the patients, fewer appeals from original decisions and a sympathetic reception of applicants for admission.

The most important problem in the Out-Patient Department for the next few years will be to exercise ingenuity in aligning these extra-mural activities with its own administration, the different out-patient divisions with each other, and the respective "in" and "out" patient services, within their own departments.

Department of Radiology

The annual report of Dr. John R. Carty, Radiologist to the Hospital shows that the work of the X-ray Depart-

ment continues to grow. This growth presents, of course, certain serious problems regarding the personnel and plant facilities for handling this load. It is of interest to note that in the year 1933 the X-ray Department handled 21,162 general diagnostic cases, while in 1938 the number increased to 34,211. In 1933 that department administered treatment to 1,588, while in 1938 a total of 7,277 therapy treatments were administered. This represents an increase of 11,678 cases in the general diagnostic department and an increase of 5,689 therapy treatments, making a total increase of 17,367 per year in the course of five years.

That this increase still continues is indicated by the fact that we handled 2,246 cases more in 1938 than in the year preceding, in spite of the fact that there is a stabilization of the total number of cases admitted to the Hospital. This probably represents an internal growth due to the rapidly expanding field of radiology wherein there is an increasing but greater usefulness of X-ray methods to the clinician.

The saturation point as regards personnel and plant facilities was reached last year and now has been definitely exceeded. In addition to the increased number of patients seen in the department, the demands on the medical personnel made by teaching activities must be considered.

At trivial cost apparatus was built for the making of section radiographs, or laminagraphs. This has proven useful particularly in chest work where a dense pleura may obliterate underlying lung markings.

The teaching facilities of the department are being utilized to a gratifying extent. Consultations continue to increase.

The Formulary Committee

This Committee has completed a very busy schedule during the past year. The usual business conducted at the regular meetings is the consideration of drugs requested by

any department for admission into the Hospital Formulary. The items requested are considered from every angle before final action is taken. Outside of the usual business, several other problems placed under the jurisdiction of the Committee have been considered. During the early part of the year, Dr. Vernon Lippard directed the activities of the Committee as chairman. Dr. R. Gordon Douglas has occupied the chairmanship through the latter months of the year.

A total of 46 drug items were considered by the Committee for inclusion in the Formulary. Twenty were not accepted due to the fact that no proof could be found supporting their therapeutic value, or because they did not conform with one or more of the rules governing the actions of the Committee. Twelve items were accepted for inclusion in the Hospital Formulary. Seven items were temporarily accepted for controlled research for six-months periods, while seven were considered for purposes of making official statements or recommendations regarding their use. Reviews of four completed research problems have been heard in detail, and one report on a research problem partially completed.

A sub-committee prepared a new index of a different type, to be inserted into 1,000 copies of the Formulary, the principle of the index being to facilitate locating the various items by simplification of terminology, nomenclature, etc. With this index will be included all new items approved for Formulary inclusion since publication of the 1937 edition of the Hospital Formulary.

The Formulary Committee acts in close cooperation with the Hospital Pharmacy through the Chief Pharmacist, Mr. Clarke, who is also a member of this Committee. During the year Mr. Clarke proposed a plan for the development of an educational system whereby institution pharmacists may be properly trained in the Pharmacy

Department. The Formulary Committee, after careful study of this plan, recommended it to the Medical Board, where it was approved for submission to the Board of Governors.

Record Department

The Record Department has continued to make its medical record data available to all the various groups of individuals interested in the recorded medical and surgical material from the historical point of view with its case records dating from 1793; and from the point of view of treatment, teaching, and research, with records readily available from 1914 to date. This past year the Record Department has served doctors and nurses from other institutions, as well as our own staff members in making studies in which valuable material has been made available for their use.

The Record Room now houses over 222,000 individual case records originated since September 1932. The Department circulated during the year a total of 873,138 records, and 35,131 new case records were indexed and filed.

Serving as a laboratory for the testing of a modern system of classification of surgical operative procedures based on nomenclature published by Dr. Bronson S. Ray of the Department of Surgery and Helen B. Lincoln, Record Librarian, The New York Hospital Record Department may be considered to have taken its place in contributing to the progress in improved methods of making data available for teaching and research. Negotiations are now under way whereby "The New York Hospital Classified Nomenclature of Operations" will be adopted by the American Medical Association.

The Record Committee has continued its active support of Record Department procedures in maintaining a high standard of record. The Committee held ten meetings dur-

ing the year; sponsored four statistical studies on the records of private patients and of the surgical specialties to improve the content of these histories. The Committee has sponsored the publication of a pamphlet on the rules and regulations concerning patients' records.

There has been instituted a special blood donor form requiring adequate check of the blood donor so that the Hospital may be assured of proper protection against the hazards of infection transmitted to patients through blood transfusion. At the same time the Committee has eliminated unnecessary forms and combined overlapping forms.

Through the efforts of the Record Committee the case records of Medical Students formerly not readily available from the College Student Health Office, have been brought into the central Record Department. At present the Record Committee is studying in detail a revised sequence of the bound record in chronological order to make the record more usable as a unit. Consultation and cooperation from every Department contributing to the make-up of the record is being sought. Condensation and capacity use of paper with conservation of filing space, will, it is anticipated, also be accomplished.

The Housekeeping Department has completed an excellent piece of work in thoroughly cleaning the hundreds of volumes in the stacks. In a recent report from the New York Public Library on the possibilities of repairing the binding of our old record volumes, it was stated that systematic cleaning by vacuum should be a regular routine as dust can do as much harm to books as handling. It is gratifying that our procedure in vacuum cleaning the bound record volumes falls in line with the recommendations of the Public Library as this work had been done previous to their report. The report from the New York Public Library also stated that the ventilation of the Record Room should be

improved. The ventilation of the Record Room is still an unsolved problem.

During the past year the Hospital suffered a great loss in the death of Henry G. Barbey, President of the Board of Governors, who gave so unstintedly of his time and energy to the welfare of this institution. We are fortunate in having Barklie Henry as Acting President. He has already, in the space of a relatively short time, assisted the Medical Board in the solution of some of our most difficult problems.

I wish to express to the officers and members of the Board of Governors of The Society of The New York Hospital the sincere appreciation of each member of the Medical Board for the support accorded us throughout the year. I believe there exists an unusually sympathetic understanding on the part of the Governors, of the many problems constantly before the Medical Board, and without this, the professional work of the Hospital would have been greatly hampered and impeded.

Respectfully submitted

HENRICUS J. STANDER, M.D.
President of Medical Board



A NINE-HOLE GOLF COURSE APPEALS TO TIRED MINDS
AT THE WESTCHESTER DIVISION

REPORT OF THE MEDICAL DIRECTOR OF THE NEW YORK HOSPITAL–WESTCHESTER DIVISION WHITE PLAINS, NEW YORK*

To the Board of Governors of
The Society of The New York Hospital:

GENTLEMEN: I have the honor to present herewith the report of The New York Hospital-Westchester Division for the year ending December 31, 1938.

The number of patients admitted, 311, was not so large as the number admitted last year but with that exception was larger than that recorded for any year of the hospital's history. For comparison it may be noted that in 1908, 124 patients were admitted; in 1918, 260; and in 1928, 249. The number of patients discharged, 306, had been exceeded only by the previous year and the year 1919. The number of patients under treatment, 652, was the largest on record. The average census during the year was 246 patients, three less than during the previous year.

Thirteen patients, twelve men and one woman, died in the hospital during the year, all of natural causes. There were no deaths by suicide or accident.

Admissions

Of the 311 patients admitted during the year, 131 were men and 180 were women. This preponderance of women has continued during the past years and we feel may be due more to economic factors than to a greater incidence of psychiatric disorders in women.

Approximately half the patients admitted were referred to the hospital by individual physicians. Thirty-seven came

*The full report of which this is a summary may be had upon request to the Medical Director.

directly from the Payne Whitney Psychiatric Clinic of The New York Hospital. Other patients applied for treatment directly or were referred by former patients, relatives, or friends.

Of the 311 patients admitted, 234 were residents of New York State, 74 being residents of Westchester County, 14 of whom came from White Plains. Other patients came from fourteen other states of the Union in addition to Canada, Bermuda, Puerto Rico, and Cuba.

The average age of the men patients admitted was 37.7 years, and 42.2 for the women, a general average of 40.3 years. Eighteen patients were under the age of twenty; 81, or 26 per cent, were under thirty; and 157, or 50 per cent, of those admitted were under the age of forty.

One-half of the patients admitted had been educated in colleges or universities, and 96 in high schools. The occupations of the patients showed a rather wide distribution among the professional groups: fifteen were teachers, eleven were physicians, six were lawyers, and there were several nurses, social workers, architects, engineers, and musicians. Twenty-three of the patients were still students in secondary schools or colleges.

During the past year the majority, 210, or 67.5 per cent of the patients admitted, made their own application for admission. Eighteen additional patients under the age of twenty-one were admitted on the application of their parents. Thirty-two patients were admitted on the application of relatives and on the certificate of one physician, such patients not being competent to make voluntary application and at the same time not objecting to coming to the hospital. Forty-nine patients were certified for commitment at the time of their admission.

The diagnostic grouping of admissions shows that 102, or approximately 33 per cent of the patients, were diag-

nosed as having manic-depressive psychoses, and 56, or 18 per cent, as having dementia praecox. Psychoneurotic reactions were shown by 53 or 17 per cent of the admissions, and 23 or 7 per cent of the patients had involutional mental disorders. Three paretics and five persons suffering from mental disorders associated with cerebral arteriosclerosis, and five persons showing senile mental deterioration constituted a small proportion of the admissions.

The policy has been continued of admitting a limited number of persons suffering from the excessive use of alcohol. During the year six such patients showed alcoholic mental disorders, four exhibiting delirium tremens, one an acute hallucinosis, and one alcoholic deterioration. Twenty-two patients, including one transfer, were admitted for the treatment of inebriety without other mental disorders. Thirteen of these patients were committed on court order on their own application for treatment but six others were continued on a voluntary basis. Although we have found from experience that commitment is advisable to have the patient remain under hospital care for a sufficiently long period for benefit, during the year we have not adhered as strictly as formerly to this provision for commitment.

Discharges

During the year 135 men and 171 women, or a total of 306 patients were discharged from the hospital. Of the number discharged 67, or 21.8 per cent, were considered entirely recovered. The recovery percentage during the previous year was 13. Sixty-six of the patients discharged were considered much improved, and 93 were considered improved. These 226 patients who were benefited by treatment constituted 73.8 per cent of the total number discharged. Sixty-seven patients were discharged as unimproved; this number is made up of those patients who may have been removed

against advice after a brief hospital residence or for whom hospitalization elsewhere was advised or requested by this hospital. Because of the evident chronicity of their illness, 26 patients were transferred to other institutions.

Of the total number of patients discharged 170, or 58 per cent, had a residence of under six months; 247, or 84 per cent, had a residence of less than one year. Forty-one of the patients discharged after a residence of less than six months were recovered, and 95 were considered improved. The average duration of hospital residence of the patients who recovered was six and a half months, excluding one patient who was discharged recovered after a residence of more than five years.

The practice has been continued of attempting to keep in touch with patients after leaving the hospital. During the year 74 patients who were on visit or who had been discharged called at the New York office 193 times, and 125 called at the hospital in White Plains 195 times. At the end of the year 108 patients who had left the hospital were carried on the books as on visit. The helpful social contacts which patients maintain with each other after leaving the hospital continue to be of interest to us.

Clinical Services

The general organization of the staff has continued as during the previous year with Dr. Wall as assistant medical director, Dr. Sprague as physician in charge of the men's service, and Dr. Smalldon as physician in charge of the women's service. The regular staff of 13 resident physicians in addition to the medical director was supplemented by Dr. Senn, a Commonwealth Fellow in Psychiatry, until July 1st when he left to continue his training in child psychiatry. In his place Dr. Eleanor Koch was appointed from the Mayo Foundation as Fellow in Psychiatry. We feel

that this hospital with its opportunities for intensive study and treatment of patients offers exceptional advantages for satisfactory training for physicians who are granted fellowships by the various foundations and that the granting of fellowships with assignment here should be encouraged.

In addition to the two regular weekly clinical staff meetings the Monday evening conferences were conducted throughout the year except during two summer months. At these members of the staff presented the results of special studies of topics selected or assigned to them. These studies constitute, we feel, valuable research contributions. Profitable research, in our opinion, does not need to be carried out by workers isolated in laboratories or in other places apart from their fellow workers but rather may be profitably pursued in connection with the continuous clinical studies with emphasis upon some particular aspect that appeals to the individual physician. Over a period of months or years he may thus accumulate knowledge that is of very material value to our understanding of psychiatric problems. Many of the studies carried out during the past year were based on the accumulated facts obtained by the individual workers from their own experience in the hospital supplemented by the recorded experience of other staff members.

The hospital continues to individualize the treatment of each patient according to his or her special needs. Every patient admitted not only has a thorough physical and psychiatric study by the individual physician assigned to him but also has the benefit of the special examinations by our attending physicians, including the ophthalmologist, otolaryngologist, and urologist or gynecologist. We take this opportunity to express our appreciation for the wholehearted assistance given to us by our attending and consulting physicians.

Special Studies

Insulin treatment. During the year insulin treatment was instituted in 15 cases of dementia praecox, two remaining under treatment at the end of the year. Of the 13 patients whose treatment was completed four were considered recovered; these were all of the catatonic form of dementia praecox. Their ages varied from 19 to 36; the duration of illness before treatment varied from three months to two years. All of these patients had been very disturbed by their illness and difficult to care for. During the treatment they became more cooperative and at the end of the treatment were restored to the status that they had shown before their illness. The time elapsed (several months) since the insulin treatment is too short to establish the permanency of recovery. Five other patients appeared much improved after the insulin treatment. Three patients were apparently unimproved by the treatment. Such a result was expected in the case of one patient who had suffered from an apathetic deterioration for many years. He failed to develop coma under a dosage of 600 units of insulin. Treatment was discontinued after forty days and he continues unimproved.

As we have said previously, we have no definite reason to think that the insulin treatment in itself is a cure for dementia praecox, or that its usefulness needs to be confined to that type of psychiatric disorder. Reports of beneficial effects obtained by its use in manic-depressive depressions and to involutional melancholia deserve attention and it is our plan to carry out studies along these lines during the coming year.

Results of non-specific therapy in 500 cases of dementia praecox. In last year's report it was pointed out that Dr. Drewry and your medical director were making a study of the results of treatment of 500 cases of dementia praecox admitted to the hospital before 1935. The statistical part

of this study was completed during the year and the results presented before the American Psychiatric Association and published in the American Journal of Psychiatry (July 1938).

Other studies. Other studies made by members of the staff included the following:

Psychiatric disorders in fifty school teachers, Dr. Wall
Mental illness associated with pregnancy and childbirth, Dr. Smalldon
Problems of food refusal in mental disease, Dr. Kelling
Dementia praecox simplex—differential diagnosis and treatment, Dr. Nelson
Dream interpretation—application and literature, Dr. Wall
Psychoses in men and in association with childbirth, Dr. Hamilton
Problems of heterosexuality in manic-depressives, Dr. Smalldon
Depersonalization, Dr. Hargus
Psychotic responses to abortion, Dr. Burdick
Views upon the problems of alcoholism, Dr. Allen
Unusual reactions to insulin therapy, Dr. Drewry
Writings of psychotic patients, Dr. Hargus
Autonomic functions in psychoneuroses, Dr. Clow
Macrophages of the central nervous system, Dr. Dunning
Regression in catatonia, Dr. Sprague
Prognostic factors in manic-depressive psychoses, Dr. Smalldon
Review of the Kretschmerian types, Dr. McKnight
From psychoneurosis through the schizophrenias, Dr. Burdick
The treatment of alcoholism, Dr. Allen.

Dental Department

The dental department has been continued under the direction of Dr. Sniffen. The practice of having all newly admitted patients receive careful dental examinations including X-rays of the teeth and dental prophylaxis has been continued. Much reparative dentistry has been carried out. The number of new patients examined was 301 and 271 other patients were re-examined. Patients were seen in the dental office and on the halls 2,761 times.

Laboratories

The clinical laboratory has continued to function efficiently in the carrying out of clinical tests on all patients, including routine blood Wassermann tests, blood chemistry examinations, blood counts and urinalyses on all newly admitted patients. A total of 10,743 examinations was made by the clinical laboratory during the year.

Further study of the Rytz test, an agglutination test for the presence of syphilis, has been continued during the year.

The X-ray laboratory with a full time resident technician acting under the resident internist, has made all necessary roentgenograms including those of the teeth. During the year 1,636 examinations were made of which 202 were of employees.

Nursing Service

During the year 123 affiliating students received three months' experience here in psychiatric nursing. This is an increase of 25 over the preceding year. Three schools sent their students to this hospital for the first time this year: the Lawrence and Memorial Associated Hospital of New London, Connecticut; the College of St. Rose, Albany, New York; and the White Plains Hospital of White Plains. The Roosevelt Hospital, St. Luke's Hospital, the Presbyterian Hospital, Mt. Sinai Hospital, Flower-Fifth

Avenue Hospital, all of New York City, the Mount Vernon Hospital of Mount Vernon, New York, and the General Hospital of Syracuse, New York, have continued their affiliating relationships. During the year the period of affiliation was changed from three months to thirteen weeks.

On April 30th five students received certificates for the completion of the post-graduate course in psychiatric nursing. One of these students remained on the staff as a general duty nurse.

The most significant change in the nursing service this year was the decrease in number of hours of duty. Beginning February 1st all nurses and attendants were put on a working schedule of eight hours a day (or night) and six days a week. The chief advantage in this change is to the night nurses who previously had worked twelve hours each night. Some difficulties have been encountered in making this change but it is a policy in keeping with present trends in nursing throughout the country and it seems advisable to continue.

With 100 graduate nurses and a total nursing personnel including post-graduate and affiliating students and nursing attendants of 190, there has been a ratio of one person in the nursing group to 1.2 patients. It has been possible to provide special nursing and constant observation for individual patients when this seemed indicated without the employment of outside nurses, the policy of having all nursing care provided by our own personnel rather than by nurses employed by friends or relatives having been continued.

Physical Therapy

The women's departments of physical therapy under the direction of Miss Larsen and the two assistants have carried out their activities as formerly, treating a large number of patients with various modalities. Treatments numbering

approximately 22,000 have included massage, hydrotherapy, electrotherapy and thermotherapy.

The construction of the new physical therapy building with its complete equipment has added materially to the treatment facilities of the men's service. Although this building was not occupied until the middle of the year, over 7,000 treatments were carried out by the department which is directed by Mr. Murphy assisted by a masseur and a nurse.

Occupational Therapy

The women's occupational therapy department under the direction of Miss Patton and six assistants has continued its varied activities through the year. Gardening by the women patients assumed an important part of their interest. Seventy-five patients worked in the garden during the season. Several dogwood trees were planted around the gardens adding to the attractiveness. One patient planted and cared for about one-fourth of the garden space largely devoted to vegetables. Knitting has been the favorite leisure hour activity and this demands constant supervision on the part of the therapists. Cooking has been used not only for arousing interest and instructing patients but also for socialization, the cakes baked contributing to birthday parties or teas for the patients. Candy making has been used as a therapy for some patients.

The interest in pottery continued through the year. The weaving classes have introduced many new types of weaves; one interesting project was weaving homespun for a tailored suit. The basketry classes have been active. New projects have included large reed trays suitable for garden tea tables. One patient who had left the hospital and has been giving much of her time to a craft class in a charitable school, returned for advice and assistance in conducting basketry classes.

Instruction in occupational therapy was given to 125 affiliating and post-graduate nurses as a part of their course of training.

While the women patients were interested in their flower gardens, groups of men patients were active in raising vegetables in their individual plots or in raising seedlings from our flowering fruit trees and transplanting these to landscape the courtyard of the occupational therapy building. The department under the direction of Mr. Haas and five assistants has produced many useful articles for distribution throughout the hospital in addition to doing the printing of practically all the forms and stationery used, the printer acting as the instructor to the patients rather doing the printing himself.

As in past years a number of patients who previously had few if any hobbies have developed such relaxing activities during the year and have continued them after leaving the hospital. Resources which had never previously been tapped were developed in an increasing number of patients for their lasting benefit.

Physical Education

The women's physical education department under the direction of Miss Sexton and five assistants has attempted during the year to broaden the program by including more activities and emphasizing skills in games which patients can use after they leave the hospital. The important objective of improving and stabilizing social behavior while participating in recreational activities has been stressed.

The indoor program for convalescent patients has included basketball, volleyball, pool, ping-pong, bowling, badminton, marching, gymnasium games, calisthenics, Danish gymnastics, corrective exercises, rhythmic, folk, and tap dancing. In March, April and May social dancing

classes were scheduled one afternoon a week for both men and women patients. It is believed that these natural social contacts were very valuable for both men and women patients.

The out-of-door program was similar to that of other years and activities included were golf, tennis, croquet, badminton, picnics, walking, swimming, and deck tennis. Patients particularly enjoyed the beach parties and picnics.

Instruction in physical education was given to 125 affiliating and post-graduate nurses of a period of one week for each nurse.

The men's physical education department under the direction of Mr. Collins and two assistants has carried out its activities with enthusiasm. The facilities were increased by the construction of a new tennis court.

While the department was primarily concerned with the rehabilitation of the patients, special efforts were made to teach convalescent patients some game such as golf, tennis or bowling in addition to parlor games that they could enjoy after leaving the hospital. Plans for the use of home plots for croquet, deck tennis or other small space games were encouraged as part of what men could do to keep well.

From October until May one special entertainment for the patients was scheduled each week. These included the showing of feature moving pictures, bridge parties, dances, concerts, marionette show, and salmagundi parties. Mr. L. Camilieri, director of the Peoples Chorus of New York City, directed group singing in January and February. During the Christmas season special entertainments were held. Five live evergreen trees were illuminated and each hall had its Christmas tree and decorations. On Memorial Day an exhibition baseball game was played by the men patients for the entertainment of all the patients and on Labor Day a tea dance was held in the women's gymnasium.

Music Department

The therapeutic facilities of the hospital were very materially increased during the year by the organization of a music department under the direction of Miss Schneider who has had valuable training and experience in music and in coaching school and college groups in vocal and instrumental music and in dramatics. Although this activity was introduced during the last quarter of the year, beneficial effects have already been seen in the enthusiastic interest of patients.

Libraries

The general and medical libraries have continued under the direction of Mrs. McCurdy. The circulation of books among the patients totaled 14,443; the hospital personnel accounted for over 5,000 additional withdrawals. The daily average number of patients drawing books from the library during the year was 21. A group of women patients has met each week for book review discussions.

The hospital subscribes to 41 different magazines for the use of the patients. At the end of the year there was a total of 4,561 volumes in the general library. For the medical library the hospital subscribes to 21 periodicals and for the School of Nursing Library and the nurses' entertainment 21 periodicals. Thirteen additional periodicals are furnished to other departments of the hospital. At the end of the year the number of volumes in the medical library was 5,391.

The librarian gave six one-hour lectures to each of 108 affiliating nurses. A ten weeks' course in bibliotherapy was given to post-graduate nursing students.

Dietary Department

The dietary department under the direction of Mrs. Anshutz with a personnel of 29, continued to have charge of

the preparation of all meals for patients and personnel except for the individual staff cottages. The daily average number of meals served was 2,115. The department has also carried out during the year its function of training students in dietetics; six young women completed the six months' course.

The hospital has maintained 16 special diets available for prescription by the physicians for special needs of individual patients. During the year the daily number of special diets issued was 62.

At the entertainments over 3,200 patients were provided with refreshments; at medical meetings and other functions over 2,000 were served.

York Lodge

York Lodge, the hospital residence located on Long Island Sound at Mamaroneck, was open for patients from June 1st to August 31st. During this time 13 men and 39 women patients were in residence there, the men and women alternating every two weeks, and having a total of 960 days' care there. In addition there were 49 day parties, a total of 206 patients from the hospital making 517 visits on these occasions. The average number of patients leaving the hospital on these trips was 10.

The Lodge continues to demonstrate its therapeutic advantages with its restful location, attractive grounds and appealing beach. As in past years the patients were selected for residence at York Lodge according to their conditions and the benefit that they might derive rather than according to their ability to pay for the extra cost to the hospital.

Improvements in Plant and Equipment

The new physical therapy building for men constituted the main improvement during the year. Connected by corridors

with the two wings of the men's service, it is easily accessible to all the patients. The hydriatic room contains complete modern equipment. A special pack room with blanket dryer and a massage and electrotherapeutic room are also provided. A large solarium provides a rest room. In connection with the new building additional provisions were made for an enclosed solarium leading from the men's reception hall and two flagstone-paved outdoor terraces for different groups of patients. The new construction consequently makes available not only modern methods of physical therapy indoors but offers facilities for comfortable outdoor sunning. The construction and equipment required an expenditure of over $105,000.

Special safety screens were installed on the men's reception service, duplicating those that had been placed previously on the women's corresponding service. The development and testing of these screens was carried out first in this hospital. Their installation permitted the removal of the former window guards.

In addition to these special changes the hospital plant was improved by other extensive repairs and renovations and by the purchase of equipment. Much interior and exterior painting was carried out.

Other Items of Interest

Acknowledgments. I am glad to acknowledge with thanks the following gifts:

From a former woman patient: a silver tea service for Bruce House

From a former woman patient: 12 new books and 50 jigsaw puzzles for the general library

From a relative of a male patient: $500.

From a relative of a male patient: $150.

From a former woman patient: $15.

From a woman patient: a large American flag

From a relative of a woman patient: An Analytical Concordance to the Bible

Generous donations to the Nurses' Fund were made by 127 relatives and friends of patients during the Christmas season so that 196 of the personnel who had direct care of the patients received substantial gifts from the Fund. Also through this Fund a dance for nurses at the Student Nurses House and a dance for 200 other employees held in the social hall were provided during the Christmas season.

Special meetings. The Medical Society of the County of Westchester held its regular meetings at the hospital in January, February, March, September, October, and November. During the year the Society decided to hold all its regular meetings here.

On April 25th a special meeting to which physicians from Westchester County and New York City were invited was held for a symposium on Non-specific Therapy in Dementia Praecox. On November 7th, a similar symposium was held on Drug Delirium—Treatment and Prevention. Members of the hospital staff contributed a series of presentations at these meetings.

On February 8th the White Plains Dental Forum held its meeting at the hospital, Dr. Wall presenting a paper on Psychiatric Aspects of Dentistry.

Religious Services. The Reverend Alfred C. Arnold, rector of Grace Church of White Plains and chaplain of the hospital, has conducted services on Sunday afternoons and periodically has administered communion to patients requesting it. The choir under the direction of Mr. Edwin E. Wilde, organist, and consisting of Miss Marjorie Ashmead, Miss Deborah Bogart, Mr. Henry C. Ebeling, and Mr. Harold Ives, has contributed to the Sunday services

for the benefit of the patients. Special musical services were held on Christmas and Easter. The Reverend Father Patrick Mackin and his assistant, the Reverend Father John Reagan, and more recently the Reverend Father Casper G. Wolfe, of the Church of Our Lady of Sorrows, have been most faithful in attending to the religious needs of the Catholic patients.

Visitors. The total number of visits to patients during the year was 16,726, an increase of over 1000 from the previous year.

Changes in the medical staff. Dr. William K. McKnight was appointed Assistant Resident Physician on July 17th.

Dr. Douglas G. Kelling resigned on July 23rd.

Dr. Milton J. E. Senn, Fellow in Psychiatry, terminated his fellowship on July 31st.

Dr. Eleanor Koch was appointed Fellow in Psychiatry on August 1st.

Dr. Lloyd J. Nelson resigned on September 15th to accept a position at Creedmoor State Hospital.

Dr. Edward J. Koch was appointed Assistant Resident Physician on October 24th.

Dr. W. Lynwood Heaver was appointed Assistant Resident Physician on November 7th.

Teaching, Consultations and Clinic Appointments. Dr. Clarence O. Cheney, Medical Director, continued as Professor of Clinical Psychiatry at Cornell University Medical College and Consulting Psychiatrist to The New York Hospital, Grasslands Hospital, Northern Westchester Hospital, and Vassar Brothers Hospital at Poughkeepsie.

Dr. James H. Wall, Assistant Medical Director, was promoted from Instructor to Assistant Professor of Clinical Psychiatry at Cornell University Medical College.

Dr. George S. Sprague and Dr. Edward B. Allen have continued as Instructors in Psychiatry at the Medical

School and psychiatrists to out patients in the Department of Psychiatry of The New York Hospital.

Dr. D. Austin Sniffen continued as Clinical Professor of Oral Surgery in the School of Dentistry of New York University and as President of the New York University Alumni Federation.

Addresses were given, papers read, and publications made as follows:

Dr. Clarence O. Cheney: *Shock Therapy in Dementia Praecox,* special article in Oxford Looseleaf Medicine, to be published in March 1939; with Dr. Patrick H. Drewry, Jr.: *Results of Non-specific Treatment of Dementia Praecox,* read before the American Psychiatric Association in San Francisco in June 1938, published in the American Journal of Psychiatry, Vol. 95, No. 1, July 1938.

Dr. James H. Wall: *Psychiatric Aspects of Dentistry,* address before the White Plains Dental Forum, February 8th, published in the Bulletin of the Ninth District Dental Society, April, 1938; *Address to Graduates,* to School of Nursing, Rockland State Hospital, October 6th: *The History of Psychiatry and of The New York Hospital-Westchester Division,* address to married couples group of the Baptist Church, White Plains, November 13th; *The Significance of Sex Instruction of Youth by Parents,* address to the Parent-Teachers Association of Somers, New York, on November 17th.

Dr. George S. Sprague: *Sudden Episodes in Mental Illness* in a symposium on treatment in private mental hospitals, read before the Society for Psychotherapy and Psychopathology at the Academy of Medicine, April 7th; *Proposed Classification of Psychiatric Problems,* read before the Philadelphia Psychiatric Society, April 8th, to be published in 1939; *Modern Conceptions of Mental Illness,*

read before the Medical Society of the County of Kings, Brooklyn, April 19th; *Regression in Catatonia,* read before the Southern Psychiatric Association, Atlanta, Georgia, October 10th, to be published in 1939; *The Rationale of Psychiatric Therapy,* published in the Journal of Nervous and Mental Disease, Vol. 87, No. 3, March 1938.

Dr. Edward B. Allen: *The Confinement and Management of the Acute and Chronic Alcoholic,* read at the annual meeting of the Lake Keuka Medical and Surgical Society at Penn Yan, New York, June 23rd; *Alcoholism as a Psychiatric Medical Problem,* published in the New York State Journal of Medicine, Vol. 38, No. 23, Dec. 1, 1938.

Dr. Hollis E. Clow: *Building for Mental Stability,* address before the Simmons College Club of Westchester County, White Plains, February 9th: *A Clinical Study of the Attitudes of Patients Toward Tube Feeding,* an address before the New Jersey Neuropsychiatric Association at Newark, New Jersey, April 20th; *A Study of the Mental Trends of Patients Who Refuse to Eat,* address before the American Pathological Society in Atlantic City, New Jersey, May 4th.

Dr. D. Austin Sniffen: *Dentistry from the Educational and Service Angle,* an address to the public under the auspices of the Yonkers Dental Study Club and the Board of Health, at Yonkers, April 5th; *Are We University-minded?,* published in the New York University Dental News, December 1938; *New York University and the Dental Alumni,* published in the Ninth District Dental Society Bulletin, December 1938.

Miss Elizabeth Bixler: *Organization of Teaching Units in State Hospitals,* address to the New York State League of Nursing Education, Albany, New York, October 6th; *The Importance of the Psychiatric Point of View in the*

Nursing School Curriculum, address before the Pennsylvania League of Nursing Education, Philadelphia, October 20th; *Opportunities in Psychiatric Nursing,* a series of lectures to the Yale School of Nursing, November.

Financial

Although expenditures for salaries and wages were over $36,000 more than last year, largely due to the establishment of the eight hour day for the nursing service, savings were made in other departments so that the total operating expenditures were approximately $12,000 more than last year but some $13,000 less than the estimated expenditures. Largely because of the reduced rates for patients' care, the operating income, however, was $41,000 less than the previous year and $50,000 less than the anticipated income. The hospital ended the year therefore with a very material deficit which has to be made up from funds contributed to the Society.

For the care of 272 patients, or 42 per cent of the entire number treated, the hospital was not paid the average cost of care and for 18 of these no charge was made. The expense borne by the hospital for the treatment of these patients was $145,058.96, an increase of $17,000 over the previous year and the equivalent of free treatment to 46 patients, or 18,251 days of free treatment—2,000 more days than during the previous year. The total number of days' board and treatment was 91,451.

Needs

I wish again to call attention to the fact that contrary to the belief of many persons the hospital has no endowment funds to be used for the benefit of patients except the John C. Green Memorial Fund which provides only a few thousand dollars annually. Previously permanent betterments, such as the construction of new buildings and other addi-

tional facilities, have been provided through the generous gifts of friends of the hospital. More patients could be cared for on a free basis or at reduced rates and additional facilities for their care could be provided if those who have general philanthropic interests or particular interests in patients of this hospital would be good enough to choose this hospital as a means of expressing their generosity. The needs may be grouped under two headings:

(1) *Endowment for care of patients.* An endowment of $500,000 to $1,000,000 would provide each year sufficient funds to allow us to care for a substantial number of patients free or at reduced rates.

(2) *Improvement in plant and equipment.* Needed renovation of parts of the hospital and replacements of furniture and furnishings could be made if funds were available releasing income from patients' accounts to be applied more directly to their care. New equipment could be added to increase the treatment facilities. The funds necessary to carry out these improvements have been estimated at $100,000. Any part of such a fund might be used advantageously for specific purposes.

Without the hearty cooperation of the medical staff and other officers and personnel in carrying out the functions of the hospital, it would not have been possible for me to make the present report of its activities. I wish at this time to express my appreciation of this cooperation in maintaining our traditional high standards.

I wish also to express to the members of the Westchester Division Committee of the Board of Governors my gratitude for their advice and assistance in meeting the problems of the hospital and for their continued interest and support.

Respectfully submitted

CLARENCE O. CHENEY, M.D.
Medical Director



NURSING SERVICE IS SKILFUL AND KINDLY

REPORT OF THE DIRECTOR OF THE SCHOOL OF NURSING AND DIRECTOR OF THE NURSING SERVICE

To the Board of Governors of
The Society of The New York Hospital:

GENTLEMEN: I have the honor of submitting to you the sixty-first report of the School of Nursing and Nursing Service.

In accordance with the policies outlined, the programs of study and the nursing services to patients have been carried out with few changes.

Undergraduate Study

The faculty has been particularly concerned with the heavy schedule in the first term of the first year at which time students are having their most difficult period of adjustment in the School. We have attempted to change this condition; however, in order to give adequate hours to important subjects and to begin assignments to nursing practice in medicine and surgery at the close of the sixth month, which we are convinced is necessary, we cannot alter the course markedly. One means of remedying this would be to raise the matriculation requirements with a larger number of prerequisites. However, this would undoubtedly reflect adversely upon the number of applicants to the School unless the School were controlled by a university. We are convinced that a closer association with Cornell University would further encourage progressive educational work and thereby result in the advancement of our graduates. We trust that in the coming year there may be definite efforts to this end, which in our opinion is the most important and compelling step for us to take in the future development of our School.

Graduate Courses

The graduate courses have been changed very little during the past year. Their effectiveness is measured by the high quality of work of the students, which in many cases has been carried in preparation for advanced posts, especially in obstetrics and operating room technique and management.

To meet recent changes in the Nurse Practice Act of New York State which necessitates obligatory registration of all those who practice nursing after July 1, 1940, we have been asked to cooperate in offering opportunities to graduate nurses seeking additional necessary study and practice to meet the State's requirements. It has been our considered opinion that we do not set up shorter graduate courses but that we open our already established graduate and undergraduate courses to those graduates satisfactorily recommended. For graduates on our staff who have not secured registration in New York State, special arrangements will be made within our School program to give them full opportunity to make up any deficiency indicated by the State Department in order to secure State registration.

Special study of various phases of our work has been planned for a limited number of graduate nurses particularly interested in certain features of our educational program. These relate primarily to public health and the various clinical services.

Affiliations

Affiliation with the D. Ogden Mills School of Nursing terminated on January 31, 1938, due to the closing of that school, and with Temple University on October 1, 1938, because of the reorganization of their program and hospital services which will provide clinical facilities for needed instruction.

The courses of study arranged for affiliating students have been strengthened by the requirement of practice in nutrition. To meet this, the affiliation with the White Plains Hospital School of Nursing was suspended for two terms.

The Faculty Committee on Affiliation has studied comprehensively the various problems relating to our affiliation with other schools and the justification in the continuation of them. Maturity of students, standards of scholarship and health are matters of primary concern in these considerations. We are appreciative of the needs of these schools. However, we are doubtful of the advisability of continuing such relationships except for those schools maintaining similar standards to ours. Further study of these problems will guide our future policies.

Our affiliations with Henry Street Visiting Nurse Service and with the Maternity Center Association have been carried out most effectively. It is with deep regret that we have learned of the withdrawal of the Maternity Center Association from our service. Their cooperation in the care of our patients and teaching of patients and students has been especially valuable. We are now working out plans to carry on the program through other means.

Enrollment

As of December 31, 1938, our student enrollment was as follows:

New York Hospital Students:		
First Year	44	
Second Year	41	
Third Year	34	119
Affiliating Students	36	
Graduate Students	58	
Special Students	2	96
		215

On June 8, 1938, twenty-three students graduated from the School, all of whom have secured service in our Hospital or elsewhere. It is gratifying to note the wide variety of choice which includes private, institutional and public health nursing services.

From 2,100 letters of inquiry and an indefinite number of personal inquiries, 139 applications were received, 49 of which resulted in admission to the School on October first. Thirteen others were accepted but withdrew prior to admission; 21 did not complete their applications and 54 were rejected—on the basis of scholarship or lack of educational requirements (29), because of immaturity (21), poor health (2), personality (2).

To bring before larger groups the advantages of our School in order to stimulate better enrollment, we have instituted two additional plans of publicity, one through advertisement in an educational bulletin, from which we received 359 inquiries widely distributed geographically. Another publicity plan was inaugurated by visits of members of our faculty to colleges, where cordial relations with students and faculty have been established through a discussion of the opportunities open in the nursing profession and through presentation of the motion picture of our curriculum taken in cooperation with the Harmon Foundation. We hope that these efforts may result in benefit to our own School and to the profession at large.

In our opinion a wider choice in our enrollment would follow a strengthening of academic control and consequent increased educational value of the course to the student. A marked increase in the number and choice of applicants would be anticipated as a result of such a development, which has been the experience of other schools.

One hundred and sixteen graduate students were registered with us during the year in courses as follows:

Obstetrical and Gynecological Nursing	48	
Surgical Nursing	35	
Medical Nursing	8	
Psychiatric Nursing	6	
Operating Room Technique and Management	19	116

Two special students and 65 affiliating students were admitted.

During the year twelve New York Hospital students, four graduate students and one affiliating student withdrew from the School. Seven left because of poor scholarship, four because of ill health, two because of lack of interest or unsuitability, and four for miscellaneous personal causes.

Nursing Service

Constant efforts have been applied to the improvement of nursing care of patients throughout the Hospital in both in-patient and out-patient services. The high census with consequent hyper-activity has demanded a vigilant and uncompromising attention to both the quality and quantity of services rendered. Greater permanency of our staff as compared with the years immediately preceding has been reflected in an even higher quality of service to patients and has increased the morale and loyalty of the group.

Our dependence upon the sympathetic understanding, advice and support of the doctors and administrative officers and staff has been indicated through their cooperation and consequent helpfulness to us in the revision of technical procedures and administrative policies which we believe have resulted in beneficial service to the patients. Deeply appreciative and conscious of these evidences of cooperation and improved results, we are aware of increased pressure on the nursing staff where units have expanded; and we are mindful of the need for additional staff in order to maintain the high quality of service we have established. We believe



CHILDREN ARE GOOD PATIENTS

that more favorable and shorter hours for our whole staff (which because of economic considerations have not been possible) would also contribute to this end.

Personnel Appointments and Activities

Special recognition is made of the devoted services to the Hospital of Miss Sarah E. Moore, Day Administrative Assistant, who on March fifth, terminated twenty-five consecutive years of service. In the old Hospital Miss Moore held the responsible and sequential positions of head nurse, suture nurse, instructor, assistant directress and acting directress. In 1932 when the School and service were reorganized, she was appointed to her present position and has rendered an invaluable service particularly because of her intimate knowledge of the activities of the alumnae and because of her loyal and steadfast interest in and support of our work. We anticipate Miss Moore's long continued service with us.

Efforts have been made by our administrative officers to assist our staff in their adjustments to their work and to increase their professional preparation through our staff educational programs. Encouragement has been given to our group to continue study in nearby universities, to participate in professional activities in the city, state and national organizations. A number of our faculty are serving as chairmen and members of important professional committees, have contributed to the programs of professional meetings, and have also had articles on topics of particular interest published.

A study of changes in staff membership reveals an appreciable decrease in the turnover of the staff.

To the vacancies created by the resignations of Miss Halcie Boyer, Evening Administrative Assistant, and Mrs. Laura Fitzsimmons, Supervisor of the Payne Whitney

Clinic, which were accepted with regret, Miss Charlotte Argabrite and Miss Florence Harvey, formerly with us, were respectively appointed.

Miss Rynbergen, Instructor of Nutrition, was appointed Instructor of Nutrition, Chemistry and Physiology, which has coordinated very satisfactorily these closely related subjects in the curriculum.

Two additional positions in day supervision were authorized—one in surgical nursing, to which Miss Elizabeth Harmon was transferred from evening supervision in that service and the other in general medical and surgical out-patient nursing, to which Miss Sylvia Abbott, a staff member of the Boston Community Nursing Service, was appointed.

Promotion of staff members to vacancies created by transfers and resignations are as follows:

Miss Marie Lalime, from Evening Head Nurse of Accident Pavilion to Evening Supervisor, Medicine and Surgery

Miss Margaret Schaub, from Acting Head Nurse to Head Nurse, N4 Children's Pavilion

Miss Grace Coates, from Assistant Head Nurse, Medicine, to Head Nurse, Semi-Private Men's Floor, to fill vacancy created by resignation of Miss Sylvia Otterbein

Miss Vera Rothenberger, from Acting Assistant Head Nurse to Head Nurse, Private Obstetrical Floor, to fill vacancy created by resignation of Miss Edith Nielson

Mrs. Helen Helmus, from Assistant Head Nurse to Head Nurse on Communicable Disease Pavilion, to fill vacancy created by resignation of Miss Sylvia Stearin

Miss Grace Lundgren, Assistant Head Nurse to Head

Nurse, Payne Whitney Clinic, to fill the vacancy created by the resignation of Miss Laura MacKay

Miss Rebecca Talbott was reappointed to head nurse of the Out-Patient Department.

The Director of the School and Service is appreciative of the prolonged leave of absence granted her and the co-operation of the staff in their support of the Associate Directors who carried on successfully in her absence.

As of December thirty-first, the full-time personnel of the Nursing School and Service, exclusive of Payne Whitney Clinic was as follows:

Administrative officers and supervisors	38		
Full-time instructors	4		
Head nurses and assistant head nurses	128		
General staff nurses	257		
Secretaries and clerks	27		
Attendants and seamstress	113		
Head orderly and orderlies	77	644	
Part-time instructors, staff physician, and technician		9	653

Health Services

Annual physical examinations, routine pulmonary X-rays and other special diagnostic procedures and tests have been carried out as determined necessary by our health committee and medical advisors. We anticipate participation in and help from the recently appointed Advisory Committee on Personnel Health whose counsel will be most welcome to us. Last year our senior class evinced intelligent interest in and responsibility for their personal well-being and the public health by requesting that Wassermann tests be made upon graduation. This request was met and has given further impetus to our earlier consideration of the inclusion of such a test for all members of our group.

The incidence of illness has been similar to past years with a slightly higher number of days of infirmary care and less hospitalization as compared with the previous year. Again colds lead in the causes of sickness (441 cases reported); gastro-intestinal upsets and sinus infections are second and third respectively. We have had a number of streptococcic infections of the throat all of which responded to treatment but several required prolonged convalescence. Of 54 operative cases, there were 14 tonsillectomies and 10 appendectomies; the others were distributed among 21 other operative procedures.

We are deeply indebted to the Hospital and to our doctors for the many consultation services and the care given so generously to our staff and alumnae and for their unfailing interest and help in promoting our health program. Our sincere appreciation is also expressed for the study on the incidence of tuberculosis carried on by Dr. Hahn under the direction of Dr. Opie; for the special study on influenza continued by Dr. McGill; and to Dr. Robinson of the Rockefeller Institute for the care of one of our students at that hospital. We are anticipating a continuation of the tuberculosis study under Dr. Muschenheim. We believe that further progress could be made in promoting the health of our group by the inclusion of a definite personality study of each incoming student, and upon a more concerted effort on the part of all to give greater thought to and control of common colds which have such high incidence.

Health Services to Graduates and Students

Office Visits	4,200
Follow-up Examinations	251
Clinic Visits	1,380
Infirmary Admissions	668
Days of Infirmary Care	2,536

Hospital Admissions		
Surgical	70	
Medical	6	76
Days of Hospital Care		591
Operations		54

Hospitalization of Alumnae

Hospital Admissions	27
Days of Hospital Care	551
Operations	11

With deep regret we record the deaths of one staff member and six alumnae.

Miss Millicent Banks, a general staff nurse in the Woman's Clinic since January 7, 1935 died on December 13, 1938.

Mrs. Edward Mathews, *née* Mary E. Huster	Class of 1888
Mrs. E. K. Camp, *née* Jennie B. Emery	Class of 1896
Miss Dora Browning	Class of 1905
Miss Lena Hubbard	Class of 1909
Miss Bethel Bain	Class of 1910
Mrs. Frank G. C. Fisher, *née* Eva L. Pennington	Class of 1916

Library Services

Our two libraries have carried on their usual activities during the past year and serve our purposes of study and recreation acceptably.

The Lydia E. Anderson Library report as of December 31, 1938 showed:

Additions and replacements	117
Books assigned to departments (new)	18
Losses during 1938	16
Removed from circulation	0
Total books in active use	1,790
Pamphlets, bulletins, etc.	143
Professional periodical subscriptions	38
Donated subscriptions	22

Although this professional library can be supplemented, although inconveniently, through loans from the city public library and personal sources, we urge a larger budgetary allowance which will permit additional accessions for our needs.

The fiction library, now a major activity of our House Committee and administered entirely through voluntary service, has contributed largely to the recreational pleasures of our group. The total volumes in circulation are 754, and its magazine subscriptions number five.

Extra-Professional Activities

Through the joint interest and cooperation of the Student Organization and the House Committee, extra-curricular and extra-professional activities were furthered. Relatively small groups with some special interest such as dramatics, music, sports, current events, the dance, gardening, etc. carried on a diversified program throughout the year in which the cooperation of the housekeeping and nutrition staffs made great contribution. In the interest of the Bureau for Medical Aid to China in which a number of house members and friends were interested, a sum of $2,649 was raised through a carnival, as a contribution to that work.

Outdoor activity is necessarily limited, although during the summer it was enlarged through planned picnics to the beach. The use of the ground between Sixty-eighth and Sixty-ninth Streets for recreational purposes is keenly anticipated. We are most grateful for the consideration of the use of this for our group which will meet a pressing need.

Cooperation with Other Groups

Our School has participated with the Joint Committee on the Costs of Nursing Service and Nursing Education in their study of the incidence and costs of illness among nurses

and also in their study on the cost of nursing service and nursing education.

Upon the request of the Henry Street Visiting Nurse Service and the Nursing Bureau of the Association for the Improvement of the Condition of the Poor we have planned for two special programs for their nursing staffs. We have also arranged for special observation and discussion of our work for groups of students from Teacher's College, Columbia University, Pennsylvania University and New York University and several schools of nursing, besides innumerable visitors from various parts of the United States, Canada and foreign countries.

As we review the past year's work, we are mindful of the opportunity for service that is ours and the obligations that rest upon us in the assumption of this service. We are conscious of limitations in our work. We are deeply appreciative of the understanding and confidence placed in us by the Board of Governors, the cooperation and helpfulness of all the administrative officers and staff, and of the many doctors with whom we work. We hope that the next year may bring us into even closer bonds of professional interest and sympathy and so far as possible an achievement of skill of finer quality.

Respectfully submitted

ANNA D. WOLF

Director of the School of Nursing and
Director of the Nursing Service



THE SOCIAL SERVICE DEPARTMENT LIBRARIAN SUGGESTS
WITH DISCRIMINATION

REPORT OF THE SOCIAL SERVICE COMMITTEE, 1938

To the Board of Governors
of The Society of The New York Hospital:

GENTLEMEN: I submit to you the twenty-sixth Annual Report of the work done by the Social Service Committee and Sub-Committees during the past year.

At the Annual Meeting in February, Mrs. William Woodward resigned as Chairman, and Mrs. Paul Dineen resigned as Secretary. Mrs. Scoville Treadwell was elected Chairman, and Mrs. Horace Schmidlapp, Secretary.

The number of patients served by the Social Service Department shows an appreciable increase over the figures of last year, despite the fact that there were no workers added to the permanent staff.

Increase in the quantity of work done would have meant decrease in the quality unless there had been a careful analysis of the cases undertaken to make sure that the activities were not simply friendly services, but really furthered the solution of the medical-social problems of the patients.

Early in the year, the Department was asked to assist in a special study conducted by several doctors in the Medical Out-Patient Department in cooperation with two of the doctors in the Psychiatric Department. One of the workers has given part of her time to this study of the interrelation of psychoneurotic reactions and somatic symptoms. Already many interesting social situations have been revealed which called for case-work service.

One member of the Department serves as instructor to the student nurses in medical social service principles and practices. She holds conferences with them, helping them to analyze the social problems found in their case studies. Arrangements were made for the students to visit some of

the social agencies and institutions, and to accompany the social workers to the patients' homes. During the year one hundred and forty-six student nurses received this instruction.

Each student in the Cornell University Medical College spends one morning in the Social Service Department during his fourth year. Fifty-two medical students came this year, and the functions of medical social work were discussed with them and case-work methods demonstrated.

Under the auspices of the Children's Bureau, a study of premature infants is being made in the Pediatrics Department. Miss Dorothy Buckner has been appointed as full-time medical social worker for this study, and is to function as a regular member of the Social Service staff. She will have an interesting opportunity to demonstrate the value of intensive case work with a special group of patients.

We are indebted to the Havens Relief Fund for their invaluable assistance.

Mrs. Payne Whitney gave the use of her car for one-half day each week as she has done in past years.

On March 16th, Mr. Murray Sargent, Administrator-in-Chief of the Hospital, addressed the Social Service Committee on "Problems of Administration in Hospitals" emphasizing four points—care of the patient, teaching, research, and preventive work.

In April, Dr. Parker Dooley, of the Pediatrics Out-Patient Department, addressed the Committee on "Correlation of the Medical and Social Care of the Child". He also spoke of his plan for summer camps, through the Herald-Tribune.

At one of our general meetings, three volunteers spoke of interesting work they were doing. Mrs. Frederick M. Schall explained the skin tests she has been making in the

Allergy Clinic for five years. Another volunteer spoke of her work in connection with the Private Patients' Consultation Service. Another, a nurse, is volunteering her time in the Neurological Department.

Volunteer Committee

The Volunteer Service has continued to maintain its high standard of service to the various members of the staff and to the departments of the Hospital, Medical College, and Payne Whitney Clinic. There have been more active workers and a greater number of hours of service given than in any other year. An average of 90 active volunteers per month served 70,121 hours, indicating an increase of 11.35% in the number of volunteers working and an increase of 14.75% in the hours served over the figures shown for 1937.

Due to the increasing cooperation of the Social Service Committee, the staff and various departments of the Hospital, there has been greater opportunity for applicants to give a larger variety of service.

The Laboratory Departments have extended opportunities for volunteers willing to serve full time for a period of six months. We have also been able to place volunteers on three research projects.

During the summer, the Volunteer Department assisted the Pediatrics Department in sending children to camps. Four full-time volunteers served approximately 1,800 hours, helping to send away more children than have been sent in previous years.

In connection with the survey being carried on by this Department, our Secretary visited the two outstanding services at the Cleveland City Hospital and Lakeside Hospital in Cleveland, Ohio.

Gift Shop Committee

Early in the year, Miss Louise B. Scott resigned as Treasurer of this Committee, and Mrs. Lowell Thomas took over her duties.

Mrs. Dineen's untiring efforts have made the Gift Shop an outstanding one. She directs its operations, as well as buying the stock. Mrs. Thomas has ably assisted her.

During the last two years the Committee has been obliged to increase its Gift Shop personnel, with a corresponding increase in salaries. This was done in order to give the service required by the Hospital, and to keep the Shop open seven days a week. Three days a week the Shop is open until nine o'clock in the evening. We have estimated that the service rendered the Hospital patients costs us approximately $250.00 a month. The Shop is entirely self-supporting, and a very important adjunct in the life of the Hospital, besides being a source of income to the Social Service Department.

Pediatrics Committee

The Pediatrics Committee has continued to meet twice a month with the workers on the Pediatrics Service, to discuss policies and case-work problems.

The task of finding suitable convalescent facilities for children referred from the clinic and pavilions, continues to be a difficult one. The Speedwell Society has taken many children and it has been found advantageous for our Committee to support a bed there throughout the year. The Children's Aid Society has been most helpful, and the Association for Improving the Condition of the Poor took fifty-three of our convalescents for a two weeks' stay at Sea Breeze for a nominal sum. During the three summer months, ten beds were paid for at St. Mary's Hospital for Children in Connecticut and seventy-nine children were sent there. We

were also given the use of a bed at the Country Home for Convalescent Babies, Sea Cliff, through the generosity of one of our Committee members. The North Shore Holiday House accepted other children, and the New York Herald-Tribune gave free care to a large group of cardiac children. In all, convalescent care was provided for five hundred and thirty-eight children.

At the request of the Social Service Department of the Payne Whitney Clinic, six boys and three girls were sent to special camps at our expense. Irvington House and the Children's Aid Society have given us valuable aid in convalescence work.

Again, due to the generosity of one of our members, the devotion of the doctors and the able assistance of the Volunteer Department, we were able to send five hundred and fifty-eight children to the Tribune Fresh Air Camp, a far larger number than has been sent in previous years.

The number of children sent away during the year totaled 1,096.

Visiting and Information Committee

Mrs. Cecil and Mrs. Bell have given us valuable information in connection with convalescent and chronic homes. Mrs. Cecil visited McMahon Memorial Temporary Shelter for Children and the St. Francis Home at Roslyn, Long Island, where cardiacs are received. Mrs. Bell visited Welfare Island on three different occasions, and presented a most illuminating and interesting report.

Hospital Department Visiting Committee

At the Executive Meeting of November 23, 1938, the Hospital Department Visiting Committee was formed, with Mrs. d'Assern Parker as Chairman. The purpose of this committee is to acquaint the members of the Social

Service Committee with the work and numerous services rendered by The New York Hospital to this community. To this end, tours of the different departments of the Hospital were conducted twice a month after the regular board meetings.

At the first meeting in December, the members were taken through The Lying-In Hospital with a nurse as guide. At the second meeting, the Physiotherapy Department was visited. Much interest has been expressed by the members who have taken these tours. Mrs. Parker's idea in making this possible has proved most stimulating as well as informative.

Milk Committee

Thanks to Mrs. Payne Whitney's Annual Greentree Fair, we are enabled to carry on this health-giving activity.

Total quarts given out during the year 42,654.

Average, 117 quarts daily to 83 families.

Clothing and Supply Committee

Mrs. Whitman and Mrs. Farr have been indefatigable in their efforts to provide necessary clothing from their special fund. The members of the Committee have made many donations, and we are also indebted to the following for much needed articles:

The Junior League Clothing Center
The Needlework Guild of America
Junior Emergency Relief
Miss Edith G. Bowdoin

Library Committee

Total number of books given out during the year was 14,449.

This represents an increase of 4,263 over 1937, notwithstanding the fact that the library was closed three weeks during the summer.

The total number of books donated was 1,063. Of these, 260 were received from the Columbia Broadcasting System.

No books were lost during the year.

Our Vice-Chairman, Mrs. Brower, has given a great deal of her time to this activity in the absence of Miss Reilly, and we are most grateful to her and to her committee.

We were greatly distressed by the tragic death of our Chairman, Mrs. Scoville Treadwell, in July. Her devotion and interest and service to the Hospital and to the Social Service Committee for over fifteen years was a great source of inspiration to us all. During the short time that she was our Chairman, her work was so effective that her loss is all the more keenly felt.

Mrs. Cornelius N. Bliss, our First Vice-Chairman, has been Acting Chairman. Miss Hannah L. Josephi resigned as Director of the Social Service Department after a service of many years. Miss Theodate H. Soule succeeded her October first.

The New York Hospital team with Mrs. Nathaniel P. Hill as group leader, in the United Hospital Fund Campaign, again obtained the largest amount of money, a total of $97,576.00.

Respectfully submitted

ZAIDEE C. BLISS
Acting Chairman

COMMITTEES OF THE SOCIAL SERVICE DEPARTMENT

EXECUTIVE COMMITTEE

Mrs. Scoville Treadwell*.....*Chairman*
Mrs. Cornelius N. Bliss.....*First Vice-Chairman*
Mrs. Augustine J. Smith.....*Second Vice-Chairman*
Mrs. S. Parker Gilbert.....*Third Vice-Chairman*
Mrs. Charles Shipman Payson.....*Fourth Vice-Chairman*
Miss Louise B. Scott.....*Fifth Vice-Chairman*
Mrs. Horace Schmidlapp .....*Secretary*
Mrs. Michael Gavin .....*Treasurer*
Mrs. William Woodward.....*Honorary Chairman*

PERMANENT EXECUTIVE COMMITTEE

Mrs. Arthur Iselin
Mrs. Clarence L. Hay
Mrs. Payne Whitney
Mrs. Scoville Treadwell*
Mrs. Sosthènes Behn

VOLUNTEER COMMITTEE

Mrs. Frederick M. Schall

GIFT SHOP COMMITTEE

Mrs. Paul Dineen, *Chairman*
Miss Louise B. Scott
Mrs. Lowell Thomas, *Treasurer*
Mrs. Sosthènes Behn
Mrs. William Woodward

PEDIATRICS COMMITTEE

Mrs. Nathaniel P. Hill, *Chairman*
Mrs. Charles Shipman Payson
Mrs. S. Parker Gilbert
Mrs. Curry Watson, *Treasurer*
Mrs. Joseph M. d'Assern
Mrs. John Parkinson, Jr.

VISITING AND INFORMATION COMMITTEE

Mrs. Russell Cecil, *Chairman*
Mrs. Gordon Knox Bell

HOSPITAL DEPARTMENT VISITING COMMITTEE

Mrs. d'Assern Parker, *Chairman*

MILK COMMITTEE

Mrs. Payne Whitney

CLOTHING AND SUPPLY COMMITTEE

Mrs. C. M. Whitman, *Chairman*
Mrs. Charles E. Farr, *Treasurer*
Mrs. William Scoville Moore
Mrs. Edwin Potter

LIBRARY COMMITTEE

Miss Frances S. Reilly, *Chairman*
Mrs. Burr V. Brower, *Vice-Chairman*
Mrs. Langdon P. Marvin
Mrs. Hamilton Hadden

*Deceased

GENERAL COMMITTEE

Allen, Mrs. Frederic W.
Astor, Mrs. Vincent
Aylesworth, Mrs. Merlin H.

Baker, Mrs. George F.
Baldwin, Miss Sarah
Barbey, Mrs. Henry G.
Behn, Mrs. Sosthènes
Bell, Mrs. Gordon Knox
Bliss, Mrs. Cornelius N.
Bliss, Mrs. Cornelius N., Jr.
Borland, Mrs. J. Nelson
Bowdoin, Mrs. George T.
Brace, Mrs. Donald
Breed, Mrs. William C.
Brower, Mrs. Burr V.
Brown, Mrs. John Mason

Cecil, Mrs. Russell
Choate, Mrs. Joseph H., Jr.
Claflin, Mrs. John
Cobb, Mrs. Postlethwaite
Cutting, Mrs. Fulton

d'Assern, Mrs. Joseph M.
deForest, Mrs. Henry W.
Dewing, Mrs. Hiram
Dickerman, Mrs. Watson B.
Dillon, Mrs. Clarence
Dineen, Mrs. Paul
Duer, Mrs. Beverley
Duke, Mrs. James B.

Ely, Mrs. Albert H.

Fahnestock, Mrs. Snowden A.
Farr, Mrs. Charles E.

Gavin, Mrs. Michael
Gerard, Mrs. James W.
Gilbert, Mrs. S. Parker

Hadden, Mrs. Hamilton
Hasler, Mrs. Robert
Haven, Mrs. George Griswold
Hawkins, Mrs. Robert Zeimer
Hay, Mrs. Clarence L.
Heck, Mrs. George C.
Henry, Mrs. Barklie
Hetzler, Mrs. Theodore
Hill, Mrs. Crawford
Hill, Mrs. Nathaniel P.
Hoffman, Mrs. F. Burrall
Holbrook, Mrs. John
Holland, Mrs. Arthur L.
Hoppin, Mrs. G. Beekman
Howell, Mrs. Thomas
Hyder, Mrs. Carl Turner

Iselin, Mrs. Arthur

Jennings, Mrs. Walter
Johnston, Mrs. J. L.

Kampmann, Mrs. Niels
Kennedy, Mrs. John D.

Ledyard, Mrs. Lewis Cass
Logan, Mrs. James A.
Lowsley, Mrs. Oswald S.

MacNeille, Mrs. Merrall
Marshall, Miss Edith G.
Marvin, Mrs. Langdon P.
Maynard, Mrs. Walter, Jr.
Michailovsky, Mrs. Benjamin
Moore, Mrs. Charles, 3rd
Moore, Mrs. William Scoville
Murphy, Mrs. James B.

GENERAL COMMITTEE—*Continued*

O'Donnell, Mrs. C. Oliver

Parker, Mrs. d'Assern
Parkinson, Mrs. John, Jr.
Payson, Mrs. Charles Shipman
Peabody, Mrs. Julian L.
Pearson, Mrs. Andrew Cameron
Phipps, Mrs. Henry Carnegie
Potter, Mrs. Edwin
Pratt, Mrs. Harold Irving
Pratt, Mrs. John T., Jr.

Redmond, Mrs. Johnston L.
Reilly, Miss Frances S.
Robinson, Mrs. J. Randolph
Rogers, Mrs. Edmund P.
Roper, Mrs. Joseph C.
Russell, Mrs. Henry P.
Ryan, Miss Marjorie

Sargent, Mrs. Murray
Schall, Mrs. Frederick M.
Schmidlapp, Mrs. Horace
Schoonmaker, Miss Beatrice
Schumacher, Miss Mary
Scott, Miss Louise B.
Smith, Mrs. Augustine J.
Smith, Mrs. Edward L.
Spencer, Mrs. Willing
Stimson, Miss Candace C.
Strawbridge, Mrs. Robert E., Jr.
Sturgis, Mrs. Henry S.

Taylor, Mrs. Myron C.
Thacher, Mrs. Archibald Gourlay
Thomas, Mrs. Lowell
Townsend, Mrs. Edward N., Jr.
Treadwell, Mrs. Scoville*
Trimble, Mrs. Richard
Tuckerman, Mrs. Paul

Vietor, Mrs. Woodward*

Walsh, Mrs. Clara B.
Watson, Mrs. Curry
Whitman, Mrs. C. Morton
Whitney, Mrs. John Hay
Whitney, Mrs. Payne
Winthrop, Mrs. Robert
Woodward, Miss Ethel
Woodward, Mrs. William

Young, Mrs. Robert R.

HONORARY MEMBERS

Greenway, Mrs. James C.
Holt, Dr. Evelyn

*Deceased

THE NEW YORK HOSPITAL SOCIAL SERVICE COMMITTEE

TREASURER'S REPORT

For the Year Ending December 31, 1938

Jan. 1	*General and Sundry Account Balance on hand*		$11,371.50
	Receipts:		
	Dues in 1938	$ 1,090.00	
	Members' Donations	1,565.00	
	Non-Members' Donations	64.50	
	Hospital Gift Shop	1,800.00	
	Refund of Convalescence Allotment	500.00	
	United Hospital Drive Allotment	25,000.00	30,019.50
			$41,391.00
	Disbursements:		
	Salaries	$20,489.44	
	General and Sundry Disbursements	3,168.10	
	Convalescence Work	3,579.99	
	Christmas Fund	150.00	27,387.53
Dec. 31	General and Sundry Account Balance		$14,003.47
	Donations received by Director of Social Service and spent for special uses		$ 277.00

MRS. PAYNE WHITNEY'S MILK FUND

Jan. 1	Balance on hand	$ 7,391.71
	Receipts:	
	Mrs. Payne Whitney's Greentree Fair	4,000.00
		$11,391.71
	Disbursements:	
	Milk distributed	4,490.00
Dec. 31	Balance	$ 6,901.71

Respectfully submitted

GERTRUDE HILL GAVIN
Treasurer

STATISTICAL REPORT OF THE NEW YORK HOSPITAL SOCIAL SERVICE DEPARTMENT

Including Services of Fifteen Full-Time and Two Half-Time Workers

Number of patients carried from December 31, 1937	1,824
Number of new and reinstated patients in 1938	8,918
Total number of patients in 1938	10,742
Number of patients closed in 1938	8,743
Number of patients carried forward to 1939	1,999

Number of N. Y. H. clinics attended by Social Service workers	6,197
Number of visits to patients' homes	3,710
Number of visits to patients in hospital pavilions	7,425
Number of cooperative visits	680
Number of clinic, office and telephone interviews	39,958
Total number of visits and interviews	51,773
Referred to cooperating agencies	1,236
Sent to convalescent homes and special camps	1,296
Sent to tuberculosis hospitals, sanatoria and preventoria	62
Sent to permanent and chronic homes	63
Reports to agencies	3,137
Milk given by Social Service Committee (quarts)	42,654
Surgical Appliances	127
Clothing given to families	567
Books distributed from Hospital Library	14,449
Letters written	10,234

Respectfully submitted

THEODATE H. SOULE
Director

LADIES' AUXILIARY

TO THE SOCIETY OF THE LYING-IN HOSPITAL

Report of the Treasurer, November 1, 1937 to December 31, 1938

CASH ON HAND, NOVEMBER 1, 1937			$ 4,956.47
RECEIPTS			
ANNUAL DUES			
Patrons	$1,200.00		
Associates	450.00		
Contributing	1,000.00		
Sustaining	1,400.00	$ 4,050.00	
DONATIONS			
United Hospital Fund	$3,500.00		
Mrs. Morgan Hamilton	950.00		
Mrs. Herbert L. Satterlee	280.00		
Mrs. Junius S. Morgan	200.00	4,930.00	
BABIES' CLASS DUES		598.00	
CHRISTMAS FUND FOR EMPLOYEES		60.70	
BABIES' ALUMNI FUND DUES		1,544.99	
Total Receipts			$11,183.69
DISBURSEMENTS			
Salaries		$ 9,103.71	
Postage, printing and stationery		109.30	
Christmas gifts to employees		63.00	
Auditing		30.00	
Subscription to magazines for Library		14.50	
Welfare Council of the City of New York—dues		10.00	
Miscellaneous		206.60	
		$ 9,537.11	
FROM BABIES' ALUMNI FUND			
Relief	$ 400.00		
Sewing Class material	150.00		
Occupational Therapy	135.00		
Printing and stationery	124.50		
Stamps	35.00	844.50	
Total Disbursements			$10,381.61
EXCESS OF RECEIPTS OVER DISBURSEMENTS			$ 802.08
BALANCE, CASH ON HAND, DECEMBER 31, 1938:			$ 5,758.55

Respectfully submitted

HELEN PORTER PRYIBIL
Treasurer

LADIES' AUXILIARY

TO THE SOCIETY OF THE LYING-IN HOSPITAL

OFFICERS

President	Mrs. Frederick H. Prince, Jr.
First Vice-President	Mrs. Robert A. Lovett
Second Vice-President	Mrs. Allan S. Locke
Treasurer	Mrs. Paul Pryibil
Assistant Treasurer	Mrs. E. Farrar Bateson
Recording Secretary	Mrs. Henry S. Morgan
Corresponding Secretary	Mrs. Alexander P. Morgan

MEMBERS OF THE BOARD OF THE LADIES' AUXILIARY

Mrs. E. Farrar Bateson
Mrs. Crawford Burton
Mrs. Irving B. Kingsford
Mrs. Thomas S. Lamont
Mrs. Allan S. Locke
Mrs. Robert A. Lovett
Mrs. Hunter S. Marston
Mrs. Stephen C. Millett, Jr.
Mrs. C. V. S. Mitchell
Mrs. Alexander P. Morgan
Mrs. Henry S. Morgan
Mrs. Frederick H. Prince, Jr.
Mrs. Paul Pryibil
Mrs. Huston Rawls
Mrs. William A. W. Stewart

ADVISORY COMMITTEE

Mrs. John C. Hughes, Jr.
Mrs. Paul Pennoyer
Mrs. Morgan Hamilton

Chairman of Executive Committee	Mrs. Frederick H. Prince, Jr.
Chairman of House Committee	Mrs. E. Farrar Bateson
Chairman of Volunteer Committee	Mrs. Alexander P. Morgan
Chairman of Babies' Alumni Fund	Mrs. Crawford Burton

LADIES' AUXILIARY

TO THE SOCIETY OF THE LYING-IN HOSPITAL

MEMBERS

Aldred, Mrs. John E.
Alker, Mrs. Carroll B.
Anderson, Mrs. Henry H.
Andrews, Mrs. De Lano
Auchincloss, Mrs. J. Howland

Bacon, Mrs. Robert
Barney, Mrs. Charles Tracy
Bartow, Mrs. Francis D.
Bateson, Mrs. E. Farrar
Bleecker, Mrs. Lyman C.
Bodman, Mrs. Herbert L.
Boker, Mrs. Carl F.
Bowdoin, Mrs. George T.
Braman, Mrs. Chester A.
Brown, Mrs. Donald W.
Budd, Mrs. Kenneth P.
Burden, Mrs. W. Douglas
Burrill, Mrs. Middleton S.
Burton, Mrs. Crawford
Bush, Mrs. Donald F.

Canfield, Mrs. Cass
Carhart, Mrs. Harold W.
Cheney, Mrs. Ward
Clark, Mrs. Frederic G.
Clark, Mrs. Grenville
Clarke, Mrs. George Hyde
Clendenin, Mrs. Joseph, Jr.
Cogswell, Mrs. William F.
Collier, Mrs. Price
Corey, Mrs. Alan L.
Coulter, Mrs. Charles J.
Cromwell, Mrs. Jarvis
Cushman, Mrs. Paul

Davenport, Mrs. McHarg
Davis, Mrs. Asa B.
de Rham, Mrs. Casimir
Dickey, Mrs. Charles D.
Duer, Mrs. Beverley

Emmons, Mrs. Weld

Ferry, Mrs. Mansfield
Fortington, Mrs. H. A.
Frick, Mrs. Childs

Gardner, Mrs. Paul E.
Gates, Mrs. Artemus L.
Goodridge, Mrs. Frederic G.*
Gould, Mrs. Edwin
Govin, Mrs. May M.
Greer, Mrs. Louis M.
Greve, Mrs. William M.
Guthrie, Mrs. William D.

Hall, Mrs. J. Kenneth
Hamilton, Mrs. Morgan
Hammond, Mrs. Paul L.
Hard, Mrs. DeCourcy L.
Harrar, Mrs. James A.
Harriman, Mrs. E. Roland N.
Harris, Mrs. Henry P. U.
Hay, Mrs. Clarence L.
Henry, Mrs. Barklie
Hollins, Mrs. Harry B.*
Hoyt, Mrs. Henry R.
Hoyt, Mrs. Richard F.
Hughes, Mrs. John C., Jr.
Hughes, Miss Mildred G.
Hyde, Mrs. Clarence M.

Iselin, Mrs. Arthur
Iselin, Mrs. Ernest
Iselin, Mrs. O'Donnell

Kingsford, Mrs. Irving B.

Ladd, Mrs. William C.
Lamont, Mrs. Thomas Stilwell
Lawrence, Mrs. Effingham
Lawrence, Mrs. John L.
Lawrence, Mrs. Townsend

*Deceased

MEMBERS—*Continued*

Ledyard, Mrs. Lewis Cass
Lindeberg, Mrs. Harrie T.
Lloyd-Smith, Mrs. Wilton
Locke, Mrs. Allan S.
Lorillard, Mrs. Pierre
Lovett, Mrs. Robert A.
Lowe, Mrs. Henry W.

McGrath, Mrs. Raymond D.
McLane, Mrs. Pratt
Markoe, Mrs. James W.
Marsh, Mrs. John B.
Marston, Mrs. Hunter S.
Milburn, Mrs. Devereux
Millett, Mrs. Stephen C., Jr.
Mitchell, Mrs. Clarence Blair
Mitchell, Mrs. Clarence Van S.
Moore, Mrs. Louis de Bébian
Morgan, Mrs. Alexander P.
Morgan, Miss Anne
Morgan, Miss Caroline L.
Morgan, Mrs. Edwin D.
Morgan, Mrs. Henry S.
Morgan, Mrs. Junius S.
Mott, Mrs. John Bowne

Nichols, Mrs. George
Nixon, Mrs. Stanhope W.
Norton, Mrs. Charles Dyer

Parker, Mrs. Willard
Paton, Mrs. Morton S.
Peabody, Mrs. John Damon
Pell, Mrs. Clarence C.
Pennoyer, Mrs. Paul G.
Pierce, Mrs. Palmer E.
Pratt, Mrs. Harold Irving
Prince, Mrs. Frederick H., Jr.
Pryibil, Mrs. Paul

Rawls, Mrs. Huston
Redmond, Mrs. Henry S.
Redmond, Mrs. Roland L.
Reynolds, Mrs. Jackson E.
Robertson, Mrs. Hugh S.
Rockefeller, Mrs. John D.
Roosevelt, Mrs. Archibald B.
Roosevelt, Mrs. James
Ryer, Mrs. Fletcher

Satterlee, Mrs. Herbert L.
Sheldon, Mrs. Raymond
Smith, Miss Josephine C.
Smithers, Mrs. Christopher D.
Stewart, Mrs. William A. W.

Taft, Mrs. William Howard, 2nd
Taggart, Mrs. Rush
Tappin, Mrs. Huntington
Taylor, Mrs. James Blackstone
Terry, Mrs. H. P. Baldwin
Tibbett, Mrs. Lawrence M.
Tilford, Mrs. Henry Morgan
Tompkins, Mrs. Boylston A.
Twombly, Miss Ruth Vanderbilt

von Stade, Mrs. F. Skiddy

Wardwell, Mrs. Allen
Warren, Mrs. Whitney
Wellington, Mrs. Herbert G.
Wendell, Mrs. William G.
Whitney, Mrs. George
Whitridge, Mrs. Arnold
Witherbee, Mrs. Frank Spencer
Wood, Mrs. Dudley P. K.
Woods, Mrs. Arthur

PROFESSIONAL STAFF

December 31, 1938

DEPARTMENT OF MEDICINE

PHYSICIAN-IN-CHIEF

EUGENE F. DUBOIS, M.D.

CONSULTING PHYSICIANS

LEWIS A. CONNER, M.D.
SAMUEL W. LAMBERT, M.D.
JOSEPH C. ROPER, M.D.
WILLIAM R. WILLIAMS, M.D.

CONSULTANT IN SYPHILOLOGY

FIELDING L. TAYLOR, M.D.

ATTENDING PHYSICIANS

MALCOLM GOODRIDGE, M.D.
FOSTER KENNEDY, M.D.*
WILLIAM S. LADD, M.D.
WALTER L. NILES, M.D.
HENRY B. RICHARDSON, M.D.
HANS J. SCHWARTZ, M.D.†
HAROLD J. STEWART, M.D.

ASSOCIATE ATTENDING PHYSICIANS

RUSSELL L. CECIL, M.D.
EDWARD CUSSLER, M.D.
CARY EGGLESTON, M.D.
ARTHUR L. HOLLAND, M.D.
HAROLD E. B. PARDEE, M.D.
PAUL REZNIKOFF, M.D.
HENRY JAMES SPENCER, M.D.
HAROLD G. WOLFF, M.D.*

ASSISTANT ATTENDING PHYSICIANS

HORACE S. BALDWIN, M.D.
HENRY BEEUWKES, M.D.
HARRY A. BRAY, M.D.
ROBERT A. COOKE, M.D.
JOHN E. DEITRICK, M.D.
CLAUDE E. FORKNER, M.D.
ARTHUR W. GRACE, M.D.
CONNIE M. GUION, M.D.
RICHARD G. HAHN, M.D.
EDWIN T. HAUSER, M.D.
LOUIS A. HAUSER, M.D.
LESLIE A. HOMRICH, M.D.
ASA L. LINCOLN, M.D.
EDGAR MAYER, M.D.
ADE T. MILHORAT, M.D.
CARL MUSCHENHEIM, M.D.
HENRY D. NILES, M.D.†
THEODORE W. OPPEL, M.D.
NORMAN PLUMMER, M.D.
JOHN H. RICHARDS, M.D.
EPHRAIM SHORR, M.D.
LEWIS D. STEVENSON, M.D.*
EDWARD TOLSTOI, M.D.
BRUCE WEBSTER, M.D.
DAN H. WITT, M.D.

PHYSICIANS TO OUT PATIENTS

LEONORA ANDERSEN, M.D.
ABRAHAM A. ANTOVILLE, M.D.
WILLIAM M. ARCHER, M.D.†
JAMES R. BEARD, M.D.
HAROLD S. BELCHER, M.D.
HARRY S. BERKOFF, M.D.
JAMES M. BETHEA, M.D.
GEORGE E. BINKLEY, M.D.
EDWARD A. BURKHARDT, M.D.
JAMES G. CARLTON, M.D.
BRYANT E. CHRISTENSEN, M.D.
JOHN C. DUNDEE, M.D.
FRANK FALCONER, M.D.
EMIL A. FALK, M.D.
GEORGE H. FONDE, JR., M.D.
BENJAMIN FRIEDMAN, M.D.
CONSTANCE FRIESS, M.D.
JOHN M. GIBBONS, M.D.

* Neurology
† Dermatology

DEPARTMENT OF MEDICINE—*Continued*

PHYSICIANS TO OUT PATIENTS—*Continued*

Andrew J. Gilmour, M.D.†
David Glusker, M.D.
Thomas N. Graham, M.D.†
Emil Granet, M.D.†
Sidney Greenberg, M.D.
Armand L. Greenhall, M.D.
Clara R. Gross, M.D.
Louis Hausman, M.D.*
Milton Helpern, M.D.
Evelyn Holt, M.D.
Frederick H. Howard, M.D.
Lief Y. Jacobsen, M.D.
Scott Johnson, M.D.
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ENDOWED BEDS*

1886 Robert Livingston Gerry

1901 Anna Peabody Wainwright. *In Memory of* John Tillotson Wainwright

1902 Margaret J. Plant. *In Memory of her brother,* Simon Loughman

1903 Nathaniel Whitman

1904 Howard Willets. *In Memory of his son,* Jack Willets

1904 Harriette M. Arnold, *St. George Bed,* Hicks Arnold

1905 Maria L. Campbell. *In Memory of* Duncan Pearsall Campbell, Governor 1818-1827

1906 Mr. and Mrs. Henry F. Shoemaker. *In Memory of their son,* William Brock Shoemaker

1907 Catherine L. R. Catlin. *In Memory of her brother,* N. W. Stuyvesant Catlin

1908 Kate Fearing Welman. *In Memory of her father,* Charles Edward Strong

1909 Fanny A. Haven. *In Memory of her husband,* George Griswold Haven

1909 Joel S. Mason. *In Memory of his parents,* Joel Whitney Mason and Mary Elizabeth Mason

1909 Elizabeth M. Bliss

1910 Elizabeth Fisher King. *In Memory of her husband,* Edward King, *who died in 1908*

1912 Ella R. DeWitt. *In Memory of her husband,* George Gosman DeWitt

1912 Catherine E. Daly

1913 Harrison E. Gawtry. *In Memory of his wife,* Louise Brown Gawtry

1914 Frank Hartley

1915 Annie L. Morris. *In Memory of her husband,* Fordham Morris, *who died in 1909*

1916 Benjamin Robert Winthrop. *In Memory of his father,* Benjamin Robert Winthrop

1919 Webb Institute of Naval Architecture

* See page 177

1920 Adelaide Foltz Chapman. *In Memory of her father,* William Stewart Foltz

1922 Ellen C. Harris. *In Memory of* George W. Harris

1922 Adelena M. Cramer. *In Memory of her brother,* J. William Husemeyer

1922 Augusta I. Scott

1922 Mary A. Fitz Gerald

1922 Minetta C. Howenstine. The Howenstine Beds

1923 Marion Cutting

1923 Mary A. Fitz Gerald

1924 Lena Cadwalader Evans. *In Memory of her grandfather,* Israel Corse, *a former Governor of this Hospital, and his daughter,* Lena Burr Corse Evans

1924 William G. DeWitt. *In Memory of his brother,* Theodore DeWitt

1925 William P. Wainwright. *In Memory of his father,* William P. Wainwright

1925 William P. Wainwright. *In Memory of his mother,* Cornelia R. Wainwright

1925 Mr. and Mrs. Gilbert Edward Jones. *In Loving and Thankful Memory of* Elizabeth Ingersoll Haven

1926 Kate Bainbridge Murray. *In Memory of her brother,* Thomas E. Deeley

1927 Theresa R. Irving. *In Memory of her parents,* John Brodhead Beck, M.D. and Anne Sands Tucker Beck

1927 Theresa R. Irving. *In Memory of her husband,* Cortlandt Irving, *her brother,* Fanning Cobham Tucker Beck *and her sister,* Annie M. Tucker Beck

1927 Emily Stewart Waller. *In Memory of her father,* John Aikman Stewart

1927 Charles H. Wainwright. *In Memory of his brother,* William P. Wainwright

1927 Alfonso De Navarro

1928 Mr. and Mrs. Howland Pell. *In Memory of their son,* Howland Gallatin Pell

1928 Almy Gallatin Pell. *In Memory of her father and mother,* Frederic and Almy G. Gallatin

1928 Mr. and Mrs. Edward Lathrop Ballard

1928 Mrs. Henry James. *In Memory of her cousin,* McEvers Bayard Brown

1929 Arthur H. Herschel. *In Memory of his mother,* Grace Darling Herschel

1929 Peter F. Meyer
Lizzie O. Meyer

1930 Mary L. Walker Peters. The Charles Grenville Peters Beds

1933 William James Boucher. *In Memory of his father and mother,* John and Lydia Lawrence Boucher

1934 Jean Brown Jennings. *In Memory of her husband,* Walter Jennings

1934 Oliver Burr Jennings, Jeannette Jennings Taylor, Constance Jennings Ely. *In Memory of their father,* Walter Jennings

1934 Mary Isabella Meek

1936 Mrs. Thomas Williams, Thomas R. Williams, Mrs. Dorcas W. Ferris, Mrs. Edith S. Blydenburg. *In Memory of* Thomas Williams

1937 Arthur H. Herschel. *In Memory of his wife*

1938 Katherine Grace Snyder

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1850 —Elizabeth DeMilt
1852 —James Lenox
1852 —Joseph Sampson
1852–1864—John C. Green
1852–1864—Peter Lorillard
1852–1864—Robert L. and Alexander Stuart
1852–1864—John David Wolfe
1852–1878—William C. Rhinelander
1852–1884—Samuel Willets
1855 —Russell H. Nevins
1855 —Henry J. Sanford
1855–1858—James Arden Ivers
1859 —Seth Grosvenor
1862 —Robert Ray
1864–1866—George T. Trimble
1867 —Madame Jumel
1869 —Silas Bronson
1871 —John Alstyne
1872–1884—Sarah and Elizabeth Wooley
1875 —Joseph Battell
1878–1880—Sarah H. Green, Caleb S. Green, Charles E. Green and John T. Nixon, Residuary Legatees of the Estate of John C. Green
1878–1883—Maria Hobby
1882 —Simeon Abrahams
1882 —Caroline Goff
1882 —Caroline A. Merrill
1884 —Margaret Burr
1884 —Mary Burr
1885 —William H. Macy
1892 —Elizabeth Fogg
1895–1896—Julia Post Brown
1899–1912—Charles Bathgate Beck
1900–1902—Catherine B. Campbell
1900–1907—Maria L. Campbell
1901 —Henry Dexter
1904 —Ellen Josephine Banker
1904 —George W. Jewett
1906 —Henry I. Barbey
1908 —Betsy Head
1908 —George C. Taylor
1910 —Margaret J. P. Graves
1910 —James T. Woodward

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1912 —Thomas Newbold Lawrence Fund
1915 —Frank J. Ransom
1916 —Payne Whitney
1917 —Payne Whitney
1918 —Edward H. Floyd-Jones
1918 —Payne Whitney
1918–1924—Edward W. Sheldon
1918–1928—James Buchanan Brady
1919 —Frank K. Sturgis
1919–1920—Jean Baptiste Bourdis
1919–1925—Walter Jennings
1920 —Gerard Beekman
1920 —Mrs. Henry C. Frick
1920 —Edward J. Hancy and William Turnbull (The Marion Cutting Fund)
1920 —Augustus D. Juilliard
1920 —Alphonso P. Pettis
1920 —Frank K. Sturgis
1920–1924—Anna Woerishoffer
1921 —Anonymous
1921 —In Memory of Wilson M. Powell
1921 —Payne Whitney
1921–1926—Sallie Lathrop Nichols
1921–1929—Charles E. Rhinelander
1922 —Elizabeth Milbank Anderson
1922 —Anonymous
1922 —George F. Baker
1922 —Payne Whitney
1922–1924—Mary A. Fitz Gerald
1922–1924—John Augustus Rogers
1922–1924—Henry Richmond Taylor
1923 —Anonymous
1923 —Payne Whitney
1923–1928—Emily F. Southmayd
1924 —Anonymous
1924 —Payne Whitney
1924–1925—Edwin Gould
1925 —Anonymous
1925 —James N. Hill
1925 —Henry Richmond Taylor
1925 —Mary G. Thompson
1925 —Payne Whitney

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1926 —Mary Douglas Graham
1926 —Edmund Penfold
1926 —Henry Richmond Taylor
1926 —Mary G. Thompson
1926 —Payne Whitney
1927 —Mrs. Henry C. Frick
1927 —James N. Hill
1927 —Ella A. Rogers
1927 —Henry Richmond Taylor
1927 —Mary G. Thompson
1927 —Payne Whitney
1927 —Anna Woerishoffer
1927–1928—Mary C. Walker
1928 —George F. Baker
1928 —George F. Baker, Jr.
1928 —James N. Hill
1928 —John Pierpont Morgan
1928 —Mary G. Thompson
1928 —Payne Whitney
1928–1929—John H. Flagler
1929 —George F. Baker, Jr.
1929 —Cornelius N. Bliss
1929 —William Crawford
1929 —Mrs. John A. Stewart
1929 —Mary G. Thompson
1929 —Mary C. Walker
1929 —Payne Whitney
1929 —Charles C. Wright
(The Bessie Wright Memorial Fund)
1930 —Frances A. Berry
1930 —William Crawford
1930 —James N. Hill
1930 —Gustavus L. Lawrence
1930 —Lewis Cass Ledyard, Lewis Cass Ledyard, Jr., and Edward W. Sheldon, Trustees under will of Payne Whitney
1930 —Mary G. Thompson
1930 —Payne Whitney
1930 —Charles C. Wright
(The Bessie Wright Memorial Fund)

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(Continued)

1931 —James D. Freeman
1931 —Mary G. Thompson
1931 —Charles C. Wright
(The Bessie Wright Memorial Fund)
1932 —Lizzie P. Bliss
1932 —William Crawford
1932 —Edward N. Hill
1932 —Mary G. Thompson
1932 —Payne Whitney
1933 —Mrs. Barklie Henry
(The Barbara Whitney Henry Endocrine Fund)
1933 —Mary G. Thompson
1934 —George B. Brown
1934 —Pauline Dennerlein
1934 —Helen Jay Garrettson
1934 —Mrs. Barklie Henry
(The Barbara Whitney Henry Endocrine Fund)
1934 —Edward G. Kennedy
1934 —Edward W. Sheldon
1934 —Mary G. Thompson
1934 —John Hay Whitney
1935 —Anonymous
1935 —George F. Baker
1935 —William Crawford
1935 —Mrs. Barklie Henry
(The Barbara Whitney Henry Endocrine Fund)
1935 —Charles G. Thompson
1935 —Elizabeth Thompson
1936 —Anonymous
1936 —Anonymous
1936 —George F. Baker
1936 —Amelia Breckenridge (Estate of)
1936 —Mrs. Barklie Henry
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1936 —St. Elizabeth Endowment Fund
1936 —Mary G. Thompson (Estate of)
1936 —Isabel M. Towar
(The Isabel M. Towar Fund)
1936 —Charles C. Wright
(The Bessie Wright Memorial Fund)
1937 —Anonymous
1937 —Mrs. Barklie Henry
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1938 —Emma Elizabeth Conner (Estate of)
1938 —William Crawford (Estate of)
1938 —Mrs. Barklie Henry
1938 —Katherine Grace Snyder (Estate of)
1938 —Mary G. Thompson (Estate of)
1938 —William Woodward

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George Bowne..... 1770–1784
David Clarkson..... 1770–1777
Oliver Delancey..... 1770–1784
Andrew Elliott..... 1770–1784
Walter Franklin..... 1770–1781
Dr. John Fothergill (*London*) 1770–1774
George Folliott..... 1770–1784
Whitehead Hicks..... 1770–1781
Lawrence Kortright..... 1770–1786
Archibald Kennedy..... 1770–1779
Robert R. Livingston..... 1770–1776
Abraham Lott..... 1770–1777
Leonard Lispenard..... 1770–1777
Philip Livingston..... 1770–1777
Peter Van Brugh Livingston 1770–1777
William McAdam..... 1770–1780
Roger Morris..... 1770–1773
Abraham Mortier..... 1770–1771
Nathaniel Marston..... 1770–1772
William Smith..... 1770–1777
John Watts..... 1770–1784
Hugh Wallace..... 1770–1784
Henry White..... 1770–1773
Samuel Bowne..... 1772–1784
Thomas Pearsall..... 1772–1777
John Murray..... 1773–1775
Jacob Watson..... 1773–1797
Isaac Roosevelt..... 1774–1777
Elias Desbrosses..... 1775–1778
David Matthews..... 1776–1784
William Bayard..... 1777–1784
Henry Haydock..... 1777–1794
James Jauncey..... 1777–1784
John Livingston..... 1777–1786
Charles McEvers..... 1777–1784
Roger Morris..... 1777–1784
William Ustick..... 1777–1784
Augustus Van Cortland.... 1777–1786
Henry White..... 1777–1784
Samuel Jones..... 1778–1790
William Smith..... 1779–1784
Augustus Van Horne..... 1780–1785
Samuel Franklin..... 1781–1794
John Murray..... 1781–1809
John Alsop..... 1784–1788
Robert Bowne..... 1784–1818
Aaron Burr..... 1784–1792
James Duane..... 1784–1789
William Denning..... 1784–1792
Lawrence Embree..... 1784–1796
Abraham Lott..... 1784–1787
Leonard Lispenard..... 1784–1787
Peter Van Brugh Livingston 1784–1785
Robert Murray..... 1784–1787
Lindley Murray..... 1784–1785
Richard Morris..... 1784–1793
William Maxwell..... 1784–1792
Alexander McDougall..... 1784–1787
John Murray, Jr..... 1784–1819
Thomas Pearsall..... 1784–1795
Daniel Phoenix..... 1784–1787
Isaac Roosevelt..... 1784–1794
Walter Rutherford..... 1784–1788
George Bowne..... 1785–1797
James Beekman..... 1785–1787
Theophylact Bache..... 1785–1797
Thomas Buchanan..... 1785–1800
Francis Basset..... 1785–1787
Joseph Hallet..... 1785–1787
William Backhouse..... 1787–1792
William Edgar..... 1787–1798
John Jay..... 1787–1789
John Keese..... 1787–1794
William Laight..... 1787–1803
R. R. Livingston, Jr..... 1787–1794
John Lawrence..... 1787-1794
Alexander McComb..... 1788–1792
Gerard Walton..... 1789–1799
Sampson Fleming..... 1789–1792
Hugh Gaine..... 1790–1806
Alexander Robertson..... 1790–1793
Samuel Jones..... 1791–1794
Robert Watts..... 1791–1792
Matthew Clarkson..... 1792–1822
Samuel Osgood..... 1792–1795
Cornelius Ray..... 1792–1797
Moses Rodgers..... 1792–1799
James Watson..... 1792–1799
Thomas Eddy..... 1793–1827
Augustus Van Horne..... 1793–1794
Nicholas Bayard..... 1794–1798
John Campbell..... 1794–1797
Gabriel Furman..... 1794–1797

Abijah Hammond	1794–1795
Henry Rutgers	1794–1798
William Shotwell	1794–1795
Richard Varick	1794–1795
Gilbert C. Willett	1794–1797
John Barrow	1795–1807
William Kenyon	1795–1797
Edmund Prior	1795–1803
Jotham Post	1795–1796
Peter Schermerhorn	1795–1802
Samuel Bowne	1796–1797
John B. Coles	1796–1798
Thomas Franklin	1796–1798
John I. Glover	1796–1802
William Minturn	1796–1802
Jacob de la Montagnie	1797–1802
Henry Haydock, Jr.	1797–1802
William Jauncey	1797–1802
Rev. John C. Kunzie	1797–1806
James Kent	1797–1798
William T. Robinson	1797–1802
John Thurston	1797–1804
Jonathan Little	1798–1803
Richard R. Lawrence	1798–1799
John McVicker	1798–1802
Elijah Pell	1798–1799
Gulian Verplanck	1798–1799
Gilbert Aspinwall	1799–1809
Walter Bowne	1799–1805
John Jones	1799–1800
Benjamin G. Minturn	1799–1802
Pascal N. Smith	1799–1800
William Ustick, Jr.	1799–1802
William W. Woolsey	1799–1802
John Atkinson	1800–1809
William Bayard	1800–1802
Isaac Collins	1800–1808
Dr. John C. Lettsom (*London*)	1800–1804
Robert Mott	1800–1802
William Post	1800–1804
Dr. Samuel Bard	1801–1802
Rev. Abraham Beach	1801–1806
John T. Champlin	1801–1811
John G. Coster	1801–1803
Samuel Corp	1801–1802
Jotham Post	1801–1802
Herman G. Rutgers	1801–1803
James Watson	1801–1802
Joshua Waddington	1801–1802
Thomas Buckley	1802–1842
Archibald Gracie	1802–1803
John B. Prevost	1802–1805
James Scott	1802–1814
Richard Varick	1802–1804
Henry I. Wyckoff	1802–1809
Thomas Franklin	1803–1829
Herman Le Roy	1803–1804
Jacob Le Roy	1803–1805
Samuel Mansfield	1803–1809
Henry Post, Jr.	1803–1810
John Bogert	1804–1817
William Johnson	1804–1824
Andrew Morris	1804–1823
John P. Ritter	1804–1813
William Denning	1805–1811
Maturin Livingston	1805–1806
John Townsend	1805–1806
John Franklin	1806–1808
John Kane	1806–1809
Jonathan Little	1806–1826
John R. Murray	1806–1837
Wynant Van Zandt, Jr.	1806–1808
Matthew Franklin	1807–1815
John B. Lawrence	1808–1845
George Newbold	1808–1810
Benjamin D. Perkins	1808–1809
John L. Bowne	1809–1815
Frederick De Peyster	1809–1818
Valentine Hicks	1809–1812
Peter Augustus Jay	1809–1833
Jacob Sherred	1809–1819
Ebenezer Stevens	1809–1823
Allen Shepherd	1809–1810
Samuel Mott	1810–1814
Peter Mesier	1810–1819
Benjamin D. Perkins	1810–1810
Najah Taylor	1810–1860
Gilbert Aspinwall	1811–1812
George Newbold	1811–1857
Richard Cunningham	1812–1814
Cadwallader D. Colden	1812–1827
Abraham Barker	1813–1816
John Aspinwall	1814–1817
Cornelius Dubois	1814–1818
Dr. Hugh Williamson	1814–1819
Gilbert Aspinwall	1815–1819
Robert H. Bowne	1815–1827
Robert I. Murray	1816–1858
Moses Field	1817–1818
Thomas C. Taylor	1817–1829
John Adams	1818–1854
William Bayard, Jr.	1818–1823
Nathan Comstock	1818–1823
Duncan P. Campbell	1818–1827
John McComb, Jr.	1818–1837
Benjamin W. Rodgers	1818–1855
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Rev. F. C. Shaffer	1819–1827
Thomas R. Smith	1822–1847
Stephen Allen	1823–1830
Jonathan Goodhue	1823–1848
Philip Hone	1823–1840
Gulian C. Verplanck	1823–1865

Ezra Weeks	1823–1834
James Lovett	1824–1847
Isaac Carow	1826–1850
James F. De Peyster	1827–1869
James Kent	1827–1830
Nathaniel Richards	1827–1851
Benjamin L. Swan	1827–1857
George Taylor	1827–1827
Charles Wilkes	1827–1828
John A. Stevens	1828–1869
James Heard	1829–1843
William W. Woolsey	1829–1834
Edward W. Laight	1830–1831
Henry I. Wyckoff	1830–1839
John Hone	1831–1832
Robert C. Cornell	1832–1845
Peter G. Stuyvesant	1833–1838
Edward R. Jones	1834–1837
Stephen Allen	1835–1852
Hubert Van Wagenen	1835–1838
Augustus Fleming	1837–1856
Edward M. Lawrence	1837–1853
Samuel F. Mott	1837–1846
Frederick Sheldon	1837–1855
Jacob Harvey	1838–1848
James I. Jones	1840–1858
William M. Halsted	1841–1856
John L. Buckley	1842–1855
James Donaldson	1843–1856
David S. Kennedy	1845–1853
Stacy B. Collins	1846–1864
George T. Trimble	1846–1872
Augustine Averill	1848–1857
Henry Chauncey	1848–1852
D. W. C. Olyphant	1848–1850
John F. Hussey	1849–1859
James W. Beekman	1850–1854
E. D. Morgan	1850–1859
Caleb Swan	1851–1854
Russel H. Nevins	1852–1853
D. Colden Murray	1853–1882
Robert Lenox Kennedy	1853–1887
Geo. F. Jones	1854–1867
John David Wolfe	1854–1872
James N. Cobb	1855–1861
Thos. Hall Faile	1855–1873
Geo. Talbot Olyphant	1855–1864
Thos. B. Stillman	1855–1866
Joseph Walker	1855–1866
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John C. Green	1856–1875
Frederick A. Conkling	1857–1891
Hamilton Fish	1857–1858
Abram S. Hewitt	1857–1859
James W. Beekman	1858–1877
Nathaniel P. Bailey	1858–1891
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Henry L. Pierson	1858–1863
Otis D. Swan	1858–1877
Henry Chauncey, Jr.	1859–1865
James Boorman Johnston	1859–1876
John Jacob Astor	1860–1864
Samuel Willets	1860–1883
James M. Brown	1861–1890
Theodore B. Bronson	1864–1868
Israel Corse	1864–1869
Sheppard Gandy	1864–1901
William Dennistoun	1865–1875
Robert J. Livingston	1865–1891
Jackson S. Schultz	1865–1890
George Cabot Ward	1865–1887
Geo. D. H. Gillespie	1866–1872
William J. Hoppin	1866–1867
William B. Hoffman	1866–1880
Edward S. Jaffray	1867–1878
Jonathan Thorne	1868–1875
James H. Banker	1869–1876
William H. Macy	1869–1887
Geo. Talbot Olyphant	1869–1873
John Earle Williams	1869–1877
Merritt Trimble	1872–1897
Henry J. Davison	1873–1890
Meredith Howland	1873–1877
Theodorus B. Woolsey	1873–1907
Harry M. Morris	1874–1876
William M. Halsted	1875–1895
Herman R. Le Roy	1875–1884
Wm. H. Osborn	1876-1879
George W. Abbe	1877–1879
Joseph H. Choate	1877–1917
William H. Fogg	1877–1884
William Warner Hoppin	1877–1913
Charles E. Strong	1877–1897
Samuel Thorne	1877–1888
Elbridge T. Gerry	1878–1912
William Turnbull	1878–1893
William W. Astor	1879–1882
Philip Schuyler	1880–1906
James O. Sheldon	1881–1907
Hermann H. Cammann	1882–1930
William D. Morgan	1882–1887
James William Beekman	1884–1908
Cornelius N. Bliss	1885–1899
William M. Kingsland	1885–1888
George S. Bowdoin	1887–1903
Waldron Post Brown	1887–1915
Edward King	1888–1908
Frederick P. Olcott	1888–1889
William Alexander Duer	1890–1901
Edmund D. Randolph	1890–1918
Henry W. deForest	1890-1938
Fordham Morris	1891–1909
James R. Roosevelt	1891–1897
George G. De Witt	1892–1912

George G. Haven	1892–1908	Paul Tuckerman	1910 ——
J. Edward Simmons	1892–1910	William Woodward	1910 ——
Frederick D. Tappen	1892–1902	Arthur Iselin	1912 ——
John Harsen Rhoades	1894–1896	Payne Whitney	1912–1927
Augustus D. Julliard	1895–1919	G. Beekman Hoppin	1913 ——
Francis Lynde Stetson	1896–1898	Lewis Cass Ledyard, Jr.	1913–1936
Thomas H. Barber	1898–1903	Henry R. Taylor	1915–1925
David H. King, Jr.	1898–1901	R. Horace Gallatin	1916 ——
Archibald D. Russell	1898–1899	Walter Jennings	1916–1933
Richard Trimble	1898–1923	Joseph H. Choate, Jr.	1918 ——
George F. Baker	1899–1931	Frank L. Polk	1923 ——
Howard Townsend	1899–1935	Frederic W. Allen	1926–1933
Cornelius N. Bliss	1901–1908	John Hay Whitney	1927 ——
John Claflin	1901–1904	Vincent Astor	1930 ——
Augustine J. Smith	1902 ——	George F. Baker, Jr.	1931–1936
Henry A. C. Taylor	1902–1915	Wilson M. Powell	1931–1935
James W. Alexander	1904–1905	Barklie Henry	1932 ——
Charles S. Brown	1904–1935	Langdon P. Marvin	1933 ——
George L. Rives	1904–1917	George T. Bowdoin	1934 ——
Edward W. Sheldon	1906–1934	Williamson Pell	1934 ——
Frank K. Sturgis	1907–1932	Robert Winthrop	1935 ——
James T. Woodward	1907–1910	Henry S. Sturgis	1936 ——
Bronson Winthrop	1907 ——	F. Higginson Cabot, Jr.	1936–1938
J. Woodward Haven	1908–1916	Paul G. Pennoyer	1937 ——
David B. Ogden	1908–1923	Livingston Farrand, M.D.	1937 ——
Henry G. Barbey	1909–1938	Landon K. Thorne	1937 ——
Cornelius N. Bliss	1909 ——	W. Gibson Carey, Jr.	1938 ——

OFFICERS OF
THE SOCIETY OF THE NEW YORK HOSPITAL

PRESIDENTS

John Watts	1770–1784
John Alsop	1784–1788
Richard Morris	1788–1790
Isaac Roosevelt	1790–1794
Theophylact Bache	1794–1797
Gerard Walton	1797–1799
Matthew Clarkson	1799–1822
Thomas Eddy	1822–1827
Peter Augustus Jay	1827–1833
George Newbold	1833–1857
George T. Trimble	1858–1872
John C. Green	1872–1875
Robert Lenox Kennedy	1875–1882
William H. Macy	1882–1887
James M. Brown	1887–1890
Robert J. Livingston	1890–1891
Merritt Trimble	1891–1897
Sheppard Gandy	1897–1901
Cornelius N. Bliss	1901–1903
Philip Schuyler	1903–1906
Theodorus B. Woolsey	1906–1907
George L. Rives	1907–1915
Howard Townsend	1915–1919
Edward W. Sheldon	1919–1934
Wilson M. Powell	1934–1935
Henry G. Barbey	1936–1938

VICE-PRESIDENTS

Andrew Elliott	1770–1784
Abraham Lott	1784–1787
Richard Morris	1787–1788
Isaac Roosevelt	1788–1790
Theophylact Bache	1790–1794
Gerald Walton	1794–1797
Matthew Clarkson	1797–1799
Hugh Gaine	1799–1805
Robert Bowne	1805–1818
Thomas Eddy	1818–1822
Peter Augustus Jay	1822–1827
Thomas Buckley	1827–1833
Najah Taylor	1833–1837
Isaac Carow	1837–1849
George T. Trimble	1850–1858
Gulian C. Verplanck	1858–1865
John David Wolfe	1865–1872
Robert Lenox Kennedy	1872–1875
James W. Beekman	1875–1877
Samuel Willets	1877–1882
James M. Brown	1882–1887
Robert J. Livingston	1887–1890
Merritt Trimble	1890–1891
Nathaniel P. Bailey	1891–1891

VICE-PRESIDENTS—*Continued*

Sheppard Gandy	1892–1897
Theodorus B. Woolsey	1897–1906
Henry W. de Forest	1906–1907
Howard Townsend	1907–1915
Edward W. Sheldon	1915–1919
Payne Whitney	1919–1927
Wilson M. Powell	1931–1934
Barklie Henry	1936 ——

TREASURERS

Peter Van Brugh Livingston	1770–1777
Henry Haydock	1777–1792
John Murray	1792–1808
Thomas Eddy	1808–1818
John Adams	1818–1854
John A. Stevens	1854–1862
Robert Lenox Kennedy	1862–1872
William Dennistoun	1872–1875
William H. Macy	1875–1882
George Cabot Ward	1882–1885
William D. Morgan	1885–1887
Cornelius N. Bliss	1887–1897
J. Edwards Simmons	1897–1908
Edward W. Sheldon	1908–1915
Paul Tuckerman	1915–1929
Bronson Winthrop	1929 ——

ASSISTANT TREASURERS

Benjamin W. Rogers	1818–1822
Robert H. Bowne	1822–1827
United States Trust Co. of N. Y.	1909–1936
Walter J. Nichols	1934–1936

SECRETARIES

John Moore	1770–1784
John Murray, Jr.	1784–1787
John Keese	1787–1794
Thomas Eddy	1794–1799
John Barrow	1799–1800
Thomas Eddy	1800–1806
Henry Post, Jr.	1806–1807
Thomas Buckley	1807–1824
Robert I. Murray	1824–1858
D. Colden Murray	1858–1885
Henry W. Crane	1885–1922
G. Howard Wise	1922–1933
Augustine J. Smith	1934 ——

ASSISTANT SECRETARIES

G. Howard Wise	1905–1922
Bruce Lancaster	1934–1936

MEMBERS OF THE SOCIETY

THE FOLLOWING PERSONS ARE EX-OFFICIO MEMBERS OF THE SOCIETY of THE NEW YORK HOSPITAL BY VIRTUE OF THE CHARTER:

The Mayor of New York
The Recorder of New York
The Aldermen of New York*
The Rector of Trinity Church
The President of Columbia College
The Senior Minister of the Reformed Dutch Protestant Church
The Minister of the Ancient Lutheran Church
The Senior Minister of the Presbyterian Church
The Minister of the German Reformed Calvinist Church
The Minister of the New Lutheran Church
The Minister of the Anabaptist Congregation
The Minister of the French Church
The Minister of the Moravian Church
The Minister of the Scotch Presbyterian Church

	When Elected
Allen, Mrs. Frederic Winthrop	1920
Achelis, Johnfritz	1926
Astor, Vincent	1930
Astor, Mrs. Vincent	1934
Armour, Mrs. William	1935
Auchincloss, Mrs. James Coats	1935
Bliss, Cornelius N.	1895
Blair, J. Insley	1919
Baker, Mrs. George F.	1920
Bangs, Mrs. Henry McComb	1920
Barnes, Courtlandt D.	1920
Baruch, Rose Marie	1920
Bliss, Mrs. Cornelius N.	1920
Borland, Mrs. J. Nelson	1920
Bowdoin, Edith Grinnel	1920
Bull, Mrs. E. Llewellyn	1920
Busby, Mrs. Archibald H.	1920
Barker, Lewellys F., M.D.	1921
Benedict, William L.	1923
Byrne, Mrs. James	1925
Bernheim, Alice R., M.D.	1926
Brown, J. Wright	1927
Ballard, Mrs. Edward L.	1928
Behn, Mrs. Sosthènes	1932
Brower, William Leverich	1932
Brown, George B.	1933
Barbey, Mrs. Henry G.	1934
Bowdoin, George Temple	1934
Browne, Mrs. Junius H.	1934
Baker, Stephen	1935
Breed, Mrs. William Constable	1935
Brodel, Max	1936
Carey, John, Jr.	1878
Campbell, Mrs. T. Pearsall	1916
Choate, Joseph H., Jr.	1918
Chapman, Mrs. John D.	1920
Choate, Mrs. Joseph H., Jr.	1920
Cobb, Mrs. Postlethwaite	1920
Cussler, Mrs. Edward	1920
Cutting, Mrs. Fulton	1920
Claflin, Mrs. John	1925
Curtis, Elizabeth	1925
Cushing, Harvey, M.D.	1926
Caesar, Harry I.	1927
Carnahan, Mrs. David H.	1934
Cecil, Mrs. Russell L.	1934
Childs, Mrs. Frederick Robbins	1935
Clark, Mrs. Stephen C.	1935
Cohû, Mrs. Henry W.	1935
Cushman, Mrs. Paul	1935
Cabot, F. Higginson, Jr.	1936
Carey, W. Gibson, Jr.	1938
Dickey, Mrs. Charles D.	1919
deForest, Mrs. Henry W.	1920
Dickerman, Mrs. Watson B.	1920
Duke, Mrs. James B.	1920
Dix, John Adams	1921
Dix, Mrs. John Adams	1923
Dillon, Mrs. Clarence	1932
Dineen, Mrs. Paul	1932
Duer, Mrs. Beverley	1932
de Peyster, Frederic Ashton	1935

*Succeeded by City Council under new City Charter

	When Elected
Ely, Mrs. Albert H.	1920
Erskine, John	1921
Elmhirst, Mrs. Leonard K.	1923
Evans, Lena Cadwalader	1924
Eagle, Mrs. Clarence H.	1925
Ellison, Alice C.	1932
Farr, Mrs. Charles E.	1902
Fortescue, Mrs. Granville R.	1902
Fowler, Mrs. Robert L.	1902
Foster, Pell W.	1921
Finley, John H.	1922
Frelinghuysen, Peter H. B.	1923
Fox, Austen G.	1925
Fowler, Mrs. Harold	1934
Fay, William Rodman	1935
Fay, Mrs. William Rodman	1935
Farrand, Livingston, M.D.	1937
Gerry, Peter Goelet	1886
Gerry, Robert Livingston	1886
Gallatin, R. Horace	1906
Goelet, Robert	1909
Goodhart, Mrs. Philip J.	1919
Gallatin, Mrs. R. Horace	1920
Gerard, Mrs. James Watson	1920
Goodridge, Mrs. Malcolm	1920
Gourd, Yvonne N.	1920
Graham, Mrs. Edward Howland	1920
Gray, Mrs. Henry G.	1920
Greenway, Mrs. James C.	1920
Gerry, Angelica L.	1925
Grace, Joseph P.	1925
Gavin, Mrs. Michael	1932
Gilbert, Mrs. Seymour Parker	1932
Grove, Mrs. Curtiss C.	1934
Gambrill, Richard V. N.	1935
Gerry, Mrs. Robert Livingston	1935
Hall, Edward S.	1863
Hoffman, Samuel Verplanck	1904
Haven, J. Woodward	1908
Hoppin, G. Beekman	1913
Hamersley, L. Gordon	1919
Hoffman, Mary U.	1919
Hyde, Mrs. Clarence M.	1919
Hancy, Edward J.	1920
Hay, Clarence L.	1920
Hay, Mrs. Clarence L.	1920
Hetzler, Mary	1920
Hibbard, Leonore	1920
Hibbs, Mrs. Russell A.	1920
Hitzrot, Mrs. James Morley	1920
Hoppin, Mrs. William Warner	1920
Hedges, George Brown	1922
Hollins, Marion	1923
Hoyt, Virginia Scott	1923
Harkness, Mrs. William Lamon	1925
Hubbard, Walter C.	1925
Hazen, Mrs. George H.	1926
Hitzrot, James Morley, M.D.	1927
Henry, Barklie	1931
Hadden, Mrs. Hamilton	1932
Haven, Mrs. Elizabeth G.	1932
Hawkins, Mrs. Robert Z.	1932
Heck, Mrs. George Callendine	1932
Hill, Mrs. Crawford	1932
Holland, Mrs. Arthur L.	1932
Hoppin, Mrs. G. Beekman	1932
Howell, Mrs. Thomas	1932
Hyder, Mrs. Carl Turner	1932
Henry, Mrs. Barklie	1933
Harris, Duncan G.	1935
Hildt, Mrs. Howard J.	1935
Houston, Alfred	1935
Howard, George Henry	1935
Iselin, Arthur	1910
Irvin, Effingham Townsend	1919
Iselin, Mrs. Arthur	1920
Johnston, Margaret T.	1868
Johnston, Mary H.	1868
Jennings, Annie Burr	1920
Jennings, Mrs. Walter	1920
Janet, Pierre, M.D.	1921
Jennings, Mrs. Frederic B.	1922
Jones, Willard H.	1925
James, Mrs. Bayard	1928
Janney, Mrs. Stuart S., Jr.	1932
Jordan, Minnie H.	1932
Jackson, Mrs. Robert F.	1935
Josephi, Hannah L.	1938
Kingsley, William Morgan	1919
Kent, Mrs. James Manning	1920
Kelley, Robert W.	1923
Kingsford, Daniel Parish	1923
Kingsford, Mrs. Daniel Parish	1923
Kennedy, Mrs. John D.	1932
Kampmann, Mrs. Niels O.	1934
Kissel, W. Thorn	1935
Kissel, Mrs. W. Thorn	1935
Libby, William	1882
Lewisohn, Alice	1919
Livingston, Angelica	1919
Ledyard, Mrs. Lewis Cass	1920
Lee, Mrs. Burton James	1920

	When Elected
Livingston, John Callendar	1921
Lloyd, Mrs. Francis G.	1925
Lydig, Hannah M.	1925
Lowsley, Mrs. Oswald S.	1932
LeRoy, Eleanor	1935
Morgan, J. Pierpont	1893
March, Clement	1900
Morris, Lewis Gouverneur	1916
McGee, William H.	1919
Miller, Nathan J.	1919
MacNeill, Marion	1920
Mersereau, Mrs. William J., Jr.	1920
Milbank, Mrs. Samuel	1920
Manning, The Rt. Rev. Wm. T.	1921
Meyer, Adolph, M.D.	1921
Miller, Nathan L.	1921
Moore, Frederick H.	1921
Mitchell, Willard A.	1923
Morgan, Edith P.	1923
Morgan, William Fellowes	1923
Mortimer, Mrs. Stanley Grafton	1923
Morgan, Henry S.	1928
Morgan, Junius S.	1928
McMillan, Mrs. Neill A.	1932
Machado, Mrs. José A., Jr.	1932
Michailovsky, Mrs. Benjamin	1932
Moore, Mrs. Charles A., 3rd	1932
Murphy, Mrs. James B.	1932
Marvin, Langdon P.	1933
Marvin, Mrs. Langdon P.	1934
Maynard, Mrs. Walter E.	1934
Millett, Mrs. Stephen C., Jr.	1934
Moore, Mrs. William Scoville	1934
Marshall, Charles H.	1935
Mason, Mrs. Lucius Randolph	1935
Orth, Charles D.	1919
Ogden, Harriet V. C.	1920
Osborn, William Church	1923
Olyphant, Robert M.	1926
Osborne, Mrs. Ernest Baxter	1935
Peabody, Charles A.	1891
Perkins, Emily S.	1919
Pettis, Alphonso P.	1920
Phipps, Mrs. Henry Carnegie	1920
Polk, Mrs. Frank Lyon	1920
Pool, Mrs. Hoppin	1920
Pruyn, Mrs. Robert D.	1920
Pyne, Mrs. Grafton Howland	1920
Purdy, Lawson	1921
Pierrepont, R. Stuyvesant	1922
Pierrepont, Mrs. R. Stuyvesant	1922
Polk, Frank Lyon	1923
Parsons, Henry	1925
Pavenstedt, Adolf J.	1925
Pierce, Bedford, M.D.	1925
Partridge, Theodore Dwight	1926
Pedersen, James, M.D.	1926
Pyne, Mrs. M. Taylor	1926
Payson, Mrs. Charles Shipman	1927
Parkinson, Mrs. John, Jr.	1932
Potter, Mrs. Edwin A.	1932
Peabody, Mrs. Julian L.	1934
Pell, H. Williamson	1934
Philips, Mrs. Paris	1934
Powell, Mrs. Wilson M.	1934
Philbin, Mrs. Stephen	1935
Pratt, Mrs. John T.	1935
Pennoyer, Paul G.	1937
Robbins, Harry Pelham	1904
Reynolds, Mrs. H. Newell	1919
Rives, F. Bayard	1919
Robins, Frank G.	1919
Russell, Mrs. Howland	1919
Redmond, Mrs. Johnston L.	1920
Roper, Mrs. Joseph C.	1920
Ryan, M. Adele	1920
Rows, Richard G., M.D.	1921
Reyburn, Samuel W.	1923
Reiland, Karl, D.D.	1925
Robinson, George Canby, M.D.	1929
Russell, William L., M.D.	1930
Reilly, Frances Sinnickson	1932
Robinson, Mrs. George Canby	1932
Rogers, Mrs. Henry Pendleton	1932
Russell, Mrs. Henry P.	1932
Rogers, Mrs. Edmund P.	1934
Ryan, Marjorie	1934
Ryan, Mary	1934
Renshaw, Mrs. Paul	1935
Richard, Mrs. Harold C.	1935
Roosevelt, George Emlen	1935
Smith, Augustine J.	1899
Sandhagen, H.	1919
Simpson, Mrs. John Woodruff	1919
Smith, Mrs. Augustine J.	1919
Strauss, Charles	1919
Smithers, Mrs. Francis S.	1920
Southwick, Jeanie L.	1921
Scott, Charles H.	1922
Scott, Louise B.	1922
Slattery, Charles L., D.D.	1922
Satterlee, Mrs. Herbert L.	1923
Scott, Mary Evelyn	1923
Sedgwick, Grace A.	1923
Seton, Mrs. Alfred	1923

	When Elected
Stevens, Frederick W.	1923
Stillman, Philip T.	1924
Stevens, Richard Tracy	1925
Shapiro, Benjamin	1926
Shapiro, Max J.	1926
Stewart, William A. W.	1926
Stimson, Candace C.	1926
Stuyvesant, A. Van Horne	1926
Stewart, Mrs. John A.	1929
Scott, Mrs. Russell	1932
Smith, Mrs. Edward Leffingwell	1932
Spencer, Mrs. Willing	1932
Strawbridge, Mrs. Robert E., Jr.	1932
Shepley, Henry R.	1933
Schall, Mrs. Frederick M.	1934
Simmons, Mrs. Joseph Ferris	1935
Stryker, Mrs. Lloyd P.	1935
Sullivan, George Hammond	1935
Sturgis, Henry S.	1936
Turnbull, William	1893
Tuckerman, Paul	1910
Terrell, Dorothy	1919
Thompson, Mary L.	1919
Throop, Frances Elizabeth	1919
Thayer, Mrs. Brooks	1920
Thompson, Jane Remsen	1920
Trimble, Mrs. Richard	1920
Tucker, Samuel Auchmuty	1921
Townsend, Mrs. Howard	1923
Townsend, Eugene L.	1923
Taft, Henry Waters	1931
Thacher, Mrs. Archibald Gourlay	1932
Trimble, Margaret R.	1932
Tuckerman, Mrs. Paul	1932
Terry, Roderick, Jr.	1935
Treat, H. Moore	1935
Thorne, Landon K.	1937
Vanderbilt, Harold Stirling	1919
Valentine, Mrs. Patrick	1920
Viets, Henry, M.D.	1921
Winthrop, Bronson	1900
Woolverton, Samuel	1903
Wheelock, William H.	1909
Woodward, William	1909
Walbridge, Helen I., M.D.	1919
Washington, Constance	1919
Wilson, Mary E.	1919
Wadsworth, Ruth F., M.D.	1920
Welsh Mrs. Joseph Wickes	1920
Whitney, Mrs. Payne	1920
Woodward, Mrs. William	1920
Walter, William I.	1922
Walters, John	1922
Williams, Blair S.	1925
Walker, Norman S.	1926
Whitney, George	1926
Whitney, Mrs. George	1926
Waller, Mrs. Robert	1927
Whitney, John Hay	1927
Woodward, Ernest L.	1927
Woodward, O. Frank	1927
Wright, Charles C.	1929
Walsh, Mrs. Julius	1932
Walton, Isabelle J.	1932
Whitman, Mrs. C. Morton	1932
Wright, Mrs. William May	1932
Whitney, Mrs. John Hay	1934
Walker, Joseph, Jr.	1935
Watson, Thomas J.	1935
Winthrop, Robert	1936

APPENDIX—STATISTICS

(Except where so stated, statistics of the Payne Whitney Psychiatric Clinic and The New York Hospital—Westchester Division have not been included.)

I

HOSPITAL CENSUS

	1938	*1937*
Average Census	731	711
Average Bed Occupancy	75.8%	73.8%
Pavilion Occupied	75.6%	73.5%
Semi-Private Occupied	80.5%	74.7%
Private Occupied	74.0%	74.7%
Total Patient Days	267,018	259,522
Bed Patients	19,447	18,786
Out Patient Visits	307,098	288,580
Out Patients	49,495	47,232

II

SUMMARY OF OPERATING INCOME AND EXPENSE

	1938		*1937*	
	Average Cost per Patient Day	*Average Income per Patient Day*	*Average Cost per Patient Day*	*Average Income per Patient Day*
Private	$10.21	$14.35	$10.16	$13.98
Semi-Private	8.73	8.80	8.79	8.38
Pavilion	8.83	3.22	8.97	3.23
Average all In Patients	9.06	5.85	9.16	5.75

	1938	*1937*
Expended on Behalf of Patients		
Operating Cost	$2,699,901.47	$2,635,405.70
Operating Income	1,706,180.92	1,643,714.03
Operating Loss	993,720.55	991,691.67
Cost of Pavilion Service	1,501,217.65	1,493,079.11
Cost of Private Service	429,059.78	429,630.62
Cost of Semi-Private Service	261,786.75	239,642.76
Operating Cost of Out-Patient Department	493,971.45	460,801.02
Income of Out-Patient Department	253,993.55	250,756.88
Operating Loss of Out-Patient Department	239,977.90	210,044.14

III

HOSPITAL ADMISSIONS

(*a*) *Summary of Patients Treated*

	1938	*1937*
Patients in Hospital at beginning of year	626	671
Patients admitted during year	18,821	18,115
Total Patients Treated in Hospital	19,447	18,786
Patients discharged during year	18,766	18,160
Patients remaining at end of year	681	626

(*b*) *Patients Treated by Services*

(Includes Internal Transfers)

	1938		*1937*	
Pavilion:	*Patients Admitted*	*Patient Days*	*Patients Admitted*	*Patient Days*
Medical	1,513	33,535	1,602	33,224
Surgical*	4,393	59,351	4,327	58,267
Brady Urological	424	5,217	364	4,832
Obstetrics and Gynecology	3,880	45,300	3,600	43,916
Pediatrics	793	19,580	844	19,845
Total	11,003	162,983	10,737	160,084
Newborn Babies	2,558	27,845	2,367	25,505
Total Pavilion	13,561	190,828	13,104	185,589
Private and Semi-Private				
Medical and Surgical	4,379	55,041	4,101	52,287
Obstetrics and Gynecology	1,111	13,400	1,104	13,349
Pediatrics	236	2,187	219	2,453
Total	5,726	70,628	5,424	68,089
Newborn Babies	399	5,562	415	5,844
Total Private and Semi-Private	6,125	76,190	5,839	73,933
Total Pavilion, Private and Semi-Private	16,729	233,611	16,161	228,173
Total Newborn Babies	2,957	33,407	2,782	31,349
Total	19,686	267,018	18,943	259,522
Payne Whitney Psychiatric Clinic	253	23,738	266	23,026
The New York Hospital—Westchester Division	311	91,451	342	93,394
Grand Total — The New York Hospital	20,250	382,207	19,551	375,942

*Includes General Hospital Urology

(*c*) *Classification of Pavilion Patients*
(excluding new borns)

Total Patient Days of Treatment

	Free Pavilion	*City Patient*	*Pay Pavilion*	*Total*
1938	13,217	51,738	98,028	162,983
1937	14,643	43,665	101,776	160,084
Per Cent				
1938	8.1	31.7	60.2	100
1937	9.1	27.3	63.6	100

IV

OUT-PATIENT DEPARTMENT

	1938	*1937*
(a) Summary of Patients Treated		
New Patients Treated	24,397	26,145
Old Patients Treated	25,098	21,087
Total Patients Treated	49,495	47,232
Visits	307,098	288,580
Average Visits per Session	1,010	946.2
Average Visits per Patient	6.2	6.1
Average Cost per Visit	1.61	1.60

(*b*) *Comparative Attendance Statistics*

Department	New Admissions* 1938	New Admissions* 1937	New Admissions and Department Transfers* 1938	New Admissions and Department Transfers* 1937	Total Visits 1938	Total Visits 1937
Allergy	206	418	750	822	15,750	14,925
Arthritis	257	233	731	853	5,105	5,966
Cardiac	113	109	377	367	2,762	2,853
Diabetes and Overweight	83	104	327	390	2,944	3,034
Endocrine	275	253	743	697	5,123	4,162
Gastro-Intestinal	676	715	1,313	1,398	5,671	6,322
Haematology	11	4	69	49	823	923
Neurology	93	90	700	710	2,192	2,070
Pulmonary	594	885	1,047	1,370	8,439	9,806
Dermatology	698	915	1,661	1,861	9,040	9,491
"Medicine L"	298	253	787	755	24,442	18,421
Medical Specialties	3,304	3,979	8,505	9,272	82,291	76,873
Medical General	4,213	4,356	6,047	6,262	21,419	19,653
TOTAL MEDICAL DIVISION	7,517	8,335	14,552	15,534	103,710	96,526
Ear, Nose, Throat	1,320	1,249	4,319	4,140	17,092	15,761
Eye	1,415	1,458	4,040	3,772	12,033	9,980
Orthopedic Fracture	934	931	2,473	2,389	8,957	8,664
Peripheral Vascular	146	102	304	291	3,539	3,029
Urology (Stevens)	491	502	1,051	1,028	4,745	4,866
Urology (Brady)	522	539	875	891	12,965	13,096
Dental	30	55	1,360	1,500	8,174	6,598
Surgical Specialties	4,858	4,836	14,422	14,011	67,505	61,994
Surgical General	5,020	5,025	7,841	7,493	34,859	32,441
TOTAL SURGICAL DIVISION	9,878	9,861	22,263	21,504	102,364	94,435
TOTAL MAIN OUT-PATIENT DEPARTMENT	17,395	18,196	36,815	37,038	206,074	190,961
Gynecology	1,688	1,780	3,403	3,382	15,426	14,777
Obstetrics	1,741	2,105	1,969	2,125	22,264	20,460
TOTAL WOMAN'S DIVISION	3,429	3,885	5,372	5,507	37,690	35,237
Pediatrics, Allergy			163	203	5,075	4,640
Pediatrics, Cardiac			12	18	1,394	1,453
Pediatrics, Luetic			12	21	1,210	1,093
Pediatrics, Metabolism			13	17	434	428
Pediatrics, Prophylactic			96	109	2,228	2,835
Pediatrics, Well Baby			89	62	1,346	1,566
Pediatrics, Vaginitis			7	10	152	350
Pediatric Specialties					11,859	12,365
General Pediatrics					21,460	22,379
TOTAL PEDIATRICS DIVISION	3,534	4,032	3,782	4,236	33,319	34,744
Physiotherapy	37	32	1,544	1,688	22,381	23,273
Pre-Clinic					73	598
X-ray Therapy	2	**	2	**	3,560	**
Unclassified					4,001	3,767
TOTAL OUT-PATIENT DEPARTMENT	24,397	26,145	47,515	48,469	307,098	288,580
Psychiatry (Payne Whitney)	193	224	636	688	6,233	6,251
TOTAL OUT-PATIENT DEPARTMENT	24,590	26,369	48,151	49,157	313,331	294,831

*NOTE: There were 25,322 "old" patients in 1938 as compared with 21,276 in 1937. The total number of individuals, "old" and "new" was 49,912 as compared with 47,645 in 1937. Each individual made an average of 6.3 visits.

**Beginning January 1, 1938, X-ray Therapy was set up as a clinic department, and visits counted separately from X-ray examinations.

(*c*) *Accident and Admitting Pavilion*

	1938	*1937*
New Cases (Minor Medical and Surgical Emergencies)	9,723	7,794
Revisits (redressings)	1,826	1,625
	11,549	9,419

(*d*) *Personnel Medical Department*

Treatments	5,903	6,615
Physical Examinations	873	1,030
	6,776	7,645

V

LABORATORY DEPARTMENTS

(*a*) *Pathology*

	1938	*1937*
Deaths in Hospital (excluding still-births)	497	578
Autopsies performed	274	399
Per cent of autopsies	55%	69%
Pathological Laboratory Examinations—Lying-In	6,662	5,293*
Surgical Pathological specimens examined—Main Hospital	3,203	2,950

*Adjusted to include 2,802 gross placentae examinations

(*b*) *Central Laboratories*

Applied pathological examinations	73,629	65,023
Basal metabolism estimations	3,766	3,728
Applied bacteriological examinations	16,361	16,949
	93,756	85,700

(*c*) *Clinical Laboratories*

Examination of urine, blood, smears, etc.	89,512	69,526

VI

X-RAY, ELECTROCARDIOGRAPH, AND PHYSICAL THERAPY DEPARTMENTS

	1938	*1937*
(*a*) *Radiology*		
X-ray Examinations and Treatments	41,488	38,956
(*b*) *Electrocardiography*		
Electrocardiograms	3,399	3,033
(*c*) *Physical Therapy*		
Total Treatments given	30,832	32,021

VII

SERVICE DEPARTMENTS

(*a*) *Nursing Personnel*

	1938	*1937*
Administrative and Teaching	42	40
Head Nurses and Charge Nurses	65	64
Assistant Head Nurses	63	67
General Staff Nurses	257	257
Orderlies and Attendants	189	181
Secretaries, Clerks, etc.	27	25
Physician (Part Time)	1	1
Laboratory Technician (Maintenance Only)	1	1
Seamstress	1	1
Total	646	637
New York Hospital Students	119	108
Affiliated Students	36	37
Graduate Students and Special Students	60	45
	861	827

(*b*) *Nutrition*

	Meals Served	*Costs per meal* *Raw Food*	*Preparation and Service*	*Total*
1938	2,118,087	$.179	$.142	$.321
1937	2,068,707	.191	.140	.331

	1938	*1937*
Infant Formulae	36,649	30,436
Nutrition Clinic		
Paid Visits	6,077	4,285
Free Visits	3,140	2,834
Total Visits	9,217	7,119
Income from Clinic	$866.80	$1,383.10

(*c*) *Pharmacy*

Prescriptions	73,405	68,306

(*d*) *Record Department*

New Case Records indexed and filed	35,131	37,064
Circulation	873,138	779,381

(*e*) *Engineering*

	1938	*1937*
Steam Produced	537,289,920 lbs. @ .28012 M	536,068,290 lbs. @ .28523 M
Electric Current	9,510,353 k.w. hrs. @ .010065 per k.w. hr.	9,167,312 k.w. hrs. @ .010386 per k.w. hr.
Refrigeration	44,320.62 tons @ .75643	44,433.96 tons @ .70764
Ice	37,264 cakes @ .052960	34,374 cakes @ .055779
Low Pressure Steam.	195,875,181 lbs.	211,545,732 lbs.

(*f*) *Laundry*

	Poundage	*Total Cost Laundry Dept.*	*Cost Per lb.*
1938	4,692,692	$179,255.00	$.038
1937	4,889,975	180,778.20	.037

VIII

PERSONNEL (EXCLUSIVE OF STUDENT NURSES) AS OF DECEMBER 31

	No. on Payroll	
	1938	*1937*
Accounting	33	36
Other Administration	82	79
Engineering	160	156
Housekeeping	211	206
Laundry	98	99
Nutrition	257	254
Protection	37	37
General Professional Care	195	214
Nursing (not including students)	646	637
Out-Patient Department	44	43
Research and Education	185	178
Funds	32	29
Corporation	11	10
Total	1,991	1,978
Payne Whitney Psychiatric Clinic (including all classes of salaried personnel)	166	165
Westchester Division	491	495
	2,648	2,638

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It is with sorrow for their loss that the Board of Governors notes the deaths during the year of—

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DR. BERNHARD KUGELMANN

DR. LOUIS C. SCHROEDER

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LEGACIES TO THE HOSPITAL

THE HOSPITAL has been greatly aided by this form of generosity. No precise words are necessary to a valid legacy to the corporation. The following clause, however, may be suggested:

"I give to THE SOCIETY OF THE NEW YORK HOSPITAL the sum of ..... dollars."

If land or any specific personal property such as bonds, stocks, etc., is given, a brief description of the property should be inserted instead of the words "the sum of ..... dollars."

ENDOWED BEDS

A DONATION of ten thousand dollars to the general funds of the Society entitles the donor to nominate, subject to the Rules and Regulations of the Hospital, a patient to the use and occupancy of one bed in the Pavilions of the Hospital free of charge, except for special service, for a total of not more than 75 days in any twelve months' period. The Governors may in their discretion accept such other gifts for endowed beds as they may deem for the best interest of the Society.

168TH ANNUAL REPORT OF THE SOCIETY OF THE NEW YORK HOSPITAL

1939

CREATED BY ROYAL CHARTER IN 1771
IN THE REIGN OF KING GEORGE III

THE SOCIETY OF THE NEW YORK HOSPITAL
525 EAST SIXTY-EIGHTH STREET
NEW YORK, N. Y.



THE NEW YORK HOSPITAL ON CHRISTMAS EVE

168TH
ANNUAL REPORT
OF
THE SOCIETY OF
THE NEW YORK HOSPITAL
1939

CREATED BY ROYAL CHARTER IN 1771
IN THE REIGN OF KING GEORGE III

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NEW YORK, N. Y.

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OUTSTANDING EVENTS IN THE HISTORY OF THE NEW YORK HOSPITAL

1769 Dr. Samuel Bard of King's College (now Columbia) appealed in Trinity Church for "an hospital in the City of New York in America".

1771 The Society of the Hospital in the city of New York in America was created by royal charter by King George III.

1775 The Hospital was partially destroyed by fire before its occupation, with a loss of £7,000. The Legislature appropriated £4,000 to help rebuild it.

1776 The restored Hospital building, at Broadway and Pearl Street, received its first patients—Continental soldiers wounded in defending the City against the attack of a British warship; also it was used as a barracks during the occupation of the City by the British, 1776-1783.

1791 The first civilian patients were admitted.

1792 Mental patients were admitted, it being the first provision in New York State for the hospital treatment of mentally ill persons.

1799 Vaccination for smallpox was introduced by Dr. Valentine Seaman at the Hospital for the first time in New York.

1799 The first course of lectures and practical instruction for nurses in America was inaugurated by Dr. Valentine Seaman.

1801 The Lying-In Hospital became housed in The New York Hospital building and remained there for 26 years.

1807 The educational facilities of the Hospital were extended to students of the College of Physicians and Surgeons.

1808 The Department of Mental Diseases was established, with a specially designed building at The New York Hospital.

1810 The Society of the New York Hospital became the new name of the Society.

1821 The Department of Mental Diseases moved to the seven mile stone on Bloomingdale Road (the present site of Columbia University), and was named Bloomingdale Asylum (later Hospital), with accommodations for about 200 patients.

1847 The first record was made of the use of ether as an anesthetic in the Hospital, when a leg amputation was performed and "no pain experienced".

1861 The Hospital set aside one of its buildings for free treatment of Civil War wounded, caring for more than 3,000 during four years.

1869 The Hospital housed the New York University Medical School for three years.

1875 An emergency hospital, with an ambulance service, was provided for downtown New York by establishing The House of Relief on Chambers Street.

1877 The New York Hospital School of Nursing was established.

1878 The new Hospital building on Fifteenth Street, west of Fifth Avenue, was opened, with an active ambulance service.

1894 The Department of Mental Diseases (Bloomingdale Hospital) was moved to White Plains.

1894 The House of Relief moved to its new building on Hudson Street, with accommodations for about 50 beds. This was sold to the Government in 1919.

1907 The Convalescent Hospital for Children was opened at White Plains.

1912 The teaching affiliation with Cornell University Medical College, which was founded in 1898, was inaugurated.

1916 The Hospital organized the unit which was mobilized in July, 1917 and sent to Chateaurox, France, as Base Hospital No. 9, with 2,250 beds.

1916 A special hospital of 120 beds for child victims of the infantile paralysis epidemic was organized.

1928 Affiliations of The Society of the Lying-In Hospital, incorporated in 1799, and the Manhattan Maternity and Dispensary, incorporated in 1901, were made with The Society of the New York Hospital.

1932 The new buildings were occupied by The New York Hospital, its affiliates, and Cornell University Medical College.

1932 The Payne Whitney Psychiatric Clinic was established, through a bequest of the late Mr. Whitney.

1935 The Hospital took over the New York Nursery and Child's Hospital's medical work, it having been established in 1823 as the first children's hospital in America.

1936 The name of Bloomingdale Hospital, at White Plains, was changed to The New York Hospital—Westchester Division.

THE SOCIETY OF THE NEW YORK HOSPITAL
ITS ORGANIZATION AND AFFILIATIONS

The Society of the New York Hospital, created by royal charter in 1771, operates the following units:

1. The New York Hospital, a general hospital in New York City, with these departments—

Medicine

As well as general medicine and the specialties, the Central Laboratories are included in this department.

Surgery

Consisting of General Surgery, Accident and Emergency Pavilion, Dentistry, Ophthalmology, Orthopedic Surgery, Otolaryngology, Physical Therapy, Urology, Urology—James Buchanan Brady Foundation.

Obstetrics and Gynecology

Designated as The Lying-In Hospital and the Woman's Clinic; cares for maternity and gynecological cases.

Pediatrics

Continues the activities of the New York Nursery and Child's Hospital and the Manhattan Maternity and Dispensary on behalf of sick children.

Psychiatry

Designated as the Payne Whitney Psychiatric Clinic; for the treatment of mental illnesses.

Out-Patient

Ambulant patients unable to pay for the services of physicians in private practice receive many kinds of treatment in this unit.

Pathology

The work of this department includes the routine pathological work of the Hospital, teaching, and investigation.

Radiology

Here X-ray examinations and therapy are provided for both in-patients and out-patients.

The New York Hospital School of Nursing

Provides both undergraduate and graduate training in nursing.

2. The New York Hospital—Westchester Division, for mental diseases, located at White Plains, New York, formerly known as Bloomingdale Hospital.

The Society of the New York Hospital is affiliated with the following hospital corporations:

The Society of the Lying-In Hospital
The Manhattan Maternity and Dispensary
The New York Nursery and Child's Hospital

The Society of the New York Hospital is affiliated with Cornell University Medical College.

From the time The New York Hospital was originally planned in 1769, the need of education in medicine has been recognized. To this end it has been affiliated with several colleges of medicine, but since 1912 the principal educational affiliation has been with Cornell University Medical College.

When The New York Hospital moved to its present buildings in 1932, it provided facilities for the education in medicine of students of Cornell University Medical College.

Most of the doctors on the staff, whether devoting all or part of their time to the Hospital, are members of the faculty of the College.

The Joint Administrative Board serves as a medium for coordinating the activities of the two institutions.

For the Year 1940

OFFICERS

Barklie Henry ..... *President*
William Harding Jackson ..... *Vice-President*
Augustine J. Smith ..... *Secretary*
Henry S. Sturgis ..... *Treasurer*

BOARD OF GOVERNORS

Augustine J. Smith 1902
Bronson Winthrop 1907
Cornelius N. Bliss 1909
Paul Tuckerman 1910
William Woodward 1910
Arthur Iselin 1912
G. Beekman Hoppin 1913
R. Horace Gallatin 1916
Joseph H. Choate, Jr 1918
Frank L. Polk 1923
John Hay Whitney 1927
Vincent Astor 1930
Barklie Henry 1932
Langdon P. Marvin 1933
Williamson Pell 1934
George T. Bowdoin 1934
Robert Winthrop 1935
Henry S. Sturgis 1936
Paul G. Pennoyer 1937
Landon K. Thorne 1937
W. Gibson Carey, Jr 1938
William Harding Jackson 1939
Walter G. Dunnington 1939

Murray Sargent ..... *Administrator-in-Chief*

Walter J. Nichols ..... *Assistant to the Treasurer*
United States Trust Company of New York ..... *Custodian*

Helen S. Foster ..... *Assistant to the Secretary*

JOINT ADMINISTRATIVE BOARD

THE SOCIETY OF THE NEW YORK HOSPITAL
and
CORNELL UNIVERSITY MEDICAL COLLEGE

Barklie Henry, *Chairman*
William Harding Jackson
Henry S. Sturgis
Edmund Ezra Day
Walter L. Niles, M.D.
Neal Dow Becker
J. Pierpont Morgan

STANDING COMMITTEES OF THE BOARD OF GOVERNORS

EXECUTIVE.....*Chairman*, Augustine J. Smith

Barklie Henry — George T. Bowdoin
William Harding Jackson — Langdon P. Marvin
Henry S. Sturgis — Paul G. Pennoyer
William Woodward
*Murray Sargent

WESTCHESTER DIVISION.....*Chairman*, Augustine J. Smith

Barklie Henry — Paul Tuckerman
Two rotating members
*Murray Sargent

PAYNE WHITNEY PSYCHIATRIC.....*Chairman*, Paul Tuckerman

Barklie Henry — Augustine J. Smith
John Hay Whitney
One rotating member
*Murray Sargent

FINANCE.....*Chairman*, Henry S. Sturgis

Barklie Henry — William Woodward
Bronson Winthrop — Williamson Pell
*Murray Sargent

REAL ESTATE.....*Chairman*, George T. Bowdoin

G. Beekman Hoppin — Robert Winthrop
*Murray Sargent

LAW.....*Chairman*, Frank L. Polk

Langdon P. Marvin — Joseph H. Choate, Jr.

NOMINATIONS.....*Chairman*, William Woodward

Barklie Henry — Frank L. Polk

AUDIT.....*Chairman*, Landon K. Thorne

George T. Bowdoin — Augustine J. Smith

*Administrator-in-Chief.

STANDING COMMITTEES OF THE BOARD OF GOVERNORS—
Continued

MEMBERSHIP.....*Chairman*, William Harding Jackson

Paul G. Pennoyer — Landon K. Thorne
Henry S. Sturgis — John Hay Whitney

COUNCIL OF THE SCHOOL OF NURSING

Augustine J. Smith, *Chairman*
Barklie Henry, *Vice-Chairman*
Anna D. Wolf, R.N., *Secretary*

Class of 1940

Augustine J. Smith — Mary Beard, R.N.

Class of 1941

Eugene F. DuBois, M.D. — Flora Rose

Class of 1942

George W. Wheeler, M.D. — Mary M. Roberts, R.N.

Ex-Officio

Barklie Henry, *President*, The New York Hospital
Edmund Ezra Day, *President*, Cornell University
Murray Sargent, *Administrator-in-Chief*
Henricus J. Stander, M.D., *President*, Medical Board
Anna D. Wolf, R.N., *Director*, School of Nursing

EXECUTIVE OFFICERS

Administrator-in-Chief ..... Murray Sargent

Superintendent Emeritus ..... Thomas Howell, M.D.

Superintendent ..... George W. Wheeler, M.D.

Associate Superintendent ..... William H. Spiller, M.D.

Assistant Superintendent ..... John B. Pastore, M.D.

Assistant to the Administrator ..... Merrick Wells

Assistant to the Superintendent ..... Robert C. Kniffen

Assistant to the Superintendent ..... Gerald W. Sinnott, M.D.*

Comptroller ..... John H. Keig

Director of Out-Patient Department ..... Walter C. Klotz, M.D.

Surgeon to Out-Patient Department
(Accident and Emergency Pavilion) ..... Lucy M. Crawford, M.D.

Physician in Charge, Personnel Health Clinic ... Frank Falconer, M.D.

Director of the School of Nursing and
Director of the Nursing Service ..... Anna D. Wolf, M.A., R.N.

Director of the Department of Nutrition .... S. Margaret Gillam, M.A.

Director of the Social Service Department ... Theodate H. Soule, M.A.

Chief Engineer ..... William W. Downey

Purchasing Agent ..... James F. Best

Apothecary ..... Donald A. Clarke

Personnel Manager ..... Joseph F. Hanning

Housekeeper ..... Welda Hardenburg

Record Librarian ..... Helen B. Lincoln, R.R.L.

Director of Support Activities ..... Eleanor Barnes*

*Resigned.

MEDICAL BOARD

Henricus J. Stander, M.D., *President*

Samuel Z. Levine, M.D., *Secretary*

Oskar Diethelm, M.D.

Eugene F. DuBois, M.D.

George J. Heuer, M.D.

Walter L. Niles, M.D.

Eugene L. Opie, M.D.

Eugene H. Pool, M.D.



MEASURING CARDIAC OUTPUT BY GAS ANALYSIS



SCALE MODELS OF BUILDINGS OCCUPIED BY THE NEW YORK HOSPITAL IN THE CITY OF NEW YORK

Broadway
1776-1870

West 15th Street
1877-1932

East 68th Street
1932-

ANNUAL REPORT OF THE GOVERNORS OF THE SOCIETY OF THE NEW YORK HOSPITAL FOR THE YEAR 1939

In conformity with its charter, granted by Royal Authority June 13, 1771, in the reign of King George III, the Governors of The Society of the New York Hospital present to the Legislature of the State of New York their annual report and a statement showing the receipts and expenditures for the year 1939 of the several institutions under their control and management, as follows:

The New York Hospital, having among its departments: The Woman's Clinic, known as The Lying-In Hospital; the Payne Whitney Psychiatric Clinic; the Departments of Medicine, Surgery, and Pediatrics; and the New York Hospital—Westchester Division at White Plains, New York. The Hospital for Convalescent Children, White Plains, New York, has not been reopened due to inadequate funds for carrying on this activity.

In the operations of these institutions the Society is associated with The Society of the Lying-In Hospital, Manhattan Maternity and Dispensary, and the New York Nursery and Child's Hospital.

On November 8, 1939 occurred the death of Dr. Livingston Farrand, who had been a member of the Board of Governors of the Society since 1937, shortly after his retirement as President of Cornell University. Dr. Farrand had been a particularly valuable member of the Board, not only because of his wide knowledge of medical and health problems, but because he was one of the few survivors of the small group who took part in the planning and building of the joint institution and could thus render invaluable aid in helping to guide its destinies. His interest and enthusiasm in all Hospital activities up to the time of his last illness were stimulating and contagious.

During the year 1939 the affairs of the Society were further stabilized. Following the adoption in February of the revised By-Laws, the responsibilities of the Board of Governors, of its officers and committees, and of the appointive officers, administrative and professional, have been more clearly defined. Experience has shown the wisdom of relieving the office of President from executive details which properly belong to a full time administrative officer. Decision as to major policies and accumulation of evidence that the policies are being carried out are functions of the Board under the initiative and guidance of its officers and committees.

The Joint Administrative Board has become an increasingly important means of clearing problems and policies that affect the joint interests of the Society and of the Cornell University Medical College. The members of the Board have worked together in complete harmony. President Day and Dean Ladd have shown a sympathetic understanding of hospital problems as they interrelate with those of the Medical College. The death of J. DuPratt White, one of the Cornell representatives on the Board, was a serious loss. Mr.White had an extraordinarily broad conception of the opportunities confronting the joint institution. He was unusually qualified by temperament and by his knowledge of the plans from the early stages to advise on policies and programs for future development.

The various standing committees have done yeoman's service. The Executive and Westchester Division Committees under the chairmanship of Augustine J. Smith; the Payne Whitney Committee chairmanned by Paul Tuckerman; the Finance and Budget Committees under Bronson Winthrop, Committees on Real Estate with George T. Bowdoin, Law with Frank L. Polk, Nominations with William Woodward, and Audit with Landon K. Thorne as chairmen, have all been active and efficient.

A special committee, under W. Gibson Carey, Jr., was appointed to consider a retirement policy. After a painstaking study and thorough analysis of the possibilities, a comprehensive report was submitted by this committee, which was approved. Unfortunately the additional expense to the Society of the Committee's plan made it seem necessary to postpone its immediate adoption. It is hoped that sufficient funds will be found at an early date to proceed with such a plan, recognized as one of the urgent needs of the Society.

The activities of the Membership Committee, under the leadership of William Harding Jackson, have produced most satisfactory results in stimulating interest in the work of the Society and in raising funds largely available for the current expenses of the institution. The Committee, with the backing of the Board of Governors, has laid out a constructive program which should crystallize the efforts of those who are actively interested in the Society's welfare, as well as acquainting a wider audience with the aims and achievements of the Society and of the Medical College. Now that disintegrating forces are so affecting medical science abroad, the future of medicine may be said to rest primarily with America. The participation of laymen, as well as of those especially trained in the profession, has been and doubtless will be a vital force in the progress of medicine. When it was established 169 years ago, for example, the lay membership of the Society played an important part not only in founding the first voluntary hospital in New York City but also in developing it as a national center of medical education. The Society of the New York Hospital, recognizing the responsibilities and opportunities which have grown out of developments abroad, aims to provide the means by which leaders of the community may continue to share intimately in the activities of a great center of medicine.

Following the death of Henry G. Barbey on July 24, 1938, the office of President of the Society remained vacant for a period of eighteen months, the Vice-President serving in the capacity of Acting President. On December 5, 1939, Barklie Henry was elected to the Presidency. At the same time William Harding Jackson was elected Vice-President, succeeding Mr. Henry; Henry S. Sturgis succeeded Bronson Winthrop, who resigned as Treasurer; and Augustine J. Smith continued as Secretary, an office he has held with unswerving zeal and devotion since 1934. Mr. Winthrop's withdrawal from the Treasurership marked the end of a service of ten years in that capacity during a period of the Society's development unprecedented in its long history. His tenure of office required constant and close attention, which Mr. Winthrop gave unsparingly and with a constant vigilance for the welfare of the Society.

The opening, at York Avenue and 68th Street, of the Memorial Hospital with its affiliation with the Cornell University Medical College brings in a welcome addition to the several separate institutions which make an effective medical center already comprising the Rockefeller Institute and Hospital, the Kips Bay-Yorkville Health and Teaching Center on 69th Street just west of York Avenue, the Medical College, and the Society with its many departments. An increasing cooperative effort and interchange of information among this group of medical and health institutions has already helped progress in teaching, research, care of the sick, and preventive medicine. The building of the new East River driveway, the completion of which is announced for the middle of 1940, makes a further improvement of the vicinity north of the Queensboro Bridge along the East River.

In 1939 the Society operated with a lower net deficit than the previous year and on a more favorable basis than in any

year since its occupancy of the new buildings. The facilities of its many departments at New York including the Payne Whitney Psychiatric Clinic, and at White Plains the Westchester Division of The New York Hospital, were in constant demand. In the public pavilions and out-patient departments many persons of limited means or without funds were treated at less than regular rates or free of charge. Since the regular charges do not cover the cost to the Hospital for services rendered, the care of patients in the low-rate and free groups represented an operating loss of more than $1,000,000 for the past year. Only through gifts and income from endowment and from community funds has it been possible to reduce this current operating loss to a figure that can be met without impairing capital funds of the Society.

The generous gift of Mrs. Lewis Cass Ledyard, Jr. has established the Lewis Cass Ledyard, Jr. Fellowship, to be awarded to an investigator in the fields of medicine and surgery, or in any closely related field.

A comparatively small part of the space, in the hospital buildings, designed for patient care is still to be opened. Additional funds are needed to increase further the usefulness of the institution by opening to patients floors designated for Pediatrics, including surgical children patients, Surgery (orthopedic cases), and Medicine (pulmonary tuberculosis cases). In pointing out these needs of the institution it is appropriate to state that the Board of Governors is deeply appreciative of the generous contributions to the Society from its many friends.

Devoted service has been given freely by the Ladies' Committees in helping to guide the Social Service work of the Hospital and in fund raising for the United Hospital Fund from which a substantial measure of financial support comes to the Hospital, as it does from the Greater New York Fund.

The progress during the year of the institution as a whole

may be gauged from the several reports and statistics which are a part of this published record. A more intimate impression of the developments medically may be gained from the separate published reports of each of the major clinical department heads, including that of the Obstetrician and Gynecologist-in-Chief in The Lying-In-Hospital report, and of the Director of the Westchester Division. To all of the medical staff and to the personnel in the many administrative departments of the Society the Board of Governors acknowledges its sincere appreciation for the successful conduct of the affairs of the Society for the year.

BARKLIE HENRY
President

REPORT OF THE TREASURER

To the Board of Governors of
The Society of the New York Hospital:

GENTLEMEN: Submitted herewith is a Condensed Consolidated Balance Sheet of The Society of the New York Hospital and its affiliated hospitals, The Society of the Lying-In Hospital of the City of New York, Manhattan Maternity and Dispensary, and New York Nursery and Child's Hospital as of December 31, 1939, together with a statement of the Consolidated Income Account for the year ended on that date.

The net change in the Balance Sheet position of the Society during the year may be described briefly by stating that the General Fund Capital has increased by $99,963.86, that the Special and Unclassified Fund Capital has increased by $234,349.22, and that the Plant Fund Capital has decreased by $162,618.16 (largely by revaluation of assets to current assessed values).

The Income Account shows a deficit for the current year of $155,948.62 as against $319,680.80 for 1938, notwithstanding an increase in service rendered to patients both at White Plains and in New York. Increased income from endowments in the form of rentals from real estate properties, and gifts are largely responsible for the improved results in 1939.

During the year the Society continued its obligation to the public by contributing a large share of its service in the form of free care, and in the case of a majority of the patients in the pavilion and out-patient services at rates substantially less than cost.

The continued support received from the many friends of the Hospital is encouraging and I desire to express the appreciation of the Governors for it. May it continue.

HENRY S. STURGIS
Treasurer

ACCOUNTANTS' CERTIFICATE

TO THE BOARD OF GOVERNORS:

We have made an examination of the Consolidated Balance Sheet of The Society of the New York Hospital and its affiliated hospitals, The Society of the Lying-In Hospital of the City of New York, Manhattan Maternity and Dispensary, and New York Nursery and Child's Hospital, as at December 31, 1939 and of the Consolidated Income Account for the year ended on that date. In connection therewith, we have examined or tested accounting records of the hospitals and other supporting evidence, and have also made a general review of the accounting methods and the operating accounts for the period, but we have not made a detailed audit of all transactions.

In our opinion, the accompanying Consolidated Balance Sheet, on the basis of stating Real Estate at assessed value and Equipment at a nominal value, fairly presents the financial condition of The Society of the New York Hospital and its affiliated hospitals as at December 31, 1939 and the related Consolidated Income Account the results of operations for the year ended on that date.

R. G. RANKIN & CO.

March 27, 1940. CERTIFIED PUBLIC ACCOUNTANTS

EXHIBIT "A"

THE SOCIETY OF THE NEW YORK HOSPITAL
AND
THE SOCIETY OF THE LYING-IN HOSPITAL OF THE CITY OF NEW YORK, MANHATTAN MATERNITY AND DISPENSARY, AND NEW YORK NURSERY AND CHILD'S HOSPITAL

Consolidated Balance Sheet
As at December 31, 1939

ASSETS

General Fund Assets			
Cash		$ 241,829.15	
Accounts Receivable:			
Patients, less Reserves	$ 142,661.78		
Other	39,908.51	182,570.29	
Investments:			
Securities—Book Value*		2,611,062.92	
(Market Value, including at book value $194,906.05 of Real Estate Mortgages and Real Estate Mortgage Bonds, $2,486,146.12)			
Real Estate—Assessed Value		5,979,200.00	
Supplies Inventories (Including Circulating Linen, $134,235.88)		280,931.61	
Deferred Charges to Future Operations		15,429.97	
Due from Special and Unclassified Funds		80,138.77	$ 9,391,162.71
Special and Unclassified Funds Assets			
Principal:			
Cash	90,568.65		
Account Receivable—Rental Agent	261.34		
Due from General Fund	148,754.25		
Securities—Book Value*	21,595,458.48		
(Market Value, including at book value $254,129.03 of Real Estate Mortgages and Real Estate Mortgage Bonds, $16,142,881.96)			
Real Estate—Assessed Value	218,442.95	22,053,485.67	
Unexpended Income:			
Cash	43,163.08		
Due from General Fund	6,773.96		
Securities—Book Value*	18,146.04		
(Market Value $22,348.63)		68,083.08	22,121,568.75
Plant Fund Assets			
Real Estate—Assessed Value		27,262,000.00	
Equipment—Book Value		1.00	27,262,001.00
Total			$58,774,732.46

LIABILITIES AND CAPITAL

General Fund Liabilities and Capital			
Accounts Payable and Accrued Items		$ 94,012.16	
Accrued Pay Roll		76,424.09	
Patients' Credit Balances		46,595.80	
Mortgages Payable		657,125.00	
Due to Special and Unclassified Funds		155,528.21	
General Fund Capital—Exhibit "B"		8,361,477.45	$ 9,391,162.71
Special and Unclassified Funds Liabilities			
Principal:			
Accounts Payable	$ 19,971.62		
Due to General Fund	39,711.76		
Special and Unclassified Funds—Exhibit "C"	21,993,802.29	22,053,485.67	
Unexpended Income:			
Accounts Payable	967.22		
Due to General Fund	40,427.01		
Balance Unexpended	26,688.85	68,083.08	22,121,568.75
Plant Fund Capital—Exhibit "D"			27,262,001.00
Total			$58,774,732.46

*Book value of securities represents purchase price or market value on the date acquired by gift or bequest.

EXHIBIT "B"

THE SOCIETY OF THE NEW YORK HOSPITAL
AND
THE SOCIETY OF THE LYING-IN HOSPITAL OF THE CITY OF NEW YORK, MANHATTAN MATERNITY AND DISPENSARY, AND NEW YORK NURSERY AND CHILD'S HOSPITAL

Consolidated Statement of General Fund Capital
For the Year Ended December 31, 1939

BALANCE, January 1, 1939			$8,261,513.59
ADD:			
Legacies and Gifts Received			277,365.77
Amortization of Mortgage on 16th Street Property			5,500.00
Profit on Sales of Securities			46,545.16
Miscellaneous			119.67
Transfer from Principal of Special and Unclassified Funds—Exhibit "C"			1,311.35
Transfer from Unexpended Income of Special and Unclassified Funds			4,169.55
TOTAL			8,596,525.09
DEDUCT:			
Reduction in the Value of Real Estate to the 1939 Assessed Value		$ 53,275.00	
Transfer to Plant Fund Capital of New Equipment Acquired		37,106.61	
Transfer to Plant Fund Capital of Cost of Tennis Court Construction at 1273-91 York Avenue		6,322.73	
Excess of Expenses over Income for the Year ended December 31, 1939, Exhibit "E"	$155,948.62		
Less: Excess of Expenses over Income of the Westchester Division charged to Principal of Special and Unclassified Funds, Exhibit "C"	17,605.32	138,343.30	235,047.64
BALANCE, December 31, 1939—Exhibit "A"			$8,361,477.45

EXHIBIT "C"

THE SOCIETY OF THE NEW YORK HOSPITAL AND THE SOCIETY OF THE LYING-IN HOSPITAL OF THE CITY OF NEW YORK, MANHATTAN MATERNITY AND DISPENSARY, AND NEW YORK NURSERY AND CHILD'S HOSPITAL

Consolidated Statement of Principal of Special and Unclassified Funds
For the Year Ended December 31, 1939

BALANCE, January 1, 1939		$21,753,433.07
ADD:		
Unexpended Income of Special and Unclassified Funds added to Principal		36,027.53
Legacies and Gifts Received		263,635.50
Miscellaneous		440.11
TOTAL		22,059,556.21
DEDUCT:		
Loss on Sales of Securities	$ 1,631.73	
Amortization of Bond Premiums	129.69	
Transferred to General Fund Capital, Exhibit "B"	1,311.35	
Miscellaneous Temporary Funds transferred to Cornell University Medical College	20,129.37	
Excess of Expenditures over Receipts of Miscellaneous Temporary Funds	17,432.46	
Excess of Expenses over Income of The Society of the New York Hospital—Westchester Division for the Year ended December 31, 1939—Exhibit "B"	17,605.32	
Payment of Annuity	4,500.00	
Reduction in Assessed Valuation of Real Estate	3,000.00	
Miscellaneous	14.00	65,753.92
BALANCE, December 31, 1939—Exhibit "A"		$21,993,802.29

EXHIBIT "D"

THE SOCIETY OF THE NEW YORK HOSPITAL

Statement of Plant Fund Capital
For the Year Ended December 31, 1939

BALANCE, January 1, 1939		$27,424,619.16
ADD:		
Cost of Construction during 1939 of Tennis Courts at 1273-91 York Avenue	$ 6,322.73	
Cost of 1939 Equipment Additions	37,106.61	43,429.34
TOTAL		27,468,048.50
DEDUCT:		
1939 Equipment Additions Written Off	37,106.61	
Decrease in Assessed Valuation of Real Estate used for Hospital Purposes	168,940.89	206,047.50
BALANCE, December 31, 1939—Exhibit "A"		$27,262,001.00

EXHIBIT "E"

THE SOCIETY OF THE NEW YORK HOSPITAL
AND
THE SOCIETY OF THE LYING-IN HOSPITAL OF THE CITY OF NEW YORK, MANHATTAN MATERNITY AND DISPENSARY, AND NEW YORK NURSERY AND CHILD'S HOSPITAL

Consolidated Income Account

	Year 1937		*Year 1938*		*Year 1939*	
Operating Expenses						
Patient Service Units—New York City and White Plains		$4,035,314.30		$4,138,021.98		$4,237,137.41
Non-Operating Expenses						
Patient Service Units—New York City and White Plains	$ 90,333.08		$ 62,372.95		$ 61,069.48	
Corporation	65,147.24	155,480.32	78,143.75	140,516.70	74,649.37	135,718.85
		4,190,794.62		4,278,538.68		4,372,856.26
Operating Income						
Patient Service Units—New York City and White Plains		2,911,730.58		2,944,622.02		3,085,476.47
Non-Operating Income						
Net Income from Investments	945,224.39		896,539.31		940,984.59	
Current Gifts and Miscellaneous Receipts	83,324.90	1,028,549.29	117,696.55	1,014,235.86	190,446.58	1,131,431.17
		3,940,279.87		3,958,857.88		4,216,907.64
Excess of Expenses over Income		$ 250,514.75		$ 319,680.80		$ 155,948.62

Notes: The foregoing statement excludes the following transactions in relation to Miscellaneous Temporary Funds:

Receipts	$ 97,362.26	$ 105,278.42	$ 52,982.85
Expenditures	92,254.54	113,786.74	70,499.11

No allowance has been made for Depreciation of Buildings and Equipment.

REPORT OF THE ADMINISTRATOR-IN-CHIEF

To the Board of Governors of
The Society of the New York Hospital:

GENTLEMEN: During the year 1939, as in previous years, The New York Hospital cared for a large group of public pavilion or ward patients who were unable to pay the regular rate of the service designed for people in moderate circumstances or the rates charged for semi-private patients. A large number of these were free patients and patients for whom we received from the City a part of the hospital regular charge, which represents less than one-third of the cost. Figured on the basis of cost to the Hospital per patient day, and on a basis of the actual average paid by all patients in the public pavilions, the loss to the institution for pavilion patients totalled $979,133.97 in 1939. If this figure were divided by our average charge of $5.00 per day, which allows $1.00 for extras beyond the regular daily charge of $4.00, it will be seen that it is the equivalent of 195,826 free days in the hospital.

In the Out-Patient Service, where patients are treated who are unable to pay a private doctor, there were 70,023 entirely free patient visits. In the Out-Patient Service, as in the care of pavilion or ward in-patients, we do not expect to meet our costs even with those who pay the full rate. The loss absorbed by the Hospital in treating patients in the Out-Patient Department was $251,964.39. It will thus be seen that the total operating loss in these two major branches of the Hospital was $1,231,098.36. This large loss in itself approximates one-third of the total cost of operating the Hospital and explains the excess of expenses over income (when non-operating income is included) for the Society of $155,948.62 for 1939. This is less than one-half of the 1938 figure and nearly $100,000 below 1937, and is the lowest deficit for the Society since the new hospital opened.

Dr. Gerald W. Sinnott was appointed Assistant to the Superintendent on April 1, 1939 and withdrew because of illness on November 10, 1939. Dr. John B. Pastore, who has held the position of Assistant Attending Obstetrician and Gynecologist since July, 1935, was appointed Assistant Superintendent on October 1, 1939. Mr. Merrick Wells was appointed Assistant to the Administrator on October 16, 1939. To Mr. Wells has been assigned the carrying out of the routine functions of the Accounting Department and the supervision of the personnel, except the internal auditors who remain directly under the Comptroller, thus enabling the Comptroller to concentrate on his responsibilities for general supervision of all expenditures and income of the Society. Mr. Robert C. Kniffen, Assistant to the Superintendent, was transferred to the business office of Payne Whitney Clinic on November 1, 1939. Miss Eleanor Barnes, who was appointed Director of Support Activities on March 15, 1937, resigned at the close of the year. Under her direction the department was organized and efficiently conducted.

In the main hospital a number of employee activities were instituted which tended to strengthen the morale of the organization. Among these were such athletic enterprises as a baseball team, use of a high school gymnasium, bowling, and basketball. Then, too, there were a number of social activities by various groups of employees. "The Pulse" made its bow during the year as a monthly paper issued by and for the employees. Printed in the Hospital print shop the nominal cost is carried by the Hospital. The Illustration Department of the College has supplied photographic material. Great credit belongs to the editors of "The Pulse" for their continued zeal in accomplishing a difficult task with uniform success.

Among important departments responsible to the Administration, to the activities of which space is devoted

elsewhere in these pages, are The Nursing Service and the School of Nursing, the Out-Patient Department, the Record Room, the Social Service Department, and the Pharmacy. All of these departments are closely integrated with the Clinical Departments and the X-ray Department in the treatment and care of patients. These departments have maintained the high standards expected of them under the capable direction of their department managers.

In the Nutrition Department a new high census for one month of 197,180 and for the year of 2,145,816 meals were reached, an increase of 27,729 over 1938. The largest number of meals served for one day was 6,989 on November 6, 1939, not quite equaling 7,134 served on November 14, 1938, the record for one day. If meals served in Payne Whitney Psychiatric Clinic are included the total for the year 1939 reached 2,224,865, and with the Westchester Division added the grand total for the Society reached the figure of 2,994,020. The Hospital has continued to offer its facilities to experienced dieticians through a post-graduate course under the auspices of Columbia University and the direction of the Nutrition Department, for six weeks during the summer. Students were enrolled from Florida, Illinois, Indiana, Texas, Louisiana, Iowa, South Carolina, New Jersey, Alabama, as well as Australia, Canada, India, and China. Published by the Department, with the advice and counsel of the medical staffs, the third edition of "The New York Hospital Handbook of Applied Nutrition" made its appearance.

In addition to the operation of a power plant which produces light, heat, and many other facilities for the Hospital and College buildings, the Engineering Department is called upon for the maintenance and repair of the equipment and buildings used in the care of patients and in research and teaching. Painting, plumbing, electrical work, and carpentry, as well as fire prevention, are under the super-

vision of the Chief Engineer. Ingenuity and inventive ability are called upon frequently in the development of mechanical devices for the various hospital departments.

The records show that 1,595,957 square feet of composition and 235,444 square feet of wooden floors were cleaned, waxed, and buffed by the Housekeeping Department in 1939. That the duties of the Housekeeping Department extend over an area beyond the narrow implication of the name and beyond the cleaning and upkeep of floors may be seen from the fact that 2,277 pieces of furniture and equipment were taken to be repaired in the furniture repair shop and then returned, 3,447 pieces of baggage were transferred from one location to another on the property of the Hospital, 3,115 window screens were removed, cleaned in rooms assigned to that purpose, and replaced, and 39,019 square feet of rugs were cleaned.

During the year scrap paper including newspapers, magazines, and cardboard was added to the list of salvage items which includes rags, containers of various kinds, X-ray films and solutions, and scrap metal. These, with fat and grease, represent a sizable amount salvaged annually.

After some months of trial and error a satisfactory solution of our water softener problem in the laundry was finally developed so that water in sufficient volume, of reasonable clarity and softness was available. Cumulative savings of washing ingredients should justify, as they already have in part, the investment in a water softener. The laundry has continued to meet the requirements placed upon it. The total poundage was greater than in 1938 by a narrow margin, thus continuing the increase each year since the Hospital opened in 1932. Steady progress has been made towards better control of linen, a difficult problem in any hospital.

In 1939 from 43 states and 38 foreign countries came 1,248 visitors who made use of our guide service in seeing the

Hospital. The World's Fair probably brought a large proportion of the 75% increase in these visitors since 1938. For visitors to patients, movable stanchions and a cord in the arcade from the main lobby to the visitors' waiting room proved a successful way of forming a dividing line between the incoming and outgoing visitors.

To assist the public in finding its way through the far flung buildings of the joint institution, identifying and directional inscriptions and names at various strategic points have proven very useful. The larger letters are of white bronze, the smaller, actually placed against the buildings, are of monel metal. The most conspicuous entrance to the buildings, the one on York Avenue, was left to the last to be identified. Lettering designed by the architects was cut into the stone face of the building on either side of the entrance, to the left "The Society of the New York Hospital", to the right "Cornell University Medical College", with the name in metal "Medical College Entrance" over the doorway.

The more important among many structural changes or changes in the use of space were those carried on in the Nurses' Annex. A floor which had been reserved for male nurses in the Psychiatric Department was transferred to the use of women nurses. A steady decline in numbers of male nurses required in patient care made it inadvisable to continue the use of the floor for housing these nurses due to the many vacant rooms. Arrangements were made for the remaining male nurses to reside outside of the Hospital. A large sitting room on the 6th floor of the Annex was converted into five bed rooms. These two changes were a partial answer to the shortage of bed rooms for female nurses. A systematic replacement of metal lockers, still in progress, throughout the Annex with built-in clothes closets, has added materially to the desirability of the bed rooms, at the same time releas-

ing the lockers for use elsewhere. A number of rearrangements of lockers and locker space improved these facilities for various employee groups, including the change of a room in the sub-basement of the Nurses' Residence from a billiard to a locker room.

An additional private patient room on the 12th floor resulted from the use for this purpose of a sitting room and transferring the sitting room furniture to space available opposite the private elevators. At the end of a corridor in the south east wing of the Hospital, off the main lobby, an office was formed by partitions. The private patient admitting was transferred from Information to a room west of the main entrance, and the guide service was moved across the corridor.

Associated Hospital Service cases for several months represented to the Hospital a loss as compared with the payments we would have regularly received had the patients not been members of the 3-cent per day plan. Happily a decided improvement in the affairs of the Service, which was temporarily faced with depleted reserves, justified an increased return to all the hospitals in the plan, bringing the current payments from the Service more nearly in line with those formerly made and an assurance of back payments to the hospitals for earlier losses, as soon as financial reserves permit.

To a gratifying degree the Society's endowment income has held up in spite of declining trends in yields from invested funds. The investment portfolio has been receiving careful attention by experts. Real estate not used for hospital purposes, which has brought in a steadily higher income annually since 1936, although again showing for the year a marked increase has now reached a relatively static position. Every effort has been made to keep the properties in good condition and to safeguard the interests of the Society. If

building costs did not seem prohibitive, several properties now unproductive could be remodelled advantageously.

The favorable trend in the operating and non-operating figures of the Society can be accounted for by the cooperative effort of the many departments, both administrative and professional. Careful watching of expenses and economies, which have not affected the quality of services, have produced results. The credit for these belongs to all of the varied groups and individuals who have joined in the objectives of the institution. To the officers and members of the Board of Governors, to the Ladies' Committee, and the Ladies' Auxiliary, as well as to the heads of departments of all branches of the Society both medical and administrative, goes my personal gratitude for the assistance and support rendered to the Administration during the twelve months under review.

Respectfully submitted,

MURRAY SARGENT
Administrator-in-Chief

REPORT OF THE PRESIDENT OF THE MEDICAL BOARD

To the Board of Governors of
The Society of the New York Hospital:

GENTLEMEN: I have the honor to present herewith the Report on the professional activities of the Hospital for the year 1939.

The Medical Board has reviewed these activities at frequent intervals throughout the year and is convinced that the care and treatment of patients compare favorably with that of the previous year. Many improvements and changes have been instituted, as will be seen in the following pages.

I have received detailed reports from the Heads of the major departments and services and from this information I shall draw freely in order to acquaint you with many interesting phases of the work of the Hospital.

Before discussing the various departments, it is interesting to note that the Hospital showed indications of reaching a level in its activities, although showing a slight increase as indicated by the number of patients admitted, namely, 19,545 as compared with 19,447 in 1938; while the number of patients treated in the Out-Patient Department increased from 49,495 in 1938 to 50,390 in 1939. Detailed statistics relating to the various departments are recorded in the closing section on page 146.

Department of Medicine

As indicated in previous reports, there was during the year considerable pressure for increased beds in the Medical Service. This and a similar condition in the Department of Pediatrics are two of the outstanding problems of the Hospital. The need for additional capacity is particularly in the fields of neurology and tuberculosis. Much time and

thought was given during the year to both of these sub-departments of Medicine in an effort to find a solution which would be satisfactory from the care of the patient and the teaching standpoints. The Medical Pavilions have shown a high percentage of occupancy for almost the entire year. If additional space and beds could be found for both of the sub-departments mentioned, it would relieve the congestion on the Medical Pavilions appreciably.

The Department has worked closely with the New York City Department of Hospitals on tuberculosis cases, as far as possible reserving space for City cases. It is hoped, and in this the Department of Surgery is actively interested, to find a satisfactory way of increasing the service to include more patients requiring pneumothorax and the operation of thoracoplasty. These and earlier cases of tuberculosis in the District which is nearby the Hospital present a problem that gradually is being solved.

Since the opening of the District Health Center, located on 69th Street about half a block from the College buildings, the Department of Medicine has followed through with the Department of Health in the treatment of cases referred from the Health Center. The original idea, that all the epidemiological and Health Department aspects of pulmonary tuberculosis should be handled at the Health Center, has relieved the Hospital to a large extent of the responsibility for this type of service to patients, which it rendered before the Health Center was opened. The result has been that only non-district patients of this type, a relatively small number, are now continuing to receive preliminary study in the Tuberculosis Clinic. For teaching purposes the material at the Health Center, as well as that which comes to the Hospital, is available.

Except for these problems in the tuberculosis service, the distribution of patients in the pavilions and the Out-Patient

Department has been satisfactory. The dispensary now is filled almost to capacity and it is doubtful if the total number of cases can be increased materially. Some of the clinics, such as allergy, arthritis, and syphilis, are over-crowded. General medicine and some of the specialties could be increased slightly. The dispensary staff is adequate in numbers and in professional standing and there is no delay in securing appointments except in some of the over-crowded specialties.

The Syphilis Clinic (Medicine L) has been very successful owing to the support that has been received from various foundations and private sources. As this support is gradually withdrawn, unless further aid is obtained, the Hospital will have to carry the financial burden. There are several research problems of great promise that are now under way. Financial support is needed urgently in order that this work may be continued.

The greatest need of the Department of Medicine is for more neurological beds. Although handicapped by a deficiency in bed capacity, this division has developed a strong nucleus of neurologists who have accomplished some outstanding research. At present the neurological cases form a small percentage in a comparatively small medical service. We need at least sixteen more medical beds devoted specifically to neurology. As our Sub-Department of Neurology has developed it has shown itself to be an indispensable ally of the Departments of Psychiatry, Surgery, Pediatrics, and Physiology, as well as Medicine. No other group has done more to bind together the different departments of the Hospital. The Sub-Department of Neurology now has reached the stage where it could be developed either into a full department or a sub-department with an independent budget. Such a development would stimulate the development of neurology in this country and bring our institution

more in line with other large teaching institutions, and would probably induce foundations interested in this field to increase their support of our work. It would be necessary, however, to continue the close association with general medicine and only to a slightly less extent with psychiatry, since these strong associations in The New York Hospital have been of great help to all concerned.

Fortunately the Department of Medicine has been able to secure a large number of research grants from foundations and other sources. On account of a limited budget the Department is dependent on these grants for a great deal of its research activities. Since most of the grants are for limited terms of years, serious problems arise as each grant terminates.

The Sub-Department of Dermatology has been greatly strengthened by the transfer to the Hospital of the mycology laboratory of Dr. George M. Lewis from the Post-Graduate Hospital. We hope to extend the study of fungus diseases from the skin to internal medicine.

The Central Laboratories, now under the supervision of the Department of Medicine, carried out 205,825 examinations, an increase of 12.3% over the previous year, and issued 120,784 culture media and solutions compared with 108,757 in 1938. During the year the activities of this laboratory service were enlarged by the incorporation with it of the sputum laboratory and the blood bank. The sputum laboratory is engaged in the typing of pneumococci and examinations for the tubercle bacillus, including the inoculation, maintenance, and autopsy of guinea pigs. These changes have permitted some rearrangement in the work in Central Laboratories, which has resulted in consolidation and improvement. The blood bank has been operating satisfactorily and profitably during the seven months it has been incorporated in the Central Laboratories. During this time

711 bloods have been taken for the bank, while the number of transfusions given has greatly exceeded this figure.

The division of cardiology under Dr. Harold J. Stewart has been particularly active in research. Dr. Willis F. Evans, who was granted a fellowship under the Special Fund for Research, has been conducting important work on the cutaneous blood flow.

The division of metabolism has been continuing its fundamental studies on the mechanism of oxidation of carbohydrates and also its work on the endocrines, which has not only theoretical but also practical importance. As in previous years, great help has accrued from the affiliation with the Russell Sage Institute of Pathology, and the members of its staff as well as investigating many problems of their own, also have collaborated in many problems with not only members of the Department of Medicine, but also those in Pediatrics, Physiology, and Psychiatry.

During the past year the research work of the Department of Medicine has been voluminous and of a high order. The teaching of students is improving steadily and the Department has continued a most satisfactory program of training of interns and residents.

Department of Surgery

The Department of Surgery completed a busy and successful year according to the report submitted by the Surgeon-in-Chief. There was a total of 4,503 admissions to the Department and its Sub-Departments, an increase of 178 over 1938. The number of operations performed was 3,732, an increase of 323 over the number last year, with a total of 92 deaths, a postoperative mortality of 2.4%.

The services on the Tenth Floor operating rooms continued the same as in previous years. Besides the 5,676 operations, including those on pavilion, private, and semi-

private patients, an increase of 9.8% over 1938, there were 15 transfusions and 822 treatments, some of which required general anesthesia. The Surgical Pathological Laboratory examined, diagnosed, and recorded 3,558 specimens, an increase of 351, or 10%, over 1938.

The Accident Pavilion treated a total of 6,667 new patients, an increase over last year of 553, or 9%. It admitted 6,058 patients to the pavilions, treated and examined 1,287 employees, and took care of 1,552 compensation patients. The Physical Therapy Department treated a total of 31,334 patients, an increase over 1938 of 502 patients, or 1.6%. The Sub-Department of Dentistry examined and treated 1,013 patients in the Out-Patient Department and had a total of 6,602 visits.

In the pavilions of the Hospital and in the experimental laboratory certain pieces of work in clinical and experimental research have been initiated and others continued from last year. These include studies on hypertension in animals and patients; on the prothrombin of the blood; on the effect of direct irradiation of the brain in animals; on cerebral arteriovenous fistulae and on the sensitivity of intracranial structures to painful stimuli. The significance of acidity in postoperative gastric cases, and methods of resecting the lower oesophagus and of transplanting a portion of the pancreas into the stomach are further problems under investigation.

Various grants for research studies have been continued by the Markle Foundation, the Josiah Macy, Jr. Foundation, the Given Fund, the Bernheim Fund, the President's Birthday Ball Fund, and the Cancer Research Fund. A grant has been received from the Gastric Cancer Research Fund of the National Cancer Institute.

In reviewing the work of the year it becomes apparent that the year 1939 has been among the most gratifying in

the Department's history. The 10% increase in pavilion admissions with a corresponding increase in pavilion census has stimulated the morale of the professional and nursing staffs and has helped to solve problems in undergraduate and graduate teaching. The care of patients has been excellent, the teaching well done, and the research performed of an unusually high order.

Department of Obstetrics and Gynecology

Both the obstetrical and gynecological services operated at practically full capacity. The number of adult patients admitted to the Hospital exclusive of transfers was 4,619, while 612 women were cared for in the Berwind Clinic, a total of 5,231 patients. The number of babies cared for was 3,408, of whom 2,791 were born in the Hospital and 617 in their homes.

Our professional results for that year compare more than favorably with those of any previous year since we opened the new building in September, 1932. In the Hospital and Berwind home delivery services we had a total of 4,019 patients discharged during the year with 2 maternal deaths, or a gross uncorrected maternal mortality of 0.497 per thousand patients discharged. As a small group of these patients had more than one admission during their period of gestation, it is well to express this rate in terms of the number of patients instead of that of discharges or admissions in which event the maternal mortality becomes 0.669 per thousand patients. When we review the whole period from September 1, 1932 to December 31, 1939, we find that there have been 29,840 patients discharged from the obstetrical service with a maternal mortality rate of 1.87 per thousand.

During the year we instituted important changes in the House Staff system of training. Heretofore, all appoint-

ments were of one year duration with the result that a certain number of interns were obliged to leave with only one year's hospital training, as the upper or resident staff was selected from the group of first year interns. We now offer a full two-year internship in obstetrics and gynecology to eight medical graduates. At the conclusion of their two years of training a certain number is selected for further training, while the remainder of this group leaves with sufficient training in the fundamentals of this branch of medicine for general practice. Furthermore, there is a demand for them from other hospitals seeking residents in obstetrics and gynecology.

Due to the expansion of the clinical work in the department it has become necessary to appoint an additional Resident to the House Staff. This change will enable us to have a Resident, in his fifth year of hospital training in obstetrics and gynecology, in charge of the private and semi-private service; and a First Assistant Resident, in his fourth year of training, in charge of the House Staff on the Berwind Service.

Teaching and research have been conducted as in previous years. We are pleased to note that the Markle Foundation generously granted the Department financial aid to investigate certain phases of the baffling problem of the toxemias of pregnancy. This has enabled us to procure the services of a research chemist, Dr. Norwood K. Schaffer, for a period of two years. As a result several chemical problems now are being investigated. We have received further assistance from Mrs. Dunbar W. Bostwick for the research work in X-ray pelvimetry conducted by Drs. Steele, Wing, and McLane.

The Ladies' Auxiliary to the Lying-In Hospital has continued its active interest in and support of the work of this Department. The Board of the Ladies' Auxiliary meets at

frequent and regular intervals, while its Executive Committee convenes weekly.

Department of Pediatrics

As stated above, this Department should have a larger number of pavilion or ward beds. The 54 pavilion beds for infants and children were occupied by 737 patients for 16,815 hospital days; the 14 beds in the premature unit by 136 infants for 2,923 days, and the ten private beds by 253 patients for 2,089 days. In all, 1,126 infants and children, including transfers, were patients in the Children's Clinic in 1939, compared with 1,029 patients in 1938 and 787 patients in 1933, the first full year of its existence. As in previous years, it was necessary during peak seasons to refuse admission to children who would have benefited by hospital care.

In the latter half of the year, the weight limit of infants born in the Woman's Clinic and transferred to the premature unit of the Children's Clinic was raised from 2,250 grams (5 pounds) to 2,500 grams (5½ pounds) thereby bringing our institution in line with the accepted procedure of other hospitals in this country. The cooperation between the Woman's Clinic and the Children's Clinic in the medical care of the newborn nurseries was maintained during the year with mutual advantage to patients and the two departments.

Through the continued cooperation of the other clinical departments, consultation services are available in the general pediatric clinic on certain days in orthopedics, otolaryngology, dermatology, dentistry, and psychiatry. These services have been exceedingly helpful both to the patients and to the pediatric staff. The disproportion between the magnitude of the Out-Patient Service and the limitations of the pavilion facilities at present available have made it



CONVALESCING IS FUN ON THE CHILDREN'S PAVILION



ENTRANCE LOBBY OF THE PAYNE WHITNEY CLINIC

necessary during peak seasons to refer many of our children to other institutions for hospital care because of lack of in-patient space.

Eleven publications have appeared from the Department of Pediatrics and six others have been accepted for publication and are now in press. In addition, a number of investigations are in progress, several of them receiving support from outside sources, namely, The Commonwealth Fund, the Milbank Memorial Fund, The Children's Bureau of the United States Department of Labor, and the United States Public Health Service.

It is important to re-emphasize that expansion of the pavilion service of the Children's Clinic merits serious consideration. Such expansion, in addition, would alleviate in some measure the difficulties encountered at present in the instruction of both undergraduate students and resident staff. Restoration of more adequate convalescent facilities than are now available also would be of distinct value.

Department of Psychiatry

In the In-Patient Department of the Payne Whitney Psychiatric Clinic, 292 patients received treatment. Approximately 76% of the 216 new admissions were referred by physicians in private practice. Ten patients were transferred from the general hospital. During the year, 213 patients were discharged. Of this group, 168 patients (79%) had recovered or had received substantial benefit from treatment. Twenty-nine patients in need of prolonged treatment were transferred to the Westchester Division of The New York Hospital, and 20 patients to other private and State Hospitals.

Most new patients, after the general physical examination had been completed by the psychiatric staff, were seen by medical, gynecological, otolaryngological, and ophthalmological consultants. The members of the medical and

surgical staffs offered their services freely when special need arose. One thousand and eighty-seven examinations were carried out by consultants. In addition, 104 visits for special examinations and treatment in other departments were necessary.

In order to facilitate intensive physical study of the in-patients of the Payne Whitney Clinic, a group of laboratories has been equipped for general medical and bio-chemical investigations. The assistant attending physician in charge of these laboratories supervises all clinical and laboratory work and acts as consultant to the psychiatric staff; thus the constant participation of such an internist in the study and treatment of psychiatric patients insures mutual stimulation to the internist and psychiatrist alike. Inevitably, this has brought the two Departments, Medicine and Psychiatry, still more closely together. It is to be hoped that one of the remaining closed floors in the Payne Whitney Clinic will be opened for patients who suffer from prolonged psychosomatic disorders and who should be studied and treated by psychiatrist and internist while benefiting by the general routine life in a psychiatric in-patient department. Such a development seems especially promising at the present time because another group of laboratories now is being used for neurological studies, with special interest in psychosomatic factors.

The consultation service to the general hospital serves primarily a similar function. Serious personality disorders in these patients are relatively few, whereas emotional disturbances affecting somatic functions are frequent. In the medical pavilions 254 patients were studied and received psychiatric treatment in 746 consultative visits. Encouraged by the results obtained by such combined medical-psychiatric efforts, the Department of Psychiatry directed its attention to a similar development in the Pediatric In-Patient Depart-

ment. This has led to a combined study and treatment of 96 children for which 185 consultations were necessary.

The Psychiatric Out-Patient Department accepted 663 new patients for treatment, 380 of whom were referred from the other Out-Patient Departments of The New York Hospital, 111 sent by physicians in private practice, and the remaining group referred by other hospitals, agencies, and schools. A total of 6,228 visits were made by 1,067 patients, including 233 children who required 1,025 visits. The children's division has been reorganized in order to achieve a closer working relationship between the Pediatric and Psychiatric Out-Patient Departments. In monthly conferences, difficult cases or special problems were reviewed.

The departmental library has been enlarged by the addition of sociological books and periodicals necessary for the study of socio-economic factors on health. It has become possible to add further to the already valuable collection of historical books.

Research work has progressed in the clinical and experimental fields, including psychological, psychopathological, and somatic investigations. Many problems are jointly attacked with other departments of The New York Hospital and the Cornell University Medical College.

Private Patients' Pavilion

Dr. Eugene H. Pool, Chairman of the Private Patients Committee, reports that 4,595 patients were admitted to the private and semi-private services in 1939, an increase of 216 over 1938. There were 2,462 private and 2,133 semi-private patients, respectively 165 and 51 more than during the preceding year.

The relatively small increase in the number of semi-private admissions indicates that for more than a year our accommodations for this group of patients have been used

almost to full capacity. There is an urgent need for more semi-private beds and the question as to how to provide them is being studied. Two new low-priced rooms have been added to our private service bringing the total to 115. There has been a high percentage of occupancy for all private rooms.

At the beginning of the year a separate admitting office for private and semi-private patients was established in the main lobby at the west of the entrance. Previously these patients were interviewed at the general information desk, a makeshift arrangement that had many disadvantages. Now they are shown into a quiet, attractive room where the formalities necessary to admission are dealt with quickly, courteously, and in complete privacy.

There has been a fine spirit of cooperation among the medical, nursing, and non-professional personnel that has contributed greatly to the successful operation of this service.

Department of Pathology

The work of this department includes the routine pathological work of The New York Hospital, maintenance of the Museum of Pathology, investigation, and teaching of undergraduate medical and other students.

The autopsies performed by the Department during the year numbered 334 including stillborn, representing 60.6% of the total deaths in the Hospital. An analysis of these reveals that autopsies are performed upon a large proportion of patients who die in the pavilions of the Hospital.

Members of the visiting and resident staffs of the Hospital and students of the Medical College attend Clinical Pathological Conferences held on Monday afternoons throughout the year and here the clinical course of disease and its treatment are discussed in retrospect.

The Museum of Pathology is available to the staffs of the Hospital and the Cornell University Medical College. A Photographic Service, likewise available to both the Hospital and the College, is conducted under the direction of the Department of Pathology.

The study of protective inoculation against tuberculosis has been continued with the aid of a fund granted for the purpose by the International Health Division of the Rockefeller Foundation. Experiments have been in progress to find an effective means of protecting lower animals against tuberculosis. Since the disease is long-continued, these studies are time-consuming and hence have been continued over a period of years. The results of experiments on animals have been applied to protective inoculation against human tuberculosis and a report showing that effective protection can be obtained by inoculation with heat killed tubercle bacilli has been published during the year. One member of the Department, granted leave of absence, undertook studies of the pathology and epidemiology of tuberculosis in Peking, China. These studies have shown that persons who live in rural districts are susceptible to a severe form of infection when they come to the larger cities or are enlisted as soldiers. The results of these studies have been published in the Chinese Medical Journal.

Experimental study of leukemia, begun at the University of Pennsylvania under a grant from an anonymous donor, has been continued with a grant from the same donor and with further assistance from the International Cancer Research Foundation, the Jane Coffin Childs Memorial Fund for Medical Research, The Anna Fuller Fund, and the Lady Tata Memorial Trust (of London). In the last year the work has been in considerable part concerned with hereditary factors influencing the occurrence of leukemia and has given evidence that the leukemic cell transmitted from one genera-

tion to another has the genetic characters of the stock in which it arose. Further studies aided by use of the high speed centrifuge have been undertaken to determine the character of the agent or virus which transmits leukemia-like diseases in lower animals.

The study of chronic infections has been continued under a fund granted by the John and Mary R. Markle Foundation and appropriated to this work by the Ophthalmological Foundation. An attempt has been made to obtain insight into etiological factors concerned in the production of rheumatic fever, rheumatoid arthritis, and infections caused by invasion by streptococci or other pyogenic micro-organisms under conditions that are still obscure. Study of several diseases produced by filterable virus has been in progress. Significant information has been obtained concerning the localization of chronic infectious processes in the eye and in joints.

With the aid of a grant from the Josiah Macy, Jr. Foundation, study of the changes accompanying senility, conducted in association with the Laboratory of Animal Nutrition of Cornell University at Ithaca, has been continued. A doctor engaged in this work has been assigned to the Department under the grant and has the same duties as other members of the staff in the routine work of the Hospital and Medical College. A study of the influence of age and of diet upon the occurrence of nephritis has been completed. In cooperation with the Laboratory of Animal Nutrition at Ithaca, a study of the influence of retardation of growth by restricted diet upon longevity is in progress. Changes in blood vessels and in lungs with age are being studied. Other investigations in this Department include a study of amyloidosis and other degenerative changes, and of certain phases of inflammation.

Out-Patient Department

Existing policies and procedures have been studied with a

view to handling an increased number of patients more efficiently without impairing the quality of medical service. With the exception of some specialty clinics, there has been less delay in making appointments.

Within a year the City will complete a new dispensary at East End Avenue and 82nd Street with an eventual capacity of 400,000 visits per year. In connection with this dispensary will be several thousand beds in Municipal Hospitals on Welfare Island. Future increased demands for out-patient service in The New York Hospital might be looked for, therefore, in a moderate income group, possibly those requiring a more comprehensive type of medical care for clinic problem cases.

A study of the geographical distribution of patients coming to our Out-Patient Department shows that approximately 40% of the patients come from the Borough of Manhattan, 49% from the other four Boroughs, and 11% from localities outside New York City.

It should be stated again, as in former reports, that no patients in urgent need for care or presenting an interesting condition are ever turned away by our Admitting Physicians. Under the present system of rotating house officers, this function is being performed very satisfactorily. An examining officer with all necessary equipment is available at all times. An intelligent insight of the different hospital divisions enables the Admitting Physicians to expedite the admission of patients by eliminating some of the deferred appointments.

The relation of Out-Patient Department to Hospital admissions has been of interest to other hospitals and, at the suggestion of The New York Hospital, studies were undertaken by the United Hospital Fund to determine the proportion of hospital admissions through out-patient departments. These studies were started in April, 1939, and the

data, which will be compiled over a long period of time and compared with those of other hospitals, may offer leads for future selections of applicants for Out-Patient Service and suggest the advisability of determining both out-patient and in-patient eligibility at the first interview.

The need of a Diagnostic Consultation Service for persons in moderate circumstances has been recognized and frequently discussed. Diagnostic Service had been one of the important features of the former Cornell Clinic and was embodied in The New York Hospital Out-Patient Department when the new buildings were opened in 1932. It is of interest to note that in our Out-Patient Department about 13% of all patients admitted in 1939 were referred by outside physicians either for diagnosis alone or for both diagnosis and treatment. Where a referred patient has needed hospitalization to complete diagnosis, for exploratory operation or other procedures, the family physician is asked to give his consent. The patient, after remaining in the Hospital, has been referred back to him and he has been sent a report of our findings. A total of 5,783 individual doctors have referred patients during the course of seven years.

Further details are shown in the statistical section at the end of this report. The Dental Clinic is again included as one of the Surgical Specialties and the committee appointed by the Surgeon-in-Chief has organized the service on a more satisfactory basis.

As stated above, the former Health Department Tuberculosis Clinic was taken over by the Kips Bay Yorkville Health Center. However, this material is still available for teaching, as the Staff of the Health Center Clinic are members of the Hospital and Cornell University Medical College Staffs. The Syphilis District Clinic continues to be operated at The New York Hospital under the Medical Division as "Medicine L". It has undergone remarkable growth. The

proportion of increase in attendance is higher than that of all other Out-Patient units. The number of visits exceeded that of General Medicine.

In his annual report, Dr. Walter C. Klotz, Director of the Out-Patient Department, writes: "From daily contact with actual cases involving individual problems, it would seem self-evident that in the future development of Out-Patient Department care, the outstanding need will be a consideration of the whole patient as a medical and social unit, a fuller understanding of the sick person in relation to his environment and more thought to his rehabilitation and restoration to usefulness as a member of Society."

Department of Radiology

During the past year a great deal of progress has been made in the Department of Radiology. From a survey of the statistics submitted by Dr. John R. Carty, there is definite evidence that the amount of work in this department is gradually becoming stabilized. The only exception to this is noted in diagnostic pavilion cases, where there was an increase of 1,105 patients over the previous year.

A program for shockproofing and modernizing all X-ray equipment has been adopted and is already well under way. This will result in safer, more efficient, and more economical operation. As a part of this program, a rotating anode X-ray tube has been installed and it has greatly improved the radiographic detail. Such improvements in technique have a direct reflection in the accuracy of diagnosis.

The use of the X-ray Department for teaching activities has been further explored. The addition of two full-time members of the X-ray staff will result in improved efficiency of the Department. This addition allows more time for teaching and will permit additional supervision by the more experienced members of the staff. The X-ray museum has

been constantly enlarged and now forms a nucleus of excellent teaching material. It is of inestimable value in undergraduate teaching and in the training of young radiologists.

Investigative work in the Department has progressed in a satisfactory manner. Dr. Carty has been conducting work on the X-ray treatment of inflammatory conditions and X-ray diagnosis of soft tissue tumors, and Drs. Weintraub and Tuggle on diverticula of the duodenum. The Department has also been actively interested in the problem of silicosis.

The Formulary Committee

The past year has proven successful as far as the functions of this committee are concerned. This success is judged, primarily, on the results of the recently adopted policy of the committee requesting that reportable clinical studies be conducted in the Hospital on all drugs of major importance which come before the committee for consideration. Several of these studies have been inaugurated and will be reported during the ensuing year. The direct results obtained by the reports of these clinical studies are of such a nature that the committee has been enabled to judge more accurately the value of a requested drug. The Medical Board is convinced that through this medium, initiated and supervised by the Formulary Committee, the medical management of sickness and disease has been improved and kept abreast of modern rational developments during the past year. It is expected that similar progress will be noted in the following year.

The committee has brought to completion plans and preparations for the installation of internships in Pharmacy, which have progressed to the point where a definite date has been selected for inauguration of the service. The first candidate will be appointed for July 1, 1940. A sub-committee has been appointed from the members of the Formulary Committee to review applications for the internship.

This committee will make the necessary recommendation for individual appointments.

Record Department

The Record Department has added to its files 33,540 new case records during 1939 making a total of over 255,000 records originated since September 1932. From this material 903,278 records were circulated during the year.

The past seven years have been spent to a large extent in what might be called the mechanical organization of the Department, in setting up methods to make all material promptly available for its many uses. During 1939 much attention has been directed toward making this available material of a higher standard in its content, and more usable in its physical set-up.

In January of the past year the binding of the case records in chronological sequence, attempted in 1932 and abandoned, was again attempted. With the support of the Record Committee and the cooperation of all departments contributing to the make-up of the record, the results at the close of the year are gratifying. While we have not yet attained a satisfactory chronological record and there are still problems to be worked out for some departments, the records show great improvement. This method of chronological sequence will, no doubt, prove to be the most satisfactory arrangement for those using the data.

The Record Committee has taken upon itself the task of improving illegible and unintelligible records due to poor handwriting, abbreviations, and symbols. To this end a subcommittee is compiling a list of abbreviations and symbols acceptable for use in case records.

Efficient service from the Record Department and the best use of its personnel depends to a great extent on the handling of records in those departments served by the Record

Department. The promptness with which the records of patients discharged from the in-patient service are completed and received in the Record Room is one of the most important factors in the efficiency of this service department. It is interesting to note that in May 1935 incomplete records of patients discharged from the hospital totaled 1,108, while the corresponding figure in December 1939 was 47.

The use of dictating equipment has continued to prove a satisfactory method of recording case histories and keeping them up to date. During the year the Record Room has taken over additional transcribing of summaries without additional personnel. Centralized service for other departments has also been established, and should prove an economy measure as well as affording greater efficiency.

With the House Staff assuming responsibility for the required record data on the private floors, the content of the histories of private patients is continuing to improve.

"The New York Hospital Classified Nomenclature of Operations" by Dr. Bronson S. Ray and Miss Helen B. Lincoln has been tried out and proved satisfactory in our own Record Department, and has been received favorably throughout the country.

The Record Committee has continued to exert an important control over printed forms and data entered into the patient's permanent record. Forms have been revised and combined with others to make the best use of stock and space, such as six different Permits being combined in one form, and one type of Doctor's Order Sheet being used throughout the Hospital.

The Medical Board is of the opinion that the nursing service rendered to both in- and out-patients of the Hospital has been of the highest order during the year 1939. A separate and detailed report by Miss Anna D. Wolf, Director of the

School of Nursing and Director of the Nursing Service, appears on page 85. From this will be seen the many important functions rendered by this department.

The Medical Board, responsible for the medical and nursing care of patients, would be unable to discharge its duties satisfactorily were it not for the splendid cooperation it received from the Administration and the several service divisions, including the Nutrition, Engineering, and Housekeeping Departments. Another most important service is that rendered by the Social Service Committee whose separate report appears on page 98.

The active interest and cooperation of the Joint Administrative Board has given the Medical Board renewed confidence in the future of this combined institution of Hospital and Medical College.

The Hospital sustained a great loss in the death of Dr. Livingston Farrand, a member of its Board of Governors. Dr. Farrand played a most important part in the amalgamation between the Hospital and Cornell University Medical College. At his retirement from the Presidency of Cornell University he was elected to the Board of Governors of the Hospital and to it he brought his rich experience and sound judgment in medical education and public health.

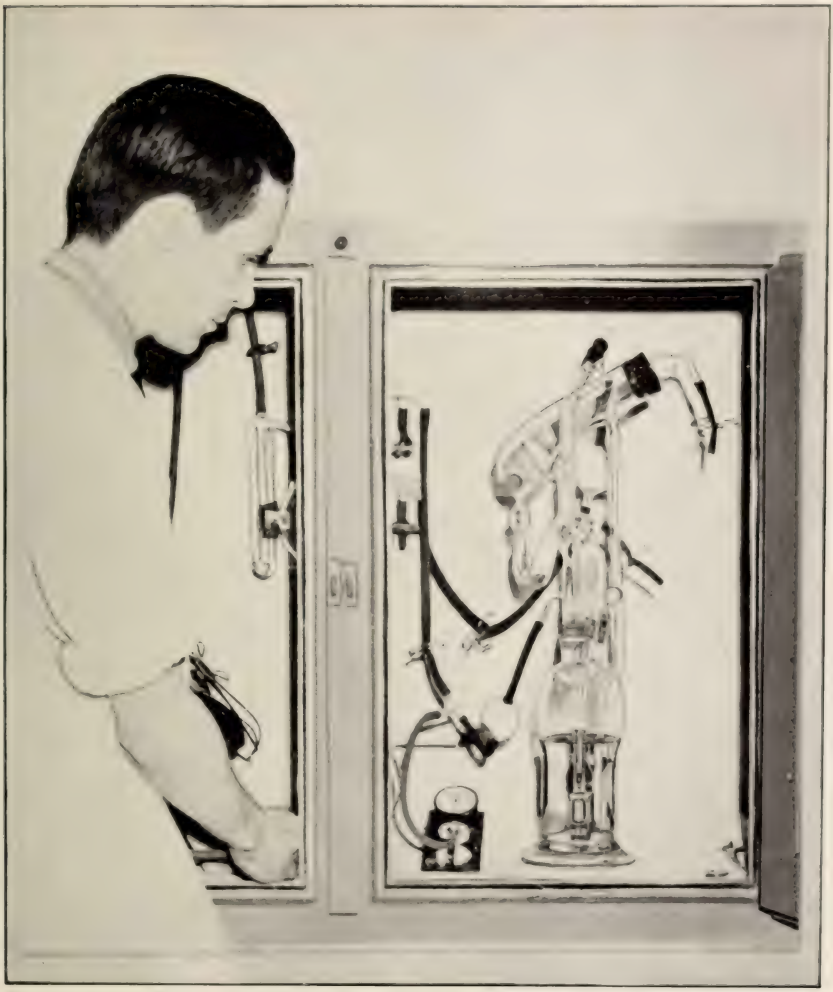
The Medical Board was pleased to note the election of Mr. Barklie Henry as President, Mr. William Harding Jackson as Vice-President, and Mr. Henry S. Sturgis as Treasurer of the Board of Governors, and the re-election of Mr. Augustine J. Smith as its Secretary. To the officers and members of the Board of Governors of The Society of the New York Hospital, the Medical Board wishes to express its gratitude for continued support and cooperation.

Respectfully submitted,

HENRICUS J. STANDER, M.D.
President of the Medical Board

DISTRIBUTION OF BEDS, DECEMBER 31, 1939

Pavilions	*No. of Beds*	
Medicine	105	
Medicine Metabolism	6	111
Surgery		
General	164	
Orthopedic	10	
Eye, Ear, Nose, and Throat	17	
Urology	30	
Urology—Brady Foundation	18	
Accident and Emergency	7	246
Obstetrics and Gynecology		144
Pediatrics	68	
Pediatric Metabolism	5	73
		574
Private		
Main Hospital	115	
Obstetrics and Gynecology	26	
Pediatrics	10	151
Semi-Private		
Medicine and Surgery	58	
Eye, Ear, Nose, and Throat	12	
Urology	12	
Obstetrics and Gynecology	20	102
Psychiatry		88
Newborns		142
Total in New York City		1,057
The New York Hospital—Westchester Division	350	
York Lodge (summer only)	12	362
		1,419



MODIFICATION OF THE CARREL-LINDBERGH ARTIFICIAL HEART
AS USED IN METABOLISM RESEARCH



THE MAIN BUILDING AT THE WESTCHESTER DIVISION

REPORT OF THE MEDICAL DIRECTOR
OF
THE NEW YORK HOSPITAL—WESTCHESTER DIVISION
WHITE PLAINS, NEW YORK*

To the Board of Governors of
The Society of the New York Hospital:

GENTLEMEN: I have the honor to present herewith the report of The New York Hospital—Westchester Division for the year ending December 31, 1939.

The year was a very active one, with 350 admissions, 358 discharges, and the total number of patients under treatment, 696, exceeding that of any other year in the history of the hospital. The average census of 259 was 13 more than in the previous year. Twelve patients died in the hospital during the year.

Of the 350 patients admitted during the year, 145 were men and 205 were women. This preponderance of women which has been evidenced in past years is due, we continue to feel, to economic factors rather than to a greater incidence of psychiatric disorders in women. Forty-four of the patients admitted previously had received treatment in this hospital on one or more occasions, and 72 had been treated previously in other psychiatric hospitals.

Physicians in private practice referred approximately half the patients admitted to the hospital, while 29 came directly from the Payne Whitney Psychiatric Clinic of The New York Hospital. Two hundred and eighty-four were residents of New York State, almost one-third being from Westchester County. The remainder of the patients came from seventeen other states, Canada, and Cuba. The average age of the men patients admitted was 39 years and of the women 40 years.

The majority of the patients was well educated. One

*The full report, of which this is a summary, may be had upon request to the Medical Director.

hundred and forty-six had attended colleges or universities, 129 high schools, and 29 still were students in colleges or schools.

Two hundred and forty-nine, or 71%, of the patients made their own applications for admission. Twenty-one additional patients under the age of 21 were admitted on the application of their parents. Twenty-six patients were received on the application of relatives and on the certificate of one physician. Fifty patients were certified for commitment at the time of admission. Thirty-four patients who were admitted on a voluntary basis later were certified for commitment in order that they might remain in the hospital for further treatment, or that they might be transferred to state hospitals.

Thirty-six per cent of the patients admitted were diagnosed as having manic-depressive psychoses and 23% as having dementia praecox. Psychoneurotic reactions were shown in 13% of the admissions, while 7% had mental disorders associated with the involutional period. Only a small number, 11, of the patients admitted showed mental disorder associated with old age and hardening of the arteries. Twenty-nine came for treatment of habitual addiction to alcohol or drugs, or both. A survey is being made of the subsequent course of inebriates who have been treated in this hospital in the past years.

Of the 166 men and 192 women discharged from the hospital, 72 were considered entirely recovered, 96 much improved, and 106 improved. The average duration of hospital residence of all patients who recovered was six and a half months. Thirty-four patients were transferred to other hospitals because of the evident chronicity of their illness or because relatives were unable to continue their maintenance here.

During the year 65 patients, who were on visit from the hospital or who had been discharged, called at the New York office 168 times. Also 118 such patients called at the hospital in White Plains 215 times. If patients, after leaving the hospital, do not call at the New York office or at the hospital, letters of inquiry are sent to their relatives, and advice to the latter is given when requested.

Clinical Services

The full time staff of 13 resident physicians in addition to the Medical Director has afforded the opportunity for intensive study and treatment of the individual patients. The studies made by the resident medical staff have been supplemented by examinations carried out by our internists, ophthalmologists, otolaryngologists, urologists, and gynecologist. Examination and treatment of surgical conditions have been carried out by our attending surgeons.

Special Studies

Insulin Therapy. This year the use of insulin treatment was not confined to cases of dementia praecox, as there seemed to be no theoretical or practical reason why, if this form of treatment were useful in dementia praecox, it might not be helpful in other forms of mental disorder. Twenty-nine women patients received a course of this treatment. Of these, 16 were cases of dementia praecox, 9 of manic-depressive psychosis, 2 of psychoneurosis, and 2 of involutional melancholia. Eight of the 29 patients showed great improvement, and 6 of the 8 are adjusting themselves to their communities at present. Another improved sufficiently to leave the hospital at an early date. The eighth patient left the hospital unimproved after a relapse. Eight additional patients showed improvement to the extent of being able to make a better adjustment in the hospital. Five of these regressed following varying periods, but 2 of the 5 have shown marked

improvement with metrazol treatment and probably will improve sufficiently to make a social adjustment in the community. Those patients who showed marked improvement displayed signs of such improvement within two weeks after treatment was started. Several patients had short clear intervals for a day immediately following termination of treatment so that they appeared recovered temporarily. Our impression is, however, that sudden reactions are not of good prognostic significance and those who may be expected to improve a great deal under treatment do so in a slow gradual manner.

Insulin has been found of use in the treatment of extremely disturbed patients who cannot be assured of adequate rest by chemical sedatives or hydrotherapy, and who may be in danger of physical exhaustion from over-activity.

During the year the insulin treatment also was used on 13 men patients. One manic-depressive patient recovered, another showed marked improvement, as did 5 dementia praecox cases. Four other dementia praecox patients were improved, but only one retained this improvement, and 2 other manic-depressive patients showed no improvement. In general, the patients under insulin treatment showed increased appetites, gained weight, and appeared to have benefited physically from the treatment. Not only were there no deaths in connection with the treatment, but no untoward results were observed.

Metrazol Therapy. Because of the favorable reports from various sources of the use of metrazol in certain types of cases, a decision was made to undertake this form of treatment. Through the courtesy of Dr. Nolan D. C. Lewis, Director of the New York State Psychiatric Institute and Hospital, Dr. Donald Hamilton was afforded an opportunity to observe the treatment as carried out in the Institute. Treatment was begun here in November and during the last

two months of the year was carried out on 13 women and 1 man. Six of these patients had manic-depressive mental disorders, 5 involutional melancholia, 2 dementia praecox, and 1 psychoneurosis. Previous to treatment physical investigations were made, including electrocardiograms and X-rays of the spine. Special precautions were taken to prevent muscular or bone injury during the convulsive seizures. By modification of the dosage very severe convulsions, advocated by early investigators, were avoided. As a result of the treatment no untoward events occurred aside from temporary dislocation of the jaw in two instances. These were later avoided by the use of a jaw binder.

Definite improvement was noted in all but one patient. All but two patients were able to advance to more convalescent halls and one of these two, who started treatment at the end of the year and whose treatments were not completed, is about ready for advancement. The patient who did not improve was suffering from catatonic dementia praecox of five years' duration and became more excited and difficult after five treatments so that they were discontinued. The fear that has been described in such vivid terms in the literature has not been observed to any such degree in our patients. No patient resisted treatment and there was general cooperation by the patients, particularly after the first two injections. Such patients expressed disappointment when treatments were postponed or stopped, as they felt they derived so much benefit from them. Two patients, who had been treated with insulin prior to metrazol, declared they preferred the metrazol to the insulin treatment. Uniformly the patients have enjoyed a feeling of well-being in relation to the treatment.

The vegetative functions of the body appeared improved, as indicated in the increase of appetite and increase of weight. In the depressed patients improvement in color and the dis-

appearance of dryness of skin and hair have been usual. The one man patient who was treated, and who suffered from an extremely agitated depression, showed an almost immediate and striking restoration, which was described by some of his observers as miraculous. The patient appreciated the change himself and aroused a renewed hopeful interest in numerous fellow patients. The striking improvement was temporary, but there remained a decided improvement over the condition prior to treatment.

Too short a time has elapsed since the beginning of the use of metrazol here to conclude what the ultimate results will be. We do not believe metrazol is a specific "cure" for mental disorders. There already have been indications that the very remarkable improvement quickly achieved may not be retained permanently, but, nevertheless, with and following the treatment the patients are more comfortable and thus are enabled to take part in other therapeutic activities of the hospital. It is also quite evident that with the treatment the patients establish a close rapport with the physicians, so that they are more receptive to psychotherapy.

Convulsions Following Withdrawal of Sedative Medication. Dr. Dunning made a special study of 6 patients who had convulsive seizures following the withdrawal of sedative drugs. It was shown that an abrupt withdrawal of barbiturates, paraldehyde, alcohol, or morphine after excessive use may cause convulsions. The study will be published shortly.

The Study of One Hundred Patients Suffering from Psychoses with Cerebral Arteriosclerosis. This investigation carried out by Dr. Clow from the records of 100 patients who had been treated in this hospital over 25 years, from 1912 to 1936, called attention to the very marked family background of cardiovascular renal disease in these patients,

with frequent incidents of manic-depressive psychoses in the family and in the patients themselves; the importance of emotional precipitating causes; the toxic effect of drugs in such elderly patients; and the methods of treatment to relieve the mental disturbance. Eleven of the patients had recovered; 12 were much improved; 49 of the total number had been able to return to their homes. The study demonstrated that mental disturbances in arteriosclerotic persons are not necessarily progressive and incurable.

Other Studies. Other studies made by members of the staff, which were presented at staff conferences or other medical meetings, include the following:

Some aspects of homosexuality in relation to total personality development, Dr. Hamilton;
Psychasthenia and psychological tension, Dr. Koch;
Depersonalization, Dr. Hargus;
Mental disorders in identical twins, Dr. Clow;
Ideas of contamination as defense against sexuality, Dr. Sprague;
Present day status of estrogenic therapy in the menopausal syndrome in involutional melancholia, Dr. Heaver;
Mental illnesses in nurses, Dr. Burdick;
Some implications of psychotic states, Dr. Sprague;
The psychiatric approach to problems in general medicine, Dr. Wall.

Dental Department

Under the direction of Dr. Sniffen, the Dental Department gave complete dental examinations, including X-ray of the teeth and dental prophylaxis, to the newly admitted patients. Such examinations are repeated every six months while the patient remains in the hospital. Much reparative dentistry was carried out. Patients were seen in the dental office and on the halls 2,937 times.

Laboratories

As usual the clinical laboratory made routine blood Wassermann tests, blood chemistry examinations, blood counts, and urinalyses on all newly admitted patients. 13,041 examinations were made during the year, an increase of nearly 300 over the previous year.

In connection with the use of sulphanilamide the laboratory has performed tests to determine the concentration of this drug in the blood and urine.

The purchase of a portable electrocardiograph has added to the functions of the resident internist, who was given the opportunity of taking a graduate course in electrocardiography at Bellevue Hospital. This instrument has been of great value in the examination of patients.

The effect of insulin shock on the heart function was studied on a group of 5 patients who were receiving insulin therapy. Electrocardiograms were taken before the insulin was injected and during the insulin coma. Some changes during the treatment were observed as described by other investigators, but no definite evidence of serious heart damage was found in any of the electrocardiograms.

The White Plains Hospital has extended to us the courtesy of the use of their blood bank. This will be greatly appreciated in occasional emergencies where suitable donors cannot be found readily.

The X-ray apparatus which had been in use for a long time was replaced during the year with modern, more efficient, shockproof equipment. The improved fluoroscopic features of the new unit greatly enhance its value. Seven hundred and twenty-six X-ray examinations were made, of which 240 were of employees.

Nursing Education and Service

During the year 122 affiliating students received three months' experience here in psychiatric nursing. Students were received from the following schools of nursing: Flower-Fifth Avenue Hospital, Mount Sinai Hospital, Presbyterian Hospital, Roosevelt Hospital, and St. Luke's Hospital, all of New York City; Joseph Lawrence Hospital of New London, Connecticut; Mount Vernon Hospital, Mount Vernon, New York; St. Francis Hospital, Poughkeepsie, New York; Syracuse General Hospital, and Syracuse University of Syracuse, New York; and White Plains Hospital, White Plains, New York. Affiliation with three schools was discontinued during the year and three other schools accepted the invitation to increase their number of students assigned to this hospital.

A post-graduate course in nursing on an advanced level was presented to students with basic psychiatric experience. During the nine months' course 320 hours of special classes, including field trips and broad clinical experience, were offered. Two students completed the course.

With a total nursing personnel of 190, including post-graduate and affiliating students, nursing attendants, and approximately 100 graduate nurses, there has been a ratio of 1 person in the nursing group to 1.3 patients. Thus it has been possible to provide special nursing for individual patients, when this seemed indicated, without the employment of outside nurses. This policy of having all nursing care provided by our own personnel, rather than by nurses employed by friends or relatives, has proved very satisfactory.

Physical Therapy

More than 23,000 treatments, including massage, hydrotherapy, electrotherapy, and thermotherapy, have been carried out in the women's department of physical therapy.

The men's department in the new physical therapy building has continued to show its very material value and is appreciated by the patients. Over 18,000 treatments were carried out in this department.

Occupational Therapy

Because of the increased number of patients under treatment in the hospital the activities of the men's and women's occupational therapy departments were greater than in previous years. In the women's department the average daily attendance at classes showed an increase of 10 patients compared with last year. One assistant was added to the staff of six instructors. This made it possible to increase the schedule of classes in metal work and in the art studio.

The practice was continued of having each patient placed on a schedule of occupational therapy as soon as possible after admission. Classes were held on the various halls for those unable to go to Sturgis Hall, the occupational therapy building. Also patients who did go to classes in this building were given occupation which they could carry out on the halls in their leisure time.

Patients have gone to the County Center with an aide to help with the preparation of glazes and the making of molds for the use of pottery classes. There has been a large amount of modeling in clay and some soap sculpture on the halls. Much thought has been given toward helping patients develop their interests and activities. After discharge from the hospital some have kept on with crafts in their homes or in classes; others have formed classes in their own localities.

The women patients again showed interest in gardening. There were 28 individual gardens which were passed on to other patients after the patients who had originated them left the hospital.

The Christmas spirit of some of the most acutely ill patients was unusual. They were interested in making favors and original and attractive decorations for the halls.

Instruction in occupational therapy was given to 122 affiliating student nurses.

In the men's occupational therapy department patients not only were given instruction in arts and crafts, but also were directed in outdoor work in the care of the grounds, sawing wood, and cutting logs into lumber for use in the woodworking department. Considerable interest was shown in this work by some who were not interested in indoor craft work. A continued effort is made to adjust the patient's activities not only to his needs but according to his inclinations. The shorter duration of residence of men patients, compared with the length of residence in previous years, influences the arrangement of the occupational classes. This has been evidenced particularly in the printing department, where often a patient does not remain long enough to develop a degree of proficiency achieved by former patients who remained a long time in the hospital. Thus it has been more difficult to meet the printing needs of the hospital. The situation has been met by the installation of a multigraph duplicator machine which not only does the hospital printing more efficiently, but also gives an added activity for patients who are interested in the work they can turn out.

In addition to requests by patients for aid in planning home equipment to carry on craft hobbies learned in the occupational therapy shops, parents and other visitors have asked advice about outside facilities for obtaining instruction in arts and crafts for themselves as well as for the patients.

Physical Education

For both men and women schedules of group activities have been maintained either in the gymnasia or on the recreation grounds and on the golf course. During the summer months salt water bathing and swimming at York Lodge on Long Island Sound afforded additional facilities for recreation and exercise.

From October until May weekly entertainments consisting of moving pictures, bridge parties, dances, and salmagundi parties were provided. On July Fourth a "County Fair" was held on the men's grounds. The men and women patients and their visitors were given an opportunity to play games and partake in various entertainments in an informal manner. Appreciation of this innovation was expressed by both patients and relatives.

Music Department

The music department organized late last year continued to fill a distinct need in the hospital. Singing by the mixed chorus of patients, trained by the director of music, and community singing at the various entertainments have added much to the pleasure and interest of the patients. It has been possible also to give attention to individual patients in the study of the piano, voice, and violin. Groups of patients have been instructed in music appreciation, in the analysis of symphonic works, and in score reading.

In the spring an abridged version of "H. M. S. Pinafore" was performed by a cast of 28 patients for the entertainment of patients and personnel. The stage setting and costumes were executed by patients. At the Hallowe'en Party "The Witch's Scene" from "Hansel and Gretel" was performed. These dramatic activities were developed and directed by the director of music.

Libraries

Mrs. Mercy McCurdy, who had been librarian since November 1928, resigned as of April 1st and on the same date Miss Solveig Callerstrom was appointed in her place.

The circulation of books among the patients totaled over 11,000, while the hospital personnel accounted for more than 2,700 additional withdrawals.

Four women patients assisted the librarian in her work. A group of women patients met each week for book review discussions.

The hospital subscribed to 41 magazines for the use of the patients. At the end of the year there were 4,651 volumes in the general library and 5,401 in the medical library.

Housekeeping Department

During the year 95 maids and porters were trained and their work planned in the housekeeping department. The department also supervised the work of the linen room, the sewing room, and the upholsterer's shop, and provided the service of refreshments at all the medical meetings and the entertainments given for the patients.

The hospital suffered a loss on June 10th in the death of Miss Martha Washburn, who had served the hospital efficiently and graciously as housekeeper and hostess for 24 years. Much of the attractiveness of the hospital furnishing was the result of her good taste and judgment. The hospital was fortunate in having available to take Miss Washburn's place Miss Mary F. O'Grady who had been Miss Washburn's assistant for many years.

Dietary Department

The dietary department prepared in the main kitchen and served in 27 dining rooms a daily average of 2,107 meals.

Considering that our patients usually have a longer residence than patients in general hospitals, a constant effort is made to produce attractive menus by introducing variations and new recipes. All new recipes are tried out in small quantities by one of the dieticians. They are judged by the other dieticians and cooks, and, if acceptable, are made up in standard amounts for the various units of the hospital. By using standardized recipes it is possible to scale the amounts of materials to meet the varying census.

Many special diets are provided according to individual patients' needs. Frequently patients who have been on these special diets are given typed summaries of the diets and sample daily menus when they leave the hospital. The average daily number of special diets during the year was 65.

At the beginning of the year the policy of training student dieticians was discontinued and full time regular employees were used in the place of students. This has given a more stable organization and has resulted in increased efficiency in the department.

York Lodge

The hospital residence located on Long Island Sound at Mamaroneck was open for patients from June 20th to August 31st. The men and women patients alternated every two weeks and during the summer 17 men and 32 women were in residence there. In addition there were 73 day parties for a total of 199 patients from the hospital. We were fortunate in having among the personnel of the hospital a member of a former Olympic swimming team who acted as life guard, and gave instruction to patients in swimming.

The property at York Lodge continues to be an important therapeutic facility of the hospital. Patients who are able to spend some time in residence repeatedly express their pleasure at the change and the benefit derived. For those who cannot

remain there, day parties with the salt water bathing offer a very desirable therapeutic advantage.

Improvements in Plant Equipment

In order to provide necessary additional living accommodations for nurses who had been living in patients' quarters, the center section and east wing of the Convalescent Hospital for Children were renovated and refurnished, providing 24 bedrooms, a sitting room, and a kitchenette.

In addition various repairs and replacements were effected with the result that the buildings, equipment, and furnishings were kept at a high standard of condition and efficiency.

Other Items of Interest

Acknowledgments. We are glad to acknowledge with thanks the following gifts:

From former patients and relatives of patients, $415;

From the wife of a former patient, bonds having the face value of $5,000;

From Mrs. S. W. Hamilton, costumes for the property room;

From Mrs. Barklie Henry, books for the library.

Generous contributions to the Nurses Entertainment Fund, amounting to $1,968, were made by 127 relatives and friends of patients during the Christmas season, so that 205 of the personnel who had direct care of the patients received substantial gifts from the fund.

Special Meeting. On December 11th a special meeting was arranged to which outside physicians were invited. Four patients previously discharged from the hospital returned of their own accord to give their accounts of their impressions of their illness and of their treatment in the

hospital. This was the first time patients had been presented at a medical meeting at this hospital. The discussion was opened by Dr. Irving H. Pardee, Clinical Professor of Neurology at Columbia University. The meeting aroused a great deal of favorable comment from the physicians attending.

Religious Services. On Sunday afternoons religious services were conducted in the auditorium by The Reverend Alfred C. Arnold, Rector of Grace Church of White Plains and Chaplain of the hospital. Also he administered communion to patients requesting it. The choir under the direction of Mr. Edwin E. Wilde, Organist, and consisting of Mrs. Marjorie Ashmead and Mrs. Deborah Bender, Mr. Henry C. Ebeling and Mr. Harold Ives, has contributed to the Sunday services for the benefit of the patients. Special musical services were held on Christmas and Easter.

Furthermore, the religious needs of the Catholic patients have been faithfully attended to by The Reverend Father Eugene Callahan and his assistant, The Reverend Father Casper G. Wolfe, of the Church of Our Lady of Sorrows.

Visitors. Again the total number of visitors to patients increased, being 17,597, which was 900 over the year before.

Financial

Although the gross income from care of patients was greater than during the previous year and greater than was anticipated in the budget, the expenses of operation were larger than those of the past year and larger than had been anticipated. The increased number of patients cared for at low rates contributed to the excess of cost over income, so that the hospital ended the year with a material deficit. For the care of 317 patients, or 45% of the entire number treated, the hospital was not paid the cost of care; for 18 of these patients no charge was made. The expense borne

by the hospital for the treatment of the patients for whom the cost of care was not paid was over $173,000, an increase of more than $28,000 and the equivalent of free treatment of 55 patients, or 20,075 days of free care—1,824 more days than the previous year. The total number of days' treatment was 95,158, an increase of nearly 4,000 days.

Needs

The Westchester Division is a unit of The Society of the New York Hospital and, contrary to the belief of many persons, has no endowment set aside for the benefit of its patients except the John C. Green Memorial Fund, which provides a few thousand dollars annually for women patients only.

(1) Endowment for Care of Patients. Additional patients could be cared for on a free basis or at reduced rates if friends of the hospital would provide an endowment fund of $500,000 to $1,000,000.

(2) Improvement in Plant and Equipment. Experience proves that, in order to maintain the hospital plant at its proper efficiency and to provide needed replacements, hospital furnishings, and equipment, an annual amount of approximately $25,000 is necessary. Annual contributions of such an amount, or an endowment fund to provide sufficient income to meet these requirements, are needed urgently.

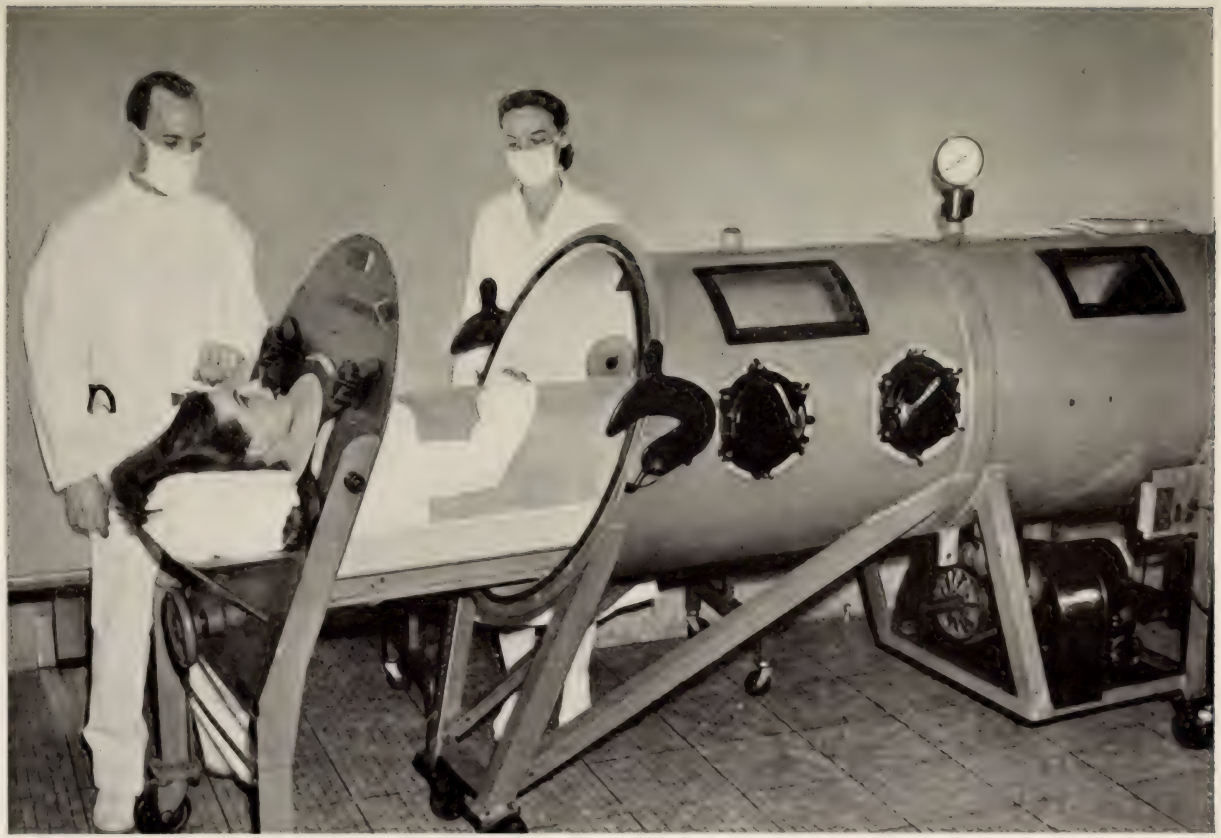
(3) Additional Accommodations for Women Patients. The most pressing need is for a new building to provide accommodations for approximately 20 women patients who are acutely ill and require most intensive special care. Our present accommodations for such patients are filled to capacity continuously and this situation should be relieved as soon as possible. Funds are urgently needed. The estimated cost of such new accommodations is $200,000.

Your Medical Director again wishes to take this opportunity of expressing his appreciation of the hearty cooperation of the medical staff and other officers and personnel in carrying out the functions of the hospital during the past year. It has been a pleasure to be a part of an organization made up of many persons who continually demonstrate loyalty and faithfulness in maintaining the standards of the hospital for the welfare of the patients.

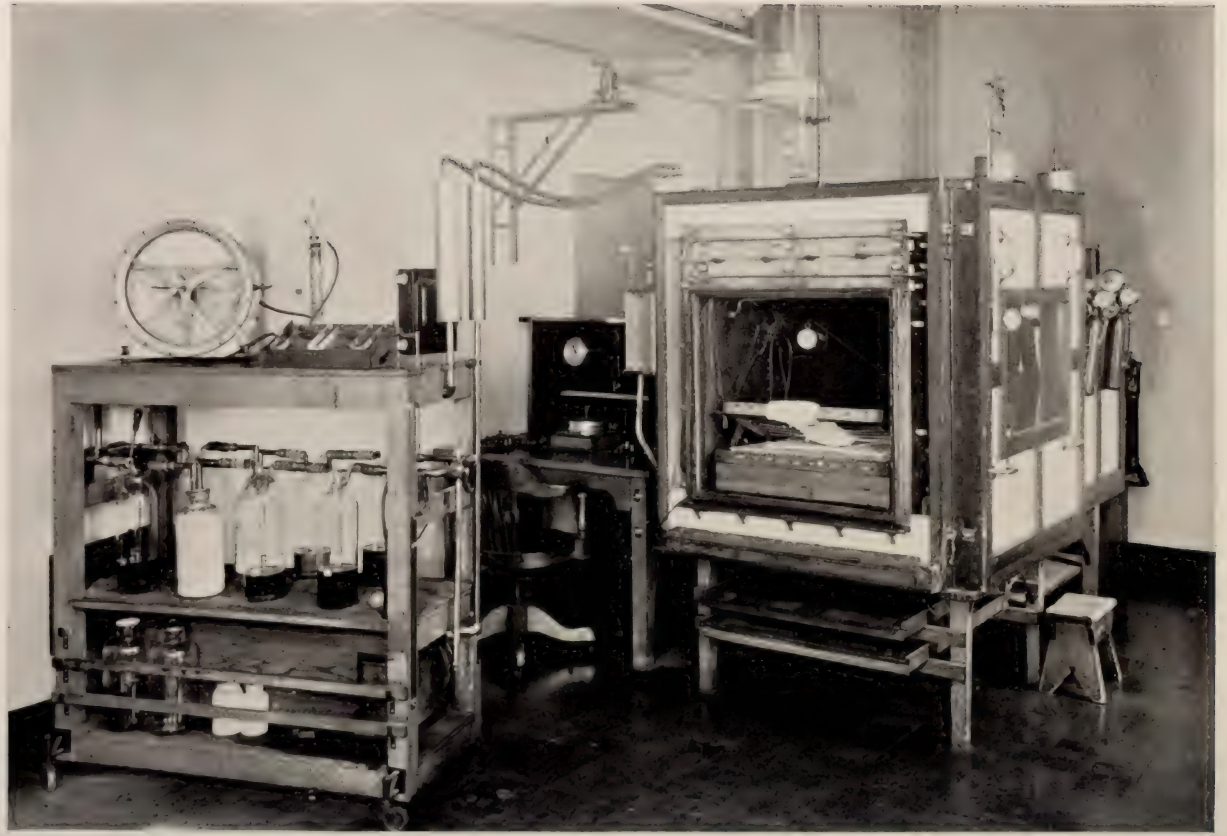
I wish also to express to the members of the Committee on the Westchester Division of the Board of Governors my deep appreciation for their advice, assistance, and support in meeting and solving the problems of the hospital.

Respectfully submitted,

CLARENCE O. CHENEY, M.D.
Medical Director



PLACING A PATIENT IN THE RESPIRATOR ("IRON LUNG")



THE RESPIRATION CALORIMETER OF THE RUSSELL SAGE INSTITUTE OF PATHOLOGY NOW AT THE NEW YORK HOSPITAL

REPORT OF THE DIRECTOR OF THE SCHOOL OF NURSING AND DIRECTOR OF THE NURSING SERVICE

To the Board of Governors of
The Society of the New York Hospital:

GENTLEMEN: I have the honor of submitting to you the sixty-second report of the School of Nursing and Nursing Service.

Undergraduate Study

At its meeting in November the Council of the School of Nursing accepted with great regret the discontinuation of our students' unit of practice in the Nursery School of the Payne Whitney Clinic. This one major change in our curriculum was necessitated because of difficulties in its administration. This period of two weeks' practice has been allocated to the out-patient and in-patient pediatric services equally. It is hoped very much that ways and means may be found to incorporate in our teaching of pediatric nursing those elements of child care and behavior which have been available through the Nursery School experience so effectively and cooperatively taught by Miss Florence Eaton, its Director.

A comprehensive questionnaire was forwarded to 170 graduates of the school of the years 1932 through 1938, requesting information concerning their activities as well as opinions regarding the adequacy of their preparation for graduate service, and suggestions for the improvement of the curriculum. It is particularly gratifying to note that of the 95 alumnae who replied only 9 were unemployed, all of them because of personal reasons. Only 2 indicated that they had had difficulty in securing or holding a position. Thirty-five were engaged in institutional nursing, 17 each in private and public health nursing, and 11 in miscellaneous nursing activities. A number of suggestions for strengthening the

course of study were offered, several of which had already been approved by the faculty, but had not been completely worked out because of certain administrative features. It is noteworthy that 81 of these young women felt it would have been beneficial to them if at the conclusion of the course they had been granted an academic degree, and 53 indicated their desire to improve their background by further academic and professional study since graduation. In further revisions of our curriculum these various factors brought to our attention by our alumnae will be given consideration.

The obvious need of scholarships or fellowships for graduate study by promising young graduates should be met. The Sutliffe Fund, established in 1937 through the generosity of our alumnae, serves as a nucleus for such purposes, but requires considerable enlargement to become effective.

The application for the accreditation of our school by the Committee on Accrediting of the National League of Nursing Education has been filed. We trust the school may be duly accredited, and that benefits to the school and to our graduates may be derived thereby.

Graduate Courses

Our graduate courses have had only minor revisions during the last year. A splendid group of young nurses are admitted to these courses. In many instances they return to their several communities benefited by the work we have offered here or in some cases remain on our staff.

A discussion of our graduate course in obstetrics was presented by the Head of our Obstetrical and Gynecological Nursing Instruction and Service, Miss Verda F. Hickcox, at the Congress on Obstetrics and Gynecology in Cleveland in September and will be published in the January 1940 American Journal of Nursing. A special study of the graduates who have taken this course was of particular interest, especially

in light of public opinion concerning better maternal and infant care, which in large part is made possible through better prepared nurses for the field of obstetrical service. The qualifications of the obstetrical supervisor are exceedingly important and the opportunity of helping to train such young women is very challenging, especially in an organization such as ours where such splendid facilities for these purposes are available. Consideration now is being given to revisions in this course of study which may meet more adequately the special requirements for supervisors.

The demand for Operating Room supervisors is also great, and those who have taken the course in Operating Room Technique and Management have had little difficulty in securing excellent positions, if they have not returned to those from which they have come to us for broader preparation.

In compliance with a request of the Visiting Nurse Service of Henry Street Settlement, we have developed a program in the consideration of some special aspects of patient care. The presentation of a particular subject by one of our physicians, followed by discussion from both the standpoint of hospital and public health nursing care of the patient, has stimulated considerable interest. Our graduate nurses, especially those from the supervisory and head nurse groups, have attended these programs very well and have profited by them. We believe that such combination of studies, which bring into closer relationship the care of patients in institutions and in homes, is of particular value to our nurses whose work is confined to the care of patients who are hospitalized, but who may require a visiting nurse's service when discharged home.

During the year we have planned special observation periods for a number of nurses from home and abroad, although the present war activities in Europe have curtailed this work.

Affiliations

The affiliation with the White Plains School of Nursing was allowed to terminate as of December 31, 1939, because of a difference of requirements in the two curriculums.

We have been requested again to take the students from Temple University who have had two years of college work preparatory to nursing, and who upon the completion of their course of study with us will receive from that University a Bachelor of Science degree. This we have been very glad to do as we had found previously the work of these students and their adjustment to our school were particularly good.

The affiliation with the Visiting Nurse Service of Henry Street Settlement has been carried out with splendid cooperation from that organization, and has been extended through the recently established work of our Maternal Welfare Department which on June 1, 1939 took over the activities of the care of our obstetrical patients in their homes, previously conducted by the Maternity Center Association and discontinued by that organization because of their change in policy. The new program under the supervision of Miss Ruth Doran, formerly in charge of the teaching in both Obstetrical and Pediatric Clinics, has proven itself of great value to the patients through individual instruction, as well as through classes for groups of prospective mothers. Miss Doran reports that these classes offer a place where fears may be dispelled and guidance given to these young expectant mothers, many of whom have fantastic ideas and superstitions about pregnancy and childbirth. Through the staff's interest and enthusiasm, sewing classes have stimulated many mothers to take an interest in learning to make baby garments. At the same time they offer a wholesome and profitable, educational form of recreation and diversion. These classes held once a week have increased markedly in

attendance, an average of 64 patients being registered per month. We are especially pleased to record that fathers have asked for classes not dissimilar to those given to their wives. These were organized for a group who appreciated particularly the discussions by Dr. Marchetti, who assisted in them.

Enrollment

As of December 31, 1939 our student enrollment was as follows:

New York Hospital Students	124
Affiliating Students	38
Graduate Students	63
	225

Thirty-four students graduated from our school on June 5, 1939, all of whom have secured positions in private, institutional, or public health work. On September 30, 1939, 57 students were admitted to the school from 173 applications received.

In the interest of increasing enrollment, members of our faculty have presented nursing as a profession to students in Cornell University, Elmira College, Hunter College, Julia Richmond High School, Meredith College, Union Free School, Poughkeepsie, Vassar College, and Wellesley College. Our publicity program has been reduced by the withdrawal of the advertisement in "Educational Opportunities in the East", from which we felt we had little help. We are continuing to place our advertisement in the American Journal of Nursing, from which we receive many graduate applications, and in 15 college bulletins.

We re-emphasize our conviction that our applications would be increased and our student body enlarged by a closer university affiliation. This is the trend in the best schools of nursing today. Studies of these schools point out

that following such established relationships there has been a perceptible increase of better qualified students and fewer withdrawals.

During the year 146 graduate students registered with us for the following courses: Obstetrics, 62; Surgery, 47; Operating Room Management, 21; Psychiatry, 9; Medicine, 6; and Pediatrics, 1. Sixty-four affiliating students and 2 special students were registered. During the year 19 New York Hospital students, 1 graduate student, and 7 affiliating students withdrew from the school for the following reasons: 12 for poor scholarship, 5 for unsuitability, 4 because of health, 3 for personal reasons, and 2 because of lack of interest.

Nursing Service

Our staff and students have applied themselves constantly to giving the best possible care to those admitted to our hospital, both in in-patient and out-patient services. Every effort has been made to maintain a high quality and a sufficient quantity of service, so that patients may have every advantage for their recovery. We wish to express our gratitude to the committee of doctors appointed by the Medical Board who have reviewed our clinical procedures and have helped us to maintain standard techniques in our nursing services.

Unfortunately during the past year we have had a higher turnover of staff than in 1938. However, we have had a large number of staff members who have remained with us and through that group our services have been stabilized markedly. It is with considerable concern we anticipate the effect of the Nurse Practice Act as of July 1, 1940. This requires all those who practice nursing, either as professional nurses or as practical nurses, to be registered. We are concerned because of our difficulty in holding staff members and in

securing those who have already registered before coming on the staff. The implications of the new law in relation to the status of the practical nurse are of significance in such a service as ours. It is a matter which should be followed carefully and judiciously, especially in relation to the employment of them with professional registered nurses and in a school of nursing. Undoubtedly practical nurses are needed in the community for the care of various types of patients. Their licensure is a decided protection to the public and should not prove a competitive factor in the work of professional nurses if the latter are of high quality.

Personnel Appointments and Activities

We have been very glad to welcome the former Supervisor of Nurseries, Mrs. Margery Treiber Overholser, as Supervisor of our Pediatric Clinic, a position made available when Miss Doran was appointed Supervisor of the Maternal Welfare Department, and the former Head Nurse of our Pediatric Clinic, Miss Martha Johnson, to the vacancy of Head Nurse on Medicine L created by the resignation of Miss Irene Curley, an alumna of our school, who had served the old Cornell Clinic and our new clinic faithfully and well for over ten years.

Miss Dorothy Glidden was appointed Assistant Director of the Residence and Assistant Director of Physical Education and filled the vacancy created by the resignation of Miss Phyllis Anderson. Miss Muriel Carbery was reappointed to the staff as a Head Nurse in our General Operating Rooms. Miss Dorothy Vernstrom was transferred from the position of Night Head Nurse, Accident Pavilion, to Night Supervisor, Medical and Surgical Service, to succeed Mrs. Margaret Donnelly who was transferred to the new position of Supervisor of the Accident Pavilion. Miss Ola MacPherson was

promoted from Assistant Head Nurse to Night Supervisor of the Pediatric Nursing Service to fill the vacancy created by the resignation of Miss Helen Clark.

Resignations of head nurses were as follows: Miss Emily Rogers, H-5; Miss Eva Steinburg, G-8; Mrs. Margit Brandt, Accident Pavilion; Miss Ruth Roberts, Metabolism Pavilion; Miss Elizabeth Bickford, H-2; Miss Margaret Schaub, N-4; Miss Emily Mugford, Delivery Room, night; Miss Vera Rothenberger, M-1; Miss Orpha Wood, Psychiatry; Miss Enid Kircauldie, Psychiatry; and Miss Evelyn Kern, Miss Virginia Cockes, and Miss Olga Chernek, all head nurses in the General Operating Room.

To fill these vacancies general staff nurses and assistant head nurses have been promoted as follows: Miss Antoinette Fedorowicz, H-5; Miss Mary Haver, G-8; Miss Gertrude Eaman, Accident Pavilion; Miss Rosalind McLean, Metabolism Pavilion; Miss Gertrude Weber, Delivery Room, night; Miss Margaret Benson, M-1; Miss Norma Sanford, Out-Patient Department; Miss Faye Wise, Psychiatry; Mrs. Doris Jacobson, Psychiatry; and Mr. William Roy, Psychiatry. Miss Elsie Bohnel, Miss Elizabeth Fairclough, Miss Rhoda Hines, and Miss Beatrice Josey have been promoted to head nurse positions in the General Operating Room and Miss Mary Potter to head nurse in the Obstetrical and Gynecological Operating Room. Miss Florence Orlopp and Miss Willetta Haynes have been promoted to head nurse positions in the out-patient service. The position of head nurse on N-4 has not been filled.

Our regular staff programs within each clinical department have been carried out very effectively. New members of the staff are oriented to their work as promptly as possible, and through a continuous follow-up with explanation are made thoroughly acquainted with our work. The Committee on Staff Meetings has developed a most interesting program

on nursing in foreign countries in anticipation of the International Congress of Nursing to be held here in 1941 unless postponed because of the war continuing.

Our faculty as a whole has had very stimulating meetings during the past year. Because of the importance and difficulty of grading of students, especially as applied to nursing practice where subjective opinions may dominate decisions, our meetings in the fall were devoted to this subject. It is believed that these open discussions will lead to more objective and judicious grading of students.

During the fall term 78 members of our staff were attending courses of study at nearby colleges and universities, and 26 attended courses of study here. Miss Frost recently organized for head nurses and supervisors a special course on community resources for patient care which will be another means of bringing before our staff the close relationships which should exist between hospital services to patients and their needs and the opportunities for care when ill in their homes. Miss Kennedy is now planning a course in supervision for staff members eligible for such study, which will prepare them for advanced positions.

Our faculty has been actively engaged in professional organization work. Many hold important offices and committee memberships. Some have presented papers before state and national meetings. In addition to the one already referred to given by Miss Hickcox, Miss Klein, Chairman of our Admissions Committee, read a paper on Admission Requirements and Policies of our School before the Rhode Island State League of Nursing Education. Miss Ferguson discussed the Care of Premature Infants in the Hospital in a program of the Connecticut State Department of Health, Miss Rynbergen presented our program of Nutrition Study before both the Massachusetts and Connecticut State Leagues of Nursing Education, and Miss Keller the Teaching of

Surgical Nursing before the National League of Nursing Education Convention in New Orleans.

During the summer Miss Harriet Frost, Director of Public Health Nursing, was given a leave of absence in order to teach at the Institute of the University of Chicago held for Administrators of Schools of Nursing, and also at the regular summer session of Simmons College, Boston, Massachusetts. The publication in June of her book, "Nursing in Sickness and in Health", has received wide acclaim as it furnishes an authentic and timely presentation of a plan for undergraduate study in phases of social and economic aspects of nursing, which has been carried out effectively in our school for the past seven years and is being instituted in schools of nursing throughout the country.

As of December 31st the full-time employed personnel of the Nursing School and Service, exclusive of Payne Whitney Clinic, was 666. (See page 151.)

Health Services

The policies of our Health Services have been carried out as established. We have been fortunate in having the advice of many doctors on all matters of health for those who required special attention. Arrangements for surgical, gynecological, psychiatric, and special consultations have been given generously by all physicians concerned. Physical examinations upon appointment and annually, with routine pulmonary X-rays and other special diagnostic procedures and tests, have been carried out rigorously and as a consequence several staff members have had advantage of early diagnosis of obscure conditions and treatment was established promptly. In most instances these individuals have been advised to withdraw from our service. We are particularly fortunate in having Dr. Muschenheim continue the study of tuberculosis, which has been extended to include

all graduate nurses as well as all students. We have also cooperated with Dr. Magill of the Bacteriology Department of Cornell University in his special studies on influenza, which were begun earlier during his service at the Rockefeller Institute.

We regret that the recommendations for personality studies of our first year students, approved by the Council of the School of Nursing, have not been possible as we are sure that they would be of valuable assistance in the selection of those who are best suited for services with and for people. We trust that during the coming year these may be established.

The incidence of illness among our staff and students is reflected in the statistics from our health offices, as shown on page 148. Common colds, sinus infections, and streptococcic infections of the throat are reported most frequently.

The Alumnae Room has been appreciated very much by 31 alumnae who have had 675 days of care. We wish to record our gratitude to our staff physician, Dr. Tyndall, and to the many doctors who have cared for our alumnae, staff, and students during the year.

With deep regret we record the death of the following alumnae:

Jessie H. McVean	1884
Frances E. Wallis	1884
Mrs. F. L. Coates, *nee* Kate M. Clarke	1886
Mrs. A. W. VanRiper, *nee* Daisy Dwight	1890
Jane E. Hitchcock	1891
E. Elizabeth Golding	1894
Emma S. Hart	1894
Lydia E. Anderson	1897
Lillian Muirheid	1901
Muriel B. Fanning	1902
Anna D. Fraser	1902
Kirsten Tybjerg	1902
Mrs. George A. Routledge, *nee* Emily M. Vanderberg	1904
Janet E. Orr	1917

Library Services

The activities in the Lydia E. Anderson Library have increased notably. Our work is hampered at present because of its limited facilities where overcrowding is evident. We hope that an extension to this library may be developed at an early date. Our limited budget has precluded the accession of a number of books and pamphlets needed for teaching purposes. We hope that ways and means may be found to remedy this situation. The Lydia E. Anderson Library Report as of December 31st showed 1,923 books in active use, and in addition many pamphlets and reprints.

The Fiction Library, which has been reported previously as a major activity of our House Committee and is administered entirely through voluntary service, has contributed largely to the pleasure of our group. We record the gratitude of our residents for the splendid work of the committee which has carried this forward. Total volumes in circulation are 829. -

Extra-Professional Activities

These activities have been carried out during the past year with great cooperation between students and graduates. The limited facilities for outdoor recreational life are felt very keenly by our group, especially as they are confined indoors entirely in their work. We, therefore, are particularly appreciative of the consideration of the Administration in providing the tennis courts, and in allowing us the privilege of the more frequent use of the swimming pool at the Lenox Hill Neighborhood House and the Madison Avenue Presbyterian Church, and for other facilities which have been made available through the use of hospital property.

As we review the year's work we are appreciative of our privilege in sharing in the work of The New York Hospital.

Great satisfactions are derived through our cooperative efforts in personal services to the sick and in our instruction of those who will share in similar work here and elsewhere. It is also satisfying to note that the influence of our school and service is reflected in many other institutions and health agencies and in other schools of nursing throughout the United States, Canada, and abroad. This is evidenced by the many visitors we have and the constant requests for specific information concerning the many details of our department, which may relate to such broad subjects as the general administration of our large, unwieldly group, to the minutest detail of some technique such as that used in the sterilization of needles, to the request for a complete and full outline of a specific course of study which has been considered good and worthy of imitation, or to the general plan for our staff education program. Cognizant as we are of the importance of these matters, we are more poignantly aware of the larger obligations of our profession in a world torn by poverty and illness, hatred and wars. The effects of these social, economic, and political forces upon us are difficult to define and to predict. However, one is convinced that they will impose upon our profession greater and more constant demands for service of high quality, tempered by deeper sympathy and understanding of human life, strengthened by keen intelligence, constant integrity, and indomitable courage. As we enter a new year of service it is with high hope that we prove ourselves worthy of these greater demands and capable of meeting them fully, and with deep appreciation of and abiding confidence in the loyal associates of our hospital family.

Respectfully submitted,

ANNA D. WOLF
Director of the School of Nursing and
Director of the Nursing Service

REPORT OF THE SOCIAL SERVICE COMMITTEE, 1939

To the Board of Governors of
The Society of the New York Hospital:

GENTLEMEN: I submit to you the twenty-seventh Annual Report of the work done by the Social Service Committee during the past year.

The year has been one of changes in the organization of the Department in an effort to offer more constructive service to the patients and the doctors. As a first step, the position of Case Supervisor was established, and Miss Mary A. Stites was appointed to that position. Miss Stites is a graduate of Simmons College School of Social Work, and has taken the special course in Supervision given by the Smith College School of Social Work. Besides weekly conferences with the workers on their individual case work problems, she has organized the staff into three groups to study case work practice. These groups have been considering case work principles and resources in relation to helping people meet the varied problems associated with illness.

In April Miss Mabel E. Starr, the case worker on the Eye Service, was released to attend an institute for social workers in eye clinics given by the National Society for the Prevention of Blindness. Miss Marion White, who was assigned to the Medical Service, was given a year's leave of absence beginning in September to take graduate study at the University of Chicago School of Social Service Administration. During the year two case workers have been attending courses at the New York School of Social Work and one at Fordham University School of Social Work.

The Medical Board organized a Medical Advisory Committee the members of which are to work with the Director of the Social Service Department and help to formulate

policies and work out relationships with the medical staff. Two members from each of the Medical, Surgical, and Pediatrics Services were appointed with Dr. Wilson G. Smillie of the Public Health Service as the chairman of the committee.

The Social Service Department has been asked to participate in a study of "The Family in Relation to Sickness and Health Care", which is being carried on under the joint auspices of the Josiah Macy, Jr. Foundation, The New York Hospital and Cornell University Medical College, and the Community Service Society. The Director is serving as a member of the Technical Committee of this study, and the medical social workers are carrying some of the family study cases as part of their regular work.

The gift of a special fund to be used solely for the comfort and relief of patients suffering with arthritis has been of great help to the social worker assigned to the Arthritis Clinic.

The Director has assisted in the instruction of student nurses in the course on the Social Aspects of Health and Disease. Opportunity has been given for students in the Pediatrics Department to make home visits with the social workers in connection with their case studies. In addition to the conferences held with the Fourth Year Medical Students, the social workers have been asked to participate with the doctors in the medical and pediatric teaching in the Third Year.

During the year the Committee, at its regular meetings, has heard talks from Dr. Bruce Webster, Dr. Horace S. Baldwin, and Dr. Mabel Huschka of the Medical Staff, Mrs. Melly Simon, Chief Social Worker at Payne Whitney Clinic, and Miss Barbara Correll of the Nutrition Department. Mrs. Harold Stanley reported on the work of the Social Service Exchange and case histories were presented

to show how the Exchange can sometimes be of dramatic value.

Pediatrics Committee

The Pediatrics Committee, in its bi-monthly meetings, has been learning how case work is done with patients on the Pediatrics Service. Case records have been studied, there has been opportunity for observation in the clinic, and resources, particularly those of convalescence, have been explained by the case workers. Convalescent care is a form of therapy and as such each child's particular need must be studied thoroughly before care is planned for him. During the year, arrangements for convalescent care were made for 272 children.

The Social Service Committee has continued to support a bed at the Speedwell Society and again had the use of a bed at The Country Home for Convalescent Babies at Sea Cliff, through the generosity of one of our committee members. As in former years many of our children have been sent to St. Mary's Hospital for Children, during the winter months to their place in the city and during the three summer months to their Home in Connecticut. Also during the summer Sea Breeze, a vacation home of the Community Service Society, the North Shore Holiday House, and various camps were used.

Six hundred and twenty-one children were sent to the Herald Tribune Fresh Air camps, 468 from the General Clinic, and 153 from the Cardiac Clinic. The cooperation of these agencies is appreciated greatly.

Volunteer Committee

The report of the Volunteer Department shows a greater increase in hours and workers than in any preceding year. Opportunities for volunteer assistance have become more

numerous in the Hospital and in the Medical College. Three hundred and sixteen volunteers served 72,503 hours, an increase of 8.61% in the number of volunteers and an increase of 3.39% in the hours served over the figures shown in 1938.

The period of June through October represented a stimulating and busy season for the Volunteer Department. There was a larger representation of students and graduates from colleges and universities than ever before. The volunteers assisted the case workers and the Pediatrics Department in sending under-privileged children to camp. Those who worked on this project were students who wished vocational experience in some type of social work and they provided efficient service.

During the year many hospitals, social agencies, and lay organizations visited this Department seeking suggestions for organizing a volunteer service or making their existing service more efficient. The Secretary of Volunteers assisted the Junior League of Elizabeth, New Jersey, in starting the Volunteer Service at the Elizabeth General Hospital.

Gift Shop Committee

The Gift Shop Committee continues to endeavor to meet the requirements and needs of the Hospital and the patients. The amount of business transacted increases yearly but, owing to the long hours considered necessary for the shop to operate, the overhead expense prevents showing much profit. Mrs. Paul Dineen is untiring in her effort to find ways and means to increase the income without curtailing the service to the hospital patients and already has shown tangible results.

Thrift Shop Committee

On April 1, 1939, the New York Hospital Social Service became one of the ten member organizations of Everybody's

Thrift Shop, located at 922 Third Avenue. A committee was formed with Mrs. Murray Sargent as Chairman, and as a result of their efficient work there has been turned over to our Treasurer a total of $1,887.65 for eight months of the year, after deduction of our share of expenses, which averages approximately $52.00 per month.

The Clothing and Supply Committee has combined with the Thrift Shop Committee and any clothes collected which are not suitable for our patients are sold at the Thrift Shop, thus enabling us to purchase serviceable clothes of all kinds from the sale of those we cannot use.

Library Committee

During the year 1939 there were eight volunteers in the Library who distributed 14,493 books throughout the Hospital. Of these 14,003 were in English, the remainder in foreign languages, French, German, Italian, Jewish, and Spanish. 1,191 books were donated by members of the Social Service Committee and by friends of the Hospital. Some of the books which had outlived their usefulness in the Library were sent to the Thrift Shop, and in return, money was allotted from the Committee to buy a few new books which were in demand. We greatly appreciate the generosity of several Social Service Committee members who have given us sixteen annual subscriptions to current periodicals, the anonymous donor of subscriptions to two magazines, and the Board of Governors of the Hospital who have transferred six magazine subscriptions for the Year 1940 to our Library.

Social Service Information Committee

The Hospital Department Visiting Committee sponsored visits to the Department of Physiotherapy, the Pediatrics Division, the Syphilis Clinic, and the Allergy Clinic. The

visits were well attended by members of the Social Service Committee and became increasingly popular.

The Hospital Department Visiting Committee and the Visiting and Information Committee have combined as the Social Service Information Committee with Mrs. d'Assern Parker as Chairman. The function of this committee is to become acquainted with cooperative agencies in the city which are of use to the Social Service Department, and in turn to bring to the entire Social Service Committee particularly interesting information about them.

United Hospital Fund

Several members of the Committee have been active in the Women's Division of the United Hospital Fund. Mrs. Harold Stanley has accepted the chairmanship of the Medical Social Service Committee which carries with it membership on the Budget Committee. Mrs. Michael Gavin has been appointed on the Budget Committee, and Mrs. Nathaniel P. Hill is a member of the Committee on Interpretation. Mrs. Hill again served as group leader of the New York Hospital team in the United Hospital Fund Campaign and $103,426.42 was raised. The amount obtained was the largest raised by any committee and we received honorable mention for having the second largest number of gifts, 425.

There are many who have helped to make the work of the Social Service Department more efficient, and we wish to express our gratitude to them. Mrs. Payne Whitney continued her generous support of the Milk Fund and gave the use of her car for one-half day each week. The Volunteer Motor Corps of the American Red Cross provided transportation for patients. The Havens Fund was the means of helping six patients. The W. P. A. Toy Mending Project

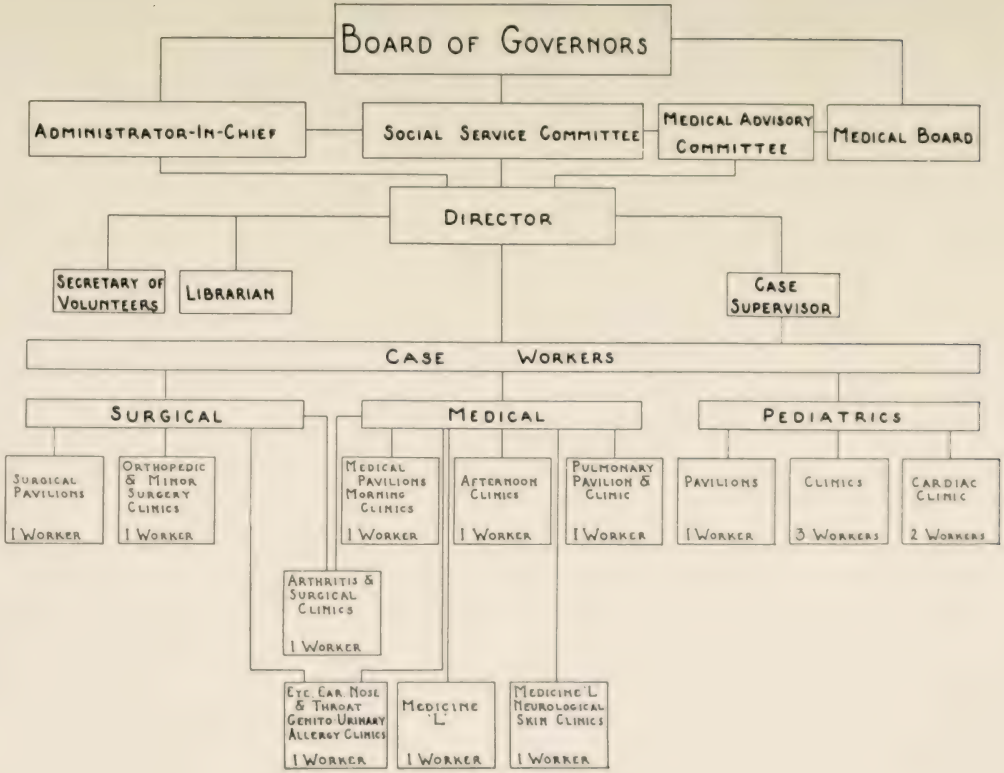
made two welcome donations of toys. The Junior Emergency Relief donated layettes and surgical dressings, and Miss Edith G. Bowdoin again remembered us with many useful knitted garments.

At the Annual Meeting Mrs. Cornelius N. Bliss was elected Chairman of the Social Service Committee.

Respectfully submitted,

ZAIDEE C. BLISS
Chairman

Organization Chart Of The Social Service Department Of The New York Hospital



COMMITTEES OF THE SOCIAL SERVICE DEPARTMENT

—1939—

EXECUTIVE COMMITTEE

Mrs. Cornelius N. Bliss . . . . . *Chairman*
Mrs. Augustine J. Smith . . . . . *First Vice-Chairman*
Mrs. Harold Stanley . . . . . *Second Vice-Chairman*
Mrs. Charles Shipman Payson . . . . . *Third Vice-Chairman*
Miss Louise B. Scott . . . . . *Fourth Vice-Chairman*
Mrs. Michael Gavin . . . . . *Treasurer*
Mrs. William J. Sturgis . . . . . *Secretary*
Mrs. William Woodward . . . . . *Honorary Chairman*

PERMANENT EXECUTIVE COMMITTEE

Mrs. Sosthènes Behn
Mrs. Clarence L. Hay
Mrs. Arthur Iselin
Mrs. Walter Jennings
Mrs. Payne Whitney

PEDIATRICS COMMITTEE

Mrs. Nathaniel P. Hill, *Chairman*
Mrs. Joseph M. d'Assern
Mrs. John Parkinson, Jr.
Mrs. Curry Watson, *Treasurer*
Mrs. Charles Shipman Payson
Mrs. Harold Stanley

VOLUNTEER COMMITTEE

Mrs. Frederick M. Schall

GIFT SHOP COMMITTEE

Mrs. Paul Dineen, *Chairman*
Mrs. Sosthènes Behn
Mrs. Lowell Thomas, *Treasurer*
Mrs. William Woodward

THRIFT SHOP COMMITTEE

Mrs. Murray Sargent, *Chairman*
Mrs. Charles E. Farr
Mrs. William Scoville Moore
Mrs. Edwin Potter
Mrs. C. Morton Whitman

LIBRARY COMMITTEE

Mrs. Burr V. Brower, *Chairman*
Mrs. Hamilton Hadden
Mrs. Langdon P. Marvin
Miss Frances S. Reilly

SOCIAL SERVICE INFORMATION COMMITTEE

Mrs. d'Assern Parker, *Chairman*
Mrs. Gordon Knox Bell, *Vice-Chairman*
Mrs. John Mason Brown
Mrs. Joseph M. d'Assern
Mrs. Nathaniel P. Hill
Mrs. Harold Stanley
Mrs. Curry Watson
Mrs. Byard Williams

MILK COMMITTEE

Mrs. Payne Whitney

GENERAL COMMITTEE OF THE SOCIAL SERVICE DEPARTMENT

—1939—

Allen, Mrs. Frederic W.
Almy, Mrs. Don R.
Astor, Mrs. Vincent
Aylesworth, Mrs. Merlin H.

Babcock, Mrs. Woodward
Baker, Mrs. George F.
Baldwin, Miss Sarah R.
Barbey, Mrs. Henry G.
Behn, Mrs. Sosthènes
Bell, Mrs. Gordon Knox
Bliss, Mrs. Cornelius N.
Bliss, Mrs. Cornelius N., Jr.
Borland, Mrs. J. Nelson
Bowdoin, Mrs. George T.
Brace, Mrs. Donald
Breed, Mrs. William C.
Brooke, Miss Aletta
Brower, Mrs. Burr V.
Brown, Mrs. John Mason

Cecil, Mrs. Russell L.
Choate, Mrs. Joseph H., Jr.
Claflin, Mrs. John
Cobb, Mrs. Pöstlethwaite
Cutting, Mrs. Fulton

Dalton, Mrs. Philip S.
d'Assern, Mrs. Joseph M.
de Forest, Mrs. Henry W.
Dewing, Mrs. Hiram E.
Dickerman, Mrs. Watson B.
Dillon, Mrs. Clarence
Dineen, Mrs. Paul
Duer, Mrs. Beverley
Duke, Mrs. James B.
Dunnington, Mrs. Walter G.
Duryee, Mrs. William R.

Ely, Mrs. Albert H.

Fahnestock, Mrs. Snowden A.
Farr, Mrs. Charles E.
Farrand, Mrs. Livingston
Farson, Miss Marjorie
Ferrer, Mrs. José M., Jr.

Gavin, Mrs. Michael
Gerard, Mrs. James W.

Hadden, Mrs. Hamilton
Hasler, Mrs. Robert
Haven, Mrs. George G.
Hawkins, Mrs. Robert Z.
Hay, Mrs. Clarence L.
Heck, Mrs. George C.
Henry, Mrs. Barklie
Hetzler, Mrs. Theodore
Hill, Mrs. Crawford
Hill, Mrs. Nathaniel P.
Hoffman, Mrs. F. Burrall
Holbrook, Mrs. John
Holland, Mrs. Arthur L.
Hoppin, Mrs. G. Beekman
Howell, Mrs. Thomas
Hyder, Mrs. Carl Turner

Iselin, Mrs. Arthur

Jackson, Mrs. William Harding
Jennings, Mrs. Walter
Johnston, Mrs. J. L.

Kennedy, Mrs. John D.

Ledyard, Mrs. Lewis Cass
Lowsley, Mrs. Oswald S.

McIlhenny, Mrs. John

Mann, Miss Jessie
Marshall, Miss Edith G.
Marvin, Mrs. Langdon P.
Mason, Mrs. Howard H.
Maynard, Miss Audrey
Maynard, Mrs. Walter, Jr.
Michailovsky, Mrs. Benjamin
Moore, Mrs. Charles A., 3rd
Moore, Mrs. William Scoville
Murphy, Mrs. James B.

O'Donnell, Mrs. C. Oliver

Palmer, Mrs. Robert
Parker, Mrs. d'Assern
Parkinson, Mrs. John, Jr.
Payson, Mrs. Charles Shipman
Peabody, Mrs. Julian L.

GENERAL COMMITTEE—*Continued*

Pearson, Mrs. A. Cameron
Pell, Mrs. Williamson
Phipps, Mrs. Henry Carnegie
Potter, Mrs. Edwin A.
Pratt, Mrs. Harold Irving
Pratt, Mrs. John T., Jr.

Redmond, Mrs. Johnston L.
Reilly, Miss Frances S.
Robinson, Mrs. J. Randolph
Rogers, Mrs. Edmund P.
Roper, Mrs. Joseph C.
Russell, Mrs. Henry P.
Ryan, Miss Marjorie

Sargent, Mrs. Murray
Schall, Mrs. Frederick M.
Schoonmaker, Miss Beatrice
Scott, Miss Louise B.
Shackford, Mrs. William M.
Sincerbeaux, Miss Barbara
Smith, Mrs. Augustine J.
Smith, Mrs. Edward L.
Spencer, Mrs. Willing
Stanley, Mrs. Harold
Stimson, Miss Candace C.
Strawbridge, Mrs. Robert E., Jr.
Sturgis, Mrs. Henry S.
Sturgis, Mrs. William J.

Taylor, Mrs. Myron C.
Thacher, Mrs. Archibald G.
Thomas, Mrs. Lowell
Townsend, Mrs. Edward N., Jr.
Trimble, Mrs. Richard
Tuckerman, Mrs. Paul

Walsh, Mrs. Clara B.
Watson, Mrs. Curry
Whitman, Mrs. C. Morton
Whitney, Mrs. John Hay
Whitney, Mrs. Payne
Williams, Mrs. Byard
Winthrop, Mrs. Robert
Woodward, Miss Ethel
Woodward, Mrs. William

Young, Mrs. Robert R.

HONORARY MEMBERS

Greenway, Mrs. James C.
Holt, Dr. Evelyn

THE NEW YORK HOSPITAL SOCIAL SERVICE COMMITTEE

TREASURER'S REPORT

For the Year Ending December 31, 1939

Jan. 1	*General and Sundry Account Balance on hand*		$14,003.47
	Receipts:		
	Dues in 1939	$ 1,070.00	
	Members' Donations	940.00	
	Non-Member's Donation	4.50	
	Thrift Shop	1,887.65	
	United Hospital Drive Allotment	20,000.00	23,902.15
			$37,905.62
	Disbursements:		
	Salaries	$23,752.26	
	Bonus	120.00	
	General and Sundry	3,385.91	
	Convalescent Care	3,200.00	
	Christmas Fund	200.00	30,658.17
Dec. 31	General and Sundry Account Balance		$ 7,247.45

MRS. PAYNE WHITNEY'S MILK FUND

Jan. 1	Balance on hand		$ 6,901.71
	Receipts:		
	Mrs. Payne Whitney's Milk Fund		2,500.00
			$ 9,401.71
	Disbursements:		
	Milk distributed		2,814.35
Dec. 31	Balance		$ 6,587.36

Respectfully submitted,

GERTRUDE HILL GAVIN
Treasurer

STATISTICAL REPORT OF THE NEW YORK HOSPITAL SOCIAL SERVICE DEPARTMENT

Number of patients carried from December 31, 1938		1,999
Intake:		
New in Department	4,584	
Reopened: Closed prior to this calendar year	1,367	
Recurrent: Closed within this calendar year	930	6,881
Total number of patients in 1939		8,880
Number of patients closed in 1939		7,046
Number of patients carried forward to 1940		1,834

Number of N.Y.H. clinics attended by Social Service workers		6,140
Visits and Interviews:		
To patients' homes	3,942	
To patients in hospital pavilions	6,943	
Cooperative	820	
Clinic, office and telephone interviews	36,622	
Total number of visits and interviews		48,327
Sent to convalescent homes and special camps		1,038
Sent to tuberculosis hospitals, sanatoria, and preventoria		71
Sent to permanent and chronic homes		68
Referred to cooperative agencies		1,044
Reports to agencies		3,025
Letters written		11,090
Milk given by Social Service Committee (quarts)		23,530
Surgical Appliances		317
Clothing given to families		339
Books distributed from Hospital Library		14,493

Respectfully submitted,

THEODATE H. SOULE
Director

LADIES' AUXILIARY
TO THE SOCIETY OF THE LYING-IN HOSPITAL

OFFICERS

President . . . . . Mrs. Paul Pryibil
First Vice-President . . . . . Mrs. Crawford Burton
Second Vice-President . . . . . Mrs. Frederick H. Prince, Jr.
Treasurer . . . . . Mrs. E. Farrar Bateson
Assistant Treasurer . . . . . Mrs. William A. W. Stewart
Recording Secretary . . . . . Mrs. Henry S. Morgan
Corresponding Secretary . . . . . Mrs. Alexander P. Morgan

MEMBERS OF THE BOARD OF THE LADIES' AUXILIARY

Mrs. E. Farrar Bateson
Mrs. Crawford Burton
Mrs. Gordon Harrower
Mrs. Barklie Henry
Mrs. Henry R. Hoyt
Mrs. Allan S. Locke
Mrs. Hunter S. Marston
Mrs. Stephen C. Millett, Jr.
Mrs. Clarence Van S. Mitchell
Mrs. Alexander P. Morgan
Mrs. Henry S. Morgan
Mrs. Frederick H. Prince, Jr.
Mrs. Paul Pryibil
Mrs. Huston Rawls
Mrs. William A. W. Stewart

ADVISORY COMMITTEE

Mrs. John C. Hughes, Jr.
Mrs. Paul G. Pennoyer
Mrs. Morgan Hamilton

Chairman of Executive Committee . . . Mrs. Paul Pryibil
Chairman of House Committee . . . . Mrs. Allan S. Locke
Chairman of Volunteer Committee . . . Mrs. Stephen C. Millett, Jr.
Chairman of Babies' Alumni Fund . . Mrs. Crawford Burton
Chairman of Library Committee . . . . Mrs. William A. W. Stewart

LADIES' AUXILIARY
TO THE SOCIETY OF THE LYING-IN HOSPITAL

MEMBERS

Aldred, Mrs. John E.
Alker, Mrs. Carroll B.
Anderson, Mrs. Henry H.
Andrews, Mrs. De Lano
Auchincloss, Mrs. J. Howland

Bacon, Mrs. Robert
Baring-Gould, Mrs. Sabine L.
Barney, Mrs. Charles Tracy
Bartow, Mrs. Francis D.
Bateson, Mrs. E. Farrar
Bleecker, Mrs. Lyman C.
Bodman, Mrs. Herbert L.
Bowdoin, Mrs. George T.
Braman, Mrs. Chester A.
Brown, Mrs. Donald W.
Budd, Mrs. Kenneth P.
Burden, Mrs. W. Douglas
Burrill, Mrs. Middleton S.
Burton, Mrs. Crawford
Bush, Mrs. Donald F.

Canfield, Mrs. Cass
Carhart, Mrs. Harold W.
Cheney, Mrs. Ward
Clark, Mrs. Frederic G.
Clark, Mrs. Grenville
Clarke, Mrs. George Hyde
Cogswell, Mrs. William F.
Collier, Mrs. Price
Cromwell, Mrs. Jarvis
Cushman, Mrs. Paul

Davis, Mrs. Asa B.
Dickey, Mrs. Charles D.

Emmons, Mrs. Weld

Frick, Mrs. Childs

Gardner, Mrs. Paul E.
Gates, Mrs. Artemus L.
Gould, Mrs. Edwin
Greer, Mrs. Louis M.
Greve, Mrs. William M.

Hall, Mrs. J. Kenneth
Hamilton, Mrs. Morgan
Hammond, Mrs. Paul L.
Hard, Mrs. DeCourcy L.
Harrar, Mrs. James A.
Harriman, Mrs. E. Roland N.
Harris, Mrs. Henry P. U.
Harrower, Mrs. Gordon
Henry, Mrs. Barklie
Hoyt, Mrs. Henry R.
Hoyt, Mrs. Richard F.
Hughes, Mrs. John C., Jr.
Hughes, Miss Mildred G.
Hyde, Mrs. Clarence M.‡

Iselin, Mrs. Arthur
Iselin, Mrs. Ernest
Iselin, Mrs. O'Donnell

Kingsford, Mrs. Irving B.

Ladd, Mrs. William C.
Lamont, Mrs. Thomas Stilwell
Lawrence, Mrs. John L.
Lawrence, Mrs. Townsend
Ledyard, Mrs. Lewis Cass
Lindeberg, Mrs. Harrie T.
Lloyd-Smith, Mrs. Wilton
Locke, Mrs. Allan S.
Lorillard, Mrs. Pierre
Lovett, Mrs. Robert A.
Lowe, Mrs. Henry W.

McGrath, Mrs. Raymond D.
McLane, Mrs. Pratt
Markoe, Mrs. James W.
Marsh, Mrs. John B.

‡Died November, 1939

MEMBERS—*Continued*

Marston, Mrs. Hunter S.
Milburn, Mrs. Devereux
Millett, Mrs. Stephen C., Jr.
Mitchell, Mrs. Clarence Blair
Mitchell, Mrs. Clarence Van S.
Moore, Mrs. Louis de Bébian
Morgan, Mrs. Alexander P.
Morgan, Miss Anne
Morgan, Miss Caroline L.
Morgan, Mrs. Edwin D.
Morgan, Mrs. Henry S.
Morgan, Mrs. Junius S.
Mott, Mrs. John Bowne

Nichols, Mrs. George
Nixon, Mrs. Stanhope W.
Norton, Mrs. Charles Dyer

Parker, Mrs. Willard
Paton, Mrs. Morton S.
Peabody, Mrs. John Damon
Pell, Mrs. Clarence C.
Pennoyer, Mrs. Paul G.
Pierce, Mrs. Palmer E.
Pratt, Mrs. Harold Irving
Prince, Mrs. Frederick H., Jr.
Pryibil, Mrs. Paul

Rawls, Mrs. Huston
Redmond, Mrs. Henry S.
Redmond, Mrs. Roland L.
Reynolds, Mrs. Jackson E.
Robertson, Mrs. Hugh S.
Rockefeller, Mrs. John D., Jr.
Roosevelt, Mrs. James

Satterlee, Mrs. Herbert L.
Sheldon, Mrs. Raymond
Smith, Miss Josephine C.
Smithers, Mrs. Christopher D.
Stewart, Mrs. William A. W.

Taft, Mrs. William Howard, 2nd
Taggart, Mrs. Rush
Tappin, Mrs. Huntington
Taylor, Mrs. James Blackstone, Jr.
Terry, Mrs. H. P. Baldwin
Tibbett, Mrs. Lawrence M.
Tilford, Mrs. Henry Morgan
Tompkins, Mrs. Boylston A.

von Stade, Mrs. F. Skiddy

Wardwell, Mrs. Allen
Warren, Mrs. Whitney
Wellington, Mrs. Herbert G.
Whitney, Mrs. George
Whitridge, Mrs. Arnold
Wood, Mrs. Dudley P. K.
Woods, Mrs. Arthur

LADIES' AUXILIARY
TO THE SOCIETY OF THE LYING-IN HOSPITAL

CASH RECEIPTS AND DISBURSEMENTS
January 1, 1939 to December 31, 1939
(From Report of the Treasurer)

Receipts:			
Annual Dues			
Patrons	$ 600.00		
Associates	200.00		
Contributing	525.00		
Sustaining	760.00	$ 2,085.00	
Donations			
United Hospital Fund	$7,000.00		
Mrs. Morgan Hamilton	600.00		
Mrs. Herbert L. Satterlee	240.00		
Mrs. Junius S. Morgan	100.00	7,940.00	
Babies' Class Dues		309.00	
Christmas Fund for Employees		2.70	
Babies' Alumni Fund Dues		1,031.75	
Total Receipts			$11,368.45
Disbursements:			
Salaries		$ 7,576.15	
Running expenses, Maternal Welfare Service		2,500.00	
Postage, printing and stationery		166.80	
Auditing		35.00	
Welfare Council of the City of New York—dues		10.00	
Miscellaneous		24.58	
		$10,312.53	
From Babies' Alumni Fund			
Relief	$ 300.00		
Sewing Class material	100.00		
Petty Cash	150.00		
Printing and stationery	68.75		
Stamps	47.00	665.75	
Total Disbursements			10,978.28
Excess of Receipts Over Disbursements			$ 390.17

Respectfully submitted,

Rosina O. Bateson
Treasurer

PROFESSIONAL STAFF

December 31, 1939

MEDICINE

Physician-in-Chief

Eugene F. DuBois, M.D.

Consulting Physicians

Lewis A. Conner, M.D.
Samuel W. Lambert, M.D.
Joseph C. Roper, M.D.
William R. Williams, M.D.

Consulting Gastroenterologist

Arthur L. Holland, M.D.

Consulting Neurologist

Foster Kennedy, M.D.

Consultant in Syphilology

Fielding L. Taylor, M.D.

Attending Physicians

Malcolm Goodridge, M.D.
William S. Ladd, M.D.
Walter L. Niles, M.D.
Henry B. Richardson, M.D.
Hans J. Schwartz, M.D. †
Harold J. Stewart, M.D.

Associate Attending Physicians

Russell L. Cecil, M.D.
Edward Cussler, M.D.
Cary Eggleston, M.D.
Harold E. B. Pardee, M.D.
Paul Reznikoff, M.D.
Harold G. Wolff, M.D.*

Assistant Attending Physicians

Horace S. Baldwin, M.D.
Henry Beeuwkes, M.D.
Harry A. Bray, M.D.
Robert A. Cooke, M.D.
John E. Deitrick, M.D.
Henry Shankland Dunning, M.D.
Claude E. Forkner, M.D.
Arthur W. Grace, M.D.
Connie M. Guion, M.D.
Edwin T. Hauser, M.D.
Louis A. Hauser, M.D.
Leslie A. Homrich, M.D.
Asa L. Lincoln, M.D.
Edgar Mayer, M.D.
Ade T. Milhorat, M.D.
Carl Muschenheim, M.D.
Henry D. Niles, M.D. †
Theodore W. Oppel, M.D.
Norman Plummer, M.D.
John H. Richards, M.D.
Ephraim Shorr, M.D.
Lewis D. Stevenson, M.D.*
Edward Tolstoi, M.D.
Bruce Webster, M.D.
Dan H. Witt, M.D.

*Neurology.
†Dermatology.

MEDICINE—*Continued*

Physicians to Out-Patients

Elisabeth C. Adams, M.D.
Leonora Andersen, M.D.
D. Murray Angevine, M.D.
Abraham A. Antoville, M.D.
William M. Archer, M.D.†
James R. Beard, M.D.
Harold S. Belcher, M.D.
Harry S. Berkoff, M.D.
James M. Bethea, M.D.
George E. Binkley, M.D.
Edward A. Burkhardt, M.D.
Katharine Butler, M.D.
Miguel Carreras, M.D.
Bryant E. Christensen, M.D.
John C. Dundee, M.D.
Frank Falconer, M.D.
Emil A. Falk, M.D.
George H. Fonde, Jr., M.D.
Benjamin Friedman, M.D.
Constance Friess, M.D.
John M. Gibbons, M.D.
Andrew J. Gilmour, M.D.†
David Glusker, M.D.
Thomas N. Graham, M.D.†
Emil Granet, M.D.†
Sidney Greenberg, M.D.
Armand L. Greenhall, M.D.
Clara R. Gross, M.D.
Louis Hausman, M.D.*
Milton Helpern, M.D.
Evelyn Holt, M.D.
Frederick H. Howard, M.D.
Lief Y. Jacobsen, M.D.
Scott Johnson, M.D.
Maurice B. Kagan, M.D.
Le Moyne C. Kelly, M.D.
Estelle E. Kleiber, M.D.
Milton L. Kramer, M.D.
Daniel G. Kuhlthau, M.D.†
Michael Lake, M.D.
J. George Lang, M.D.
Edgar A. Lawrence, M.D.
Dorothea Lemcke, M.D.
Leon I. Levine, M.D.
George M. Lewis, M.D.†
Robert M. Lintz, M.D.
Robert O. Loebel, M.D.
Isabel London, M.D.
Thomas T. Mackie, M.D.
William M. MacLean, M.D.
Kirby A. Martin, M.D.
Marsh McCall, M.D.
Annie Parks McCombs, M.D.
Walsh McDermott, M.D.
Robert B. McKittrick, M.D.
Gordon McNeer, M.D.
F. Hamilton Merrill, M.D.
Raymond E. Miller, M.D.
L. Mary Moench, M.D.
Willis A. Murphy, M.D.
Douglass Palmer, M.D.
Norman Papae, M.D.
Frank H. Peters, M.D.
Herbert Pollack, M.D.
Arthur H. Raynolds, M.D.
Ada Chree Reid, M.D.
Sophie A. Root, M.D.
Lionel C. Rubin, M.D.†
Theresa Scanlan, M.D.
Donald J. Simons, M.D.
Aaron D. Spielman, M.D.
John W. Stickney, M.D.
William D. Stubenbord, M.D.
Ralph E. Swope, M.D.
Leonard Tarr, M.D.
J. Russell Twiss, M.D.
Marian Tyndall, M.D.**
Mary Walton, M.D.
Arthur L. Washburn, M.D.
Erwin A. Werner, M.D.
Byard Williams, M.D.

Assistant Physicians to Out-Patients

John Cannon, M.D.
Crispin Cooke, M.D.
François J. de Prume, M.D.
Edward M. Dodd, M.D.
Richard Emmet, M.D.†
Herbert K. Ensworth, M.D.
Irene H. Gates, M.D.
Franklin H. Grauer, M.D.

*Neurology.
†Dermatology.
**Physician to the Nursing School and Nursing Service.

MEDICINE—*Continued*

Assistant Physicians to Out-Patients (Continued)

James R. Gudger, M.D.
Bernard Hatz, M.D.
George W. Hebard, M.D.
Reid R. Heffner, M.D.
Herbert D. Ingram, M.D.
Adib Karam, M.D.
Margaret M. Klumpp, M.D.†
DeHart Krans, M.D.
Virginia Langworthy, M.D.
Mary E. H. Loveless, M.D.
Russell F. Maddren, M.D.
Marjory J. Nelson, M.D.
Grace T. Newman, M.D.
Harold F. Pierce, M.D.
Anna Platt, M.D.
Frank H. Robinson, Jr., M.D.‡
Edward P. Roemer, M.D.
Herman Rothman, M.D.
Florence E. Sammis, M.D.
Alphonse E. Timpanelli, M.D.

Provisional Assistant Physicians to Out-Patients

A. Whitfield Hawkes, M.D.
Ferdinand G. Kojis, M.D.
Harriet P. Leach, M.D.
Jessie Marmorston, M.D.
Helen J. Neave, M.D.
Howard L. Reed, M.D.
Julia Super, M.D.

Graduate Clerks

Ying-Chang Chu, M.D.
Ethel H. Hitchcock, M.D.
Charlotte B. Jordan, M.D.
Charles H. Richards, M.D.*

Research Associate in Medicine

James D. Hardy, Ph.D.

Research Fellows in Medicine

Samuel B. Barker, Ph.D.
Willis F. Evans, M.D.
(Cardiology)
Donald H. Macrae, M.D.
Walter H. Hoskins, Ph.D.
(Henry Research Fund)
Benjamin Franklin Stimmel, Ph.D.

Resident Physician

Charles H. Wheeler, Jr., M.D.

Assistant Resident Physicians

Robert L. Bailey, Jr., M.D.
Wilbur G. Downs, M.D.
Frederic J. Hughes, Jr., M.D.
George L. Kauer, Jr., M.D.
George A. Schumacher, M.D.
J. James Smith, M.D.
Frederick C. Weber, Jr., M.D.
Stewart G. Wolf, M.D.

Interns

Thomas P. Almy, M.D.
Robert M. Bird, Jr., M.D.
Jerome D. Frank, M.D.
E. Charles Kunkle, Jr., M.D.
Edward H. Reinhard, M.D.
Ralph R. Tompsett, M.D.

CENTRAL LABORATORIES

Clinical Pathologist

Ralph G. Stillman, M.D.

Clinical Bacteriologist

George W. Wheeler, M.D.

Assistant Clinical Bacteriologists

Marguerite M. Leask
Gustav I. Steffen, Ph.D.

*Neurology.
†Dermatology.
‡Died November, 1939.

SURGERY

Surgeon-in-Chief

George J. Heuer, M.D.

GENERAL SURGERY

Consulting Surgeons

Charles L. Gibson, M.D.
John A. Hartwell, M.D.
James Morley Hitzrot, M.D.

Senior Attending Surgeon

Eugene H. Pool, M.D.

Attending Surgeons

William DeWitt Andrus, M.D.
Seward Erdman, M.D.
Charles E. Farr, M.D.
William F. MacFee, M.D.

Associate Attending Surgeons

Ralph F. Bowers, M.D.
Herbert Conway, M.D.
Nelson W. Cornell, M.D.
Paul A. Dineen, M.D
Guilford S. Dudley, M.D.
Frank Glenn, M.D.
Bronson S. Ray, M.D.
John A. Vietor, M.D.
Rufus E. Stetson, M.D. (Transfusions)
Frank C. Yeomans, M.D. (Proctology)

Assistant Attending Surgeons

William A. Cooper, M.D.
Wade Duley, M.D.
Cranston Holman, M.D.
Frank J. McGowan, M.D.
Samuel W. Moore, M.D.
Russel H. Patterson, M.D.
Preston A. Wade, M.D.
W. Morris Weeden, M.D.
John P. West, M.D.

Junior Assistant Attending Surgeons

Charles M. Brane, M.D.
John A. Evans, M.D.
C. Basil Fausset, M.D.
William T. Medl, M.D.
John C. Murphy, M.D.
Herbert Parsons, M.D.

Surgical Pathologist

N. Chandler Foot, M.D.

Anesthetist-in-Chief

Ella M. Hediger, M.D.

Alternate Anesthetist

Rose André, M.D.

Surgeons to Out-Patients

Edward M. Finesilver, M.D.
D. Rees Jensen, M.D.
John E. Sutton, Jr., M.D.

SURGERY—*Continued*

GENERAL SURGERY—*Continued*

Assistant Surgeons to Out-Patients

Alice R. Bernheim, M.D.
Merton L. Griswold, Jr., M.D.
Isabel London, M.D.
William G. Terwilliger, M.D.

ACCIDENT AND EMERGENCY

Surgeon to Out-Patients

Lucy M. Crawford, M.D.

DENTISTRY

Consultant to Dental Service

John O. McCall, D.D.S.

Assistant Attending Dental Surgeon

John Coe Vandervoort, D.D.S.

Dentists

Thomas I. Carey, D.D.S.
Edward M. Carney, Jr., D.M.D.
George F. Egan, D.M.D.
Albert N. Greminger, D.D.S.
Eugene J. Guenard, D.D.S.
Alfred W. Kany, D.D.S.
James T. Kelly, D.D.S.
James A. McAuley, D.D.S.
Israel S. Miller, D.D.S.
Roland E. Morse, D.M.D.
Charles R. Phinney, D.D.S.

Assistant Dentists

Richard A. Clinchy, Jr., D.D.S.
Henry M. Cohen, D.D.S.
Andor Czeisler, D.D.S.
S. Ellsworth Davenport, 3rd, D.M.D.
Milton L. Gabel, D.D.S.
Mark M. Lehmkuhl, D.D.S.
Paul R. Leprohon, D.D.S.
Lloyd H. Markson, D.D.S.
Irving W. Miller, D.D.S.
Gerald R. Shipman, D.D.S.
Edward Stroh, D.D.S.
Albert Zola, D.D.S.

OPHTHALMOLOGY

Consulting Surgeons

Clyde E. McDannald, M.D.
Francis W. Shine, M.D.

Attending Surgeon

Bernard Samuels, M.D.

Associate Attending Surgeon

Milton L. Berliner, M.D.

Surgeons to Out-Patients

Charles A. Drake, M.D.
Elizabeth M. MacNaugher, M.D.
Eric C. Richardson, M.D.
Edgar P. Sherman, M.D.
D. Blair Sulouff, M.D.

SURGERY—*Continued*

OPHTHALMOLOGY—*Continued*

Assistant Surgeons to Out-Patients

Domenico Cappetta, M.D.
Anne C. Carey, M.D.
Alexander J. Dubinsky, M.D.
Alice Erlanger, M.D.
Samuel Gartner, M.D.

ORTHOPEDIC SURGERY

Attending Surgeon

William F. MacFee, M.D.

Associate Attending Surgeon

Nelson W. Cornell, M.D.

Assistant Attending Surgeons

Irvin Balensweig, M.D.
Frederick Lee Liebolt, M.D.
John G. Schmidt, M.D.
Preston A. Wade, M.D.

Surgeon to Out-Patients

Chesley Evan Smith, M.D.

OTOLARYNGOLOGY

Consulting Surgeons

James P. Erskine, M.D.
Henry H. Forbes, M.D.
Marvin F. Jones, M.D.
John D. Kernan, M.D.

Associate Attending Surgeons

Gervais W. McAuliffe, M.D.
Arthur Palmer, M.D.

Assistant Attending Surgeons

Thomas J. Garrick, M.D.
S. Farrar Kelley, M.D.
James O. Macdonald, M.D.
Edgar M. Pope, M.D.

Surgeons to Out-Patients

Jacob Applebaum, M.D.
Miles Atkinson, M.D.
William H. Ayres, M.D.
Anne S. Belcher, M.D.
Emmett C. Fitch, M.D.
Herbert Graebner, M.D.
Alfred F. Hocker, M.D.
Frank J. Hynes, M.D.
Edmonde D. Neer, M.D.
DeGraaf Woodman, M.D.

Assistant Surgeons to Out-Patients

Mark H. Barnes, M.D.
Harold Blauvelt, M.D.
Carl C. Janowsky, M.D.
Leopold Mehler, M.D.
George C. Mueller, M.D.

SURGERY—*Continued*

PHYSICAL THERAPY

Director

KRISTIAN GOSTA HANSSON, M.D.

Assistant Director

BROR SIGURD TROEDSSON, M.D.

UROLOGY

Consulting Urologist

EDWARD L. KEYES, M.D.

Attending Surgeon

A. RAYMOND STEVENS, M.D.

Assistant Attending Surgeons

ARCHIE L. DEAN, JR., M.D.
JOHN W. DRAPER, JR., M.D.
ROBERT S. HOTCHKISS, M.D.
GUSTAVUS A. HUMPHREYS, M.D.
HOWARD S. JECK, M.D.
ANNE E. KUHNER, M.D.
ALLISTER M. MCLELLAN, M.D.
JOHN H. MORRISSEY, M.D.

JAMES BUCHANAN BRADY FOUNDATION

DEPARTMENT OF UROLOGY

Director

OSWALD S. LOWSLEY, M.D.

Attending Surgeons

LISLE B. KINGERY, M.D.
THOMAS J. KIRWIN, M.D.

Associate Attending Surgeons

PAUL M. BUTTERFIELD, M.D.
ROY B. HENLINE, M.D.

Assistant Attending Surgeons

JOHN K. DEVRIES, M.D.
GEORGE A. FIEDLER, M.D.
FRANCIS N. KIMBALL, M.D.
FRANCIS P. TWINEM, M.D.
STANLEY L. WANG, M.D.

Anesthetists

FRANK E. FIERRO, M.D.
ROBERT F. ZEISS, M.D.‡

Surgeons to Out-Patients

ROSE ANDRÉ, M.D.
COLIN L. BEGG, M.D.
FRANCIS A. BENEVENTI, M.D.
CYRIL K. CHURCH, M.D.
SPENCER JOHNSON, M.D.
PETER LAVALLE, M.D.
VINCENT A. NARDIELLO, M.D.
ANDREW PETERSON, M.D.
PETER J. RIABOFF, M.D.
EMANUEL STERN, M.D.

‡Died July, 1939.

SURGERY—*Continued*

UROLOGY—*Continued*

Assistant Surgeons to Out-Patients

ROBERT W. HUNT, M.D.
QUAN Y. KAU, M.D.
ROSWELL L. SCHMITT, M.D.
HAROLD H. SNYDER, M.D.
CHANCELLOR H. WHITING, M.D.

Graduate Clerks

CHARLES K. BIVINGS, M.D.
FERNAN I. GONZALES, M.D.
FRANK S. HARKLEROAD, M.D.
EUGENE P. SCHAEFER, M.D.

Resident Surgeons

CHARLES M. BRANE, M.D.
EDWARD W. DOUGLAS, M.D.
JOHN H. ECKEL, M.D.
FREDERICK C. McLELLAN, M.D.†

Assistant Resident Surgeons

ARTHUR I. CHENOWETH, M.D.
CHARLES G. CHILD, 3RD, M.D.
E. EVERETT CLIFFTON, M.D.
EDWIN J. DREW, M.D.†
FRANK FARRELL, M.D.*
HAROLD GENVERT, M.D.
MARTIN J. HEALY, JR., M.D.
JOSEPH T. KAUER, M.D.
GEORGE M. KNAPP, M.D.
EARL P. LASHER, JR., M.D.
JERE W. LORD, JR., M.D.
VICTOR F. MARSHALL, M.D.
STEPHEN C. MEIGHER, M.D.
WILLIAM F. NICKEL, JR., M.D.
JOHN B. OGILVIE, M.D.
EDGAR C. PERSON, JR., M.D.

Interns

J. SCOTT GARDNER, M.D.
DAN CUMMINS GILL, M.D.
ROBERT M. HARDAWAY, 3RD, M.D.
DEANE C. HARTMAN, M.D.*
RUSSELL H. HOOKER, M.D.
MARSHALL W. JOHNSTONE, M.D.
DONALD R. MORRISON, M.D.
WILLIAM C. QUINN, M.D.
GEORGE E. ROULHAC, JR., M.D.
FOSTER YOUNG, M.D.*

BRADY FOUNDATION RESIDENT STAFF

Resident

ROBERT N. KILGORE, M.D.

Assistant Resident

WILLIAM P. YUNCK, M.D.

Senior Intern

WILLIAM E. FORSYTHE, JR., M.D.

Intern

JOHN R. SMITH, M.D.

Extern

JOSEPH H. MENNING, M.D.

†Urology.
*Otolaryngology and Ophthalmology.

OBSTETRICS AND GYNECOLOGY

Obstetrician and Gynecologist-in-Chief

HENRICUS J. STANDER, M.D.

Consulting Obstetrician and Gynecologist

GEORGE GRAY WARD, M.D.

Attending Obstetricians and Gynecologists

R. GORDON DOUGLAS, M.D.
BYRON H. GOFF, M.D.
JAMES A. HARRAR, M.D.
HERBERT F. TRAUT, M.D.
HERVEY C. WILLIAMSON, M.D.

Associate Attending Obstetricians and Gynecologists

WILLIAM H. CARY, M.D.
OGDEN F. CONKEY, M.D.
EDWARD H. DENNEN, M.D.
LYNN L. FULKERSON, M.D.
W. HALL HAWKINS, M.D.
ANDREW A. MARCHETTI, M.D.
HOWARD S. MCCANDLISH, M.D.
JOHN F. MCGRATH, M.D.
JOSEPH N. NATHANSON, M.D.
JOHN A. O'REGAN, M.D.
MEYER ROSENSOHN, M.D.
NELSON B. SACKETT, M.D.
FRANK R. SMITH, M.D.
KYLE B. STEELE, M.D.
LUCIUS A. WING, M.D.

Assistant Attending Obstetricians and Gynecologists

ROBERT L. CRAIG, M.D.
RALPH W. GAUSE, M.D.
OSCAR GLASSMAN, M.D.
ARTHUR V. GREELEY, M.D.
KATHERINE KUDER, M.D.
CHARLES M. MCLANE, M.D.
LUDWIG NEUGARTEN, M.D.
JOHN B. PASTORE, M.D.
JACOB T. SHERMAN, M.D.
CHARLES T. SNYDER, M.D.
RAYMOND R. SQUIER, M.D.

Graduate Clerk

D. SCOTT BAYER, M.D.

Resident Obstetrician and Gynecologist

CARL T. JAVERT, M.D.

Assistant Resident Obstetricians and Gynecologists

RALPH BENSON, M.D.
GERARD W. DEL JUNCO, M.D.
LESLIE V. DILL, M.D.
LESTON E. FITCH, M.D.
EUGENE L. GRIFFIN, M.D.
CARL W. JONES, M.D.
CURTIS L. MENDELSON, M.D.
JAMES E. MILLER, M.D.
RUFUS M. ROLL, M.D.
HOYT C. TAYLOR, M.D.

Interns

RAYMOND C. CHATFIELD, M.D.
ALMON R. CROSS, M.D.
WILLIAM W. EVANS, M.D.
JOHN J. HEAD, M.D.
PARKER K. HUGHES, M.D.
FREDERICK S. KINDER, M.D.
EARL B. KING, M.D.
WILLIAM G. LANGSTON, M.D.
JOHN J. REDMON, M.D.
PAUL C. SCHUMACHER, M.D.

PEDIATRICS

Pediatrician-in-Chief
SAMUEL Z. LEVINE, M.D.

Attending Pediatrician
OSCAR M. SCHLOSS, M.D.

Associate Attending Pediatricians

ARTHUR F. ANDERSON, M.D.
HARRY H. GORDON, M.D.
JESSE F. SAMMIS, M.D.
MILTON J. E. SENN, M.D.
PHILIP M. STIMSON, M.D.
MAY G. WILSON, M.D.

Assistant Attending Pediatricians

HAROLD B. ADAMS, M.D.
CLEMENT B. P. COBB, M.D.
MARGARET DANN, M.D.
RICHARD L. DAY, M.D.
ROBERT O. DUBOIS, M.D.
JOHN E. FRANKLIN, M.D.
JAMES Q. HARALAMBIE, M.D.
HELEN HARRINGTON, M.D.
HAROLD E. HARRISON, M.D.
FREDERICK C. HUNT, M.D.
MILTON I. LEVINE, M.D.
CHARLES H. O'REGAN, M.D.
WILLIAM SCHMIDT, M.D.
CARL H. SMITH, M.D.
BENJAMIN MCL. SPOCK, M.D.
T. DURLAND VAN ORDEN, M.D.
JOHN A. WASHINGTON, M.D.
MARJORIE A. WHEATLEY, M.D.

Pediatricians to Out-Patients

BETTY HUSE, M.D.
CHARLES A. WEYMULLER, M.D.

Assistant Pediatricians to Out-Patients

ELISABETH C. ADAMS, M.D.
HELENE ELIASBERG, M.D.
DAYE W. FOLLETT, M.D.
JOHN E. GUNDY, M.D.
EUGENIA INGERMAN, M.D.
EDMUND N. JOYNER, 3RD, M.D.
HEDWIG KOENIG, M.D.
LEWIS H. KOPLIK, M.D.
ANNA M. KULKA, M.D.
DOROTHY M. LANG, M.D.
ALLAN ROOS, M.D.
PHILIP M. SHIPPER, M.D.
ELI Y. SHORR, M.D.
LOUIS E. WEYMULLER, M.D.
GEORGE M. WHEATLEY, M.D.
HERBERT M. WILLIAMS, M.D.

Provisional Assistant Pediatricians to Out-Patients

OTTO E. BILLO, M.D.
RALPH M. BURNS, M.D.
WILLIAM P. COLVIN, M.D.
MARGARET L. DAVIS, M.D.
GEORGE C. LUDLOW, M.D.
SIDNEY MILLER, M.D.

Research Fellow in Pediatrics
ROBERT H. MELCHIONNA, M.D.

Resident Pediatrician
JAMES M. HANKS, M.D.

PEDIATRICS—*Continued*

Assistant Resident Pediatricians

Ruth Barnhart, M.D.
Martin J. Glynn, Jr., M.D.
Salmon R. Halpern, M.D.
Martha K. Reese, M.D.
Louise A. Yeazell, M.D.

Interns

Amy Breyer, M.D.
Walter T. Carpenter, M.D.
Samuel W. Dooley, M.D.
Thomas F. Henley, M.D.
William A. Jaquette, Jr., M.D.
James P. Morrill, Jr., M.D.

PSYCHIATRY

Psychiatrist-in-Chief

Oskar Diethelm, M.D.

Consulting Psychiatrists

William L. Russell, M.D.*
Clarence O. Cheney, M.D.*

Associate Psychiatrist and Medical Director

Gerald R. Jameison, M.D.

Attending Psychiatrists

Phyllis Greenacre, M.D.
George W. Henry, M.D.

Associate Attending Psychiatrists

William H. Dunn, M.D.
Norvelle C. LaMar, M.D.
Charles Diller Ryan, M.D.

Associate Attending Pediatrician in Psychiatry

Milton J. E. Senn, M.D.

Assistant Attending Psychiatrists

Valer Barbu, M.D.
Mabel Huschka, M.D.
Herbert S. Ripley, Jr., M.D.
G. Marion Stranahan, M.D.
Harold G. Wolff, M.D.*

Assistant Attending Physician

Carl Binger, M.D.

Attending Dental Surgeon

D. Austin Sniffen, D.D.S.*

Resident Psychiatrists

Edwin J. Doty, M.D.
Lincoln Rahman, M.D.

*Members of the Staff of The New York Hospital—Westchester Division.

PSYCHIATRY—*Continued*

Assistant Resident Psychiatrists

Charles Bohnengel, M.D.
Francis J. Hamilton, M.D.
Fred Vernam Rockwell, M.D.

Junior Assistant Resident Psychiatrists

H. Edward Beaghler, M.D.
Roberta Crutcher, M.D.
Stephen William Ranson, M.D.
Saul M. Small, M.D.

Psychiatrists to Out-Patients

Edward Bartlett Allen, M.D.*
B. Mildred Evans, M.D.
Thomas H. Haines, M.D.
Emeline P. Hayward, M.D.
Helen P. Langner, M.D.
Leslie E. Luehrs, M.D.
Wilmoth Osborne, M.D.
Joseph W. Owen, M.D.
George S. Sprague, M.D.*
Hans Syz, M.D.
James Hardin Wall, M.D.*
Bettina Warburg, M.D.

Assistant Psychiatrists to Out-Patients

Veronica C. Brown, M.D.
A. Louise Brush, M.D.
J. Louise Despert, M.D.
Edward F. Falsey, M.D.*
George H. Gerow, M.D.
Marianne Horney, M.D.
Ruth E. Jaeger, M.D.
Judith S. Silberpfennig, M.D.
Donald J. Simons, M.D.
Leo Stone, M.D.
Hanford Waterfield, M.D.

Graduate Clerk to Out-Patients

Daniel F. Brophy, M.D.

PATHOLOGY

Pathologist

Eugene L. Opie, M.D.

Consulting Pathologist

James Ewing, M.D.

Assistant Pathologists

D. Murray Angevine, M.D.
Jacob Furth, M.D.
George M. Hass, M.D.
Charles T. Olcott, M.D.
John A. Saxton, Jr., M.D.
Lewis D. Stevenson, M.D.

Resident Pathologist

Newton Krumdieck, M.D.

Interns

John Paul Frazer, M.D.
Leo J. Wade, M.D.

*Members of the Staff of The New York Hospital—Westchester Division.

RADIOLOGY

Radiologist-in-Chief
John R. Carty, M.D.

Consulting Radiologists
Archibald H. Busby, M.D.
Harry M. Imboden, M.D.
John Remer, M.D.

Assistant Radiologists
William M. Archer, M.D.
Alfred F. Hocker, M.D.
Friedrich G. Kautz, M.D.
E. Forrest Merrill, M.D.
Irving Schwartz, M.D.
Joseph V. Sullivan, M.D.
Dan Tucker, M.D.
Allan Tuggle, M.D.
Sydney Weintraub, M.D.
Stephen White, M.D.

Graduate Clerk
Lucille M. Bond, M.D.

Resident Radiologist
Kencil L. Mitton, M.D.

Assistant Resident Radiologist
Richard A. Kredel, M.D.

Junior Assistant Resident Radiologist
Charles William Reavis, M.D.

Head Technician
Vinita Merrill

Clinic Executive
Helen J. Campbell

PRIVATE SERVICE

RESIDENT STAFF

Medical
James R. Frothingham, M.D.
Thirl Jarrett, M.D.

Surgical
Walter F. Bugden, M.D.
Ronald N. Shelley, M.D.
John L. Sullivan, M.D.
William P. Whalen, M.D.

MEDICAL AND EXECUTIVE STAFF
of
THE NEW YORK HOSPITAL—WESTCHESTER DIVISION

Medical Director Emeritus
WILLIAM L. RUSSELL, M.D.

Medical Director
CLARENCE O. CHENEY, M.D., F.A.C.P.

Assistant Medical Director
JAMES HARDIN WALL, M.D.

Physician in Charge of Men's Department
GEORGE S. SPRAGUE, M.D.

Physician in Charge of Women's Department
JOHN L. SMALLDON, M.D.

Director of Laboratories and Resident Internist
HOLLIS E. CLOW, M.D.

Senior Resident Physicians
EDWARD BARTLETT ALLEN, M.D. DOROTHY BURDICK, M.D.

Resident Physicians
DONALD M. HAMILTON, M.D. BUFORD HARGUS, M.D.
WILLIAM K. MCKNIGHT, M.D.

Assistant Resident Physicians
EDWARD F. FALSEY, M.D. ELEANOR KOCH, M.D.
W. LYNWOOD HEAVER, M.D. HOLMES E. PERRINE, M.D.

Dental Surgeon
D. AUSTIN SNIFFEN, D.D.S., F.A.C.D.

ATTENDING STAFF

Medicine
EDWARD CUSSLER, M.D. JOSEPH C. ROPER, M.D.

Urology
LISLE B. KINGERY, M.D.

Gynecology
THOMAS C. PEIGHTAL, M.D., F.A.C.S.

Otolaryngology
FRANK H. KNIGHT, M.D., F.A.C.S. RICHARD W. MORIARTY, M.D., F.A.C.S.
GRANVILLE F. KNIGHT, M.D.

Psychologist
ARTHUR L. BENTON, Ph.D.

CONSULTING STAFF

Surgery

J. Fielding Black, M.D., F.A.C.S. — Walter W. Mott, M.D., F.A.C.S.
Edwin G. Ramsdell, M.D., F.A.C.S.

Medicine

Edward W. Weber, M.D.

Ophthalmology

Frank N. Irwin, M.D.

Urology

Oswald S. Lowsley, M.D., F.A.C.S.

Neurology

Lewis D. Stevenson, M.D. — Harold G. Wolff, M.D.

Anesthetist

Robert B. Hammond, M.D.

Director of Nursing

Elizabeth S. Bixler, M.A., B.N.

Assistant Directors of Nursing

Women's Department
Pauline Marsden, R.N.

Men's Department
William C. Roden, R.N.

Instructors in Nursing

Tabitha B. Wilson, B.A., B.N.* — Mary Anna Cressman, A.B., R.N.

Supervisors

Mary Frances Klein, R.N.
Ina Kelly, R.N.
Alice Glenn, R.N.
Peter G. Mitchell, R.N.
Mabel M. Stevens, R.N.
Ralph L. Althouse, R.N.
Martha Althouse, R.N.

Directors of Occupational Therapy

Frances Patton, Reg. O.T. — Louis J. Haas, Reg. O.T.

Directors of Physical Education

Helen Sexton, M.S. — Michael Collins, R.N.

Director of Music

Darlene Schneider, M.A.

Directors of Physical Therapy

G. Frieda Larsen — Patrick J. Murphy

Chaplain

Alfred C. Arnold, D.D.

Steward
Emil Strateman

Secretary to Medical Director
Dorothy L. Close, B.A.

Housekeeper
Mary Frances O'Grady

Librarian
Solveig Callerstrom, B.S.

Dietician
Isadora Anshutz

Apothecary
Timothy J. Murray, Ph.G.

*Resigned.

ENDOWED BEDS*

1886 Robert Livingston Gerry

1901 Anna Peabody Wainwright. *In Memory of* John Tillotson Wainwright

1902 Margaret J. Plant. *In Memory of her brother*, Simon Loughman

1903 Nathaniel Whitman

1904 Howard Willets. *In Memory of his son*, Jack Willets

1904 Harriette M. Arnold, *St. George Bed*, Hicks Arnold

1905 Maria L. Campbell. *In Memory of* Duncan Pearsall Campbell, Governor 1818-1827

1906 Mr. and Mrs. Henry F. Shoemaker. *In Memory of their son*, William Brock Shoemaker

1907 Catherine L. R. Catlin. *In Memory of her brother*, N. W. Stuyvesant Catlin

1908 Kate Fearing Welman. *In Memory of her father*, Charles Edward Strong

1909 Fanny A. Haven. *In Memory of her husband*, George Griswold Haven

1909 Joel S. Mason. *In Memory of his parents*, Joel Whitney Mason and Mary Elizabeth Mason

1909 Elizabeth M. Bliss

1910 Elizabeth Fisher King. *In Memory of her husband*, Edward King, *who died in 1908*

1912 Ella R. DeWitt. *In Memory of her husband*, George Gosman DeWitt

1912 Catherine E. Daly

1913 Harrison E. Gawtry. *In Memory of his wife*, Louise Brown Gawtry

1914 Frank Hartley

1915 Annie L. Morris. *In Memory of her husband*, Fordham Morris, *who died in 1909*

1916 Benjamin Robert Winthrop. *In Memory of his father*, Benjamin Robert Winthrop

1919 Webb Institute of Naval Architecture

*See page 159.

1920 Adelaide Foltz Chapman. *In Memory of her father*, William Stewart Foltz

1922 Ellen C. Harris. *In Memory of* George W. Harris

1922 Adelena M. Cramer. *In Memory of her brother*, J. William Husemeyer

1922 Augusta I. Scott

1922 Mary A. Fitz Gerald

1922 Minetta C. Howenstine. *The Howenstine Beds*

1923 Marion Cutting

1923 Mary A. Fitz Gerald

1924 Lena Cadwalader Evans. *In Memory of her grandfather*, Israel Corse, *a former Governor of this Hospital, and his daughter*, Lena Burr Corse Evans

1924 William G. DeWitt. *In Memory of his brother*, Theodore DeWitt

1925 William P. Wainwright. *In Memory of his father*, William P. Wainwright

1925 William P. Wainwright. *In Memory of his mother*, Cornelia R. Wainwright

1925 Mr. and Mrs. Gilbert Edward Jones. *In Loving and Thankful Memory of* Elizabeth Ingersoll Haven

1926 Kate Bainbridge Murray. *In Memory of her brother*, Thomas E. Deeley

1927 Theresa R. Irving. *In Memory of her parents*, John Brodhead Beck, M.D. and Anne Sands Tucker Beck

1927 Theresa R. Irving. *In Memory of her husband*, Cortlandt Irving, *her brother*, Fanning Cobham Tucker Beck *and her sister*, Annie M. Tucker Beck

1927 Emily Stewart Waller. *In Memory of her father*, John Aikman Stewart

1927 Charles H. Wainwright. *In Memory of his brother*, William P. Wainwright

1927 Alfonso De Navarro

1928 Mr. and Mrs. Howland Pell. *In Memory of their son*, Howland Gallatin Pell

1928 Almy Gallatin Pell. *In Memory of her father and mother*, Frederic and Almy G. Gallatin

1928 Mr. and Mrs. Edward Lathrop Ballard

1928 Mrs. Henry James. *In Memory of her cousin*, McEvers Bayard Brown

1929 Arthur H. Herschel. *In Memory of his mother*, Grace Darling Herschel

1929 Peter F. Meyer
Lizzie O. Meyer

1930 Mary L. Walker Peters. *The Charles Grenville Peters Beds*

1933 William James Boucher. *In Memory of his father and mother*, John and Lydia Lawrence Boucher

1934 Jean Brown Jennings. *In Memory of her husband*, Walter Jennings

1934 Oliver Burr Jennings, Jeannette Jennings Taylor, Constance Jennings Ely. *In Memory of their father*, Walter Jennings

1934 Mary Isabella Meek

1936 Mrs. Thomas Williams, Thomas R. Williams, Mrs. Dorcas W. Ferris, Mrs. Edith S. Blydenburg. *In Memory of* Thomas Williams

1939 Katherine Grace Snyder

1939 Arthur H. Herschel. *In Memory of his wife*, Sarah Frances Herschel

1939 Veronica Brown Brophy. *In Memory of her father*, George B. Brown, *a Builder of this Hospital*

1939 Edith Haggin De Long. *In Loving Memory of her son*, James Ben Ali Haggin Lounsbery

DONORS

TO THE SOCIETY OF THE NEW YORK HOSPITAL

Of Sums of Not Less Than Five Thousand Dollars

1850-1939

Simeon Abrahams
John Alstyne
Elizabeth Milbank Anderson
George F. Baker
George F. Baker, Jr.
Ellen Josephine Banker
Henry G. Barbey
Henry I. Barbey
Joseph Battell
Charles Bathgate Beck
Gerard Beekman
Frances A. Berry
Cornelius N. Bliss
Lizzie P. Bliss
Jean Baptiste Bourdis
James Buchanan Brady
Amelia Breckenridge
Silas Bronson
George B. Brown
Julia Post Brown
Margaret Burr
Mary Burr
Catherine B. Campbell
Maria L. Campbell
William Crawford
Augustus G. Cobb
Emma Elizabeth Conner
Adelaide M. Davis
Elizabeth DeMilt
Pauline Dennerlein
Henry Dexter
Alice W. Emmet
Mary A. Fitz Gerald
John H. Flagler
Edward H. Floyd-Jones
Elizabeth Fogg
James D. Freeman
Mrs. Henry C. Frick
Helen Jay Garrettson
Caroline Goff
Edwin Gould
Mary Douglas Graham
Margaret J. P. Graves
John C. Green
Sarah H. Green, Caleb S. Green, Charles E. Green, and John T. Nixon, Residuary Legatees of the Estate of John C. Green
Seth Grosvenor
Edward J. Hancy and William Turnbull
(The Marion Cutting Fund)
Betsy Head
Mrs. Barklie Henry
(The Barbara Whitney Henry Endocrine Fund)
Edward N. Hill
James N. Hill
Maria Hobby
James Arden Ivers
Walter Jennings
George W. Jewett
Augustus D. Juilliard
Madame Jumel
Edward G. Kennedy
Gustavus L. Lawrence
Thomas Newbold Lawrence Fund
Lewis Cass Ledyard, Jr.
Mrs. Lewis Cass Ledyard, Jr.
James Lenox
Peter Lorillard
William H. Macy
Caroline A. Merrill
John Pierpont Morgan
Russell H. Nevins
Sallie Lathrop Nichols
Edmund Penfold
Alphonso P. Pettis
In Memory of Wilson M. Powell
Frank J. Ransom

R. Bleecker Rathbone
Robert Ray
Charles E. Rhinelander
William C. Rhinelander
Kate S. Richardson
Ella A. Rogers
John Augustus Rogers
St. Elizabeth Endowment Fund
Joseph Sampson
Henry J. Sanford
Edward W. Sheldon
Mary T. Sheldon
Katherine Grace Snyder
Emily F. Southmayd
Mrs. John A. Stewart
Robert L. and Alexander Stuart
Frank K. Sturgis
George C. Taylor
Henry Richmond Taylor
Charles G. Thompson
Elizabeth Thompson
Mary G. Thompson
Isabel M. Towar
(The Isabel M. Towar Fund)
George T. Trimble
Mary C. Walker
John Hay Whitney
Payne Whitney
Trustees under Will of Payne Whitney: Lewis Cass Ledyard, Lewis Cass Ledyard, Jr., and Edward W. Sheldon
Samuel Willets
Anna Woerishoffer
John David Wolfe
James T. Woodward
William Woodward
Sarah and Elizabeth Wooley
Charles C. Wright
(The Bessie Wright Memorial Fund)

OFFICERS OF
THE SOCIETY OF THE NEW YORK HOSPITAL

Presidents

John Watts	1770–1784
John Alsop	1784–1788
Richard Morris	1788–1790
Isaac Roosevelt	1790–1794
Theophylact Bache	1794–1797
Gerard Walton	1797–1799
Matthew Clarkson	1799–1822
Thomas Eddy	1822–1827
Peter Augustus Jay	1827–1833
George Newbold	1833–1857
George T. Trimble	1858–1872
John C. Green	1872–1875
Robert Lenox Kennedy	1875–1882
William H. Macy	1882–1887
James M. Brown	1887–1890
Robert J. Livingston	1890–1891
Merritt Trimble	1891–1897
Sheppard Gandy	1897–1901
Cornelius N. Bliss	1901–1903
Philip Schuyler	1903–1906
Theodorus B. Woolsey	1906–1907
George L. Rives	1907–1915
Howard Townsend	1915–1919
Edward W. Sheldon	1919–1934
Wilson M. Powell	1934–1935
Henry G. Barbey	1937–1938
Barklie Henry	1939 ——

Vice-Presidents

Andrew Elliott	1770–1784
Abraham Lott	1784–1787
Richard Morris	1787–1788
Isaac Roosevelt	1788–1790
Theophylact Bache	1790–1794
Gerard Walton	1794–1797
Matthew Clarkson	1797–1799
Hugh Gaine	1799–1805
Robert Bowne	1805–1818
Thomas Eddy	1818–1822
Peter Augustus Jay	1822–1827
Thomas Buckley	1827–1833
Najah Taylor	1833–1837
Isaac Carow	1837–1849
George T. Trimble	1850–1858
Gulian C. Verplanck	1858–1865
John David Wolfe	1865–1872
Robert Lenox Kennedy	1872–1875
James W. Beekman	1875–1877
Samuel Willets	1877–1882
James M. Brown	1882–1887
Robert J. Livingston	1887–1890
Merritt Trimble	1890–1891

Vice-Presidents—Continued

Nathaniel P. Bailey	1891–1891
Sheppard Gandy	1892–1897
Theodorus B. Woolsey	1897–1906
Henry W. de Forest	1906–1907
Howard Townsend	1907–1915
Edward W. Sheldon	1915–1919
Payne Whitney	1919–1927
Wilson M. Powell	1931–1934
Barklie Henry	1937–1939
William Harding Jackson	1939 ——

Treasurers

Peter Van Brugh Livingston	1770–1777
Henry Haydock	1777–1792
John Murray	1792–1808
Thomas Eddy	1808–1818
John Adams	1818–1854
John A. Stevens	1854–1862
Robert Lenox Kennedy	1862–1872
William Dennistoun	1872–1875
William H. Macy	1875–1882
George Cabot Ward	1882–1885
William D. Morgan	1885–1887
Cornelius N. Bliss	1887–1897
J. Edwards Simmons	1897–1908
Edward W. Sheldon	1908–1915
Paul Tuckerman	1915–1929
Bronson Winthrop	1929–1939
Henry S. Sturgis	1939 ——

Assistant Treasurers

Benjamin W. Rogers	1818–1822
Robert H. Bowne	1822–1827
United States Trust Co. of N.Y.	1909–1936
Walter J. Nichols	1934–1936

Secretaries

John Moore	1770–1784
John Murray, Jr.	1784–1787
John Keese	1787–1794
Thomas Eddy	1794–1799
John Barrow	1799–1800
Thomas Eddy	1800–1806
Henry Post, Jr.	1806–1807
Thomas Buckley	1807–1824
Robert I. Murray	1824–1858
D. Colden Murray	1858–1885
Henry W. Crane	1885–1922
G. Howard Wise	1922–1933
Augustine J. Smith	1934 ——

Assistant Secretaries

G. Howard Wise	1905–1922
Bruce Lancaster	1934–1936

GOVERNORS
OF
THE SOCIETY OF THE NEW YORK HOSPITAL

The following is a list of the names of Governors of the Society from its organization to December 31, 1939, with the years of their respective elections and terminations of service:

Charles Ward Apthorp..... 1770–1784
William Axtell..... 1770–1784
Gerardus William Beekman 1770–1777
George Bowne..... 1770–1784
David Clarkson..... 1770–1777
Oliver Delancey..... 1770–1784
Andrew Elliott..... 1770–1784
Walter Franklin..... 1770–1781
Dr. John Fothergill (*London*) 1770–1774
George Folliott..... 1770–1784
Whitehead Hicks..... 1770–1781
Lawrence Kortright..... 1770–1786
Archibald Kennedy..... 1770–1779
Robert R. Livingston..... 1770–1776
Abraham Lott..... 1770–1777
Leonard Lispenard..... 1770–1777
Philip Livingston..... 1770–1777
Peter Van Brugh Livingston 1770–1777
William McAdam..... 1770–1780
Roger Morris..... 1770–1773
Abraham Mortier..... 1770–1771
Nathaniel Marston..... 1770–1772
William Smith..... 1770–1777
John Watts..... 1770–1784
Hugh Wallace..... 1770–1784
Henry White..... 1770–1773
Samuel Bowne..... 1772–1784
Thomas Pearsall..... 1772–1777
John Murray..... 1773–1775
Jacob Watson..... 1773–1797
Isaac Roosevelt..... 1774–1777
Elias Desbrosses..... 1775–1778
David Matthews..... 1776–1784
William Bayard..... 1777–1784
Henry Haydock..... 1777–1794
James Jauncey..... 1777–1784
John Livingston..... 1777–1786
Charles McEvers..... 1777–1784
Roger Morris..... 1777–1784
William Ustick..... 1777–1784
Augustus Van Cortland..... 1777–1786
Henry White..... 1777–1784
Samuel Jones..... 1778–1790
William Smith..... 1779–1784
Augustus Van Horne..... 1780–1785
Samuel Franklin..... 1781–1794
John Murray..... 1781–1809
John Alsop..... 1784–1788
Robert Bowne..... 1784–1818
Aaron Burr..... 1784–1792
James Duane..... 1784–1789
William Denning..... 1784–1792
Lawrence Embree..... 1784–1796
Abraham Lott..... 1784–1787
Leonard Lispenard..... 1784–1787
Peter Van Brugh Livingston 1784–1785
Robert Murray..... 1784–1787
Lindley Murray..... 1784–1785
Richard Morris..... 1784–1793
William Maxwell..... 1784–1792
Alexander McDougall..... 1784–1787
John Murray, Jr..... 1784–1819
Thomas Pearsall..... 1784–1795
Daniel Phoenix..... 1784–1787
Isaac Roosevelt..... 1784–1794
Walter Rutherford..... 1784–1788
George Bowne..... 1785–1797
James Beekman..... 1785–1787
Theophylact Bache..... 1785–1797
Thomas Buchanan..... 1785–1800
Francis Basset..... 1785–1787
Joseph Hallet..... 1785–1787
William Backhouse..... 1787–1792
William Edgar..... 1787–1798
John Jay..... 1787–1789
John Keese..... 1787–1794
William Laight..... 1787–1803
R. R. Livingston, Jr..... 1787–1794
John Lawrence..... 1787–1794
Alexander McComb..... 1788–1792
Gerard Walton..... 1789–1799
Sampson Fleming..... 1789–1792

GOVERNORS—*Continued*

Hugh Gaine..... 1790–1806
Alexander Robertson..... 1790–1793
Samuel Jones..... 1791–1794
Robert Watts..... 1791–1792
Matthew Clarkson..... 1792–1822
Samuel Osgood..... 1792–1795
Cornelius Ray..... 1792–1797
Moses Rodgers..... 1792–1799
James Watson..... 1792–1799
Thomas Eddy..... 1793–1827
Augustus Van Horne..... 1793–1794
Nicholas Bayard..... 1794–1798
John Campbell..... 1794–1797
Gabriel Furman..... 1794–1797
Abijah Hammond..... 1794–1795
Henry Rutgers..... 1794–1798
William Shotwell..... 1794–1795
Richard Varick..... 1794–1795
Gilbert C. Willett..... 1794–1797
John Barrow..... 1795–1807
William Kenyon..... 1795–1797
Edmund Prior..... 1795–1803
Jotham Post..... 1795–1796
Peter Schermerhorn..... 1795–1802
Samuel Bowne..... 1796–1797
John B. Coles..... 1796–1798
Thomas Franklin..... 1796–1798
John I. Glover..... 1796–1802
William Minturn..... 1796–1802
Jacob de la Montagnie..... 1797–1802
Henry Haydock, Jr..... 1797–1802
William Jauncey..... 1797–1802
Rev. John C. Kunzie..... 1797–1806
James Kent..... 1797–1798
William T. Robinson..... 1797–1802
John Thurston..... 1797–1804
Jonathan Little..... 1798–1803
Richard R. Lawrence..... 1798–1799
John McVicker..... 1798–1802
Elijah Pell..... 1798–1799
Gulian Verplanck..... 1798–1799
Gilbert Aspinwall..... 1799–1809
Walter Bowne..... 1799–1805
John Jones..... 1799–1800
Benjamin G. Minturn..... 1799–1802
Pascal N. Smith..... 1799–1800
William Ustick, Jr..... 1799–1802
William W. Woolsey..... 1799–1802
John Atkinson..... 1800–1809
William Bayard..... 1800–1802
Isaac Collins..... 1800–1808
Dr. John C. Lettsom(*London*) 1800–1804
Robert Mott..... 1800–1802
William Post..... 1800–1804
Dr. Samuel Bard..... 1801–1802
Rev. Abraham Beach..... 1801–1806
John T. Champlin..... 1801–1811
John G. Coster..... 1801–1803
Samuel Corp..... 1801–1802
Jotham Post..... 1801–1802
Herman G. Rutgers..... 1801–1803
James Watson..... 1801–1802
Joshua Waddington..... 1801–1802
Thomas Buckley..... 1802-1842
Archibald Gracie..... 1802–1803
John B. Prevost..... 1802–1805
James Scott..... 1802–1814
Richard Varick..... 1802–1804
Henry I. Wyckoff..... 1802–1809
Thomas Franklin..... 1803–1829
Herman Le Roy..... 1803–1804
Jacob Le Roy..... 1803–1805
Samuel Mansfield..... 1803–1809
Henry Post, Jr..... 1803–1810
John Bogert..... 1804–1817
William Johnson..... 1804–1824
Andrew Morris..... 1804–1823
John P. Ritter..... 1804–1813
William Denning..... 1805–1811
Maturin Livingston..... 1805–1806
John Townsend..... 1805–1806
John Franklin..... 1806–1808
John Kane..... 1806–1809
Jonathan Little..... 1806–1826
John R. Murray..... 1806–1837
Wynant Van Zandt, Jr..... 1806–1808
Matthew Franklin..... 1807–1815
John B. Lawrence..... 1808–1845
George Newbold..... 1808–1810
Benjamin D. Perkins..... 1808–1809
John L. Bowne..... 1809–1815
Frederick De Peyster..... 1809–1818
Valentine Hicks..... 1809–1812
Peter Augustus Jay..... 1809–1833
Jacob Sherred..... 1809–1819
Ebenezer Stevens..... 1809–1823
Allen Shepherd..... 1809–1810
Samuel Mott..... 1810–1814
Peter Mesier..... 1810–1819
Benjamin D. Perkins..... 1810–1810

GOVERNORS—*Continued*

Najah Taylor..... 1810–1860
Gilbert Aspinwall..... 1811–1812
George Newbold..... 1811–1857
Richard Cunningham..... 1812–1814
Cadwallader D. Colden..... 1812–1827
Abraham Barker..... 1813–1816
John Aspinwall..... 1814–1817
Cornelius Dubois..... 1814–1818
Dr. Hugh Williamson..... 1814–1819
Gilbert Aspinwall..... 1815–1819
Robert H. Bowne..... 1815–1827
Robert I. Murray..... 1816–1858
Moses Field..... 1817–1818
Thomas C. Taylor..... 1817–1829
John Adams..... 1818–1854
William Bayard, Jr..... 1818–1823
Nathan Comstock..... 1818–1823
Duncan P. Campbell..... 1818–1827
John McComb, Jr..... 1818–1837
Benjamin W. Rodgers..... 1818–1855
John Clark, Jr..... 1819–1834
William Edgar, Jr..... 1819–1823
Rev. F. C. Shaffer..... 1819–1827
Thomas R. Smith..... 1822–1847
Stephen Allen..... 1823–1830
Jonathan Goodhue..... 1823–1848
Philip Hone..... 1823–1840
Gulian C. Verplanck..... 1823–1865
Ezra Weeks..... 1823–1834
James Lovett..... 1824–1847
Isaac Carow..... 1826–1850
James F. De Peyster..... 1827–1869
James Kent..... 1827–1830
Nathaniel Richards..... 1827–1851
Benjamin L. Swan..... 1827–1857
George Taylor..... 1827–1827
Charles Wilkes..... 1827–1828
John A. Stevens..... 1828–1869
James Heard..... 1829–1843
William W. Woolsey..... 1829–1834
Edward W. Laight..... 1830–1831
Henry I. Wyckoff..... 1830–1839
John Hone..... 1831–1832
Robert C. Cornell..... 1832–1845
Peter G. Stuyvesant..... 1833–1838
Edward R. Jones..... 1834–1837
Stephen Allen..... 1835–1852
Hubert Van Wagenen..... 1835–1838
Augustus Fleming..... 1837–1856
Edward M. Lawrence..... 1837–1853
Samuel F. Mott..... 1837–1846
Frederick Sheldon..... 1837–1855
Jacob Harvey..... 1838–1848
James I. Jones..... 1840–1858
William M. Halsted..... 1841–1856
John L. Buckley..... 1842–1855
James Donaldson..... 1843–1856
David S. Kennedy..... 1845–1853
Stacy B. Collins..... 1846–1864
George T. Trimble..... 1846–1872
Augustine Averill..... 1848–1857
Henry Chauncey..... 1848–1852
D. W. C. Olyphant..... 1848–1850
John F. Hussey..... 1849–1859
James W. Beekman..... 1850–1854
E. D. Morgan..... 1850–1859
Caleb Swan..... 1851–1854
Russel H. Nevins..... 1852–1853
D. Colden Murray..... 1853–1882
Robert Lenox Kennedy..... 1853–1887
Geo. F. Jones..... 1854–1867
John David Wolfe..... 1854–1872
James N. Cobb..... 1855–1861
Thos. Hall Faile..... 1855–1873
Geo. Talbot Olyphant..... 1855–1864
Thos. B. Stillman..... 1855–1866
Joseph Walker..... 1855–1866
David Clarkson..... 1856–1865
John C. Green..... 1856–1875
Frederick A. Conkling..... 1857–1891
Hamilton Fish..... 1857–1858
Abram S. Hewitt..... 1857–1859
James W. Beekman..... 1858–1877
Nathaniel P. Bailey..... 1858–1891
James Donaldson..... 1858–1862
Henry L. Pierson..... 1858–1863
Otis D. Swan..... 1858–1877
Henry Chauncey, Jr..... 1859–1865
James Boorman Johnston... 1859–1876
John Jacob Astor..... 1860–1864
Samuel Willets..... 1860–1883
James M. Brown..... 1861–1890
Theodore B. Bronson..... 1864–1868
Israel Corse..... 1864–1869
Sheppard Gandy..... 1864–1901
William Dennistoun..... 1865–1875
Robert J. Livingston..... 1865–1891
Jackson S. Schultz..... 1865–1890
George Cabot Ward..... 1865–1887
Geo. D. H. Gillespie..... 1866–1872

GOVERNORS—*Continued*

William J. Hoppin	1866–1867
William B. Hoffman	1866–1880
Edward S. Jaffray	1867–1878
Jonathan Thorne	1868–1875
James H. Banker	1869–1876
William H. Macy	1869–1887
Geo. Talbot Olyphant	1869–1873
John Earle Williams	1869–1877
Merritt Trimble	1872–1897
Henry J. Davison	1873–1890
Meredith Howland	1873–1877
Theodorus B. Woolsey	1873–1907
Harry M. Morris	1874–1876
William M. Halsted	1875–1895
Herman R. Le Roy	1875–1884
Wm. H. Osborn	1876–1879
George W. Abbe	1877–1879
Joseph H. Choate	1877–1917
William H. Fogg	1877–1884
William Warner Hoppin	1877–1913
Charles E. Strong	1877–1897
Samuel Thorne	1877–1888
Elbridge T. Gerry	1878–1912
William Turnbull	1878–1893
William W. Astor	1879–1882
Philip Schuyler	1880–1906
James O. Sheldon	1881–1907
Hermann H. Cammann	1882–1930
William D. Morgan	1882–1887
James William Beekman	1884–1908
Cornelius N. Bliss	1885–1899
William M. Kingsland	1885–1888
George S. Bowdoin	1887–1903
Waldron Post Brown	1887–1915
Edward King	1888–1908
Frederick P. Olcott	1888–1889
William Alexander Duer	1890–1901
Edmund D. Randolph	1890–1918
Henry W. de Forest	1890–1938
Fordham Morris	1891–1909
James R. Roosevelt	1891–1897
George G. De Witt	1892–1912
George G. Haven	1892–1908
J. Edward Simmons	1892–1910
Frederick D. Tappen	1892–1902
John Harsen Rhoades	1894–1896
Augustus D. Julliard	1895–1919
Francis Lynde Stetson	1896–1898
Thomas H. Barber	1898–1903
David H. King, Jr.	1898–1901
Archibald D. Russell	1898–1899
Richard Trimble	1898–1923
George F. Baker	1899–1931
Howard Townsend	1899–1935
Cornelius N. Bliss	1901–1908
John Claflin	1901–1904
Augustine J. Smith	1902 ——
Henry A. C. Taylor	1902–1915
James W. Alexander	1904–1905
Charles S. Brown	1904–1935
George L. Rives	1904–1917
Edward W. Sheldon	1906–1934
Frank K. Sturgis	1907–1932
James T. Woodward	1907–1910
Bronson Winthrop	1907 ——
J. Woodward Haven	1908–1916
David B. Ogden	1908–1923
Henry G. Barbey	1909–1938
Cornelius N. Bliss	1909 ——
Paul Tuckerman	1910 ——
William Woodward	1910 ——
Arthur Iselin	1912 ——
Payne Whitney	1912–1927
G. Beekman Hoppin	1913 ——
Lewis Cass Ledyard, Jr.	1913–1936
Henry R. Taylor	1915–1925
R. Horace Gallatin	1916 ——
Walter Jennings	1916–1933
Joseph H. Choate, Jr.	1918 ——
Frank L. Polk	1923 ——
Frederic W. Allen	1926–1933
John Hay Whitney	1927 ——
Vincent Astor	1930 ——
George F. Baker, Jr.	1931–1937
Wilson M. Powell	1931–1935
Barklie Henry	1932 ——
Langdon P. Marvin	1933 ——
George T. Bowdoin	1934 ——
Williamson Pell	1934 ——
Robert Winthrop	1935 ——
Henry S. Sturgis	1936 ——
F. Higginson Cabot, Jr.	1936–1938
Paul G. Pennoyer	1937 ——
Livingston Farrand, M.D.	1937–1939
Landon K. Thorne	1937 ——
W. Gibson Carey, Jr.	1938 ——
William Harding Jackson	1939 ——
Walter G. Dunnington	1939 ——

MEMBERS OF THE SOCIETY

BY VIRTUE OF THE CHARTER THE FOLLOWING ARE EX-OFFICIO MEMBERS OF THE SOCIETY OF THE NEW YORK HOSPITAL:

The Mayor of New York
The Recorder of New York
The Aldermen of New York*
The Rector of Trinity Church
The President of Columbia College
The Senior Minister of the Reformed Dutch Protestant Church
The Minister of the Ancient Lutheran Church
The Senior Minister of the Presbyterian Church
The Minister of the German Reformed Calvinist Church
The Minister of the New Lutheran Church
The Minister of the Anabaptist Congregation
The Minister of the French Church
The Minister of the Moravian Church
The Minister of the Scotch Presbyterian Church

	When Elected
Allen, Mrs. Frederic Winthrop	1920
Achelis, Johnfritz	1926
Astor, Vincent	1930
Astor, Mrs. Vincent	1934
Armour, Mrs. William	1935
Auchincloss, Mrs. James Coats	1935
Altschul, Frank	1939
Bliss, Cornelius N.	1895
Baker, Mrs. George F.	1920
Bangs, Mrs. Henry McComb	1920
Barnes, Courtlandt D.	1920
Baruch, Rose Marie	1920
Bliss, Mrs. Cornelius N.	1920
Borland, Mrs. J. Nelson	1920
Bowdoin, Edith Grinnel	1920
Busby, Mrs. Archibald H.	1920
Barker, Lewellys F., M.D.	1921
Byrne, Mrs. James	1925
Bernheim, Alice R., M.D.	1926
Brown, J. Wright	1927
Ballard, Mrs. Edward L.	1928
Behn, Mrs. Sosthènes	1932
Brower, William Leverich	1932
Barbey, Mrs. Henry G.	1934
Bowdoin, George Temple	1934
Browne, Mrs. Junius H.	1934
Baker, Stephen	1935
Breed, Mrs. William Constable	1935
Brödel, Max	1936
Bailie, Earle	1939
Bancroft, Thomas M.	1939
Bonbright, Mrs. Irving W.	1939
Butler, James	1939
Baker, George F., Jr.	1940
Becker, Neal Dow	1940
Bliss, Anthony A.	1940
Bliss, Cornelius N., Jr.	1940
Carey, John, Jr.	1878
Campbell, Mrs. T. Pearsall	1916
Choate, Joseph H., Jr.	1918
Chapman, Mrs. John D.	1920
Choate, Mrs. Joseph H., Jr.	1920
Cobb, Mrs. Postlethwaite	1920
Cussler, Mrs. Edward	1920
Cutting, Mrs. Fulton	1920
Claflin, Mrs. John	1925
Curtis, Elizabeth	1925
Caesar, Harry I.	1927
Carnahan, Mrs. David H.	1934
Cecil, Mrs. Russell L.	1934
Childs, Mrs. Frederick Robbins	1935
Clark, Mrs. Stephen C.	1935
Cohû, Mrs. Henry W.	1935
Cushman, Mrs. Paul	1935
Cabot, F. Higginson, Jr.	1936
Carey, W. Gibson, Jr.	1938

*Succeeded by City Council under new City Charter.

	When Elected
Childs, Starling W.	1939
Colt, S. Sloan	1939
Croft, Richard G.	1939
Chrysler, Walter P., Jr.	1940
Clark, Mrs. J. William	1940
Cutting, Fulton	1940
Dickey, Mrs. Charles D.	1919
de Forest, Mrs. Henry W.	1920
Dickerman, Mrs. Watson B.	1920
Duke, Mrs. James B.	1920
Dix, John Adams	1921
Dix, Mrs. John Adams	1923
Dillon, Mrs. Clarence	1932
Dineen, Mrs. Paul	1932
Duer, Mrs. Beverley	1932
de Peyster, Frederic Ashton	1935
Dick, William K.	1939
Dunnington, Walter G.	1939
Ely, Mrs. Albert H.	1920
Erskine, John	1921
Elmhirst, Mrs. Leonard K.	1923
Evans, Lena Cadwalader	1924
Eagle, Mrs. Clarence H.	1925
Ellison, Alice C.	1932
Farr, Mrs. Charles E.	1902
Fortescue, Mrs. Granville R.	1902
Fowler, Mrs. Robert L.	1902
Foster, Pell W.	1921
Finley, John H. ‡	1922
Frelinghuysen, Peter H. B.	1923
Fowler, Mrs. Harold	1934
Fay, William Rodman	1935
Fay, Mrs. William Rodman	1935
Fraser, Leon	1939
Frick, Childs	1940
Gerry, Peter Goelet	1886
Gerry, Robert Livingston	1886
Gallatin, R. Horace	1906
Goelet, Robert	1909
Goodhart, Mrs. Philip J.	1919
Gallatin, Mrs. R. Horace	1920
Gerard, Mrs. James Watson	1920
Goodridge, Mrs. Malcolm	1920
Gourd, Yvonne N.	1920
Graham, Mrs. Edward Howland.	1920
Gray, Mrs. Henry G.	1920
Greenway, Mrs. James C.	1920
Gerry, Angelica L.	1925
Grace, Joseph P.	1925
Gavin, Mrs. Michael	1932
Grove, Mrs. Curtiss C.	1934
Gambrill, Richard V. N.	1935
Gerry, Mrs. Robert Livingston	1935
Goodyear, A. Conger	1940
Hall, Edward S.	1863
Hoffman, Samuel Verplanck	1904
Haven, J. Woodward	1908
Hoppin, G. Beekman	1913
Hamersley, L. Gordon	1919
Hoffman, Mary U.	1919
Hancy, Edward J.	1920
Hay, Clarence L.	1920
Hay, Mrs. Clarence L.	1920
Hetzler, Mary	1920
Hibbard, Leonore	1920
Hibbs, Mrs. Russell A.	1920
Hitzrot, Mrs. James Morley	1920
Hoppin, Mrs. William Warner	1920
Hedges, George Brown	1922
Hollins, Marion	1923
Hoyt, Virginia Scott	1923
Harkness, Mrs. William Lamon	1925
Hubbard, Walter C.	1925
Hazen, Mrs. George H.	1926
Hitzrot, James Morley, M.D.	1927
Henry, Barklie	1931
Hadden, Mrs. Hamilton	1932
Haven, Mrs. Elizabeth G.	1932
Hawkins, Mrs. Robert Z.	1932
Heck, Mrs. George Callendine	1932
Hill, Mrs. Crawford	1932
Holland, Mrs. Arthur L.	1932
Hoppin, Mrs. G. Beekman	1932
Howell, Mrs. Thomas	1932
Hyder, Mrs. Carl Turner	1932
Henry, Mrs. Barklie	1933
Harris, Duncan G.	1935
Hildt, Mrs. Howard J.	1935
Houston, Alfred	1935
Howard, George Henry	1935
Hill, Mrs. James N.	1939

‡Died March, 1940

	When Elected
Iselin, Arthur	1910
Irvin, Effingham Townsend	1919
Iselin, Mrs. Arthur	1920
Johnston, Margaret T.	1868
Johnston, Mary H.	1868
Jennings, Mrs. Walter	1920
Janet, Pierre, M.D.	1921
Jones, Willard H.	1925
James, Mrs. Bayard	1928
Janney, Mrs. Stuart S., Jr.	1932
Jordan, Minnie H.	1932
Jackson, Mrs. Robert F.	1935
Josephi, Hannah L.	1938
Jackson, William Harding	1939
Kingsley, William Morgan	1919
Kent, Mrs. James Manning	1920
Kelley, Robert W.	1923
King, Mrs. Frederic R.	1923
Kingsford, Daniel Parish	1923
Kingsford, Mrs. Daniel Parish	1923
Kennedy, Mrs. John D.	1932
Kampmann, Mrs. Niels O.	1934
Kissel, W. Thorn	1935
Kissel, Mrs. W. Thorn	1935
Kernan, Francis K., Jr.	1940
Libby, William	1882
Lewisohn, Alice	1919
Livingston, Angelica	1919
Ledyard, Mrs. Lewis Cass, Jr.	1920
Lee, Mrs. Burton James	1920
Livingston, John Callendar	1921
Lloyd, Mrs. Francis G.	1925
Lowsley, Mrs. Oswald S.	1932
LeRoy, Eleanor	1935
Langley, William C.	1939
Loomis, Alfred L.	1939
Lamont, Thomas W.	1940
Lamont, Mrs. Thomas W.	1940
Ledyard, Lewis Cass, 3rd	1940
Morgan, J. Pierpont	1893
Morris, Lewis Gouverneur	1916
McGee, William H.	1919
Miller, Nathan J.	1919
Mersereau, Mrs. William J., Jr.	1920
Milbank, Mrs. Samuel	1920
Manning, The Rt. Rev. Wm. T.	1921
Meyer, Adolph, M.D.	1921
Miller, Nathan L.	1921
Moore, Frederick H.	1921
Mitchell, Willard A.	1923
Morgan, William Fellowes	1923
Mortimer, Mrs. Stanley Grafton	1923
Morgan, Henry S.	1928
Morgan, Junius S.	1928
McMillan, Mrs. Neill A.	1932
Machado, Mrs. José A., Jr.	1932
Michailovsky, Mrs. Benjamin	1932
Moore, Mrs. Charles A., 3rd	1932
Murphy, Mrs. James B.	1932
Marvin, Langdon P.	1933
Marvin, Mrs. Langdon P.	1934
Maynard, Mrs. Walter E.	1934
Millett, Mrs. Stephen C., Jr.	1934
Moore, Mrs. William Scoville	1934
Marshall, Charles H.	1935
Mason, Mrs. Lucius Randolph	1935
Mitchell, Sidney A.	1939
Merle-Smith, Van S.	1940
Milbank, Jeremiah	1940
Orth, Charles D.	1919
Ogden, Harriet V. C.	1920
Osborn, William Church	1923
Olyphant, Robert M.	1926
Osborne, Mrs. Ernest Baxter	1935
Perkins, Emily S.	1919
Phipps, Mrs. Henry Carnegie	1920
Polk, Mrs. Frank L.	1920
Pool, Mrs. Hoppin	1920
Pruyn, Mrs. Robert D.	1920
Pyne, Mrs. Grafton Howland	1920
Purdy, Lawson	1921
Pierrepont, R. Stuyvesant	1922
Pierrepont, Mrs. R. Stuyvesant	1922
Polk, Frank L.	1923
Parsons, Henry	1925
Pavenstedt, Adolf J.	1925
Pierce, Bedford, M.D.	1925
Partridge, Theodore Dwight	1926
Pedersen, James, M.D.	1926
Payson, Mrs. Charles Shipman	1927
Parkinson, Mrs. John, Jr.	1932

	When Elected
Potter, Mrs. Edwin A.	1932
Peabody, Mrs. Julian L.	1934
Pell, Williamson	1934
Philips, Mrs. Paris	1934
Powell, Mrs. Wilson M.	1934
Philbin, Mrs. Stephen	1935
Pratt, Mrs. John T.	1935
Pennoyer, Paul G.	1937
Potter, William C.	1939
Prosser, Seward	1939
Paley, William S.	1940
Robbins, Harry Pelham	1904
Reynolds, Mrs. H. Newell	1919
Rives, F. Bayard	1919
Robins, Frank G.	1919
Redmond, Mrs. Johnston L.	1920
Roper, Mrs. Joseph C.	1920
Ryan, M. Adele	1920
Rows, Richard G., M.D.	1921
Reyburn, Samuel W.	1923
Reiland, Karl, D.D.	1925
Robinson, George Canby, M.D.	1929
Russell, William L., M.D.	1930
Reilly, Frances S.	1932
Robinson, Mrs. George Canby	1932
Rogers, Mrs. Henry Pendleton	1932
Russell, Mrs. Henry P.	1932
Rogers, Mrs. Edmund P.	1934
Ryan, Marjorie	1934
Ryan, Mary	1934
Renshaw, Mrs. Paul	1935
Richard, Mrs. Harold C.	1935
Roosevelt, George Emlen	1935
Reynolds, Jackson E.	1939
Rockefeller, Nelson A.	1940
Smith, Augustine J.	1899
Sandhagen, H.	1919
Simpson, Mrs. John Woodruff	1919
Smith, Mrs. Augustine J.	1919
Strauss, Charles	1919
Smithers, Mrs. Francis S.	1920
Spencer, Mrs. Willing	1920
Southwick, Jeanie L.	1921
Scott, Charles H.	1922
Scott, Louise B.	1922
Satterlee, Mrs. Herbert L.	1923
Scott, Mary Evelyn	1923
Sedgwick, Grace A.	1923
Seton, Mrs. Alfred	1923
Stevens, Richard Tracy	1925
Shapiro, Benjamin	1926
Shapiro, Max J.	1926
Stewart, William A. W.	1926
Stimson, Candace C.	1926
Stuyvesant, A. Van Horne	1926
Stewart, Mrs. John A.	1929
Scott, Mrs. Russell	1932
Smith, Mrs. Edward Leffingwell	1932
Stanley, Mrs. Harold	1932
Strawbridge, Mrs. Robert E., Jr.	1932
Shepley, Henry R.	1933
Schall, Mrs. Frederick M.	1934
Stryker, Mrs. Lloyd P.	1935
Sullivan, George Hammond	1935
Sturgis, Henry S.	1936
Santini, Mrs. Randolph	1939
Schiff, John M.	1940
Schiff, Mrs. John M.	1940
Tuckerman, Paul	1910
Terrell, Dorothy	1919
Thompson, Mary L.	1919
Throop, Frances Elizabeth	1919
Thayer, Mrs. Brooks	1920
Trimble, Mrs. Richard	1920
Tucker, Samuel Auchmuty	1921
Townsend, Mrs. Howard	1923
Townsend, Eugene L.	1923
Taft, Henry Waters	1931
Thacher, Mrs. Archibald Gourlay	1932
Trimble, Margaret R.	1932
Tuckerman, Mrs. Paul	1932
Terry, Roderick, Jr.	1935
Treat, H. Moore	1935
Thorne, Landon K.	1937
Thorne, Victor C., M.D.	1939
Vanderbilt, Harold Stirling	1919
Valentine, Mrs. Patrick	1920
Viets, Henry, M.D.	1921
Winthrop, Bronson	1900
Wheelock, William H.	1909
Woodward, William	1909
Walbridge, Helen I., M.D.	1919
Washington, Constance	1919

MEMBERS—*Continued*

	When Elected
Wilson, Mary E.	1919
Wadsworth, Ruth F., M.D.	1920
Welsh, Mrs. Joseph Wickes	1920
Whitney, Mrs. Payne	1920
Woodward, Mrs. William	1920
Walter, William I.	1922
Walters, John	1922
Williams, Blair S.	1925
Walker, Norman S.	1926
Whitney, George	1926
Whitney, Mrs. George	1926
Waller, Mrs. Robert	1927
Whitney, John Hay	1927
Woodward, Ernest L.	1927
Woodward, O. Frank	1927
Wright, Charles C.	1929
Walsh, Mrs. Julius	1932
Walton, Isabelle J.	1932
Whitman, Mrs. C. Morton	1932
Wright, Mrs. William May	1932
Whitney, Mrs. John Hay	1934
Walker, Joseph, Jr.	1935
Watson, Thomas J.	1935
Winthrop, Robert	1936
Wall, Albert Carey	1939
Welldon, Samuel A.	1939
Williams, Langbourne M., Jr.	1939
Winslow, Pearson	1939
Wharton, John F.	1940
Whitney, Arthur	1940
Weeks, Harold M.	1940

APPENDIX—STATISTICS

(Except where so stated, statistics of the Payne Whitney Psychiatric Clinic and The New York Hospital—Westchester Division have not been included.)

I

HOSPITAL CENSUS

(Including Newborns)

	Census		*Occupancy*	
	1939	*1938*	*1939*	*1938*
In-Patients				
Pavilion Patient Days	193,264	190,828	76.5%	75.6%
Semi-Private Patient Days	31,781	29,987	85.4%	80.5%
Private Patient Days	45,419	46,203	71.9%	74.0%
Total Patient Days	270,464	267,018	76.5%	75.8%
Total Patients	19,545	19,447	—	—
Average Census	741	731	—	—
Out-Patients				
Total Visits	313,014	307,098	—	—
Total Patients	50,390	49,495	—	—

II

SUMMARY OF INCOME AND EXPENSE

Income from Patients	*1939*	*1938*
In-Patients, including Ambulatory	$1,499,180.33	$1,452,187.37
Out-Patients	267,382.53	253,993.55
Total	$1,766,562.86	$1,706,180.92
Cost of Patient Services		
In-Patient		
Private, including Ambulatory	462,889.25	442,925.62
Semi-Private	271,477.31	261,786.75
Pavilion	1,568,292.43	1,501,217.65
Total	$2,302,658.99	$2,205,930.02
Out-Patient	519,346.92	493,971.45
Total Cost	$2,822,005.91	$2,699,901.47
Deficit	$1,055,443.05	$ 993,720.55

	1939	*1938*
In-Patients		
Average Cost per Patient Day	$9.23	$9.06
Average Income per Patient Day	5.91	5.85
Out-Patients		
Average Cost per Visit	1.66	1.61
Average Income per Visit	.85	.83

III

STATISTICS OF HOSPITAL ADMISSIONS

(*a*) *Summary of Patients Treated*

	1939	*1938*
Patients in Hospital at beginning of year	681	626
Patients admitted during year	18,864	18,821
Total patients treated in Hospital	19,545	19,447
Patients discharged during year	18,919	18,766
Patients remaining at end of year	626	681

(*b*) *Patients Treated by Services*
(Includes Internal Transfers)

	1939		*1938*	
	Patients Admitted	*Patient Days*	*Patients Admitted*	*Patient Days*
Pavilion				
Medical	1,420	33,995	1,513	33,535
Surgical*	4,764	63,183	4,393	59,351
Brady Urological	409	5,386	424	5,217
Obstetrics and Gynecology	3,769	44,579	3,880	45,300
Pediatrics	873	19,738	793	19,580
Total	11,235	166,881	11,003	162,983
Newborn Babies	2,498	26,383	2,558	27,845
Total Pavilion	13,733	193,264	13,561	190,828
*Includes General Hospital Urology.				
Private and Semi-Private				
Medical and Surgical	4,595	58,351	4,379	55,041
Obstetrics and Gynecology	994	12,320	1,111	13,400
Pediatrics	253	2,089	236	2,187
Total	5,842	72,760	5,726	70,628
Newborn Babies	329	4,440	399	5,562
Total Private and Semi-Private	6,171	77,200	6,125	76,190
Total Pavilion, Private and Semi-Private	17,077	239,641	16,729	233,611
Total Newborn Babies	2,827	30,823	2,957	33,407
Total	19,904	270,464	19,686	267,018
Payne Whitney Psychiatric Clinic	216	25,575	253	23,738
The New York Hospital—Westchester Division	350	95,158	311	91,451
Grand Total	20,470	391,197	20,250	382,207

(*c*) *Classification of Pavilion Patients*
(Excluding Newborns)

	Patient Days of Treatment		*Per Cent*	
	1939	*1938*	*1939*	*1938*
Free Pavilion	13,271	15,743	8.0	9.7
City Patient	50,146	51,738	30.0	31.7
Pay Pavilion	103,464	95,502	62.0	58.6
Total	166,881	162,983	100.0	100.0

IV

NURSING HEALTH STATISTICS

Office Visits	5,224
Follow-Up Examinations	320
Clinic Visits	1,699
Infirmary Admissions	682
Days of Infirmary Care	2,430
Hospital Admissions:	
Medicine	4
Surgery and Gynecology	76
Operations	51
Days of Hospitalization	623

V
OUT-PATIENT DEPARTMENT

	1939	*1938*
(*a*) *Summary of Patients Treated—Main Hospital*		
New Patients Treated	22,794	24,397
Old Patients Treated	27,596	25,098
Total Patients Treated	50,390	49,495
Visits	313,014	307,098
Average Visits per Session	1,033	1,010
Average Visits per Patient	6.2	6.2

(*b*) *Comparative Attendance Statistics*

Department	*New Admissions*		*New Admissions and Department Transfers*		*Total Visits*	
	1939	*1938*	*1939*	*1938*	*1939*	*1938*
Allergy	165	206	576	750	15,991	15,750
Arthritis	58	257	394	731	3,297	5,105
Cardiac	67	113	311	377	3,295	2,762
Dermatology	970	698	2,220	1,661	10,376	9,040
Diabetes and Overweight	50	83	324	327	3,226	2,944
Endocrine	179	275	646	743	5,478	5,123
Gastro-Intestinal	654	676	1,277	1,313	5,502	5,671
Haematology	13	11	138	69	1,077	823
Neurology	80	93	824	700	2,348	2,192
Pulmonary	254	594	608	1,047	5,338	8,439
"Medicine L"	308	298	777	787	28,458	24,442
Medical Specialties	2,798	3,304	8,095	8,505	84,386	82,291
Medical General	3,650	4,213	5,591	6,047	21,276	21,419
TOTAL MEDICAL DIVISION	6,448	7,517	13,686	14,552	105,662	103,710
Dental	22	30	1,063	1,360	6,299	8,174
Ear, Nose, Throat	1,247	1,320	4,163	4,319	16,931	17,092
Eye	1,200	1,415	3,839	4,040	11,838	12,033
Orthopedic Fracture	902	934	2,494	2,473	9,439	8,957
Peripheral Vascular	117	146	274	304	3,698	3,539
Urology (General)	464	491	1,028	1,051	5,248	4,745
Urology (Brady)	438	522	793	875	11,830	12,965
Surgical Specialties	4,390	4,858	13,654	14,422	65,283	67,505
Surgical General	5,262	5,020	8,209	7,841	40,392	34,859
TOTAL SURGICAL DIVISION	9,652	9,878	21,863	22,263	105,675	102,364
TOTAL MAIN OUT-PATIENT DEPARTMENT	16,100	17,395	35,549	36,815	211,337	206,074
Gynecology	1,528	1,688	3,189	3,403	16,121	15,426
Obstetrics	1,442	1,741	1,756	1,969	21,641	22,264
TOTAL WOMAN'S DIVISION	2,970	3,429	4,945	5,372	37,762	37,690
Pediatric Specialties	....	....	776	392	12,441	11,859
Pediatric General	....	....	3,161	3,390	21,059	21,460
TOTAL PEDIATRIC DIVISION	3,680	3,534	3,937	3,782	33,500	33,319
Physical Therapy	30	37	1,551	1,544	22,458	22,381
X-Ray Therapy	14	2	280	2	3,690	3,560
Pre-Clinic	....	....	....	....	147	73
Unclassified	....	....	....	....	4,120	4,001
TOTAL OUT-PATIENT DEPARTMENT	22,794	24,397	46,262	47,515	313,014	307,098
Psychiatry (Payne Whitney)	237	193	657	636	6,149	6,233
TOTAL OUT-PATIENT DEPARTMENT	23,031	24,590	46,919	48,151	319,163	313,331

NOTE: There were 27,883 "old" patients in 1939 as compared with 25,322 in 1938. The total number of individuals, "old" and "new" was 50,914 as compared with 49,912 in 1938. Each individual made an average of 6.2 visits. The average number of visits per day was 1,030.

	1939	*1938*
(*c*) *Accident and Admitting Pavilion*		
Patient Treatments	7,821	6,956
Employee Treatments	1,287	1,213
Other Treatments	1,552	1,572
	10,660	9,741
Admission Examinations	2,081	1,808
	12,741	11,549
(*d*) *Personnel Medical Department*		
Treatments	7,712	5,903
Physical Examinations	733	873
	8,445	6,776

VI
LABORATORY DEPARTMENTS

	1939	*1938*
(*a*) *Pathology* (excluding stillbirths)		
Deaths in Hospital	499	497
Autopsies Performed	276	274
Per cent of Autopsies	55%	55%
Pathological Laboratory Examinations—Woman's Clinic	6,414	6,662
Surgical Pathological Specimens Examined—Main Hospital	3,558	3,203
(*b*) *Central Laboratories*		
Applied Pathological Examinations	81,304	73,629
Basal Metabolism Estimations	3,582	3,766
Applied Bacteriological Examinations	17,634	16,361
Blood Bank Examinations (Beginning July 1st)	3,603	—
	106,123	93,756
(*c*) *Clinical Laboratories*		
Examination of Urine, Blood, Smears, etc	96,612	89,512

VII
RADIOLOGY, ELECTROCARDIOGRAPH, AND PHYSICAL THERAPY DEPARTMENTS

	1939	*1938*
(*a*) *Radiology*		
X-Ray Examinations and Treatments	42,518	41,488
(*b*) *Electrocardiography*		
Electrocardiograms	3,891	3,399
(*c*) *Physical Therapy*		
Total Treatments Given	31,334	30,832

VIII

SERVICE DEPARTMENTS

	1939	*1938*
(*a*) *Nursing Personnel*		
Administrative and Teaching	45	42
Part Time Instructors	7	7
Head Nurses and Charge Nurses	69	65
Assistant Head Nurses	62	63
General Staff Nurses	269	257
Physician (Part Time)	1	1
Laboratory Technician (Maintenance Only)	1	1
Secretaries, Clerks, etc.	25	27
Orderlies, Attendants, and Seamstress	187	190
Total	666	653
New York Hospital Students	124	119
Affiliated Students	38	36
Graduate Students and Special Students	63	60
	884	861

(*b*) *Nutrition*

	Meals Served	*Cost per Meal—Raw Food*	*Preparation and Service*	*Total*
1939	2,145,816	$.174	$.145	$.319
1938	2,118,087	.179	.142	.321

	1939	*1938*
Infant Formulae	35,038	36,649
Nutrition Clinic		
Paid Visits	6,362	6,077
Free Visits	3,101	3,140
Total Visits	9,463	9,217

(*c*) *Pharmacy*		
Prescriptions	81,554	73,405
(*d*) *Record Room*		
New Case Records Indexed and Filed	33,540	35,131
Circulation	903,278	873,138

(*e*) *Engineering*

	1939	*1938*
Steam Produced	540,897,990 lbs. @ .27346 M	537,289,920 lbs. @ .28012 M
Electric Current	9,114,997 k.w. hrs. @ .009857 per k.w. hr.	9,510,353 k.w. hrs. @ .010065 per k.w. hr.
Refrigeration	41,574.96 tons @ .68418	44,360.62 tons @ .75643
Ice	32,948 cakes @ .055265	37,264 cakes @ .052960
Low Pressure Steam	182,458,913 lbs.	195,875,181 lbs.

(*f*) *Laundry*

	Poundage	*Total Cost Laundry Dept.*	*Cost Per Lb.*
1939	4,734,063	$180,286.41	$.038
1938	4,692,692	179,255.00	.038

IX

PERSONNEL (EXCLUSIVE OF STUDENT NURSES) AS OF DECEMBER 31

	No. on Payroll	
	1939	*1938*
Accounting	34	33
Other Administration	85	82
Engineering	164	160
Housekeeping	214	211
Laundry	99	98
Nutrition	256	257
Protection	37	37
General Professional Care	393	380
Nursing (not including students)	659	646
Out-Patient Department	44	44
Funds	32	32
Corporation	11	11
Total	2,028	1,991
Payne Whitney Psychiatric Clinic	161	166
Westchester Division	490	491
	2,679	2,648

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PROFESSIONAL STAFF MEMBERS

It is with sorrow for their loss that the Board of Governors notes the deaths on the staff during the year of—

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ROBERT F. ZEISS, M.D.

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LEGACIES TO THE HOSPITAL

THE HOSPITAL has been greatly aided by this form of generosity. No precise words are necessary to a valid legacy to the corporation. The following clause, however, may be suggested:

"I give to THE SOCIETY OF THE NEW YORK HOSPITAL the sum of ..... dollars."

If land or any specific personal property such as bonds, stocks, etc., is given, a brief description of the property should be inserted instead of the words "the sum of ....dollars."

ENDOWED BEDS

A BED may be endowed by a donation of not less than ten thousand dollars to the general funds of the Society. The endowment of a bed entitles the donor to nominate, subject to the Rules and Regulations of the Hospital, a patient to the use and occupancy of one bed in the Pavilions of the Hospital free of charge, except for special service, for a total of not more than 75 days in any twelve months' period. The Governors may in their discretion accept such other gifts for endowed beds as they may deem for the best interest of the Society.

169TH
ANNUAL REPORT

OF

THE SOCIETY OF
THE NEW YORK HOSPITAL

1940

THE SOCIETY OF THE NEW YORK HOSPITAL
525 EAST SIXTY-EIGHTH STREET
NEW YORK, N. Y.





Fincher

169TH
ANNUAL REPORT
OF
THE SOCIETY OF
THE NEW YORK HOSPITAL
1940

CREATED BY ROYAL CHARTER IN 1771
IN THE REIGN OF KING GEORGE III

THE SOCIETY OF THE NEW YORK HOSPITAL
525 EAST SIXTY-EIGHTH STREET
NEW YORK, N. Y.

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THE SOCIETY OF THE NEW YORK HOSPITAL

Summary of its History and Objectives

IN 1769 Dr. Samuel Bard of King's College (now Columbia) appealed in Trinity Church for the establishment of a hospital in New York. The Community responded generously to his call.

On June 13th, 1771, The Society of the New York Hospital received a charter from King George III to erect what was to be the first hospital in this city and the second in America.

The original building at Broadway and Pearl Street was destroyed by fire a few days before its scheduled opening in 1775. It was restored and opened for Revolutionary War soldiers the following year. The first civilian patients were admitted in 1791.

The Hospital moved from its original site to West 16th Street in 1877, and to its present group of buildings, extending from York Avenue to the East River and from 68th to 71st Streets, in 1932.

Organization

In addition to its general hospital with out-patient departments, The Society of the New York Hospital operates a psychiatric hospital known as the Payne Whitney Psychiatric Clinic. It has a complete children's hospital, which includes the former Manhattan Maternity and Dispensary and the New York Nursery and Child's Hospital, and a complete women's hospital, the obstetrical division of which is The Lying-In Hospital, founded in 1799.

The Society also operates The New York Hospital-Westchester Division, which was established in 1821 as the Bloomingdale Hospital for mental diseases and has been maintained continuously by the Society since that time.

In cooperation with the Department of Health, the Hospital and Cornell University Medical College participate in the operation of the Kips Bay-Yorkville Health Center, providing medical attention and health education for a neighborhood area of 200,000 persons.

In Terms of Figures

The main Hospital has cared for approximately 3,000,000 patients during its history. These statistics give some idea of the extent of its work in a typical year:

Beds	920
Bed patients	20,000
Out patients	50,000
Days of bed care	270,000
Out-patient visits	310,000
Social service interviews	40,000
Laboratory examinations	230,000
Meals served	2,100,000
Prescriptions filled	90,000
Babies born	3,000
Children cared for	10,000

Teaching

From the time it was founded The New York Hospital has been a teaching hospital and during its existence has been affiliated with several colleges of medicine. In 1912 the Hospital became affiliated with Cornell University Medical College, which occupies five of the present group of fifteen buildings. In addition to teaching, research is conducted in all departments of the Hospital and College in a large number of the problems of medicine.

Most of the staff doctors are members of the medical college faculty and the activities of the two institutions are coordinated by a Joint Administrative Board.

The New York Hospital School of Nursing, established in 1877, provides a three-year course of undergraduate study for approximately 300 students and specialized instruction for graduate nurses.

The Cost

The New York Hospital is a voluntary institution; it does not operate for profit, nor is it a municipal hospital.

Approximately $4,400,000 is expended in a typical year for the care of patients. They pay all they can, which is about $3,100,000. Fees for pavilion patients and for out patients are graded and do not in any case meet the full cost. The Hospital attempts to practice every economy consistent with maintaining quality of service. Income from endowment, from the United Hospital Fund, the Greater New York Fund and from all other sources leaves an annual deficit, which during the past three years has averaged $197,000.

Landmarks

During its 170-year-history, The New York Hospital has made numerous important contributions to the development of medical and hospital care. Mental patients were admitted to the Hospital in 1792, it being the first provision in this state for hospital treatment of the mentally ill. In 1799 vaccination for smallpox was introduced for the first time in New York. In the same year the Hospital provided the first course of lectures and practical instruction for nurses in America. The Lying-In Hospital, which was housed in The New York Hospital building for the first quarter of the 19th Century, and which again became a part of this institution when the present buildings were opened, played an important part in the rise of modern obstetrical science.

In times of war, as well as those of peace, the Hospital has rendered distinguished service. American troops wounded on July 12, 1776, were its first patients. In the Civil War one of its buildings was set aside for free treatment of soldiers, caring for more than 3,000 in four years. In the last war the Hospital organized Base Hospital No. 9, established at Chateauroux, France. At the request of the Surgeon-General, the Hospital organized an army medical unit last year, which has been designated the 9th General Hospital.

In association with Cornell Medical College, the Hospital devotes its efforts and resources to the three great objectives of

medicine—first, the care of the sick, here and now; second, the teaching of doctors and nurses to serve the community of tomorrow, and third, the advancement of research to help everyone, everywhere and for all time. The Hospital is at once one of the oldest and newest of our great institutions for the care of the sick. Although its history dates from 1771, its greatest achievements are in the present, its still greater possibilities in the future.

For the Year 1941

OFFICERS

William Harding Jackson ..... *President*
Barklie Henry ..... *Vice-President*
Augustine J. Smith ..... *Secretary*
Henry S. Sturgis ..... *Treasurer*

BOARD OF GOVERNORS

Augustine J. Smith 1902
Bronson Winthrop 1907
Cornelius N. Bliss 1909
William Woodward 1910
Arthur Iselin 1912
G. Beekman Hoppin 1913
R. Horace Gallatin 1916
Joseph H. Choate, Jr. 1918
Frank L. Polk 1923
John Hay Whitney 1927
Vincent Astor 1930
Barklie Henry 1932
Langdon P. Marvin 1933
Williamson Pell 1934
George T. Bowdoin 1934
Robert Winthrop 1935
Henry S. Sturgis 1936
Paul G. Pennoyer 1937
Landon K. Thorne 1937
W. Gibson Carey, Jr. 1938
William Harding Jackson 1939
Walter G. Dunnington 1939
Mrs. Charles S. Payson 1940
Wendell L. Willkie 1940

Murray Sargent ..... *Administrator-in-Chief*

Calvin S. White ..... *Assistant to the Administrator*
Helen S. Foster ..... *Assistant to the Secretary*
Walter J. Nichols ..... *Assistant to the Treasurer*
United States Trust Company of New York ..... *Custodian*

JOINT ADMINISTRATIVE BOARD

THE SOCIETY OF THE NEW YORK HOSPITAL

and

CORNELL UNIVERSITY MEDICAL COLLEGE

William Harding Jackson, *Chairman*
Barklie Henry
Henry S. Sturgis
Edmund Ezra Day
Walter L. Niles, M.D.
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WILLIAM WOODWARD
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LANGDON P. MARVIN — JOSEPH H. CHOATE, JR.
EDWARD W. BOURNE

NOMINATIONS.....*Chairman,* WILLIAM WOODWARD

WILLIAM HARDING JACKSON — FRANK L. POLK

AUDIT.....*Chairman,* LANDON K. THORNE

GEORGE T. BOWDOIN — WALTER G. DUNNINGTON

*Administrator-in-Chief.

STANDING COMMITTEES OF THE BOARD OF GOVERNORS—
Continued

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JOHN HAY WHITNEY

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PAUL G. PENNOYER, *Vice-Chairman*
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EUGENE F. DUBOIS, M.D. — FLORA ROSE

Class of 1942

GEORGE W. WHEELER, M.D. — MARY M. ROBERTS, R.N.

Class of 1943

AUGUSTINE J. SMITH — ANNIE W. GOODRICH, R.N.
PAUL G. PENNOYER

Ex-Officio

WILLIAM HARDING JACKSON, *President,* The New York Hospital
EDMUND EZRA DAY, *President,* Cornell University
MURRAY SARGENT, *Administrator-in-Chief*
HENRICUS J. STANDER, M.D., *President,* Medical Board
BESSIE A. R. PARKER, R.N., *Director,* School of Nursing

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Administrator-in-Chief ..... MURRAY SARGENT

Superintendent Emeritus ..... THOMAS HOWELL, M.D.

Superintendent ..... GEORGE W. WHEELER, M.D.

Associate Superintendent ..... WILLIAM H. SPILLER, M.D.*

Assistant Superintendent ..... JOHN B. PASTORE, M.D.

Assistant to the Administrator ..... MERRICK WELLS

Assistant to the Superintendent ..... ROBERT C. KNIFFEN

Assistant to the Superintendent ..... HARMON J. BAILEY, M.D.

Comptroller ..... JOHN H. KEIG

Director of Out-Patient Department ..... WALTER C. KLOTZ, M.D.

Surgeon to Out-Patient Department
(Accident and Emergency Pavilion) ..... LUCY M. CRAWFORD, M.D.

Physician in Charge, Personnel Health Clinic ..... FRANK FALCONER, M.D.

Director of the School of Nursing and
Director of the Nursing Service ..... BESSIE A. R. PARKER, B.S., R.N.

Director of the Department of Nutrition ..... S. MARGARET GILLAM, M.A.

Director of the Social Service Department ..... THEODATE H. SOULE, M.A.

Chief Engineer ..... WILLIAM W. DOWNEY

Purchasing Agent ..... JAMES F. BEST

Apothecary ..... DONALD A. CLARKE

Personnel Manager ..... JOSEPH F. HANNING

Director of Building Service ..... F. COLGATE NARBER

Record Librarian ..... HELEN B. LINCOLN, R.R.L.

Director of Compensation and
Liability Department ..... MISS H. AUGUSTUS GIROUARD

*Retired with title of Superintendent Emeritus of the Lying-In Hospital on December 31, 1940.

MEDICAL BOARD

Henricus J. Stander, M.D., *President*

Samuel Z. Levine, M.D., *Secretary*

Clarence O. Cheney, M.D.

Oskar Diethelm, M.D.

Eugene F. DuBois, M.D.

George J. Heuer, M.D.

Walter L. Niles, M.D.

Eugene L. Opie, M.D.

Eugene H. Pool, M.D.

REPORT OF THE PRESIDENT

In conformity with its charter, the Governors of The Society of the New York Hospital present to the Legislature of the State of New York their annual report and a statement showing the receipts and expenditures for the year 1940 of the several institutions under their control and management.

The New York Hospital has among its departments: The Woman's Clinic, known as The Lying-In Hospital; the Payne Whitney Psychiatric Clinic; the Departments of Medicine, Surgery and Pediatrics; and The New York Hospital-Westchester Division at White Plains, New York. In the operation of these institutions the Society is associated with The Society of the Lying-In Hospital, Manhattan Maternity and Dispensary and the New York Nursery and Child's Hospital.

The reports of the various departments, on following pages of this volume, show that 1940 was a year of change and progress for The New York Hospital, a year in which many new problems were faced and new records of service were achieved.

On December 3rd Barklie Henry resigned as President of the Hospital, a position which he had filled since the death of Henry G. Barbey in July, 1938. Mr. Henry's able and untiring efforts on behalf of the Hospital have set a high standard for his successors in this office. He was elected to the position of Vice-President, which he held prior to succeeding Mr. Barbey, and the Hospital is fortunate in retaining his judgment and ability in this office. Henry S. Sturgis was re-elected Treasurer of the Society and Augustine J. Smith, the senior member of our Board of Governors, was re-elected Secretary.

The administration of the Society was strengthened by the election of Wendell L. Willkie to the Board of Governors, and the election of Mrs. Charles S. Payson, who became the first woman member of the Board in the history of the institution.

The death on September 9th of Paul Tuckerman was a great loss to the Hospital and deeply regretted by all who had worked with him. Mr. Tuckerman was Treasurer of the Society from 1915 to 1929, and chairman of the Payne Whitney Psychiatric Clinic Committee and a member of the Westchester Division Committee at the time of his death.

The Executive Committee of the Board, under the Chairmanship of Augustine J. Smith, rendered excellent service in dealing with the many problems that fall within its jurisdiction. The Finance Committee, under Henry S. Sturgis, successfully accomplished a large and necessary task in reviewing and revising the portfolio of securities. With the cooperation of this Committee, the Audit Committee, of which Landon K. Thorne is Chairman, effected a number of important improvements in the accounting procedures of the Hospital

The Membership Committee, with the assistance of other members of the Board and many members at large of the Society, was successful in carrying forward the work which it began in 1939. The response of the members of the Society, both new and old, to the needs of the institution was extremely gratifying. The Society of the New York Hospital has become, thanks to their support, one of the leading lay organizations interested in the advancement of medicine and one which assures progressive development of the Hospital's service to the community.

In their respective functions, these committees continued their effective work during the year: the Law Committee, with Frank L. Polk as Chairman; Nomination, under William A. Woodward; Payne Whitney Clinic, Barklie Henry; Real Estate, George T. Bowdoin, and Westchester Division, Augustine J. Smith.

In order to increase the coordination in the administration of the Hospital's affairs, the chairmen of the Social Service Committee and the Ladies' Auxiliary to The Lying-In Hospital were invited to attend the Board's monthly meetings. This has resulted in closer working



Modern equipment makes anesthesia safe



Parker

Operations are performed under shadowless lamps.

relations between the Board and these two organizations in dealing with many problems relating to the Hospital.

The reduction in the Hospital's deficit last year was very gratifying in view of the many adverse conditions that arose during this period. It is a tribute both to the generosity of the Hospital's friends and to the efficiency of its administration that the deficit was the lowest since the present buildings were opened in 1932. However, the Society, as it is pointed out in the reports which follow, is still in urgent need of funds to open the few remaining closed sections of the main institution and to expand certain necessary services which at present are inadequately equipped or staffed.

During the year close cooperation was maintained with the United Hospital Fund and the Greater New York Fund, whose support and assistance were invaluable to the successful operation of the Hospital. The Board of Governors wishes to express its sincere appreciation to the members of The Society of the New York Hospital, the Social Service Committee and the Ladies' Auxiliary to The Lying-In Hospital for their help in fulfilling the Hospital's great responsibilities. We are indebted to the foundations, corporations and individuals whose support made possible the research work carried on during 1940 and to the many generous individuals who contributed toward the Hospital's care of those who are sick and in need.

WILLIAM HARDING JACKSON
President

REPORT OF THE TREASURER

GENTLEMEN: Submitted herewith is a condensed consolidated balance sheet as of December 31st, 1940 of The Society of the New York Hospital and its affiliated institutions, the Society of the Lying-In Hospital of the City of New York, Manhattan Maternity and Dispensary, and New York Nursery and Child's Hospital, together with a statement of the Consolidated Income Account for the year ended on that date.

The net change in the balance sheet position of the Society for the year rests largely in a reduction in General Funds and Special and Unclassified Funds of $116,654.04 and $2,973,659.42 respectively. The operating deficit for the year is reflected in the General Fund and accounts for the decrease there. The decrease in Special and Unclassified Funds is largely attributable to the book loss arising from the sale of securities for the most part acquired during 1929-30 and carried in our accounts at the high values prevailing at that time. These sales were the result of an effort on our part to diversify the security portfolio and to strengthen the position of our more permanent funds. While there remain further changes to make along these lines it is believed that much was accomplished.

The income account shows that the Society had a deficit from operations of $1,126,800.03 compared to $1,151,660.94 in 1939. To apply against this deficit, the Society had income from other sources of $845,165.13 compared to $805,265.74. Friends of the Society contributed in 1940 additional sums of $167,443.21 toward the deficit, and $190,446.58 in 1939. All told then, we failed in 1940 to meet our operating deficit by $114,191.69 as against $155,948.62 in the previous year. This is the best result that we have had in eleven years.

As in former years, as the operating deficit indicates, we continued to contribute a large amount in the form of free care, and in the care of a majority of the patients in the pavilion and outpatient services at rates well below cost.

We are encouraged by the continued support of our friends, without whom we should be forced largely to curtail our service. We are grateful to them and hope that they will assist us in the future to maintain our service to the community.

HENRY S. STURGIS,
Treasurer

ACCOUNTANTS' CERTIFICATE

TO THE BOARD OF GOVERNORS:

We have examined the Combined Balance Sheet of The Society of the New York Hospital and its affiliated hospitals, The Society of the Lying-In Hospital of the City of New York, Manhattan Maternity and Dispensary, and New York Nursery and Child's Hospital, as at December 31, 1940 and the Combined Income Account for the year then ended. In connection therewith, we have reviewed the system of internal control and the accounting procedures of the hospitals and, without making a detailed audit of the transactions, have examined or tested accounting records of the hospitals and other supporting evidence, by methods and to the extent we deemed appropriate.

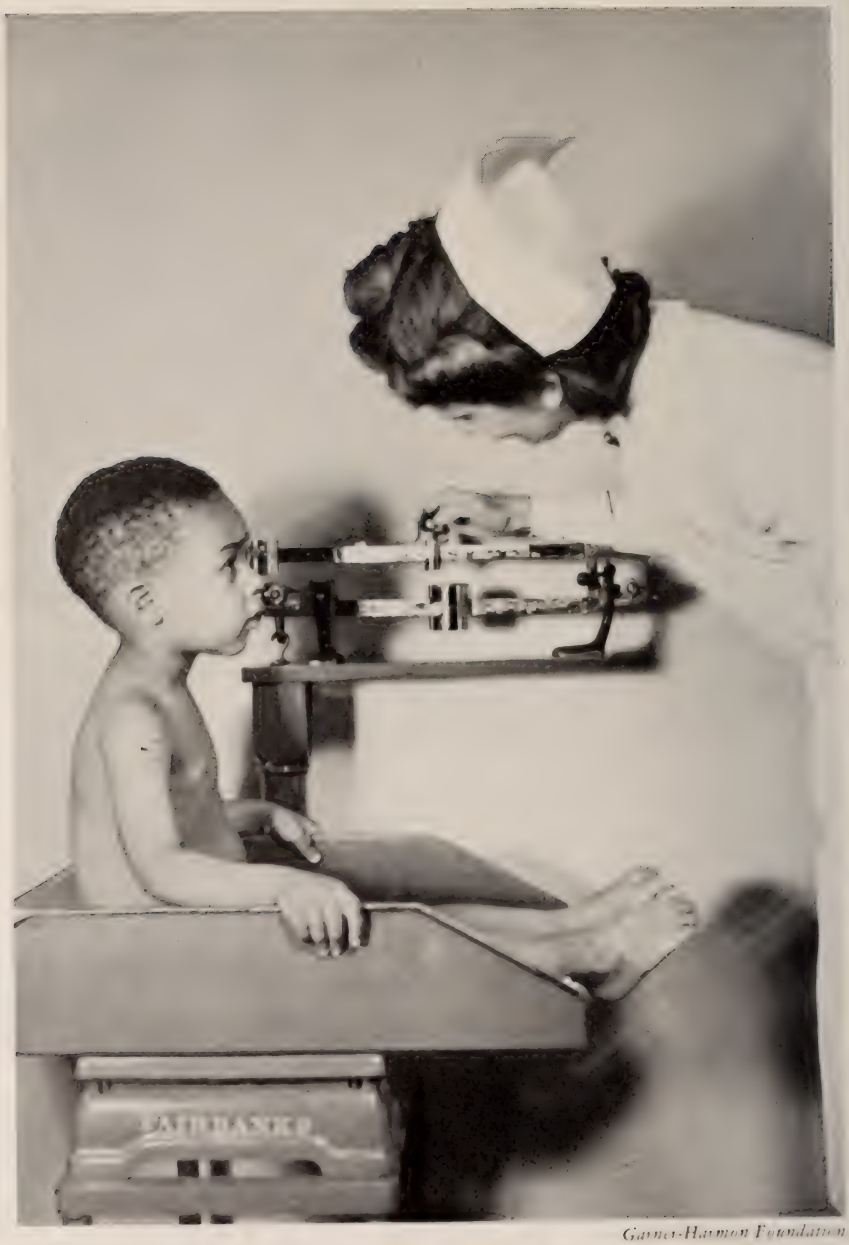
In our opinion, the accompanying Combined Balance Sheet, on the basis of stating Real Estate at assessed value and equipment at a nominal value, presents fairly the position of The Society of the New York Hospital and its affiliated hospitals at December 31, 1940 and the related Combined Income Account presents fairly the results of operations for the year then ended.

R. G. RANKIN & CO.
CERTIFIED PUBLIC ACCOUNTANTS

March 26, 1941



Children's pavilions are light and cheerful



Garner-Harmon Foundation

One of the 10,000 *children cared for last year*

EXHIBIT "A"

THE SOCIETY OF THE NEW YORK HOSPITAL
AND
THE SOCIETY OF THE LYING-IN HOSPITAL OF THE CITY OF NEW YORK, MANHATTAN MATERNITY AND DISPENSARY, AND NEW YORK NURSERY AND CHILD'S HOSPITAL

Combined Balance Sheet
As at December 31, 1940

ASSETS

General Fund Assets			
Cash		$ 368,822.57	
Accounts Receivable:			
Patients, less Reserves	$ 147,251.45		
Other	50,606.34	197,857.79	
Investments:			
Securities—Book Value*		2,503,996.64	
(Indicated Market Value — Including at book value $182,794.76 of Real Estate Mortgages and Real Estate Mortgage Bonds—$2,279,803.75)(Securities pledged to secure Notes Payable to the extent of 130% thereof)			
Real Estate—Assessed Value		5,923,500.00	
Supplies Inventories (Including Circulating Linen, $133,007.58)		286,061.10	
Deferred Charges to Future Operations		28,933.87	
Due from Special and Unclassified Funds		51,897.88	
Other Assets		5,000.00	$ 9,361,069.85
Special and Unclassified Funds Assets			
Principal:			
Cash	332,670.22		
Due from General Fund	74,464.60		
Securities—Book Value*	18,369,949.09		
(Indicated Market Value — Including at book value $223,237.95 of Real Estate Mortgages and Real Estate Mortgage Bonds—$14,802,477.07)			
Real Estate—Assessed Value	276,442.95	19,053,526.86	
Unexpended Income:			
Cash	39,094.76		
Due from General Fund	6,107.98	45,202.74	19,098,729.60
Plant Fund Assets			
Real Estate—Assessed Value and Cost of 1940 Construction		27,309,927.43	
Equipment—Book Value		1.00	27,309,928.43
Total			$55,769,727.88

LIABILITIES AND CAPITAL

General Fund Liabilities and Capital			
Accounts Payable and Accruals		$ 127,155.45	
Accrued Payroll		79,554.13	
Patients' Credit Balances		58,859.28	
Notes Payable—Demand		120,000.00	
(Secured to the value of 130% by General Fund Securities)			
Mortgages Payable		650,125.00	
Due to Special and Unclassified Funds		80,572.58	
General Fund Capital—Exhibit "B"		8,244,823.41	$ 9,361,069.85
Special and Unclassified Funds Liabilities			
Principal:			
Due to General Fund	$ 18,019.91		
Special and Unclassified Funds—Exhibit "C"	19,035,506.95	19,053,526.86	
Unexpended Income:			
Due to General Fund	33,877.97		
Balance Unexpended	11,324.77	45,202.74	19,098,729.60
Plant Fund Capital—Exhibit "D"			27,309,928.43
Total			$55,769,727.88

*Book value of securities represents purchase price or market value on date acquired by gift or bequest.

EXHIBIT "B"

THE SOCIETY OF THE NEW YORK HOSPITAL
AND
THE SOCIETY OF THE LYING-IN HOSPITAL OF THE CITY OF NEW YORK, MANHATTAN MATERNITY AND DISPENSARY, AND NEW YORK NURSERY AND CHILD'S HOSPITAL

Combined Statement of General Fund Capital
For the Year Ended December 31, 1940

BALANCE, January 1, 1940		$8,361,477.45
ADD:		
Legacies and Gifts Received		67,628.41
Amortization of Mortgage on 16th Street Property		7,000.00
Net Transfers from Principal of Special and Unclassified Funds—Exhibit "C"		86,958.29
Transfer from Unexpended Income of Special and Unclassified Funds		2,278.90
Miscellaneous		5,180.98
TOTAL		8,530,524.03
DEDUCT:		
Net Reduction in Assessed Valuation of Real Estate not used for Hospital Purposes	$ 64,420.67	
Net Loss on Sales of Securities	72,839.52	
Transfer to Plant Fund Capital of Certain New Equipment Acquired	34,248.74	
Excess of Expenses over Income for the Year ended December 31, 1940—Exhibit "E"	114,191.69	285,700.62
BALANCE, December 31, 1940—Exhibit "A"		$8,244,823.41

EXHIBIT "C"

THE SOCIETY OF THE NEW YORK HOSPITAL
AND
THE SOCIETY OF THE LYING-IN HOSPITAL OF THE CITY OF NEW YORK, MANHATTAN MATERNITY AND DISPENSARY, AND NEW YORK NURSERY AND CHILD'S HOSPITAL

Combined Statement of Principal of Special and Unclassified Funds
For the Year Ended December 31, 1940

BALANCE, January 1, 1940		$21,993,802.29
ADD:		
Unexpended Income of Special and Unclassified Funds added to Principal		57,512.62
Legacies and Gifts Received		152,128.40
Excess of Receipts over Expenditures of Miscellaneous Temporary Funds		13,655.73
Net Increase to 1940 Assessed Value of Real Estate not used for Hospital Purposes		33,480.54
TOTAL		22,250,579.58
DEDUCT:		
Net Loss on Sales of Securities	$2,936,261.25	
Amortization of Bond Premiums	129.69	
Net Transfers to General Fund Capital—Exhibit "B"	86,958.29	
Payment of Annuity	4,500.00	
Cost of 1940 Building Construction at Westchester Division, White Plains, N. Y.	178,927.43	
Miscellaneous	8,295.97	3,215,072.63
BALANCE, December 31, 1940—Exhibit "A"		$19,035,506.95

EXHIBIT "D"

Combined Statement of Plan Fund Capital
For the Year Ended December 31, 1940

BALANCE, January 1, 1940		$27,262,001.00
ADD:		
Cost of 1940 Building Construction at Westchester Division, White Plains, N. Y.		178,927.43
Cost of certain 1940 Equipment Additions		34,248.74
TOTAL		27,475,177.17
DEDUCT:		
Equipment Additions Written Off	$ 34,248.74	
Reduction in Assessed Valuation of Real Estate used for Hospital Purposes	131,000.00	165,248.74
BALANCE, December 31, 1940—Exhibit "A"		$27,309,928.43

EXHIBIT "E"

THE SOCIETY OF THE NEW YORK HOSPITAL
AND
THE SOCIETY OF THE LYING-IN HOSPITAL OF THE CITY OF NEW YORK, MANHATTAN MATERNITY AND DISPENSARY, AND NEW YORK NURSERY AND CHILD'S HOSPITAL

Combined Income Account

	Year 1938		*Year 1939*		*Year 1940*	
OPERATING EXPENSES						
PATIENT SERVICE UNITS—New York City and White Plains		$4,138,021.98		$4,237,137.41		$4,292,141.87
NON-OPERATING EXPENSES						
PATIENT SERVICE UNITS—New York City and White Plains	$ 62,372.95		$ 61,069.48		$ 55,003.47	
CORPORATION	78,143.75	140,516.70	74,649.37	135,718.85	71,643.80	126,647.27
		4,278,538.68		4,372,856.26		4,418,789.14
OPERATING INCOME						
PATIENT SERVICE UNITS—New York City and White Plains		2,944,622.02		3,085,476.47		3,165,341.84
NON-OPERATING INCOME						
NET INCOME FROM INVESTMENTS	896,539.31		940,984.59		971,812.40	
GIFTS AND MISCELLANEOUS RECEIPTS	117,696.55	1,014,235.86	190,446.58	1,131,431.17	167,443.21	1,139,255.61
		3,958,857.88		4,216,907.64		4,304,597.45
EXCESS OF EXPENSES OVER INCOME		$ 319,680.80		$ 155,948.62		$ 114,191.69
NOTES: The foregoing statement excludes the following transactions relating to Miscellaneous Temporary Funds:						
Receipts		$ 105,278.42		$ 52,982.85		$ 81,714.43
Expenditures		113,786.74		70,499.11		67,671.70

No provision has been made for depreciation of Buildings and Equipment

REPORT OF THE ADMINISTRATOR-IN-CHIEF

To the Board of Governors of
The Society of the New York Hospital:

GENTLEMEN: Nineteen-forty was the Society's eighth full year in its present buildings at 68th Street and East River. It was a year in which our service to the sick was in many respects wider in scope than ever in the history of the Society. Yet in spite of the inevitably greater outlay for replacement and repairs that goes with the aging of the equipment and buildings, higher levels in expense for personnel and materials, and the natural expansion of services, the Society closed the year with the lowest net deficit since 1929.

It is becoming more evident daily that voluntary hospitals are faced with the challenge of rapidly changing factors, and that these changes will continue whatever the war and post-war influences bring in their train. The voluntary hospital today bears a great responsibility in our defense program, but at the same time it has an obligation beyond that of its participation in this preparedness effort. It is the responsibility of meeting these changing needs and demands, and of providing care for the sick under new conditions and on an even more effective and far reaching basis.

The number and variety of the plans for health insurance are clear evidence of this trend toward change and adjustment. These plans reveal a very laudable determination on the part of many people to solve our public health problem, but at the same time they indicate that a certain confusion still exists as to the means which should be employed.

During the year the Society completed a carefully planned reinvestment program for its endowment portfolio. The revision of the list did not affect adversely the endowment income in comparison with 1939, in fact the return on investments was sufficient to offset the decline in net income from real estate which occurred

during the year. Legacies and gifts to principal received in 1940 exceeded the net deficit of the Society by a reasonable margin.

While the main hospital operated at a loss of about $932,000, the loss in our Pavilion Service was approximately $964,000. This loss might be said to be the equivalent of 192,800 free patient days if we divide that sum by a $5.00 per day average charge for regular public pavilion service. Actually the cost of public pavilion and of out-patient services together exceeded payments made by patients using these services in an amount considerably in excess of the operating loss of the Hospital.

Plans were perfected for taking over the Berwind Clinic management in cooperation with the Henry Street Nursing Service for a one-year trial period, although the actual transfer was not made until the first of January, 1941.

The Plasma Clinic established for aid to Britain in shock cases was placed in an unused portion of the eleventh floor. This was successfully carried on for a period of four months, until just after the first of January 1941, by a group of volunteer workers in the medical, nursing and technical staffs under the supervision of the Central Laboratories and the Administration.

Dr. William H. Spiller, Associate Superintendent of The New York Hospital, retired at the close of the year with the honorary title of Superintendent Emeritus of The Lying-In Hospital. Dr. Spiller's long and distinguished service to The Lying-In Hospital prior to the joining of that hospital with The New York Hospital made him a valuable addition to the administration of The New York Hospital during the more than eight years he served the institution.

Mr. Calvin White assumed the direction of the public relations, publicity and fund raising of the Society on February 19th.

Miss Anna D. Wolf, M.A., R.N., who had held the important post of Director of the School of Nursing and Director of the Nursing Service since the formation of the new Hospital with its

affiliations, resigned on July 1st to accept a similar position at Johns Hopkins Hospital. Miss Wolf left an outstanding record of achievement in the nursing care of patients and nursing education. Miss Bessie A. R. Parker, B.S., R.N., who had held the position of Supervisor of Nurses in the Departments of Medicine and Surgery for four years, and previously acted as Evening Administrative Assistant in the Nursing Department for over three years, was appointed by the Board of Governors to succeed Miss Wolf on July 1st.

Miss Welda Hardenburg, who had capably held the position of Housekeeper since the opening of the Hospital at 68th Street, left us on May 31st. With the thought of broadening the scope of the department and putting the emphasis on modern principles of building management, the name of the department was changed to the Department of Building Service. Mr. F. Colgate Narber was appointed Director of the department on June 1st.

The Nutrition Department served 2,163,016 meals during 1940, the largest number for any year in the history of the Hospital. In spite of this increase, and in the face of generally rising food costs, the department's budget showed a rise of only a bare fraction over 1939, without any sacrifice in the high quality of meals served.

The Engineering Department successfully met the increased requirements of heat and light in the Hospital and College buildings. Several improvements in working conditions were made in the Laundry and are expected to result in increased production as well as a greater stability of personnel. The responsibility for keeping the financial records of both the Hospital and Society was centralized in the Accounting Department under the Comptroller. A marked decrease in loss of equipment was credited to our Protection Department, while the Personnel Department dealt with the changes in the employment situation arising from the national defense program and other factors.

Space does not permit a review of the many accomplishments made during the year by the other departments responsible to the Administration. The activities of some of these departments, the Nursing Service and School of Nursing, the Out-Patient Department, Record Room, Social Service Department and Pharmacy, are referred to elsewhere in these pages.

A number of changes in plant and service were effected during the year. The construction of a ramp leading to the main entrance of the Out-Patient Department has simplified the problem of bringing patients to us who require wheelchairs or crutches.

On the private service, semi-circular desks were installed on some floors at the nurses' station in the center of the corridor. A doorway cut in the wall gives access to the adjacent supply room with a soundproofed wall telephone.

These changes, which are being incorporated on all the private floors, will enable the nurses in charge to see and be seen along the corridor and diminish the noise and confusion in the use of the nurses' office and the service room, with resultant better service to visitors and patients.

To decrease the hazards in the Private Patients Building stops have been placed on all windows in the solaria so that they cannot be opened beyond a limited distance. Glass ventilators, with improved features to prevent rattling or easy withdrawal, were decided upon after a careful survey of various devices as the most practical solution to the question of hazards from falls out of the windows, with incidental improvement of ventilation.

In the Woman's Clinic a rearrangement of examining rooms for private patients has improved that service. An additional private room, formerly reserved for guests, was put into service for patients in Pediatrics.

A new rate schedule for private obstetrical patients was instituted as a means of lowering the cost to patients and, by increasing the number of days that facilities are available, no loss will result



Patient's history is taken by the Admitting Physician



Gavner-Harmon Foundation

Part of mothers' education, reading a thermometer

to the Hospital. This, with a visual method of controlling reservations, should work to the advantage of the patient, the medical staff and the Hospital.

In basal metabolism for in-patients pressure on the facilities was relieved by the use of portable equipment at the patient's bedside.

In order to increase the control and efficiency of working up patients' histories, the use of dictating equipment was increased in the Hospital and transcribing machines were centered in the Record Room. This has resulted in reduction of dictation cylinders and greater promptness and completeness in the writing of records. The use of a photostatic machine in patients' records, in cooperation with the Medical College, has bettered the control and cut the costs of furnishing information to those properly authorized to receive it.

In the X-ray Department the shockproofing of equipment begun the previous year was continued. A limit of seven years was decided upon for holding films other than those selected by the clinical departments for research or teaching purposes, those antedating the seven years to be salvaged.

By the decision to use in operative cases bulk ether as a substitute for ether in small containers, a saving in the cost of this form of anesthesia was achieved. An ingenious device for the housing of microscopes, which is a theft preventive, has been developed.

In the Central Supply Room several changes have increased the efficiency and economy of the service, including improvement of the distilled water system to insure a continuous supply at all times, an improved system of washing flasks, a new method for packing sterile goods with a substantial saving in laundry and a new method of testing rubber gloves in water, resulting in cutting down the number of gloves required. A further marked saving in laundry has come from the substitution of paper for cloth in wrapping sterile gloves, gauze pads and other supplies.

A rearrangement of the washing machine in the Isolation Room of the Laundry has made it available for general use when not

required for isolation laundry. The use of an autoclave on the isolation floor in Medicine, for sterilizing gowns, has made for a sizable saving in the laundry and cut down handling of the gowns. The consolidation of sewing rooms in the Laundry, abandoning one in the Building Service Department, has increased efficiency and decreased costs.

In the Building Service Department, among other changes, a new method of handling and cleaning screens and window shades, definite progress toward a solution of the complex problem of floor upkeep, an improved system of wall washing and painting in co-operation with the Engineering Department and centralization of stores have been put into effect.

A new system of identification cards for members of the Hospital personnel, with individual photographs, was adopted.

These and other changes have contributed toward economies in administration which, together with increased income from patients, account in large measure for the improved results in the Hospital's and Society's figures.

In this critical period it is well for all of us who are associated with The New York Hospital to remember that voluntary hospitals are playing an increasingly important role in our national life. The number of people who use voluntary hospitals has gained steadily during the past decade.

It is for us to demonstrate that a teaching institution independent of government ties, whether federal, state or municipal, can continue to lead the way in training doctors, nurses, and technicians; in scientific research for the betterment of humanity, in intelligent care of the patient and in preventive medicine. In all these aims we need the wholehearted support of the active practitioners on our staff, as well as that of our full-time medical men. We need the funds necessary to carry on and to expand. Above all, we need the sympathetic interest and moral support of the public.

We are faced with growing demands upon our medical, nursing and lay personnel, already depleted by the call to national service. Added to the certain losses in personnel we have the uncertainties of obtaining materials and equipment when needed and the probability of mounting prices in the material and labor field. By foresight and careful planning, plus ingenuity, we must meet these conditions as best we may.

In doing so we will help strengthen faith in democracy by proving to the public that democratic institutions offer them the fulfillment of their needs, none of which is more important than health.

The events of the past year have served to make all of us associated with this institution more keenly aware of our common obligation. Our efforts to discharge it have been marked by a greater harmony of interests between the Hospital and Medical College, and by a continued spirit of understanding and cooperation on the part of the Board of Governors, the medical, administrative and other personnel.

MURRAY SARGENT
Administrator-in-Chief

REPORT OF THE PRESIDENT OF THE MEDICAL BOARD

The care and treatment of patients have measured well up to the standards set in previous years. The three main functions of a teaching or university hospital are the care of the ill; teaching and training of undergraduate and graduate medical students and nurses; and investigative work in the medical sciences. Of these, the care of the sick is the first concern and responsibility of the Medical Board.

After a review of the results reported by the heads of the various clinical departments of the Hospital, it is my judgment that both medical and nursing service have been of the highest order. Insofar as teaching and research are concerned the Medical Board closely cooperated with the faculty of the Cornell University Medical College.

The Hospital has played its part, and will continue to do so, in the national emergency. The 9th General Hospital has been organized, similar in character and designation to the one formed by this institution in 1916 and mobilized and sent to France in 1917. Many of the members of our attending and house staffs already have joined the Army and Navy, while a large number of our nurses have assumed duty with the Red Cross.

Such demands on the staff of the Hospital necessarily entail certain reorganization and, at times, added responsibility in order that our own patients may continue to be property cared for and treated. This has been possible through the excellent cooperation of all doctors and nurses on our staff. During the past year the Hospital conducted a service for obtaining blood and preparing plasma to be sent to England. This service is being enlarged and continued.



The lobby reflects the spirit of the hospital.



Parker

The Payne Whitney Psychiatric Clinic

The Hospital completed its full eighth year in its new buildings and close affiliation with Cornell University. We have witnessed many changes and improvements during these years of reorganization and adaptation to a university environment. However, the time has been too short to accomplish all the ideals envisioned by the Hospital and the University in 1932. Many problems still await solution. Among these may be mentioned, improved facilities for the teaching of psychiatry; development of ward service in neurology, tuberculosis, and surgical pediatrics; increased number of general medical and pediatric beds for teaching and training purposes; increased facilities for the X-ray Department; and an extension of the resident system of training in certain of the subdepartments of Surgery and Medicine. The Medical Board is conscious of, and giving study to, these and other major problems, which require considered judgment as well as additional funds not now available. During the past year certain of these perplexing questions have been under discussion at joint meetings of members of the Board of Governors of the Hospital, of the Trustees of the University and of the Medical Board, an innovation in procedure which is bound to work for the good of the institution. One of these combined meetings was devoted to the finances of the Hospital, as presented by the Treasurer, and other general conferences followed, resulting in certain definite economies without jeopardy to professional and other service rendered.

The activities of the Hospital as they relate to the number of patients treated in the dispensary, wards and private and semi-private rooms, compare more than favorably with those of previous years. A steady growth is to be noted as one studies the statistical data recorded on following pages of this report, and soon we will have reached our limit of expansion imposed by the present buildings.

It is a particular pleasure for me to direct your attention to the close cooperation existing between the staffs of the Memorial

Hospital, now located across the street from us, and this institution. The Dean of our Medical College and the Director of Memorial have been responsible for the development of this mutually beneficial and most desired state of cooperative enterprise. Not only the College but also the Hospital will benefit greatly from the Memorial Hospital in this new setting.

The reports of the heads of the major clinical departments and services, as well as those of the chairmen of the several important sub-committees of the Medical Board, have been submitted to and reviewed by me and form the basis of the following statements as they pertain to each division.

Department of Medicine

The medical wards have been filled almost to capacity for most of the year. More medical beds, as pointed out above, are needed for neurological patients, as well as a special pavilion for private and semiprivate patients suffering from tuberculosis. It would be of great advantage to have the private and semiprivate patients with tuberculosis under the care of the house staff of the tuberculosis pavilion on H-4, as they are well trained in this field.

On the infectious disease pavilion the service has been extremely active. During the past year we have had such unusual cases as typhus fever, tularemia and leprosy. It is to be noted that since this ward has been in operation no cross infections have occurred. An arrangement has been made with the Pediatrics Department by which contagious diseases discovered in that Department will be transferred to Medical isolation pavilion. In the interest of the patient and for the benefit of the house staffs of both departments these cases will be handled by both the Medical and Pediatric Services. Plans have been discussed for the care of patients in the event of an epidemic of influenza, and arrangements could be made for increasing the capacity of this ward in case of emergency.

The subdepartment of infectious diseases has been conducting studies on the effect of the administration of various oils in experimental tuberculosis as well as the effect of some of the newer drugs. In association with Dr. James D. Hardy of the Russell Sage Institute of Pathology work has been carried on regarding the effect of low body temperatures in experimental tuberculosis. A method has been developed whereby guinea pigs and rabbits may be repeatedly maintained for periods of 24 hours or more at body temperatures as low as 30-32° C. without ill effects. A report on tuberculosis in medical students and nurses has been made, based on the results of the Tuberculosis Case Finding Program in the New York Hospital and Cornell University Medical College from 1932-1939. In the past year this program was extended to include the house staff and postgraduate nursing students as well as the medical students, undergraduate nurses and regular staff nurses. The number of active cases of pulmonary tuberculosis found was 1.1 per cent of the total of 1,240 persons examined. Studies have been continued in the treatment of subacute bacterial endocarditis, Hodgkin's disease and bronchiectasis.

Dr. Grace's work on pemphigus and lymphogranuloma venereum has continued. A new material for the Frei antigen has been developed at the Squibb Institute for Medical Research and has been tested in the Lymphogranuloma Clinic, where it has been found superior to any of the older antigens used.

The Allergy Clinic has continued to carry a full load of patients, but with certain reorganizations the clinic work has been improved and we hope it will be more effective. Research which promises to be important in this field has been carried on by Dr. Loveless in the experimental laboratory.

The Arthritis Clinic has studied the effects of gold salts in the treatment of rheumatoid arthritis and the role of female endocrines in relation to the arthralgias of the menopause.

The mycology laboratory under Dr. George M. Lewis is making an extensive study of skin diseases from the standpoint of fungus infections, and he and his assistant have been extremely cooperative with the physicians of our staff in aiding them in the diagnosis and treatment of such illnesses. Research is steadily progressing in this laboratory.

The syphilis division has cared for approximately 1,200 patients, of whom 475 received weekly treatment. Because of limitations of space and staff an attempt has been made to limit the growth of this clinic. An affiliation with the Department of Health of New York City has continued and infectious cases are hospitalized at the expense of the City. During the year the Hospital clinic records have been made available to the central tabulating unit of the U. S. Public Health Service, thus giving the Hospital the advantage of a careful monthly statistical analysis. A new follow-up filing system has been established and due to its efficiency the percentage of lapsed cases has been greatly reduced, the average at the present time being only eight per cent. The elective period in syphilis for medical students has been filled during the entire year. Experimental work has been carried on in the concurrent course of syphilis and tuberculosis in rabbits, and arsenical preparations have been studied from the point of view of therapeutic efficiency. There is a pressing need for more facilities for the sero diagnosis of syphilis. It would be desirable to have a serologist who would undertake problems which involve this aspect of the work and facilitate the testing of new antisyphilitic drugs.

The subdepartment of neurology carried out 267 neurological consultations requested from the pavilions in 1940. This service has been broadened in its scope. Electroencephalograms have proved to be a diagnostic aid. The close cooperation of the subdepartment of neurology and surgery has continued to increase the quantity and quality of the service to patients with diseases of the nervous system and has focused more attention on the primary concern of

the department—therapy and management of patients as well as diagnosis. The Payne Whitney Clinic has encouraged the work in this subdepartment by making available to it a laboratory consisting of nine rooms. The acquisition of this space permits expansion of investigative work.

The subdepartment of metabolism has had an increasing load placed on its clinic, now taxing its present capacity, so that more room is needed in the Out-Patient Department and additional nursing service. During the year a biological assay of the estrogens in the human has been carried out in conjunction with the Food and Drug Administration in order to arrive at methods of standardizing the wide variety of preparations now available to the medical profession. For this purpose the Fund for Hormonal Assay has been set up in the department with the approval of the Government. The synthesis of estrogens is also being studied, with particular attention to the character of toxic actions produced. Chemical determination of the androgens is being investigated in collaboration with the Russell Sage Institute of Pathology by means of the infrared method of analysis of steroid hormones. It is hoped that this highly sensitive method will aid in a differentiation of the hormones in biological fluids. This subdepartment of metabolism has depended for a large part on support derived from various foundations.

The subdepartment of cardiology shows a steady rise in the number of electrocardiograms. In the year 1940 the increase was 16 per cent over 1939. Numerous investigations have been carried out on both the heart and the peripheral blood flow. The latter work has been performed by Dr. Willis F. Evans who was awarded the Lewis Cass Ledyard, Jr. Fellowship for 1939. In cooperation with the Department of Surgery studies have been made on hypertensive patients and in patients suffering from angina.

The Central Laboratory has spent a considerable amount of effort and time on the project of obtaining blood and processing

plasma for Britain. This work has been carried out quite satisfactorily. At the close of the first complete year of operation of the Blood Bank there were 2,193 transfusions given and 839 fresh blood transfusions arranged. In April 1940 the Central Laboratory suffered the loss of Dr. Gustav I. Steffen, who resigned as Assistant Clinical Pathologist to accept a position in charge of the diagnostic laboratories of the Department of Health. His loss has been acutely felt and it is highly desirable to fill his place with a man well trained in bacteriology who could supervise this part of the laboratory work. There has been a steady increase in the use of transfusions and infusions, as shown by the figures for 1940 as compared to those in 1939.

During the past year the Department of Medicine continued to receive a large support from the various foundations, private donors and drug manufacturers. These funds have all been devoted to research work.

The Physician-in-Chief, Dr. Eugene F. DuBois, has been active in national defense, first as Chairman of the National Research Council Subcommittee on Clinical Investigation and since October as Chairman of the Committee on Aviation Medicine. He has attended committee meetings in Washington about every three weeks and has made one three-week survey of flying fields and research laboratories connected with aviation medicine. In order to find time for this work, he has appointed committees of his senior staff members to aid him, and some of the executive work has been delegated to Dr. John E. Deitrick.

Department of Surgery

The Surgeon-in-Chief reports an increased number of patients admitted to the pavilion of General Surgery and the Surgical Specialties, the total admissions being 4,758 as compared with 4,503 for the year 1939. The number of operations performed was 3,775, with a postoperative mortality of 1.9 per cent. As in previous

years the five most common surgical conditions for which operation was performed were appendicitis, diseases of the thyroid, herniae, noncancerous diseases of the gallbladder and biliary tract, and noncancerous diseases of the rectum and anus. Eighty-four surgical patients were housed in the Pediatric Department.

During the year the Follow-up Department sent out 14,215 letters and other communications to former surgical patients requesting their return to the hospital for reexamination. As a result 7,567 patients responded either by returning to the follow-up clinic or by letter or telephone. Of the patients followed during 1940, 90.2 per cent were closed with satisfactory follow-up records, the highest general percentage since the department began its work in 1936.

The services of the operating rooms on the tenth floor continued as in previous years. The anesthetists employed by the Hospital gave or participated in 5,384 anesthesias, of which 67.3 per cent were inhalation anesthesias. The surgical pathological laboratory examined, diagnosed and recorded 5,000 surgical specimens, an increase of 40 per cent over 1939. The accident pavilion treated a total of 9,227 patients and admitted 1,526 patients to the surgical pavilions; while the physical therapy department treated a total of 31,320 patients.

The changes in the character of the graduate teaching on the seventh floor which were considered at the end of last year have been put into effect. The three surgical floors are now staffed alike with a resident, assistant residents and intern, all of whom live in the Hospital and none of whom have outside practice. The changes in the organization of the staff at Bellevue also have been carried out, a Resident Staff having been appointed to the Second Surgical Division. The addition of one resident staff at Bellevue increases the number of our graduate students to 24, all of whom may look forward to five years of special training in surgery. This arrangement also has increased the material available for the teaching of

surgery to undergraduate students. The third year class has spent one third of its time as clinical clerks at Bellevue Hospital and two thirds of its time as clinical clerks in the New York Hospital.

A number of pieces of clinical and experimental investigation have been carried forward in the wards and laboratories of the Surgical Department among which the following may be mentioned: Drs. Andrus and Lord have continued their studies of vitamin K and plasma prothrombin along several lines with particular reference to the formation and disappearance of prothrombin, the importance of the liver in its metabolism and the significance of the blood level of this substance as an indication of liver function. Dr. Kauer has studied the effect of adrenalectomy, pancreatectomy and the excision of other organs upon the plasma prothrombin. Dr. Lasher is investigating the effect of transplantation of the kidney on the production of hypertension in animals, and Dr. Glenn has been conducting a study of thrombophlebitis in animals. Drs. Holman and Moore continue their work on gastric acidity with particular reference to the effect of operations. Mr. Müller has studied the oxydation-reduction potentials of various substances including urea and creatinin in hypertension. Dr. Knapp has studied the effects upon the development of hypertension of experimentally produced pericarditis. The subdepartments of both urological services have been conducting studies on ureteral transplantation, on ureterostomy and on resection of the kidney calyx. Under a grant from the Macy Foundation a study of anoxemia as a cause of shock has been begun. From the Surgical Pathological Laboratories Dr. Foot has published studies on meningiomas, neurogenic xanthomas and on peripheral neurogenous tumors.

Clinical studies on the wards include those on hyperthyroidism, gastric cancer, cancer of the breast, resection of the pancreas, wound closure, surgery of diabetes, plastic surgery, varicose veins, headache and pain-sensitive structures of the head, peptic ulcer, surgery of the thorax including mediastinal tumors and pulmonary abscess and gallstone disease.

Department of Obstetrics and Gynecology

The number of obstetrical and gynecological patients discharged from the Hospital during 1940 was 4,871, while 508 women were cared for in the Berwind Clinic, a total of 5,379 adult patients. As the number of babies in the home and hospital delivery services was 3,450, this department cared for a total of 8,829 adult and infant patients, an increase of 290 over that of the previous year.

Certain changes have been effected in the house staff schedule of training, these being the institution of a two-year internship and the initiation of a private-service house staff, consisting of a resident and assistants. It is to be recorded that these innovations have worked out in a satisfactory manner insofar as both the training of doctors and the care of patients are concerned.

In previous annual reports we have expressed the hope for a closer association between the Berwind Clinic and the Hospital. In 1940 this was accomplished through the generosity and cooperation of Mrs. John E. Berwind. The two institutions are now closely coordinated as to both the professional and administrative staffs.

Many members of the staff of this department have carried out investigative work. Certain significant findings in the research on eclampsia, supported by The John and Mary Markle Foundation, have been published. Towards the close of the year The Commonwealth Fund made a grant to the Departments of Anatomy and Obstetrics and Gynecology for vaginal smear investigations in genital cancer in women. This work is progressing in a most promising manner. Researches in roentgenological pelvimetry, supported by Mrs. Dunbar W. Bostwick, in hematology and blood loss incidental to confinement, in certain blood dyscrasias of the newly born child, in the bacteriology and treatment of puerperal infection, in the etiology of hypertension in pregnancy, on the effect of quinine, and other related problems are actively being pursued. It should be noted that the investigative work is still seriously

hampered and in some cases even definitely held back by the lack of animal quarters.

Department of Pediatrics

This service continued to operate at maximal capacity. The gross occupancy for the pavilion service averaged 79 and 77 per cent for 1940 and 1939 respectively. The pavilion service, exclusive of the premature unit, ran at peak capacity, averaging over 84 per cent for the two years. The annual occupancy for the private service rose from 57 per cent in 1939 to 63 per cent in 1940. In the latter year, the capacity of this service was increased by one additional bed.

The out-patient department of the Children's Clinic also continued to operate at full capacity, 3,503 new patients and a total of 9,377 patients making 31,549 visits to the general and eleven special pediatric clinics. The special clinics were attended by 984 patients in 1940 as against 776 in 1939. The consultation services which are available in the general pediatric clinic on certain days continued to prove of mutual benefit to both patients and pediatric staff.

An affiliation was concluded during the year with the Willard Parker Hospital which permits two of the pediatric assistant residents to obtain special training in contagious diseases. This training will be made available to the same number of house officers from The New York Hospital pediatric staff each year.

Investigations are being pursued in a variety of fields. In premature infants studies include: the effect of feeding human and cow's milk on the rate of weight gain, on the composition of body growth and on fat absorption and utilization, the importance of vitamin supplements, particularly vitamin C, studies of renal function, direct calorimetry, and the mechanisms of body temperature control. A comprehensive study is also being made of the nutritional status of school children in collaboration with the Department of Public Health of Cornell and a number of official and voluntary agencies. An endocrine project is under way in collaboration with

the Department of Medicine, the chief purpose of which is to investigate pituitary and adrenal disturbances. Studies on allergy are also in progress. All the members of the full time staff and a number of the part time staff participate in the research program. Several of the studies are receiving continued support from outside donors including the Children's Bureau of the United States Department of Labor, The Commonwealth Fund, the Milbank Memorial Fund, the United States Public Health Service and the New York City Department of Health.

A review of the functioning of the Children's Clinic in 1940 again brings forcibly into focus the inadequate facilities available for in-patient care. The disproportionately small number of beds on the pavilions in relation to the large volume of patients cared for in the out-patient department continues to present the same troublesome problems as heretofore. An expansion of the in-patient service would not only provide hospitalization for many of our regular clinic patients who are now of necessity referred to other institutions when the need for hospital care arises, but it would also reduce the difficulties now encountered in the bedside teaching of medical students and of the resident pediatric staff.

Other problems which merit attention are the establishment of an in-patient adolescent unit to supplement the already existing out-patient service for this group and the expansion of convalescent facilities for all children.

Department of Psychiatry

In the pavilions and rooms of the Payne Whitney Psychiatric Clinic 346 patients received treatment during the past year. Approximately 81 per cent of all new admissions were referred by physicians in private practice, and it is most satisfactory to note the increasing number of physicians who sent patients. These physicians were general practitioners as well as psychiatrists and neurologists and specialists in various fields. Seven patients were transferred from

the general hospital, this small number being due undoubtedly to the fact that physicians are recognizing more and more the need for treatment in a psychiatric hospital and so refer patients directly to a psychiatric hospital. In addition, treatment in conjunction with the psychiatrist permits the physician to attend to mild or transient psychiatric disorders in the general hospital. Of the 268 patients discharged, 80 per cent were recovered or received substantial benefit from treatment. Twenty-two patients in need of prolonged treatment were transferred to the Westchester Division of the New York Hospital, while 42 patients were transferred to other private and state hospitals.

As in the past, new patients receive a thorough physical examination by the psychiatric staff, and, as a rule, are seen by medical, gynecological, otolaryngological, and ophthalmological consultants. The services of other members of the medical and surgical staffs have always been available whenever it seemed indicated. The consultants carried out 1,208 examinations, and 101 visits for special examinations and treatment in other departments of the Hospital were necessary. Careful somatic studies are essential for the understanding and treatment of psychiatric disorders. The laboratories of the Payne Whitney Clinic are therefore of great avail, especially in the investigation of dehydration, of unclear toxic factors, of various types of metabolic disorders and dietary problems. Through the development of treatment based on minute somatic and psychological studies, the Psychiatric In-Patient Department is in a position to take care of the large group of patients who suffer from somatic and psychopathological disorders. Because of the lack of sufficient funds it has not yet been possible to open the floor which is reserved for the special study and treatment of these so-called psychosomatic disorders.

The consultation service to the general hospital has been active. The consultants aid in supervising or directly participating in the

emotional adjustment of physically ill or psychoneurotic patients. The need for psychiatric help is present in every department of a general hospital, but it is most marked in the departments of medicine and pediatrics.

The Psychiatric Out-Patient Department accepted 684 new patients for treatment, of these 63 per cent were referred from the other out-patient departments of the Hospital, 15 per cent by physicians in private practice, and the remaining group, 22 per cent, by other hospitals, agencies and schools. The children's division has been developed into a training center for psychiatrists in New York who wish to specialize in child psychiatry. The Commonwealth Fund has established two fellowships in child psychiatry, one for a psychiatrist and one for a pediatrician. It is hoped that funds will become available for the opening and maintenance of the children's floor in the Payne Whitney Clinic which would allow a thorough study of the manifold personality difficulties of children and the treatment of these problems in an in-patient department as well as in consultative visits. The need in Greater New York for such an in-patient service is well recognized. It would offer much needed facilities for the investigation of little known disorders of childhood and also help in the training of child psychiatrists.

The departmental library has been further enlarged and contains, besides psychiatric publications, well selected books and periodicals in the fields of psychology and sociology. The collection of historical books is presented in bi-weekly exhibitions which illustrate the role of psychiatry in the history of medicine.

During this past year, research work has been especially fruitful in the study of emotional influences on various physical functions. Psychological studies on emotions and language development have been finished in the Nursery School. Psychopathological investigations are proceeding along various lines.

Private Patients' Pavilion

Dr. Eugene H. Pool, Chairman of the Private Patients Committee, reports that 4,370 patients were admitted to the private and semi-private services in 1940, and of these 2,352 were private and 2,018 semi-private. Bed occupancy for the year was 74.9 per cent on the private, 83.7 per cent on the semi-private service, about 3 per cent lower than last year. This was due to an unusually low census in the summer months.

An extensive survey of the private and semi-private accommodations and service was made during the Fall for the purpose of finding ways to add to the comfort and convenience of patients and their friends who come to visit them. Many persons were interviewed and invited to give comments and suggestions that might aid in improving facilities for patient care. Some of the changes proposed have already been put into effect, others are under way. On the main floor, adjacent to the offices of the Private Patient Consultation Service, a fully equipped examining and treatment room for ear, nose and throat cases has been opened. This is available for in-patients from private and semi-private floors and for ambulatory private patients sent in by members of the hospital staff. Plans have been completed for a similar suite of rooms on the 8th floor for the care of eye patients. It is expected that this will be ready for use early in 1941. A portable unit for basal metabolism determinations has been acquired and these examinations are now made in the patients' rooms. This arrangement is more agreeable to the patient and enhances the accuracy of the tests.

The private admitting office which was opened last year has proved to be a great convenience. In order to avoid unnecessary delays in the admission of patients another registrar has been added to the staff, bringing the total to three and resulting in noticeable improvement in the service.

On each of the private floors a semicircular desk is being installed across the entrance to the nurses' station. This projects far enough into the corridor so that the nurse, when seated there, has an unobstructed view of the entire length of the hall, and visitors, when leaving the private patient elevators, can see at once where the nurses' desk is located. The telephone used by the doctors and others has been moved to a partly sound-proof niche in the utility room nearby, thereby permitting privacy and relative quiet.

The real responsibility for intelligent and sympathetic care of the sick rests with the persons who actually work with patients. The medical and nursing staffs and the non-professional personnel have shown excellent cooperation with the Private Patients Committee. The many favorable comments received from patients indicate a general satisfaction with this service.

Department of Pathology

In 1940 the number of autopsies performed by the Department of Pathology was 346, or 66.4 per cent of the total deaths in the Hospital. In addition to the routine duties involved in hospital pathology, this department has been occupied with teaching and investigative work.

A study of certain aspects of the pathology and immunology of tuberculosis has been continued with the aid of a fund granted by the International Health Division of the Rockefeller Foundation. The chief aim of the study has been to find agents that might protect against tuberculous infection. The action of paraffin oil in stimulating immunization by heat-killed tubercle bacilli has been under investigation, because the two combined produce local lesions much larger than those produced by the organism alone. At the same time they stimulate the formation of immune antibodies, and hasten sensitization. Experiments are in progress to determine if heat-killed tubercle bacilli combined with oil protect against tuberculosis more effectively than heat-killed tubercle bacilli alone.

Experiments directed to determine the site of the processes that bring about immunization have been published. Evidence has been obtained to support the opinion that antibodies are formed at the site of injection of the substance or antigen that produces immunity and appear here sooner and in greater concentration than in the blood.

The aim of experimental studies of protective inoculation against tuberculosis has been to bring about protection in the absence of a living virus. With the same purpose in view, the International Health Division has promoted a study of protective inoculation against human tuberculosis, conducted in Jamaica, B. W. I., with the supervision of the head of this department. The protective material used in the study is prepared in this laboratory. The head of the department visited Jamaica in November. The study is proceeding satisfactorily but the results are not yet evident.

Experimental studies on leukemia and related conditions have been made by a group of workers in the department. The heredity of leukemia has been under investigation in a large colony of mice which has been maintained during several years, and an analysis of the genetic characters of tumor tissue is in progress. It has been possible to confirm the observation that offspring of families of mice developing few breast tumors develop many when they are nursed by mothers from a stock in which breast tumors are numerous. It has been found that experimental leukemia is not susceptible to the same influence.

Centrifugalization at high speed by means of a centrifuge especially constructed for the purpose has proven an effective method of analyzing immune bodies and determining their relation to one another. The results of these studies have been published in part during the past year.

The development of leukemia produced by painting the skin of mice with the carcinogenic substance, methylcholanthrene, has been under investigation. Another study, completed for publication,



Patients were registered for the draft in 1940.



Volunteers donated their blood for Britain.

is concerned with the effect of x-rays upon the cells of tumors. It shows that the indirect action of x-rays is slight and resembles that produced by toxic agents.

These studies have been focused in considerable part upon chronic infectious diseases such as rheumatic fever and rheumatoid arthritis, and on their relation to chronic infection with streptococci. Localization of lesions with these infections may occur in joints and in the eye, and special attention has been given to changes in these structures. A number of diseases in lower animals affecting the joints, eye and heart have been studied in order to obtain information applicable to human disease.

The experimental conditions under which tuberculosis occurs in the eye have been studied.

Gold compounds have been compared with sulphanilamide and sulphathiozol as therapeutic agents for protection against streptococcus arthritis.

In cooperation with a study of the increased span of life brought about in rats by feeding them on a diet deficient in energy, conducted in the Laboratory of Animal Nutrition at Cornell University in Ithaca, a parallel study of the associated pathological changes in the animals of the experiment has been made in this laboratory. The deficient diet retards the growth of these animals and prolongs their lives. In the retarded animals pathological changes have been found less frequently than in animals on adequate diet, chronic pulmonary disease and tumors occurring considerably less frequently than in the controls. Other aspects of changes in senile animals are being studied.

The clinical pathological conferences have been conducted weekly throughout the year in cooperation with the clinical departments of the Hospital.

In 1860 Dr. Robert Ray published a printed catalogue of 364 pages describing the Pathological Cabinet of The New York Hospital. The Museum of Pathology preserves a number of the specimens

described in this catalogue, and continues the work begun at this early period.

Out-Patient Department

In his annual report, Dr. Walter C. Klotz, Director of the Out-Patient Department states that in 1940 the total number of visits to the Out-Patient Department reached 320,273, the highest for any year since the present buildings were opened in 1932. The original estimated working capacity of 300,000 visits per year has been exceeded during each of the last three years. Considering limitation for expansion of space and personnel, any further material increase may lead to congestion, and thus jeopardize the quality of medical care that has been given in the past.

The new Welfare Island Dispensary, established by the New York City Department of Hospitals at 80th Street and East End Avenue was opened on August 1st, 1940. So far the reported attendance is apparently less than that of the two closed institutions which it replaced, nor is there any reason to believe that it will seriously influence attendance at our own Hospital. Many of our patients seek diagnosis and treatment of conditions that constitute clinical problems rather than treatment of minor transient illnesses. The summary of admissions and attendances shown elsewhere indicates that we are not losing the confidence of our old patients. A total of 51,495 patients were treated as compared with 50,914 in 1939, while the total new patients admitted, 22,249, was about a thousand less than in 1939. A total of 29,246 old patients were treated as compared with 27,883 in 1939. The average number of visits for each individual patient was again 6.2—this ratio seems to remain constant each succeeding year.

As Dr. Klotz points out, besides treating ambulatory patients as such, one of the purposes of an out-patient department is to serve as a clearing house and feeder for hospital admissions. According to last year's experience, 69 per cent of patients admitted to the main Hospital were first seen and examined in one of the Out-

Patient Department clinics. The proportion was higher for all the surgical specialties. In the medical and surgical pavilions, the ratio was 64 per cent and 62 per cent respectively. These figures are of interest, as in planning the Hospital it was the definite purpose to place corresponding "in" and "out-patient" services in close contiguity rather than having the different out-patient services geographically coordinated in a more or less separate building as had been the plan in many older institutions. There was the thought here that by establishing closer relations between the respective services of the Hospital and of the Dispensary, there would be continuity of observation and treatment of individual patients by the same teams of staff workers, if not by the same individual doctors; that if at least preliminary clinical studies were done in the Out-Patient Department, the period of hospitalization might be shortened and the patient discharged earlier for "after care" in the Out-Patient Department, followed again by the same professional staff. In this way it was hoped that excess demand on hospital beds might be controlled. To a large extent this objective has been realized in practice, and in some clinics the same staff work both in the Out-Patient Department and in the pavilions. This relationship is important in studying methods whereby the Out-Patient Department service may be still further perfected to meet the needs of the "whole patient as a unit." As medical knowledge has become more and more specialized and as medical practice has become more and more complex, the "whole patient" as a clinical entity has also become more complex. As his ailments are usually not limited to one department or division, in our praiseworthy efforts to meet all his medical needs and secure for him all the benefits that have been made possible through medical science, the patient also tends to become decentralized.

This problem of integrating the sick person is not a new one. It would seem to be one upon which our attention might well be directed in planning for the future. Thought might be given to

means by which administrative procedures could be simplified, especially those related to clinical records and special diagnostic tests; to measures whereby necessary consultant services and diagnostic procedures could be arranged for with greater expedition and within the geographical boundaries of one clinical division; schemes whereby reference to other major departments would be limited to those which required unduplicated special equipment and apparatus to complete examination indicated; such changes whereby we may obviate the necessity of patients making visits on widely spaced different days because of clinic staff schedules.

In relation to the community, and especially our own vicinity, the Out-Patient Department is continually developing new activities. Through interlocking staff appointments, the Kips Bay Health Center has become more closely affiliated with the Hospital. While the Health Center Tuberculosis Clinic has assumed responsibility for this public health problem, the New York Hospital Pulmonary Clinic continues to treat certain groups of patients and also provides the necessary hospitalization for observation and special treatment. In connection with child welfare, the facilities of our Pediatric Clinic are being made use of to a fuller extent through interchange of information regarding neighborhood families. These activities are of educational value both to our medical students and to our student nurses. It is hoped that sometime the boundaries of the Hospital and Health Center District may be made identical.

Neither diagnosis nor treatment of syphilis are provided for in the Health Center Building; Medicine "L" continues to function as the official City Health District Syphilis Clinic. This has come to be considered a model demonstration unit and pattern of complete organization and careful clinical work. Realizing the educational and public health aspects of this project, The New York Hospital has continued with its own funds to supplement the grants-in-aid by voluntary agencies and the Health Department.



Some of the 3,000 babies born last year



The Formula Room is the babies' diet kitchen.

Similar medical assistance has been furnished other welfare agencies in the community as well as the large number of patients on relief through the official Department of Welfare. All these activities have made increasing demands on the Out-Patient Department office in furnishing various statements and certificates as well as preparing and transmitting requisitions for special diets and unofficial drugs. In connection with the last two, a large share of the burden has fallen on the Nutrition Department and the Apothecary. More recently, the national defense has brought with it a request for various kinds of medical statements. As the community becomes more litigation minded and various procedures in connection with social security are added, there are increasing requests for legal abstracts, insurance certificates and work papers of various kinds. While these needs are gladly met, at the same time they do involve frequent interruptions of the routine work of the Out-Patient Department in the sense of medical care of sick persons.

As the question of a separate diagnostic clinic has come up from time to time, it is interesting to note that during the year 1940, the number of patients referred by outside doctors for either diagnosis or treatment was 3,793 or 20 per cent higher than in 1939. Also the number of individual doctors referring patients increased proportionally. It is very rare that any of these patients are in an income bracket high enough to render them ineligible for admission to the Out-Patient Department on the basis of the family group schedule. An average of about 100 patients per month, not referred by outside doctors, applying for medical care are above the eligible income rate and are referred to the "Private Patient Consultation" office.

Department of Radiology

Increase in the amount of work performed by the X-ray Department, as reported for recent years, has slowed down somewhat, amounting to 1,932 cases in 1940. The actual increase in terms of

cases does not tell the whole story because there is a very definite tendency to radiograph more parts per patient.

In order to improve the work in the X-ray Department, the Conference System has been inaugurated, and is working very satisfactorily. All films are placed before the assembled staff and free discussion and interchange of views are encouraged.

The year has been marked by the resignation of Dr. Allan Tuggle, to accept a position as Radiologist at the Charlotte Memorial Hospital, Charlotte, North Carolina. Dr. Dan Tucker has been appointed to take his place, while Dr. Alfred F. Hocker is now on part time service in a supervisory capacity in the X-ray therapy division.

The press of routine work and organizational duties have made it difficult for the Director and senior members of the department to produce original work. However, in spite of these activities, an investigation into the use of X-rays as an analgesic agent was made by Dr. Carty. Through the cooperation of the Department of Medicine a study was made by Dr. Guion, Dr. McCombs and Dr. Tuggle on X-ray therapy in the treatment of herpes zoster. The study of soft tissue radiography is continuing, particularly as far as certain technical aspects are concerned.

An endeavor is being made to organize the X-Ray Department in such a form that it might serve as a possible training center for both radiologists and X-ray technicians.

The program of shockproofing open X-ray equipment is progressing rapidly, and is now almost completed.

Formulary Committee

This committee has been as active through 1940 as in previous years. A considerable number of drugs, formulas, and general questions of policy have been brought before the committee and have been disposed of in accordance with the governing rules of the institution.

The policy of requesting clinical evaluation of drugs or drug combinations which may have been brought before the committee, but regarding which there has not been developed a sound therapeutic background, has been continued with good success. Several of such studies were carried over from 1939 and have either been concluded and the report acted upon by the committee or have been continued under modified conditions. New studies of this nature have also been instituted during the year.

The committee has been exceptionally active in attempting to maintain a balance between the rapid development of chemotherapy during the past year and the text of the Formulary. By such consideration, the text of the Formulary has been kept abreast of developments in the field as rapidly as knowledge of any particular agent has reached a point warranting satisfactory conclusions relative to its usefulness.

The committee is concerned with the fact that the evaluation of many new agents is often conducted simultaneously by several different individuals, or work previously done is often duplicated a needless number of times. In view of these conditions the committee will attempt in 1941 to establish a mechanism whereby a certain amount of registration, control and final summation of data can be ascertained to the ultimate improvement of such work and for the general convenience of those interested in work of this nature. It is felt that by such a step a certain number of current objections to the present methods of obtaining clinical evaluations or impressions might be eliminated and at the same time a convenient clearing house established.

Committee on Diets

In 1940 the Medical Board appointed a Committee on Diets to revise the present hospital dietary with a view to eliminate unnecessary and reduplicated special diets, as well as to act in an advisory capacity to the Department of Nutrition. The committee

has already established one general diet and one liquid diet for the whole Hospital, and instituted the addition to the soft diet of a number of vegetables of low fiber content as against the exclusive use of pureed vegetables. This latter change increases the palatability of the diet and reduces considerably food costs and particularly labor charges. The committee has recommended the elimination of the high vitamin diet, substituting for it a vitamin supplement containing several fold the amount of vitamins previously furnished, with a saving of approximately twenty-five cents a day per person; also a change in the high calorie diet whereby additional calories are ordered in steps of 500 calories. Under this new regime the diet will be more accurately adjusted to the patients' intake and wastage of food reduced. The changes in the high calorie and the high vitamin diets will be put into effect in 1941. It is our expectation that these changes will, in addition, be educational to the house staff and that considerable saving will accrue to the Hospital. In this connection it may be of interest to note that special diets, particularly the high vitamin diet, represent about 25 per cent of all diets ordered in the Hospital.

Record Department

During 1940 the Record Department has added 33,362 new case records to its files, the total now being over 286,000 records originated since September 1932. During the year, 972,729 records were circulated, the peak daily circulation being 4,481 records.

The Record Department has continued to work on the perfection of the chronological sequence of the bound record. The list of abbreviations and symbols acceptable for use in case records for the purpose of making the records more legible and intelligible has been completed and is now ready for publication as a part of the revised pamphlet, "Patient's Records, Rules and Regulations." This pamphlet will be printed for distribution early in 1941.

Through the use of dictaphones, which continue to be of great aid in keeping records up to date, the number of late records per month throughout the year 1940 has continued to improve. Transcription of operative notes for The Lying-In Hospital and summaries for the Urology Services was taken over by the Record Department this past year. There was a total of 10,174 cylinders shaved and distributed to eight departments of the institution for the year 1940. The aim is to further centralize dictaphone work.

A more satisfactory control of records where lawyers and insurance agents are concerned has been worked out. A photostatic machine makes it possible for the Superintendent's office to supply inquirers with data from records without turning over the actual record to outsiders. Proper authorization and fees have been established for this service as well as for the searching of birth records. The Record Department finds that these requests have increased 22 per cent over 1939.

Aside from its control and revision of printed forms connected with the treatment of the patient the Record Committee has discussed various subjects, such as records of personnel, medical students, and nurses, suggesting to the Committee on Personnel Health the possibility of evolving an adequate centralized personnel health service with a centrally located place for examination and treatment and a uniform system of handling these records in the central Record Department. Additional out-patient diagnostic indexing in the central Record Department to cover valuable out-patient material for research has been covered. Medical photography has been discussed from the angles of uniformity and centralization of filing in the patient's record.

The Hospital suffered a great loss in the departure of Miss Anna D. Wolf, Director of the School of Nursing and Nursing Service, who resigned to assume the directorship of nurses at her alma mater, Johns Hopkins Hospital. The institution owes her a great debt, not only for the standard of nursing service developed

under her leadership, but also for the principles of nursing education she sponsored and put into practice in our School of Nursing. The Hospital has been fortunate in obtaining Miss Bessie A. R. Parker, formerly Supervisor-in-Charge of Medical and Surgical Nursing Service, to succeed Miss Wolf.

The Medical Board has received the full cooperation of the Administration of both the Hospital and the College, as well as that of the Joint Administrative Board.

The Medical Board noted with gratification the election of Mr. William Harding Jackson to the Presidency, and Mr. Barklie Henry to the Vice-Presidency of the Board of Governors. To the officers and members of the Board of Governors of The Society of the New York Hospital the Medical Board is deeply thankful for their sympathetic understanding and continued support of the professional activities, both medical and nursing, of the Hospital.

HENRICUS J. STANDER, M. D.

President of the Medical Board

REPORT OF THE MEDICAL DIRECTOR
OF
THE NEW YORK HOSPITAL—WESTCHESTER DIVISION
WHITE PLAINS, NEW YORK*

The number of patients under treatment at The New York Hospital—Westchester Division during the past year was 671, the largest number of any year in history with the exception of 1939.

The clinical services and the general organization of the hospital have continued as in past years with The Medical Director, Assistant Medical Director and Clinical Director, the Physician in Charge of the Men's Service, and the Physician in Charge of the Women's Service assisted by nine full time resident physicians. The staff is able to carry out intensive psychiatric treatment for the individual patient, supplemented by activities of the other therapeutic departments.

The resident staff has been assisted in the examination and treatment of patients by our attending and consulting staffs, whose services are greatly appreciated. Valuable assistance to the medical staff was contributed by a psychologist and one assistant who conducted psychological tests and special studies.

The number of patients admitted during 1940, 333, has been exceeded only twice in the history of the hospital, during the years 1937 and 1939. One hundred and eighty-five of the patients were women and 148 were men.

The average age of the men patients on admission was 41 years and of the women 47 years. Seventeen patients were under the age of 20.

One hundred and thirty of the new patients had received college or university or normal school education, and a large number of professions were represented. Obviously the possession of a high

*The full report, of which this is a summary, may be had upon request to the Medical Director.

degree of intelligence or the acquiring of a higher education are not guarantees against the development of mental illness; on the contrary, our patients demonstrate the fallacy of a common belief that mental disorders occur only in dull persons.

Two hundred and twenty-two, or two-thirds of the patients received, made their own application for admission as voluntary patients. Patients thus demonstrating an appreciation of the need for help are as a rule more amenable to treatment than those who have no realization of their mental illness and who therefore have to be committed.

Ninety, or 27 per cent of the patients admitted, were diagnosed as having manic-depressive psychoses; 77, or 23 per cent, were diagnosed as having dementia praecox; these two groups therefore constituted half of the admissions. Psychoneurotic reactions were shown in 50, or 15 per cent of the admissions; and 31, or eight per cent, had mental disorders associated with the involutional period.

Two hundred and eighty-five patients, 118 men and 167 women, were discharged from the hospital. Of this number, 89, or 31 per cent, were considered entirely recovered, in contrast with 20 per cent last year; 67 were considered much improved, and 67 were improved. These 223 patients who were benefited by treatment constituted 78 per cent of the total number discharged.

The average duration of hospital residence of all patients who recovered was six and one-half months.

The use of insulin for the production of hypoglycemia and resulting temporary shock in patients suffering from various mental disorders was continued throughout the year, with 21 women and 11 men given courses of insulin therapy. Twenty-six of these patients were diagnosed as having dementia praecox, and at the end of the year two of these patients may be reported as recovered, ten much improved, six improved, and eight unimproved. Five of these patients, because of their recovery or improvement, have been able to live at home. Six women with manic-depressive mental dis-



Premature babies require scientific feeding



Parker

A modern deep X-ray therapy machine.

orders were treated; all six were benefited, and four were considered recovered and are at home.

We believe that insulin is not a specific cure for mental disorder, but that its use brings about changes in patients who have the capacity to recover, making such patients more accessible to other forms of psychiatric treatment. It is particularly useful in the acutely disturbed patients who present difficult problems with respect to adequate rest and sufficient food intake. The increasing appetite and rest gained through insulin treatment have proved of distinct benefit.

During the year 112 patients, 32 men and 80 women, were given one or more courses of metrazol therapy. Of the 104 patients who completed treatment with metrazol not less than three months ago, 56 are living at home, 43 of them recovered, and 13 much improved; 34 are in the hospital in an improved condition, several ready to leave soon. Ninety patients, therefore, are considered to have benefited by treatment and 14 are considered unimproved.

In a group of 24 patients treated with metrazol, frequent white blood cell counts were made before and after metrazol injections. The most common finding was a relative increase in neutrophiles with or without an increase in the number of white blood cells. The response varied in different individuals and at different times in the same individual. The syndrome of lymphadenitis, relative lymphocytosis, and the presence of immature lymphocytes described by Wender and Epstein as a possible complication of metrazol therapy was not found in our group of cases.

In a series of patients treated with metrazol and another series treated with insulin, electrocardiograms were taken before and after treatments. In none of these was there any evidence of harmful effects of the treatment on the heart.

Studies have been made of the salivary secretion rate of normal persons, and of a limited number of patients to test the observations of others that this secretion is retarded in manic-depressive

retardations. Another series of patients were given an extensive battery of psychological tests before and after treatment. Comparisons did not indicate intellectual impairment or brain damage as a result of these forms of treatment.

Numerous other studies were made by members of the staff during the year and were presented at staff conferences or other medical meetings.

Under the direction of Dr. Sniffen, the Dental Department gave complete dental examinations, including X-ray of the teeth and dental prophylaxis, to the newly admitted patients. Such examinations are repeated every six months while the patient remains in the hospital. Much reparative dentistry was carried out.

The clinical laboratory has made blood Wassermann tests, blood chemistry examinations, blood counts, and urinalyses upon all newly admitted patients. Examinations have been carried out at regular intervals of the milk supply and of the hospital water. There was a 57 per cent increase in the number of X-ray examinations made compared with the previous year.

During the year the hospital gave a thirteen weeks' course in psychiatric nursing to 138 students of nine hospitals with which we have affiliation. It is generally conceded that the experience thus derived in the mental hospital is valuable to the students of nursing, whether or not they eventually specialize in psychiatric nursing.

With approximately 100 graduate nurses and a total nursing personnel, including affiliating students and nursing attendants of 187, there has been a ratio of one person in the nursing service to 1.3 patients.

The occupational therapy departments have not only given instruction to the great majority of the patients in the occupational buildings and on the halls, but have supervised the flower gardens cared for by women patients and the vegetable gardens tended by men patients.

The departments of physical education have carried out active programs for the patients in the gymnasia and on the hospital grounds, the extent of which gives ample opportunity for varied exercise and recreation. Entertainment programs have been arranged for the patients in the social hall and on the recreation grounds throughout the year. Patients have organized and conducted tournaments in badminton, tennis, bridge, and golf under the supervision of the departments. Dancing classes and bridge instruction were held during the winter months for the benefit of the patients.

Over 23,000 treatments were given in the women's department of physical therapy, and over 21,000 in the men's department.

Patients, individually and in groups, have benefited from the activities of the department of music. A men's and a women's chorus have received instruction. General "community singing" has been conducted at the various entertainments for patients.

Two operettas each with a cast of 40 patients were presented during the year. The stage settings, decorations, costumes and properties were constructed by patients, and other patients provided orchestral music.

With the exception of the summer months religious services were conducted on Sunday afternoons by the hospital chaplain, assisted by the regular choir. Special musical services were arranged for at Easter and Christmas.

York Lodge, the hospital cottage on Long Island Sound at Orienta Point, Mamaroneck, was open for residence of patients during the summer. In addition to the salt water bathing thus afforded, the patients enjoyed tennis, croquet, badminton, and lawn bowling provided on the cottage grounds.

The decision of the Governors to demolish the old building known as the Solarium and to construct a new building for needed

additional accommodations for acutely ill women patients marks an important step in the hospital's progress.

The new building was under construction during the latter half of the year, to be ready for occupancy about March 1st, 1941. Built in part from funds bequeathed to the hospital by the widow of the late Dr. Charles H. Nichols, who was attending physician to this hospital from 1849 to 1852 and medical superintendent from 1877 to 1889, the building will be designated as the "Nichols Memorial Cottage." Of brick, steel and concrete fireproof construction, the building of one story and full basement, and providing accommodations for 20 women patients, will be air-conditioned and sound-proofed and sound-deadened. The most modern treatment facilities will be provided and many details have been incorporated for the safety, security and comfort of patients.

For the care of 288 patients, or 43 per cent of the entire number treated, the hospital was not paid the full cost of care, and 18 of these patients were on the free list. The expense borne by the hospital for the treatment of patients for whom the cost of care was not paid was over $142,000, the equivalent of free treatment throughout the year of 46 patients, or 16,836 days of free care.

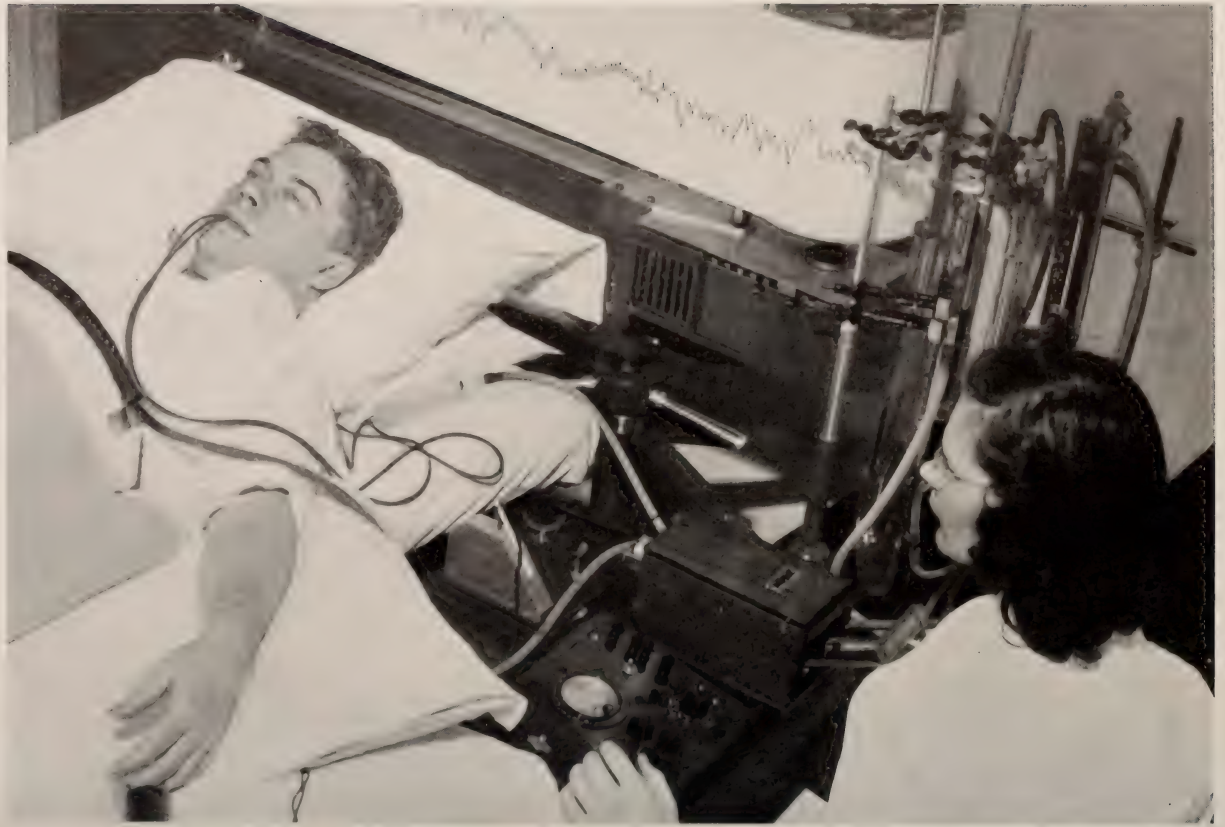
This charitable work of the hospital contributed materially to excess of expenditures over income, but by the practice of economies, consistent with the maintenance of the traditional standards of the hospital, the deficit was smaller than that of the previous year.

Additional patients could be cared for on a free basis or at reduced rates, and the hospital benefits thus extended, if an endowment fund of $500,000 to $1,000,000, were provided for the hospital.

The Medical Director again wishes to express his appreciation of the hearty cooperation during the past year of the medical



Research workers study reactions to pain



Gravesen

Several tests are made simultaneously in peptic ulcer research.

staff and other personnel, and of the advice, assistance and support of the Committee on the Westchester Division of the Board of Governors. It has been a pleasure to be a part of an organization made up of many persons who continually demonstrate loyalty and faithfulness in maintaining the standards of the hospital for the welfare of the patients.

CLARENCE O. CHENEY, M.D.

Medical Director

REPORT OF THE DIRECTOR OF THE SCHOOL OF NURSING AND DIRECTOR OF THE NURSING SERVICE

Changes in the undergraduate curriculum during 1940 were for the most part of a minor nature, and the teaching program has proceeded constructively to the end that our graduates may render understanding and efficient service to the sick, and may contribute intelligently to a program of positive health.

A review of the curriculum resulted in a reduction of the number of hours of didactic teaching in psychiatry, but since the responsibility for a complete set of lectures rests with one psychiatrist, in contrast to its previous apportionment among nine clinicians, we feel that the course has not suffered. A short course of instruction in personality study has been arranged for first year students. This should fill a long felt need for affording a basis for earlier and more effective counselling of those students who need help in their adjustments.

We continue to feel the need of more clinical experience for our students in orthopedics and communicable diseases. We believe the congestion of service and the teaching in pediatrics would be facilitated if another floor could be equipped for the care of children. We believe also that our students in pediatrics would profit by the guidance of a full-time occupational therapist prepared to meet the interests of children of all ages in varying degrees of illness.

We are glad to report that through the Board of Education, Division of Handicapped Children, instruction is still being given to children of school age on all pavilion services.

In response to our application for accreditation by the Committee on Accrediting of the National League of Nursing Education the school was very thoroughly surveyed in April. The findings of the inspection of all schools applying for such accreditation in 1940 are soon to be made available.

Affiliations

The Highland Hospital School of Nursing, Rochester, New York, terminated its affiliation in pediatrics at the end of the year. They found it possible to secure this experience in the same institution with which their students affiliate for another clinical specialty. We acknowledge the continued cooperation of the Henry Street Visiting Nurse Service in providing instruction and experience for our students in their senior year and periods of observation in the home for all students in obstetrics. Many of our graduate staff have availed themselves of the privilege of attending case conferences which are part of the teaching program for undergraduates assigned to the Henry Street Service. They feel that these conferences have helped them to a better interpretation of the public health viewpoint in their teaching of patient care in the hospital.

Graduate Program

Our graduate courses continue to attract applicants, many of whom have been granted a leave of absence from positions as head nurses or supervisors in order that they may enlarge their background in a clinical specialty. A fairly large percentage are preparing themselves in their chosen field for bedside care, either as general staff nurses in a hospital or as private duty nurses. The operating room course, which includes instruction in teaching and in management of an operating suite, is particularly popular and we have many requests for students of this course to fill head nurse and supervisory positions in operating rooms. The total number of graduate students enrolled in 1940 was 144, of whom thirteen came from foreign countries.

We have made plans for eighty visitors to our school and nursing service, some for discussion or observation of one specific phase of our work and many to inquire into the plan of administration of the school, the methods of instruction in the various clinical

departments and the integration of public health throughout the entire school program. Seventeen of these visitors stayed for varying periods of time from two or three days to six or eight weeks. The entire group represented eleven states and seven foreign countries, or territories as follows: Denmark, Sweden, Finland, China, Philippine Islands, Puerto Rico and Brazil. The international situation has definitely decreased the number of foreign visitors to the school.

As a result of the National Defense program, plans are being made to offer refresher courses, of eight to twelve weeks to registered graduate nurses of this state who are now inactive, so that they may be better prepared to render nursing service, if and when needed. Tentative programs for instruction and practice have been set up by our faculty, and we hope to participate in this very worthwhile project. We already have arranged for a "brush-up" period of service for some of our inactive alumnae.

Enrollment

Our student enrollment as of December 31, 1940, was as follows:

New York Hospital Students		
First year	52	
Second year	35	
Third year	31	118
Affiliating Students		28
Graduate Students		49
Graduate Students with special programs		3
		198

On June 10, 1940, 38 students graduated. Eighteen have been appointed as general staff nurses in this hospital and three to similar positions elsewhere. Eight are doing private duty nursing, six are in public health and two have returned to school to complete work

for a baccalaureate degree. Approximately 2,200 letters of inquiry were received in 1940, from which we received 205 applications to the school and admitted 63 students. There have been 29 withdrawals from the school during the year for reasons of scholarship, unsuitability for nursing, health and lack of interest.

We have continued to send members of our faculty to high schools and colleges to stimulate interest in nursing and in our school and have met with a cordial response.

The total number of affiliating students enrolled was 64. A total of 144 graduate students registered as follows: Surgical Nursing, 46; Medical Nursing, 13; Obstetric and Gynecological Nursing, 58; Psychiatric Nursing, 5, and Operating Room Technique and Management, 22.

Nursing Service and Professional Activities

The continued high rate of turnover of staff makes maintenance of good nursing service a matter of concern. The uncertainty of registration in New York State, in accordance with the revised Nurse Practice Act, has undoubtedly had its influence on the number of resignations and on the decreasing number of applications for employment from well qualified nurses. Fortunately an extension of time of one year was granted until July 1, 1941, to allow for completion of registration of those nurses whose applications were on file before July 1, 1940. Thereafter registration for nurses graduating outside of New York State is limited to those whose schools are accredited by the New York State Department of Education. Unless there are further amendments to this act, it will materially affect our source of supply, particularly for general staff nurses.

In an effort to stabilize our staff steps have been taken in the last five years to make conditions of service and employment increasingly attractive. Careful study of further means to that end is now being made. The large amount of continuous nursing service necessary for good care of very ill patients has frequently made

excessive demands on our staff. An endowment which would allow us to employ extra nurses to assist in such "specialling" would greatly relieve the pressure during periods of hyperactivity.

Programs of staff education have been continued and an effort is made at all times to keep staff members well informed, so that they may meet their immediate nursing problems intelligently and skillfully. Opportunities are made available for their professional growth through attendance at lectures and conferences within our own institution or in other places. During the year 57 of the staff took our courses in ward teaching and administration, ward supervision and community health; 83 received instruction in other schools and colleges. Several of our faculty members have contributed to their professional organizations.

We feel that this is a very healthy evidence of a desire on the part of our staff to keep well informed and active within their professional groups.

In response to a request for the American Red Cross and the Blood Transfusion Betterment Association for assistance in securing plasma for Britain, 145 nurses and fifteen attendants volunteered their time assisting at a clinic which was temporarily established in the hospital. Invaluable assistance was voluntarily rendered by alumnae and other graduate nurses who are not now actively engaged in nursing and without whose help it would have been extremely difficult for us to meet the needs of this additional service.

Resignations and Appointments

It is with deep regret that we record the termination of the services, on July 31, of Miss Anna D. Wolf as Director of the School of Nursing and Director of the Nursing Service. One year before the opening of our new buildings in 1932 Miss Wolf was appointed to reorganize the School and the Nursing Service on a basis commensurate with increased hospital facilities and pro-

gressive trends in nursing education. Her unusual vision and administrative sense, her excellent standards of teaching and of service to patients have brought to the school not only national but international recognition. Her influence has been a worthy one and her example may well be simulated by those of us who carry on the work she so soundly established.

The position of Assistant Director of the School and Head of the Out-Patient Department Nursing Service, made vacant on September 7 by the resignation of Miss Gertrude S. Banfield after eight years of outstanding service, was filled by Miss Olive M. Reid. Miss Margaret Wyatt was transferred from her position as Instructor of Nursing Arts to that of Assistant Director of the School and Head of the Department of Medical and Surgical Nursing. Miss Muriel Carbery, head nurse in the operating room, was appointed Instructor of Nursing Arts.

The call of American Red Cross nurses to service is just beginning to make itself felt. Several of our 129 Red Cross nurses have been asked to report for physical examinations preliminary to calls for service with the army. Three have already reported for duty. Thirty-nine have indicated their desire to enlist with our own 9th General Hospital if and when it is mobilized. Through the Nursing Council on National Defense and the American Red Cross, plans have been going ahead to prepare currently inactive nurses, as well as volunteers, to help meet the needs of the civilian hospitals if their staffs become depleted through releases for national service.

Maternal Welfare Program

The maternal welfare program, which was taken over by our service upon the withdrawal of the Maternity Center Association in 1939, has shown gratifying progress. The uncertainty of the support of this program makes it difficult to plan its further development, but it is to be hoped that such an important contribution to maternal welfare will be assured of continuance.

Health Service

The statistics from our health department indicate a slight increase in the number of days of infirmary care and hospitalization, and a marked increase in the number of visits to the health office. All of this, in addition to the routine annual physical examinations, has contributed to a very active health service. Questionnaires were sent to nurses who graduated from our school from 1933 to 1939 in an effort to make our tuberculosis case finding program more inclusive. The data thus far tabulated does not point to any increase in the incidence of tuberculosis in our nurses as compared with similar age groups in the community at large. Our health service also has continued to cooperate in the research work on influenza.

It is with sincere regret we record the death of the following graduates of our School:

Mrs. Cyrus W. Shaw (nee Clara S. Weeks)	1880
Hindela E. Whitehead	1885
Mary Hedges Hunt	1888
Emma Rowe	1890
Lillian D. Wald	1891
Sarah W. Hornsby	1892
Lucy O. Grafton	1893
Margaret Bellinger	1894
Sarah Rose Green	1894
Mrs. F. H. McDowell (nee Frances A. Wilds)	1894
Mrs. C. Victor Twiss (nee Mrs. M. D. Simmons)	1894
Jane A. Wright	1894
Mrs. C. P. Cooley (nee Zaidie Whitman)	1895
Alice M. Linton	1902
Ruth Birdsall	1909
Anna H. Meier	1909
Marie Frasius	1915
Isabel Kellock	1918

Library

A much needed expansion of the Lydia E. Anderson Library has been accomplished by the opening of an additional room for magazines and periodicals. This eliminates the recent overcrowding of the one room formerly available and affords an atmosphere which is much more conducive to study.

Extra Curricular Activities

Swimming classes have been arranged with more complete facilities than we had been able to secure in the past. The hospital tennis courts have been used extensively and ice skating has been made possible this winter by the flooding of these courts. Beach parties and skiing parties meet the needs of many of our group for outdoor recreation. The House Committee continues to sponsor programs throughout the winter in an effort to meet the varying interests of those who live in the residence.

Many of our nurses and interested friends are active in The New York Hospital Red Cross Unit. In addition to knitting garments for war sufferers overseas, this unit has sent to the American Red Cross eight hundred dollars for the purchase of a mobile canteen trailer unit in London.

As we face together the uncertainties of a future made more questionable by the present international situation, with its social and economic implications, I trust we may meet them with equanimity and foresight, with intelligence and courage, ever maintaining the spirit of service and cooperation and the healthy desire for growth that characterizes our entire institution.

BESSIE A. R. PARKER
Director of the School of Nursing
and Director of the Nursing Service

REPORT OF THE SOCIAL SERVICE COMMITTEE

The case work of our medical social workers has been outstanding in thoroughness and constructive service. It has reached a high standard which compares favorably with the social service departments of other hospitals of the same size but which have many more social workers than we have on our staff. The statistical report of the Director shows that the total number of patients served is slightly less than last year. This is due in part to a closer working relationship with the medical staff which calls for more intensive study and more careful planning with doctors and patients and in part to a different system of statistical recording which is uniform with that of other social service departments reporting to the United Hospital Fund.

At the request of the New York School of Social Work students have been accepted for field training in medical social work. Three days a week there have been students working under the supervision of the department.

Mrs. Charles Payson, one of our Vice-Chairmen, was elected the first woman governor of The New York Hospital. The chairmen of the Social Service Committee and of the Ladies' Auxiliary to The Lying-In Hospital were invited to attend the meetings of the Board of Governors. This contributes to a greater understanding of hospital affairs and to closer cooperation with hospital activities by the Social Service.

Committee Reports

The major activity of the Pediatric Committee has been in the area of convalescent and summer therapeutic care. A bed at the Speedwell Society supported by the Social Service Committee, and one at The Country Home for Convalescent Babies at Sea Cliff, made available by one of the Committee members, have both been used to capacity, as well as other resources. It is important that

convalescence be planned so that emotional as well as physical needs are understood and met. Frequently there are instances when both the doctor and the social worker would like the freedom of a convalescent home directly connected with the hospital. Lacking this, an experiment was tried this year of using a foster home where the care was given under the supervision of the clinic doctor and the medical social worker. The expense was met by a friend of the Social Service Department and the splendid result showed how successful such a flexible plan could be.

With the approval of Dr. Levine, Chief of the Pediatric Service, a change was made in summer work. Instead of providing vacations for a large group of children some of whom had little connection with the hospital, the work was confined to placing children who had been treated regularly in the pavilions and clinics during the year and needed specialized care. The total number of children sent to convalescent homes and summer camps was 260.

Special acknowledgment should be made of Mrs. Payne Whitney's Milk Fund. This continues to be of great help, particularly in cases such as malnutrition or childhood tuberculosis, where the patient is awaiting admission to a preventorium.

The Volunteer Committee states that opportunities for volunteers increased in the Hospital, the Medical College, Payne Whitney Clinic and the Woman's Clinic during the year. The Volunteer Service of the Woman's Clinic was brought under the administration of the Volunteer Department on June 1, 1940. The statistical report shows that 310 volunteers served 80,792 hours, an increase of 11½ per cent in the number of hours served over the preceding year. These figures are particularly gratifying since so many volunteers have been working in war relief organizations. The Secretary of Volunteers presented a paper at the annual meeting of the American Hospital Association and conducted courses for volunteers at the Elizabeth General and the Muhlenberg Hospitals in New Jersey.

The Gift Shop Committee reports a successful year and although the gross sales for the shop were lower than those of the previous year, the net profits were higher. After a careful survey it was found advisable to close the shop at 6 P.M. daily and all day Sunday. This made a considerable reduction in overhead and the curtailment has not caused any unfavorable comment.

The Thrift Shop Committee has had gratifying results from its work. New York Hospital Social Service was second highest in sales of the twelve member agencies of Everybody's Thrift Shop. We received a share of the proceeds of performances by the Blue Hill Troupe, and our total receipts from the shop were $2,883.64.

The Library Committee reports that under the direction of the librarian six volunteers have served in the Patients' Library. All the pavilions in The New York Hospital and the Woman's Clinic have been visited twice a week with the book carts. During the year a total of 16,160 books were distributed and about one-half of one per cent were in foreign languages. A small amount in the Social Service budget made it possible to purchase 40 popular novels and 1,469 books and several hundred magazines were donated. While there was an increase in book donations over previous years, few magazine subscriptions were given and it is hoped that there will be more renewals in the coming year.

The Social Service Information Committee had several interesting study projects during the year. Papers were read at the regular Social Service Committee meetings on the history of The New York Hospital and the Social Service Department and the "District" regulations for patients treated at the hospital.

In the United Hospital Fund campaign the Women's Team of The New York Hospital brought in 379 gifts totaling $125,368.54. Again this committee raised the largest amount of any team and far exceeded its quota. There were 40 workers under four team captains, Mrs. Hill, Mrs. Bliss, Mrs. Woodward and Miss Ethel Woodward.

We are very grateful to many individuals and organizations for various kinds of assistance. In particular we should like to mention the fund for special needs of patients with arthritis which was given again this year, the donations from the W.P.A. Toy Project and the "Tiny Tim" Fund of the Dickens Fellowship. Again our director has been an almoner of the Havens Relief Fund Society. It is gratifying to find how many patients have returned small loans made them by the department, showing a desire to pay for services if they are able.

ZAIDEE C. BLISS
Chairman

COMMITTEES OF THE SOCIAL SERVICE DEPARTMENT

—1940—

EXECUTIVE COMMITTEE

Mrs. Cornelius N. Bliss . . . . . *Chairman*
Mrs. Nathaniel P. Hill . . . . . *First Vice-Chairman*
Mrs. Harold Stanley . . . . . *Second Vice-Chairman*
Mrs. Charles Shipman Payson . . . . . *Third Vice-Chairman*
Miss Louise B. Scott . . . . . *Fourth Vice-Chairman*
Mrs. Michael Gavin . . . . . *Treasurer*
Mrs. William J. Sturgis . . . . . *Secretary*
Mrs. Philip S. Dalton . . . . . *Assistant Secretary*
Mrs. William Woodward . . . . . *Honorary Chairman*

PERMANENT EXECUTIVE COMMITTEE

Mrs. Sosthenes Behn
Mrs. Clarence L. Hay
Mrs. Arthur Iselin
Mrs. Walter Jennings
Mrs. Augustine J. Smith
Mrs. Payne Whitney

PEDIATRICS COMMITTEE

Mrs. Nathaniel P. Hill, *Chairman*
Mrs. Joseph M. d'Assern
Mrs. John Parkinson, Jr.
Mrs. Curry Watson, *Treasurer*
Mrs. Charles Shipman Payson
Mrs. Harold Stanley

VOLUNTEER COMMITTEE

Mrs. Frederick M. Schall

GIFT SHOP COMMITTEE

Mrs. Paul Dineen, *Chairman*
Mrs. Sosthenes Behn
Mrs. Lowell Thomas, *Treasurer*
Mrs. William Woodward

THRIFT SHOP COMMITTEE

Mrs. Murray Sargent, *Chairman*
Mrs. Charles E. Farr
Mrs. William Scoville Moore
Mrs. Edwin Potter
Mrs. C. Morton Whitman

LIBRARY COMMITTEE

Mrs. Burr V. Brower, *Chairman*
Mrs. Eric S. Baynes
Mrs. Hamilton Hadden
Mrs. Langdon P. Marvin

SOCIAL SERVICE INFORMATION COMMITTEE

Mrs. d'Assern Parker, *Chairman*
Mrs. Gordon Knox Bell, *Vice-Chairman*
Mrs. John Mason Brown
Mrs. Joseph M. d'Assern
Mrs. Nathaniel P. Hill
Mrs. Harold Stanley
Mrs. Curry Watson
Mrs. Byard Williams

MILK COMMITTEE

Mrs. Payne Whitney

GENERAL COMMITTEE OF THE SOCIAL SERVICE DEPARTMENT

—1940—

Almy, Mrs. Don R.
Astor, Mrs. Huntington
Aylesworth, Mrs. Merlin H.

Babcock, Mrs. Woodward
Baker, Mrs. George F.
Baldwin, Miss Sarah R.*
Barbey, Mrs. Henry G.
Baynes, Mrs. Eric N.
Behn, Mrs. Sosthenes
Bell, Mrs. Gordon Knox
Bliss, Mrs. Cornelius N.
Bogess, Mrs. Stanley T.
Borland, Mrs. J. Nelson
Bowdoin, Mrs. Ligon
Brace, Mrs. Donald
Breed, Mrs. William C.
Brower, Mrs. Burr V.
Brown, Mrs. John Mason

Cecil, Mrs. Russell L.
Choate, Mrs. Joseph H., Jr.
Claflin, Mrs. John
Cobb, Mrs. Postlethwaite
Crawford, Mrs. George W.
Cutting, Mrs. Fulton

Dalton, Mrs. Philip S.
d'Assern, Mrs. Joseph M.
de Forest, Mrs. Henry W.
Dewing, Mrs. Hiram E.
Dickerman, Mrs. Watson B.
Dillon, Mrs. Clarence
Dineen, Mrs. Paul
Duer, Mrs. Beverley
Duke, Mrs. James B.
Dunnington, Mrs. Walter G.
Duryee, Mrs. William R.

Fahnestock, Mrs. Snowden A.
Farr, Mrs. Charles E.
Farrand, Mrs. Livingston
Farson, Miss Marjorie
Ferrer, Mrs. José M., Jr.

Gates, Mrs. John M.
Gavin, Mrs. Michael
Gerard, Mrs. James W.

Hadden, Mrs. Hamilton
Harrison, Mrs. Bernard J., Jr.
Hasler, Mrs. Robert
Haven, Mrs. George G.
Hay, Mrs. Clarence L.
Henry, Mrs. Barklie
Hetzler, Mrs. Theodore
Hill, Mrs. Crawford
Hill, Mrs. Nathaniel P.
Hoffman, Mrs. F. Burrall
Holland, Mrs. Arthur L.
Hoppin, Mrs. G. Beekman
Howell, Mrs. Thomas
Hyder, Mrs. Carl Turner

Iselin, Mrs. Arthur

Jackson, Mrs. William Harding
Jallade, Mrs. John H.
Jennings, Mrs. Walter
Johnston, Mrs. J. L.

Kennedy, Mrs. John D.

Lawrence, Mrs. Blake L.
Ledyard, Mrs. Lewis Cass

McIlhenny, Mrs. John
Mann, Miss Jessie
Marshall, Miss Edith G.
Marvin, Mrs. Langdon P.
Maynard, Miss Audrey
Maynard, Mrs. Walter, Jr.

*Deceased

GENERAL COMMITTEE—*Continued*

Michailovky, Mrs. Benjamin
Moore, Mrs. Charles A., 3rd
Moore, Mrs. William Scoville
Murphy, Mrs. James B.

O'Donnell, Mrs. C. Oliver
Osborn, Mrs. William H.

Parker, Mrs. d'Assern
Parkinson, Mrs. John, Jr.
Payson, Mrs. Charles Shipman
Peabody, Mrs. Julian L.
Pell, Mrs. Williamson
Phipps, Mrs. Henry Carnegie
Potter, Mrs. Edwin A.
Pratt, Mrs. John T., Jr.

Robinson, Mrs. J. Randolph
Rogers, Mrs. Edmund P.
Roper, Mrs. Joseph C.
Russell, Mrs. Henry P.
Ryan, Miss Marjorie

Sargent, Mrs. Murray
Schall, Mrs. Frederick M.
Schoonmaker, Miss Beatrice
Scott, Miss Louise B.
See, Mrs. A. B.
Sincerbeaux, Miss Barbara
Smith, Mrs. Augustine J.
Smith, Mrs. Edward L.
Spencer, Mrs. Willing
Stanley, Mrs. Harold
Stimpson, Miss Candace C.
Strawbridge, Mrs. Robert E., Jr.
Sturgis, Mrs. Henry S.
Sturgis, Mrs. William J.

Taylor, Mrs. Myron C.
Thacher, Mrs. Archibald G.
Thomas, Mrs. Lowell
Townsend, Mrs. Edward N., Jr.
Trimble, Mrs. Richard
Tuckerman, Mrs. Paul

Walsh, Mrs. Clara B.
Watson, Mrs. Curry
Whitman, Mrs. C. Morton
Whitney, Mrs. Altemus
Whitney, Mrs. Payne
Williams, Mrs. Byard
Winthrop, Mrs. Robert
Woodward, Miss Ethel
Woodward, Mrs. William

Young, Mrs. Robert R.

HONORARY MEMBERS

Greenway, Mrs. James C.
Holt, Dr. Evelyn



Surgical dressings require many specialized materials



Eisenstaedt-Pix

Patients are treated in physical therapy pool.

THE NEW YORK HOSPITAL SOCIAL SERVICE COMMITTEE

TREASURER'S REPORT
For the Year Ending December 31, 1940

Jan. 1	*General and Sundry Account Balance on hand*		$ 7,247.45
	Receipts:		
	Dues in 1940	$ 1,100.00	
	Members' Donations	1,245.00	
	Non-Member's Donation	5.00	
	Thrift Shop	2,883.64	
	Gift Shop	1,100.00	
	United Hospital Drive Allotment	22,500.00	28,833.64
			$36,081.09
	Disbursements:		
	Salaries	$26,055.11	
	General and Sundry	3,274.70	
	Convalescence Work	2,830.00	
	Christmas Fund	200.00	32,359.81
Dec. 31	General and Sundry Account Balance		$ 3,721.28

MRS. PAYNE WHITNEY'S MILK FUND

Jan. 1	Balance on hand		$ 6,587.36
	Receipts:		
	Mrs. Payne Whitney's Milk Fund	$ 3,700.00	3,700.00
			$10,287.36
	Disbursements:		
	Milk Distributed	1,510.00	1,510.00
Dec. 31	Balance		$ 8,777.36

GERTRUDE HILL GAVIN
Treasurer.

STATISTICAL REPORT OF THE NEW YORK HOSPITAL SOCIAL SERVICE DEPARTMENT

Number of Patients carried from December 31, 1939			1,834
Intakes:			
New in Department		3,202	
Reopened: Closed prior to this calendar year		1,076	
Recurrent: Closed within this calendar year		761	5,039
Total number of patients in 1940			6,873
Number of patients closed in 1940			5,348
Number of patients carried forward to 1941			1,525

Number of Interviews and Conferences:

1. With Patients			
In Hospital		13,759	
Outside of Hospital		2,033	15,792
2. With members of patients' families			
In Hospital		7,098	
Outside of Hospital		1,555	8,653
3. With physicians			
In Hospital		6,483	
Outside of Hospital		386	6,869
4. With community agencies			
In Hospital		5,490	
Outside of Hospital		229	5,719
5. With others—hospital personnel, employers, landlords, etc.			
In Hospital		4,252	
Outside of Hospital		433	4,685
Total number of interviews and conferences			41,718
Sent to convalescent homes and special camps			420
Sent to tuberculosis hospitals, sanatoria, and preventoria			76
Sent to permanent and chronic homes			58
Referred to cooperative agencies			857
Reports to agencies			1,966
Letters Written			8,124
Milk given by Social Service Committee (quarts)			10,574
Surgical appliances			356
Clothing given to families			197
Books distributed from Hospital Library			16,160

THEODATE H. SOULE
Director

REPORT OF THE LADIES' AUXILIARY TO THE SOCIETY OF THE LYING-IN HOSPITAL

The Social Service Department of The Lying-In Hospital, which is operated by the Ladies' Auxiliary, had another busy and successful year.

The occupational therapy has been of great benefit to patients, particularly those who are in the hospital for long periods. They are very much interested in the work and are greatly pleased that their handiwork proves salable. Aside from the original amount donated to purchase materials and the salary of the occupational therapist, this work has been self-supporting.

The Babies' Alumni Fund, which Mrs. Crawford Burton originated and of which she is Chairman, continues to be a gratifying source of income. This is used entirely for special purposes at the discretion of the Board of Managers. The Ladies' Auxiliary again joined the Women's Division of the United Hospital Fund with one team, of which Mrs. Hunter S. Marston was the captain. The amount raised by the team was $5,840.50.

The Maternal Welfare Clinic was continued in greatly reduced form by the Board of Governors and the Hospital. As it is felt by all that the discontinuance of this clinic would be the greatest possible misfortune, the Ladies' Auxiliary and the Governors have tried to work out some basis of disassociating the purely social service part of this clinic from the nursing end. The work of the clinic includes lectures to expectant mothers and fathers on health problems, as well as a sewing class in which mothers are taught to make clothes for their babies. This class is popular and well attended.

A great deal of credit is due Mrs. Alice Satterthwaite and her staff for the high percentage of women who, through constant follow-up, are induced to return to the postnatal clinic for examination. Once a woman is discharged from the Hospital, it often requires several letters and telephone messages to prove to her that such

an examination is important to her future health. The result of this effort on the part of the workers was that 96.4 per cent of the patients returned for an examination.

To further cooperation between The Lying-In and The New York Hospitals, as well as between the governing boards and the social service departments, the President of the Board of Managers of the Ladies' Auxiliary was invited to the meetings of the Governors of The Lying-In Hospital and The New York Hospital. The result has been a better understanding of the problems of all departments.

We regret to report the resignation from the Board of Mrs. Stephen C. Millett, Jr., who was Chairman of our Volunteer Committee for a number of years. In closing, I wish to thank the Board of Managers for their cooperation and enthusiasm and to express to the staff our appreciation for the continued excellence of their work.

HELEN PORTER PRYIBIL,
President



Student nurses learn antiseptic techniques.



Parker

Laboratories perform many tests needed for diagnosis

LADIES' AUXILIARY
TO THE SOCIETY OF THE LYING-IN HOSPITAL

1940

OFFICERS

President	Mrs. Paul Pryibil
First Vice-President	Mrs. Crawford Burton
Second Vice-President	Mrs. Robert A. Lovett
Treasurer	Mrs. E. Farrar Bateson
Assistant Treasurer	Mrs. Gordon Harrower
Recording Secretary	Mrs. Henry S. Morgan
Corresponding Secretary	Mrs. Alexander P. Morgan

MEMBERS OF THE BOARD OF THE LADIES' AUXILIARY

Mrs. E. Farrar Bateson
Mrs. Crawford Burton
Mrs. Gordon Harrower
Mrs. Barklie McKee Henry
Mrs. Henry R. Hoyt
Mrs. Allan S. Locke
Mrs. Robert A. Lovett
Mrs. Hunter S. Marston
Mrs. Stephen C. Millett, Jr.
Mrs. C. V. S. Mitchell
Mrs. Alexander P. Morgan
Mrs. Henry S. Morgan
Mrs. Frederick H. Prince, Jr.
Mrs. Paul Pryibil
Mrs. William A. W. Stewart

ADVISORY COMMITTEE

Mrs. John C. Hughes, Jr.
Mrs. Paul Pennoyer
Mrs. Morgan Hamilton

Chairman of Executive Committee	Mrs. Paul Pryibil
Chairman of House Committee	Mrs. Allan S. Locke
Chairman of Volunteer Committee	Mrs. Stephen C. Millett, Jr.*
Chairman of Babies' Alumni Fund	Mrs. Crawford Burton
Chairman of Library Committee	Mrs. William A .W. Stewart

*Resigned

LADIES' AUXILIARY
TO THE SOCIETY OF THE LYING-IN HOSPITAL
MEMBERS

Alker, Mrs. Carroll B.
Anderson, Mrs. Henry H.
Andrews, Mrs. DeLano
Auchincloss, Mrs. J. Howland

Bacon, Mrs. Robert*
Baring-Gould, Mrs. Sabine L.
Barney, Mrs. Charles Tracy
Bartow, Mrs. Francis D.
Bateson, Mrs. E. Farrar
Bleecker, Mrs. Lyman C.
Bodman, Mrs. Herbert L.
Bowdoin, Mrs. Ligon
Braman, Mrs. Chester A.
Brown, Mrs. Donald W.
Budd, Mrs. Kenneth P.
Burden, Mrs. W. Douglas
Burrill, Mrs. Middleton S.
Burton, Mrs. Crawford
Bush, Mrs. Donald F.

Canfield, Mrs. Cass
Carhart, Mrs. Harold W.
Cheney, Mrs. Ward
Clark, Mrs. Frederic G.
Clarke, Mrs. George Hyde
Cogswell, Mrs. William F.
Collier, Mrs. Price
Cromwell, Mrs. Jarvis
Cushman, Mrs. Paul

Davis, Mrs. Asa B.
Dickey, Mrs. Charles D.

Emmons, Mrs. Weld

Frick, Mrs. Childs

Gardner, Mrs. Paul E.
Gates, Mrs. Artemus L.
Gould, Mrs. Edwin
Greer, Mrs. Louis M.
Greve, Mrs. William M.

Hall, Mrs. J. Kenneth
Hamilton, Mrs. Morgan
Hammond, Mrs. Paul L.
Hard, Mrs. DeCourcy L.
Harrar, Mrs. James A.
Harriman, Mrs. E. Roland N.
Harris, Mrs. Henry P. U.
Harrower, Mrs. Gordon
Henry, Mrs. Barklie
Hoyt, Mrs. Henry R.
Hoyt, Mrs. Richard F.
Hughes, Mrs. John C., Jr.
Hughes, Miss Mildred G.

Iselin, Mrs. Arthur
Iselin, Mrs. Ernest
Iselin, Mrs. O'Donnell

Kingsford, Mrs. Irving B.

Ladd, Mrs. William C.
Lamont, Mrs. Thomas Stilwell
Lawrence, Mrs. John L.
Lawrence, Mrs. Townsend
Ledyard, Mrs. Lewis Cass
Lindeberg, Mrs. Harrie T.
Lloyd-Smith, Mrs. Wilton
Locke, Mrs. Allan S.
Lorillard, Mrs. Pierre
Lovett, Mrs. Robert A.
Lowe, Mrs. Henry W.

McGrath, Mrs. Raymond D.
McLane, Mrs. Pratt
Markoe, Mrs. James W.
Marsh, Mrs. John B.

*Deceased.

MEMBERS—*Continued*

Marston, Mrs. Hunter S.
Milburn, Mrs. Devereux
Millett, Mrs. Stephen C., Jr.
Mitchell, Mrs. Clarence Blair
Mitchell, Mrs. Clarence Van S.
Moore, Mrs. Louis de Bébian
Morgan, Mrs. Alexander P.
Morgan, Miss Anne
Morgan, Miss Caroline L.
Morgan, Mrs. Edwin D.
Morgan, Mrs. Henry S.
Morgan, Mrs. Junius S.

Nichols, Mrs. George
Nixon, Mrs. Stanhope W.
Norton, Mrs. Charles Dyer

Parker, Mrs. Willard
Paton, Mrs. Morton S.
Peabody, Mrs. John Damon
Pell, Mrs. Clarence C.
Pennoyer, Mrs. Paul G.
Pierce, Mrs. Palmer E.
Pratt, Mrs. Harold Irving
Prince, Mrs. Frederick H., Jr.
Pryibil, Mrs. Paul

Rawls, Mrs. Huston
Redmond, Mrs. Henry S.
Redmond, Mrs. Roland L.
Reynolds, Mrs. Jackson E.
Robertson, Mrs. Hugh S.
Rockefeller, Mrs. John D., Jr.
Roosevelt, Mrs. James

Satterlee, Mrs. Herbert L.
Sheldon, Mrs. Raymond
Smith, Miss Josephine C.
Smithers, Mrs. Christopher D.
Stewart, Mrs. William A. W.

Taggart, Mrs. Rush
Tappin, Mrs. Huntington
Taylor, Mrs. James Blackstone, Jr.
Terry, Mrs. H. P. Baldwin
Tibbett, Mrs. Lawrence M.
Tilford, Mrs. Henry Morgan
Tompkins, Mrs. Boylston A.

von Stade, Mrs. F. Skiddy

Wardwell, Mrs. Allen
Warren, Mrs. Whitney
Wellington, Mrs. Herbert G.
Whitney, Mrs. George
Whitridge, Mrs. Arnold
Woods, Mrs. Arthur

LADIES' AUXILIARY
TO THE SOCIETY OF THE LYING-IN HOSPITAL
CASH RECEIPTS AND DISBURSEMENTS
January 1, 1940 to December 31, 1940
(From Report of the Treasurer)

Receipts:			
ANNUAL DUES			
Patrons	$ 500.00		
Associates	200.00		
Contributing	525.00		
Sustaining	770.00	$1,995.00	
DONATIONS			
United Hospital Fund	$2,796.00		
Greater New York Fund	1,004.00		
Mrs. Morgan Hamilton	600.00		
Mrs. H. L. Satterlee	240.00	4,640.00	
BABIES' CLASS DUES		377.00	
CHRISTMAS FUND FOR EMPLOYEES		37.00	
BABIES' ALUMNI FUND DUES		989.00	
Total Receipts			$8,038.00
Disbursements:			
Salaries		$8,177.61	
Postage, printing and stationery		104.12	
Christmas gifts to Employees		37.00	
Auditing		35.00	
Welfare Council of the City of New York—dues		10.00	
Miscellaneous		91.35	
		$8,455.08	
FROM BABIES' ALUMNI FUND			
Relief	$ 350.00		
Sewing Class material	50.00		
Petty Cash	50.00		
Printing and stationery	52.75		
Postage	36.00	538.75	
Total Disbursements			8,993.83
EXCESS OF DISBURSEMENTS OVER RECEIPTS			$ 955.83

ROSINA O. BATESON
Treasurer

PROFESSIONAL STAFF

December 31, 1940

MEDICINE

Physician-in-Chief

EUGENE F. DUBOIS, M.D.

Consulting Physicians

LEWIS A. CONNER, M.D.
MALCOLM GOODRIDGE, M.D.
SAMUEL W. LAMBERT, M.D.
JOSEPH C. ROPER, M.D.
WILLIAM R. WILLIAMS, M.D. ‡

Consulting Gastroenterologist

ARTHUR L. HOLLAND, M.D.

Consulting Neurologist

FOSTER KENNEDY, M.D.

Consultant in Syphilology

FIELDING L. TAYLOR, M.D.

Attending Physicians

WILLIAM S. LADD, M.D.
WALTER L. NILES, M.D.
HENRY B. RICHARDSON, M.D.
HANS J. SCHWARTZ, M.D.†
HAROLD J. STEWART, M.D.

Associate Attending Physicians

RUSSELL L. CECIL, M.D.
EDWARD CUSSLER, M.D.
CARY EGGLESTON, M.D.
HAROLD E. B. PARDEE, M.D.
PAUL REZNIKOFF, M.D.
HAROLD G. WOLFF, M.D.*

Assistant Attending Physicians

HORACE S. BALDWIN, M.D.
HARRY A. BRAY, M.D.
ROBERT A. COOKE, M.D.
JOHN E. DEITRICK, M.D.
HENRY SHANKLAND DUNNING, M.D.
CLAUDE E. FORKNER, M.D.
CONSTANCE FRIESS, M.D.
ARTHUR W. GRACE, M.D.
CONNIE M. GUION, M.D.
EDWIN T. HAUSER, M.D.
LOUIS A. HAUSER, M.D.
LESLIE A. HOMRICH, M.D.
GEORGE M. LEWIS, M.D. †
ASA L. LINCOLN, M.D.
EDGAR MAYER, M.D.
ADE T. MILHORAT, M.D.
CARL MUSCHENHEIM, M.D.
HENRY D. NILES, M.D. †
THEODORE W. OPPEL, M.D.
NORMAN PLUMMER, M.D.
JOHN H. RICHARDS, M.D.
EPHRAIM SHORR, M.D.
LEWIS D. STEVENSON, M.D.*
EDWARD TOLSTOI, M.D.
BRUCE WEBSTER, M.D.
DAN H. WITT, M.D.

*Neurology.
†Dermatology.
‡Deceased.

MEDICINE—*Continued*

Physicians to Out-Patients

ELISABETH C. ADAMS, M.D.
LEONORA ANDERSEN, M.D.
ABRAHAM A. ANTOVILLE, M.D.
WILLIAM M. ARCHER, M.D. †
JAMES R. BEARD, M.D.
HAROLD S. BELCHER, M.D.
HARRY S. BERKOFF, M.D.
GEORGE E. BINKLEY, M.D.
EDWARD A. BURKHARDT, M.D.
KATHARINE BUTLER, M.D.
MIGUEL CARRERAS, M.D.
CRISPIN COOKE, M.D.
FRANCOIS J. DE PRUME, M.D.
JOHN C. DUNDEE, M.D.
FRANK FALCONER, M.D.
EMIL A. FALK, M.D.
GEORGE H. FONDE, JR., M.D.
BENJAMIN FRIEDMAN, M.D.
JOHN M. GIBBONS, M.D.
ANDREW J. GILMOUR, M.D. †
DAVID GLUSKER, M.D.
THOMAS N. GRAHAM, M.D. †
EMIL GRANET, M.D. †
SIDNEY GREENBERG, M.D.
ARMAND L. GREENHALL, M.D.
CLARA R. GROSS, M.D.
LOUIS HAUSMAN, M.D.*
GEORGE W. HEBARD, M.D.
REID R. HEFFNER, M.D.
MILTON HELPERN, M.D.
EVELYN HOLT, M.D.
FREDERICK H. HOWARD, M.D.
LIEF Y. JACOBSEN, M.D.
SCOTT JOHNSON, M.D.
MAURICE B. KAGAN, M.D.
LE MOYNE C. KELLY M.D.
ESTELLE E. KLEIBER, M.D.
MILTON, L. KRAMER, M.D.
DE HART KRANS, M.D.
DANIEL G. KUHLTHAU, M.D. ‡
MICHAEL LAKE, M.D.
J. GEORGE LANG, M.D.
EDGAR A. LAWRENCE, M.D.
DOROTHEA LEMCKE, M.D.
LEON I. LEVINE, M.D.
ROBERT M. LINTZ, M.D.
ROBERT O. LOEBEL, M.D.
ISABEL LONDON, M.D.
MARY E. H. LOVELESS, M.D.
THOMAS T. MACKIE, M.D.
WILLIAM M. MACLEAN, M.D.
RUSSELL F. MADDREN, M.D. †
KIRBY A. MARTIN, M.D.
MARSH MCCALL, M.D.
ANNIE PARKS MCCOMBS, M.D.
WALSH MCDERMOTT, M.D.
ROBERT B. MCKITTRICK, M.D.
GORDON MCNEER, M.D.
F. HAMILTON MERRILL, M.D.
RAYMOND E. MILLER, M.D.
L. MARY MOENCH, M.D.
WILLIS A. MURPHY, M.D.
DOUGLASS PALMER, M.D.
NORMAN PAPAE, M.D.
FRANK H. PETERS, M.D.
ARTHUR H. RAYNOLDS, M.D.
ADA CHREE REID, M.D.
SOPHIE A. ROOT, M.D.
LIONEL C. RUBIN, M.D. †
THERESA SCANLAN, M.D.
DONALD J. SIMONS, M.D.*
AARON D. SPIELMAN, M.D.
ISRAEL STEINBERG, M.D.
JOHN W. STICKNEY, M.D.
WILLIAM D. STUBENBORD, M.D.
RALPH E. SWOPE, M.D.
LEONARD TARR, M.D.
ALPHONSE E. TIMPANELLI, M.D.
J. RUSSELL TWISS, M.D.
MARIAN TYNDALL, M.D.**
ARTHUR L. WASHBURN, M.D.
ERWIN A. WERNER, M.D.
CHARLES H. WHEELER, JR., M.D.
BYARD WILLIAMS, M.D.

Assistant Physicians to Out-Patients

RUTH P. BERKELEY, M.D.
KEEVE BRODMAN, M.D.
JOHN CANNON, M.D.
MARGARET L. DAVIS, M.D.
EDWARD M. DODD, M.D.
IRENE H. GATES, M.D.
FRANKLIN H. GRAUER, M.D.
BERNARD D. HATZ, M.D.

---

*Neurology.
†Dermatology.
**Physician to the Nursing School and Nursing Service.
‡Deceased.

MEDICINE—*Continued*

Assistant Physicians to Out-Patients (Continued)

HERBERT D. INGRAM, M.D.
WILLIAM H. KAMMERER, M.D.
ADIB KARAM, M.D.
GEORGE L. KAUER, JR., M.D.
MARGARET M. KLUMPP, M.D. †
FERDINAND G. KOJIS, M.D.
VIRGINIA LANGWORTHY, M.D.
ROBERT H. MELCHIONNA, M.D.
HELEN J. NEAVE, M.D.
MARJORY J. NELSON, M.D.
GRACE T. NEWMAN, M.D.
HAROLD F. PIERCE, M.D.
ANNA PLATT, M.D.
HOWARD L. REED, M.D.
EDWARD P. ROEMER, M.D.
HERMAN ROTHMAN, M.D.
FLORENCE E. SAMMIS, M.D.
FREDERICK C. WEBER, JR., M.D.

Provisional Assistant Physicians to Out-Patients

JAMES H. EWING, M.D.
AARON FEDER, M.D.
HARRIET P. LEACH, M.D.
FRANCES C. MCINNES, M.D.
JULIA SUPER, M.D.

Graduate Clerks

SAMUEL H. BRETHWAITE, M.D.
EUGENE J. COHEN, M.D.
ETHEL H. HITCHCOCK, M.D.
CHARLOTTE B. JORDAN, M.D.
CHARLES H. RICHARDS, M.D.*
ELIZABETH E. SPAULDING, M.D.

Research Associate in Medicine

JAMES D. HARDY, Ph. D. — Russell Sage Institute of Pathology

Research Fellows in Medicine

SAMUEL B. BARKER, Ph. D. — Carnegie Corporation
JAMES B. BLACK, JR., M.D. — Barbara W. Henry Research Fund
WILLIS F. EVANS, M.D. — Lewis Cass Ledyard, Jr. Fellowship
ALBERT F. GOODWIN, M.D. — Lieutenant, M. C., U.S.A.
CARL M. HERGET, Ph.D. — Russell Sage Institute of Pathology
DANIEL H. LABBY, M.D. — Milbank Memorial Fund
HENRY TAGNON, M.D. — Belgian American Edu. Foundation, Inc.
CHARLES O. WARREN, JR., M.D. — Lewis Cass Ledyard, Jr. Fellowship

Resident Physician

ROBERT L. BAILEY, JR., M.D.

Assistant Resident Physicians

THOMAS P. ALMY, M.D.
ROBERT M. BIRD, JR., M.D.
FREDERIC J. HUGHES, JR., M.D.
E. CHARLES KUNKLE, JR., M.D.
JOHN R. SEAL, M.D.
J. JAMES SMITH, M.D.
RALPH R. TOMPSETT, M.D.
STEWART G. WOLF, M.D.

Interns

SAM R. BURNETT, M.D.
LISGAR B. ECKARDT, M.D.
WILLIAM M. M. KIRBY, M.D.
JACQUES C. SAPHIER, M.D.
CHARLES W. SORENSON, M.D.
CHARLES LE G. STUCKEY, M.D.

CENTRAL LABORATORIES

Clinical Pathologist

RALPH G. STILLMAN, M.D.

Clinical Bacteriologist

GEORGE W. WHEELER, M.D.

Assistant Clinical Bacteriologist

MARGUERITE M. LEASK

*Neurology.
†Dermatology.

SURGERY

Surgeon-in-Chief

GEORGE J. HEUER, M.D.

GENERAL SURGERY

Consulting Surgeons

CHARLES L. GIBSON, M.D.
JOHN A. HARTWELL, M.D.‡
JAMES MORLEY HITZROT, M.D.

Senior Attending Surgeon

EUGENE H. POOL, M.D.

Attending Surgeons

WILLIAM DEWITT ANDRUS, M.D.
SEWARD ERDMAN, M.D.
CHARLES E. FARR, M.D.
WILLIAM F. MACFEE, M.D.

Associate Attending Surgeons

RALPH F. BOWERS, M.D.
HERBERT CONWAY, M.D.
NELSON W. CORNELL, M.D.
PAUL A. DINEEN, M.D.
GUILFORD S. DUDLEY, M.D.
FRANK GLENN, M.D.
BRONSON S. RAY, M.D.
RUFUS E. STETSON, M.D.
(Transfusions)

Assistant Attending Surgeons

CHARLES M. BRANE, M.D.
WILLIAM A. COOPER, M.D.
WADE DULEY, M.D.
JOHN H. ECKEL, M.D.
CRANSTON HOLMAN, M.D.
FRANK J. MCGOWAN, M.D.
SAMUEL W. MOORE, M.D.
HERBERT PARSONS, M.D.
RUSSEL H. PATTERSON, M.D.
PRESTON A. WADE, M.D.
W. MORRIS WEEDEN, M.D.
JOHN P. WEST, M.D.

Surgical Pathologist

N. CHANDLER FOOT, M.D.

Anesthetist-in-Chief

ELLA M. HEDIGER, M.D.

Alternate Anesthetist

ROSE ANDRÉ, M.D.

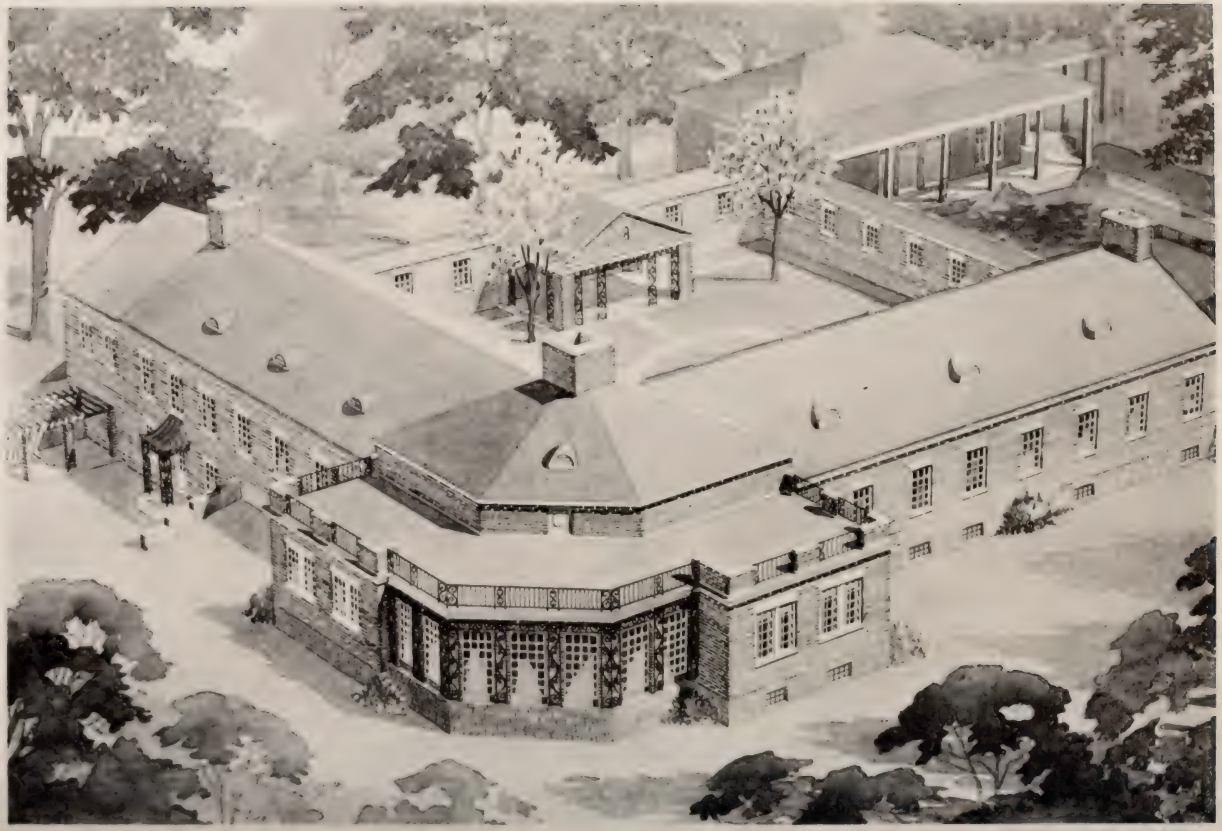
Surgeons to Out-Patients

JOHN A. EVANS, M.D.
EDWARD M. FINESILVER, M.D.
D. REES JENSEN, M.D.
WILLIAM T. MEDL, M.D.
JOHN E. SUTTON, JR., M.D.

‡Deceased.



Mental patients enjoy weaving on hand looms.



Edward Salmon

The new Nichols Memorial Cottage at White Plains

SURGERY—*Continued*

GENERAL SURGERY—*Continued*

Assistant Surgeons to Out-Patients

ALICE R. BERNHEIM, M.D.
MERTON L. GRISWOLD, JR., M.D.
ISABEL LONDON, M.D.
WILLIAM G. TERWILLIGER, M.D.

ACCIDENT AND EMERGENCY

Surgeon to Out-Patients

LUCY M. CRAWFORD, M.D.

DENTISTRY

Consultant to Dental Service

JOHN O. MCCALL, D.D.S.

Assistant Attending Dental Surgeons

ALFRED W. KANY, D.D.S.
JOHN COE VANDERVOORT, D.D.S.

Dentists

THOMAS I. CAREY, D.D.S.
EDWARD M. CARNEY, JR., D.M.D.
GEORGE F. EGAN, D.M.D.
ALBERT N. GREMINGER, D.D.S.
EUGENE J. GUENARD, D.D.S.
JAMES T. KELLY, D.D.S.
JAMES A. MCAULEY, D.D.S.
ISRAEL S. MILLER, D.D.S.
ROLAND E. MORSE, D.M.D.
EDWARD STROH, D.D.S.

Assistant Dentists

ANDOR CZEISLER, D.D.S.
S. ELLSWORTH DAVENPORT, 3RD, D.M.D.
E. LLOYD DUBRUL, D.D.S.
MILTON L. GABEL, D.D.S.
MARK M. LEHMKUHL, D.D.S.
PAUL R. LEPROHON, D.D.S.
LLOYD H. MARKSON, D.D.S.
IRVING W. MILLER, D.D.S.

OPHTHALMOLOGY

Consulting Surgeons

CLYDE E. MCDANNALD, M.D.
FRANCIS W. SHINE, M.D.

Attending Surgeon

BERNARD SAMUELS, M.D.

Associate Attending Surgeon

MILTON L. BERLINER, M.D.

Surgeons to Out-Patients

CHARLES A. DRAKE, M.D.
ELIZABETH M. MACNAUGHER, M.D.
ERIC C. RICHARDSON, M.D.
EDGAR P. SHERMAN, M.D.
D. BLAIR SULOUFF, M.D.

SURGERY—*Continued*

OPHTHALMOLOGY—*Continued*

Assistant Surgeons to Out-Patients

Domenico Cappetta, M.D.
Anne C. Carey, M.D.
Alexander J. Dubinsky, M.D.
Alice Erlanger, M.D.
Samuel Gartner, M.D.

ORTHOPEDIC SURGERY

Attending Surgeon

William F. MacFee, M.D.

Associate Attending Surgeon

Nelson W. Cornell, M.D.

Assistant Attending Surgeons

Irvin Balensweig, M.D.
Frederick Lee Liebolt, M.D.
John G. Schmidt, M.D.
Preston A. Wade, M.D.

Surgeons to Out-Patients

Boardman M. Bosworth, M.D.
John C. Murphy, M.D.
Chesley Evan Smith, M.D.

Assistant Surgeon to Out-Patients

William P. Whalen, M.D.

OTOLARYNGOLOGY

Consulting Surgeons

James P. Erskine, M.D.
Henry H. Forbes, M.D.
Marvin F. Jones, M.D.
John D. Kernan, M.D.

Associate Attending Surgeons

Gervais W. McAuliffe, M.D.
Arthur Palmer, M.D.

Assistant Attending Surgeons

Thomas J. Garrick, M.D.
S. Farrar Kelley, M.D.
James O. Macdonald, M.D.
Edmonde D. Neer, M.D.
Edgar M. Pope, M.D.

Surgeons to Out-Patients

Jacob Applebaum, M.D.
Miles Atkinson, M.D.
William H. Ayres, M.D.
Anne S. Belcher, M.D.
Herbert Graebner, M.D.
Alfred F. Hocker, M.D.
Frank J. Hynes, M.D.
Carl C. Janowsky, M.D.
James A. Moore, M.D.
DeGraaf Woodman, M.D.

Assistant Surgeons to-Out-Patients

Mark H. Barnes, M.D.
Harold Blauvelt, M.D.
Frank W. Farrell, M.D.
Leopold Mehler, M.D.
George C. Mueller, M.D.

SURGERY—*Continued*

PHYSICAL THERAPY

Director

KRISTIAN GOSTA HANSSON, M.D.

Assistant Director

BROR SIGURD TROEDSSON, M.D.

UROLOGY

Consulting Urologist

EDWARD L. KEYES, M.D.

Attending Surgeon

A. RAYMOND STEVENS, M.D.

Assistant Attending Surgeons

ARCHIE L. DEAN, JR., M.D.
JOHN W. DRAPER, JR., M.D.
JOHN H. ECKEL, M.D.
ROBERT S. HOTCHKISS, M.D.
GUSTAVUS A. HUMPHREYS, M.D.
HOWARD S. JECK, M.D.
ANNE E. KUHNER, M.D.
ALLISTER M. MCLELLAN, M.D.
FREDERICK C. MCLELLAN, M.D.
JOHN H. MORRISSEY, M.D.

JAMES BUCHANAN BRADY FOUNDATION
DEPARTMENT OF UROLOGY

Director

OSWALD S. LOWSLEY, M.D.

Attending Surgeons

LISLE B. KINGERY, M.D.‡
THOMAS J. KIRWIN, M.D.

Associate Attending Surgeons

PAUL M. BUTTERFIELD, M.D.
ROY B. HENLINE, M.D.

Assistant Attending Surgeons

JOHN K. DEVRIES, M.D.
GEORGE A. FIEDLER, M.D.
FRANCIS N. KIMBALL, M.D.
ANDREW PETERSON, M.D.
FRANCIS P. TWINEM, M.D.
STANLEY L. WANG, M.D.

Anesthetists

ROSE ANDRE, M.D.
FRANK E. FIERRO, M.D.

Surgeons to Out-Patients

ROSE ANDRE, M.D.
COLIN L. BEGG, M.D.‡
FRANCIS A. BENEVENTI, M.D.
CYRIL K. CHURCH, M.D.
JOHN DUFF, M.D.
ROBERT W. HUNT, M.D.
PETER LAVALLE, M.D.
VINCENT A. NARDIELLO, M.D.
PETER J. RIABOFF, M.D.
EMANUEL STERN, M.D.

‡Deceased.

SURGERY—*Continued*

UROLOGY—*Continued*

Assistant Surgeons to Out-Patients

L. Edward Giorine, M.D.
Quan Y. Kau, M.D.
Paul M. Read, M.D.
Roswell L. Schmitt, M.D.
Harold H. Snyder, M.D.
Chancellor H. Whiting, M.D.

Graduate Clerks

Fernan C. Gonzalez, M.D.
Eugene P. Schaefer, M.D.

Resident Surgeons

Edward W. Douglas, M.D.
Edwin J. Drew, M.D.†
William F. Nickel, Jr., M.D.
John B. Ogilvie, M.D.

Assistant Resident Surgeons

William A. Barnes, M.D.
Arthur I. Chenoweth, M.D.
Charles G. Child, 3rd, M.D.
E. Everett Cliffton, M.D.
Harold Genvert, M.D.
Dan Cummins Gill, M.D.
Martin J. Healy, Jr., M.D.
Russell H. Hooker, M.D.
Joseph T. Kauer, M.D.
George M. Knapp, M.D.
Earl P. Lasher, Jr., M.D.
Jere W. Lord, Jr., M.D.
Victor F. Marshall, M.D.
Stephen C. Meigher, M.D.
Donald R. Morrison, M.D.
Edgar C. Person, Jr., M.D.
William C. Quinn, M.D.
Foster Young, M.D.****

Interns

Charles S. Blase, M.D.
Edward T. Carey, M.D.**
Charles F. Chandler, M.D.
James A. Dingwall, 3rd, M.D.
William H. Gullege, M.D.
Charles K. Kirby, M.D.
Henry W. Mayo, Jr., M.D.
Claude W. Pearson, M.D.
Carl J. Schmidlapp, 2nd, M.D.
Henry Schnitman, D.D.S.***
Ralph H. Seeley, Jr., M.D.*

BRADY FOUNDATION RESIDENT STAFF

Resident

William P. Yunck, M.D.

Assistant Resident

William E. Forsythe, Jr., M.D.

Senior Intern

Joseph H. Menning, M.D.

Intern

Judson A. Millspaugh, M.D.

Extern

Thomas F. Conroy, M.D.

---

†Urology.
*Otolaryngology and Ophthalmology.
**Ophthalmology.
***Dentistry.
****Otolaryngology.

OBSTETRICS AND GYNECOLOGY

Obstetrician and Gynecologist-in-Chief

HENRICUS J. STANDER, M.D.

Consulting Obstetrician and Gynecologist

GEORGE GRAY WARD, M.D.

Attending Obstetricians and Gynecologists

R. GORDON DOUGLAS, M.D.
BYRON H. GOFF, M.D.
JAMES A. HARRAR, M.D.
HERBERT F. TRAUT, M.D.
HERVEY C. WILLIAMSON, M.D.

Associate Attending Obstetricians and Gynecologists

WILLIAM H. CARY, M.D.
OGDEN F. CONKEY, M.D.
EDWARD H. DENNEN, M.D.
LYNN L. FULKERSON, M.D.
W. HALL HAWKINS, M.D.
ANDREW A. MARCHETTI, M.D.
HOWARD S. MCCANDLISH, M.D.
JOHN F. MCGRATH, M.D.
JOSEPH N. NATHANSON, M.D.
JOHN A. O'REGAN, M.D.
MEYER ROSENSOHN, M.D.
NELSON B. SACKETT, M.D.
FRANK R. SMITH, M.D.
KYLE B. STEELE, M.D.
LUCIUS A. WING, M.D.

Assistant Attending Obstetricians and Gynecologists

ROBERT L. CRAIG, M.D.
RALPH W. GAUSE, M.D.
OSCAR GLASSMAN, M.D.
ARTHUR V. GREELEY, M.D.
CARL T. JAVERT, M.D.
KATHERINE KUDER, M.D.
CHARLES M. MCLANE, M.D.
LUDWIG NEUGARTEN, M.D.
JOHN B. PASTORE, M.D.
JACOB T. SHERMAN, M.D.
CHARLES T. SNYDER, M.D.
RAYMOND R. SQUIER, M.D.

Graduate Clerk

D. SCOTT BAYER, M.D.

Resident Obstetricians and Gynecologists

RALPH C. BENSON, M.D.
JAMES E. MILLER, M.D.

Assistant Resident Obstetricians and Gynecologists

LESLIE V. DILL, M.D.
LESTON E. FITCH, M.D.
EUGENE L. GRIFFIN, M.D.
CARL W. JONES, M.D.
CURTIS L. MENDELSON, M.D.

Interns

RAYMOND C. CHATFIELD, M.D.
ALMON R. CROSS, M.D.
WILLIAM W. EVANS, M.D.
PETER C. GRAFFAGNINO, M.D.
PARKER K. HUGHES, M.D.
HOMER I. KECK, M.D.
FREDERICK S. KINDER, M.D.
EARL B. KING, M.D.
WILLIAM G. LANGSTON, M.D.
JOHN E. MCALLISTER, M.D.
STEPHEN PARLEE, M.D.
CHARLES E. ROBINSON, JR., M.D.
PAUL C. SCHUMACHER, M.D.
JOHN W. WALSH, M.D.
DAVID E. WARDEN, M.D.
NORMAN L. YOOD, M.D.

PEDIATRICS

Pediatrician-in-Chief

SAMUEL Z. LEVINE, M.D.

Attending Pediatrician

OSCAR M. SCHLOSS, M.D.

Associate Attending Pediatricians

ARTHUR F. ANDERSON, M.D.
ROBERT O. DUBOIS, M.D.
HARRY H. GORDON, M.D.
HAROLD E. HARRISON, M.D.
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PUBLICATIONS BY THE STAFF

1940

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RUSSELL SAGE INSTITUTE OF PATHOLOGY	
Research with calorimeter and radiometer, Department of Medicine	15,000.00
SCHERING CORPORATION	
Standardization of hormonal preparations in man, Department of Medicine	1,500.00
SQUIBB INSTITUTE FOR MEDICAL RESEARCH	
Study of certain arsenical compounds useful in the treatment of syphilis, Department of Medicine	1,200.00
Endocrine studies, Department of Medicine	500.00
TATA, LIMITED (LADY TATA MEMORIAL FUND)	
Leukemia lymphoma research, Department of Pathology	1,610.00
TRUJILLO, GEN. RAFAEL	
Research in staphylococcus infection, Department of Medicine	500.00
WEBB, MRS. J. WATSON	
Bostwick Fund for X-ray research in pelvimetry, Department of Obstetrics and Gynecology	200.00
WOLCOTT, MRS. C. D.	
Research in blood diseases, Department of Medicine	500.00
WYETH, JOHN & BROTHER	
Gastroscopic studies, Department of Medicine	2,500.00
Study of estrogens, Department of Medicine	1,500.00

ENDOWED BEDS*

1886 Robert Livingston Gerry

1901 Anna Peabody Wainwright. *In Memory of* John Tillotson Wainwright

1902 Margaret J. Plant. *In Memory of her brother,* Simon Loughman

1903 Nathaniel Whitman

1904 Howard Willets. *In Memory of his son,* Jack Willets

1904 Harriette M. Arnold, *St. George Bed,* Hicks Arnold

1905 Maria L. Campbell. *In Memory of* Duncan Pearsall Campbell, Governor 1818-1827

1906 Mr. and Mrs. Henry F. Shoemaker. *In Memory of their son,* William Brock Shoemaker

1907 Catherine L. R. Catlin. *In Memory of her brother,* N. W. Stuyvesant Catlin

1908 Kate Fearing Welman. *In Memory of her father,* Charles Edward Strong

1909 Fanny A. Haven. *In Memory of her husband,* George Griswold Haven

1909 Joel S. Mason. *In Memory of his parents,* Joel Whitney Mason and Mary Elizabeth Mason

1909 Elizabeth M. Bliss

1910 Elizabeth Fisher King. *In Memory of her husband,* Edward King, *who died in 1908*

1912 Ella R. DeWitt. *In Memory of her husband,* George Gosman DeWitt

1912 Catherine E. Daly

1913 Harrison E. Gawtry. *In Memory of his wife,* Louise Brown Gawtry

1914 Frank Hartley

1915 Annie L. Morris. *In Memory of her husband,* Fordham Morris, *who died in 1909*

1916 Benjamin Robert Winthrop. *In Memory of his father,* Benjamin Robert Winthrop

*See page 171

ENDOWED BEDS—*Continued*

1919 Webb Institute of Naval Architecture

1920 Adelaide Foltz Chapman. *In Memory of her father,* William Stewart Foltz

1922 Ellen C. Harris. *In Memory of* George W. Harris

1922 Adelena M. Cramer. *In Memory of her brother,* J. William Husemeyer

1922 Augusta I. Scott

1922 Mary A. Fitz Gerald

1922 Minetta C. Howenstine. *The Howenstine Beds*

1923 Marion Cutting

1923 Mary A. Fitz Gerald

1924 Lena Cadwalader Evans. *In Memory of her grandfather,* Israel Corse, *a former Governor of this Hospital, and his daughter,* Lena Burr Corse Evans

1924 William G. DeWitt. *In Memory of his brother,* Theodore DeWitt

1925 William P. Wainwright. *In Memory of his father,* William P. Wainwright

1925 William P. Wainwright. *In Memory of his mother,* Cornelia R. Wainwright

1925 Mr. and Mrs. Gilbert Edward Jones. *In Loving and Thankful Memory of* Elizabeth Ingersoll Haven

1926 Kate Bainbridge Murray. *In Memory of her brother,* Thomas E. Deeley

1927 Theresa R. Irving. *In Memory of her parents,* John Brodhead Beck, M.D. and Anne Sands Tucker Beck

1927 Theresa R. Irving. *In Memory of her husband,* Cortlandt Irving, *her brother,* Fanning Cobham Tucker Beck *and her sister,* Annie M. Tucker Beck

1927 Emily Stewart Waller. *In Memory of her father,* John Aikman Stewart

1927 Charles H. Wainwright. *In Memory of his brother,* William P. Wainwright

ENDOWED BEDS—*Continued*

1927 Alfonso De Navarro

1928 Mr. and Mrs. Howland Pell. *In Memory of their son,* Howland Gallatin Pell

1928 Almy Gallatin Pell. *In Memory of her father and mother,* Frederic and Almy G. Gallatin

1928 Mr. and Mrs. Edward Lathrop Ballard

1928 Mrs. Henry James. *In Memory of her cousin,* McEvers Bayard Brown

1929 Arthur H. Herschel. *In Memory of his mother,* Grace Darling Herschel

1929 Peter F. Meyer
Lizzie O. Meyer

1930 Mary L. Walker Peters. *The Charles Grenville Peter Beds*

1933 William James Boucher. *In Memory of his father and mother,* John and Lydia Lawrence Boucher

1934 Jean Brown Jennings. *In Memory of her husband,* Walter Jennings

1934 Oliver Burr Jennings, Jeannette Jennings Taylor, Constance Jennings Ely. *In Memory of their father,* Walter Jennings

1934 Mary Isabella Meek

1936 Mrs. Thomas Williams, Thomas R. Williams, Mrs. Dorcas W. Ferris, Mrs. Edith S. Blydenburg. *In Memory of* Thomas Williams

1939 Katherine Grace Snyder

1939 Arthur H. Herschel. *In Memory of his wife,* Sarah Frances Herschel

1939 Veronica Brown Brophy. *In Memory of her father,* George B. Brown, *a builder of this Hospital*

1939 Edith Haggin De Long. *In Loving Memory of her son,* James Ben Ali Haggin Lounsbery

1940 Edith Lounsbery Worden. *In Loving Memory of her mother,* Edith Haggin De Long

1940 John A. Stewart

1940 Mary T. Sheldon

DONORS

TO THE SOCIETY OF THE NEW YORK HOSPITAL

Of Sums of Not Less Than Five Thousand Dollars

1850-1940

Simeon Abrahams
John Alstyne
Elizabeth Milbank Anderson
George F. Baker
George F. Baker, Jr.
Ellen Josephine Banker
Henry G. Barbey
Henry I. Barbey
Joseph Battell
Charles Bathgate Beck
Gerard Beekman
Frances A. Berry
Cornelius N. Bliss
Lizzie P. Bliss
Jean Baptiste Bourdis
James Buchanan Brady
Amelia Breckenridge
Silas Bronson
George B. Brown
Julia Post Brown
Margaret Burr
Mary Burr
Catherine B. Campbell
Maria L. Campbell
William Crawford
Augustus G. Cobb
Emma Elizabeth Conner
Adelaide M. Davis
Elizabeth DeMilt
Pauline Dennerlein
Henry Dexter
Alice W. Emmet
Mary A. Fitz Gerald
John H. Flagler
Edward H. Floyd-Jones
Elizabeth Fogg
James D. Freeman
Mrs. Henry C. Frick
Helen Jay Garrettson
Caroline Goff
Edwin Gould
Mary Douglas Graham
Margaret J. P. Graves
John C. Green
Sarah H. Green, Caleb C. Green, Charles E. Green, and John T. Nixon, Residuary Legatees of the Estate of John C. Green
Seth Grosvenor
Edward J. Hancy and William Turnbull
(The Marion Cutting Fund)
Betsy Head
Mrs. Barklie Henry
(The Barbara Whitney Henry Endocrine Fund)
Edward N. Hill
James N. Hill
Maria Hobby
James Arden Ivers
Walter Jennings
George W. Jewett
Augustus D. Juilliard
Madame Jumel
Edward G. Kennedy
Gustavus L. Lawrence
Thomas Newbold Lawrence Fund
Lewis Cass Ledyard, Jr.
Mrs. Lewis Cass Ledyard, Jr.
James Lenox
Peter Lorillard
William H. Macy
Caroline A. Merrill
John Pierpont Morgan
Amalia F. Morse
William B. Nesbitt
Russell H. Nevins

Sallie Lathrop Nichols
Edmund Penfold
Alphonso P. Pettis
In Memory of Wilson M. Powell
Frank J. Ransom
R. Bleecker Rathbone
Robert Ray
Charles E. Rhinelander
William C. Rhinelander
Kate S. Richardson
Ella A. Rogers
John Augustus Rogers
St. Elizabeth Endowment Fund
Joseph Sampson
Henry J. Sanford
Edward W. Sheldon
Mary T. Sheldon
Katherine Grace Snyder
Emily F. Southmayd
Mrs. John A. Stewart
Robert L. and Alexander Stuart
Frank K. Sturgis
George C. Taylor
Henry Richmond Taylor
Charles G. Thompson
Elizabeth Thompson
Mary G. Thompson
Isabel M. Towar
(The Isabel M. Towar Fund)
Josephine S. Treadwell
George T. Trimble
Mary C. Walker
John Hay Whitney
Payne Whitney
Trustees under Will of Payne Whitney: Lewis Cass Ledyard, Lewis Cass Ledyard, Jr., and Edward W. Sheldon
Samuel Willets
Anna Woerishoffer
John David Wolfe
James T. Woodward
William Woodward
Sarah and Elizabeth Wooley
Charles C. Wright
(The Bessie Wright Memorial Fund)

MEMBERS OF THE SOCIETY

Ex-Officio Members

The Mayor of New York
The Recorder of New York
The Aldermen of New York*
The Rector of Trinity Church
The President of Columbia College
The Senior Minister of the Reformed Dutch Protestant Church
The Minister of the Ancient Lutheran Church
The Senior Minister of the Presbyterian Church
The Minister of the German Reformed Calvinist Church
The Minister of the New Lutheran Church
The Minister of the Anabaptist Congregation
The Minister of the French Church
The Minister of the Moravian Church
The Minister of the Scotch Presbyterian Church

	When Elected
Allen, Mrs. Frederic Winthrop	1920
Achelis, Johnfritz	1926
Astor, Vincent	1930
Astor, Mrs. Huntington	1934
Armour, Mrs. William	1935
Auchincloss, Mrs. James Coats	1935
Altschul, Frank	1939
Atherton, Henry F.	1940
Bliss, Cornelius N.	1895
Baker, Mrs. George F.	1920
Barnes, Courtlandt D.	1920
Bliss, Mrs. Cornelius N.	1920
Borland, Mrs. J. Nelson	1920
Bowdoin, Edith Grinnel	1920
Busby, Mrs. Archibald H.	1920
Barker, Lewellys F., M.D.	1921
Byrne, Mrs. James	1925
Bernheim, Alice R., M.D.	1926
Brown, J. Wright	1927
Ballard, Mrs. Edward L.	1928
Baynes, Mrs. Eric N.	1932
Behn, Mrs. Sosthenes	1932
Barbey, Mrs. Henry G.	1934
Bowdoin, George Temple	1934
Browne, Mrs. Junius H.	1934
Baker, Stephen	1935
Breed, Mrs. William Constable	1935
Brodel, Max	1936
Bancroft, Thomas M.	1939
Bonbright, Mrs. Irving W.	1939
Baker, George F., Jr.	1940
Becker, Neal Dow	1940
Bliss, Anthony A.	1940
Bliss, Cornelius N., Jr.	1940
Bourne, Edward W.	1940
Buckner, Mortimer N.	1940
Campbell, Mrs. T. Pearsall	1916
Choate, Joseph H., Jr.	1918
Chapman, Mrs. John D.	1920
Choate, Mrs. Joseph H., Jr.	1920
Cobb, Mrs. Postlethwaite	1920
Cussler, Mrs. Edward	1920
Cutting, Mrs. Fulton	1920
Claflin, Mrs. John	1925
Curtis, Elizabeth	1925
Caesar, Harry I.	1927
Carnahan, Mrs. David H.	1934
Cecil, Mrs. Russell L.	1934
Childs, Mrs. Frederick Robbins	1935
Clark, Mrs. Stephen C.	1935
Cohu, Mrs. Henry W.	1935
Cushman, Mrs. Paul	1935
Cabot, F. Higginson	1936
Carey, W. Gibson, Jr.	1938
Childs, Starling W.	1939
Colt, S. Sloan	1939
Croft, Richard G.	1939

* Succeeded by City Council under new City Charter.

	When Elected
Chrysler, Walter P., Jr.	1940
Clark, Mrs. Cameron	1940
Clark, F. Ambrose	1940
Clark, Mrs. J. William	1940
Crawford, Mrs. George W.	1940
Cutting, Fulton	1940
Dickey, Mrs. Charles D.	1919
de Forest, Mrs. Henry W.	1920
Dickerman, Mrs. Watson B.	1920
Duke, Mrs. James B.	1920
Dix, John Adams	1921
Dix, Mrs. John Adams	1923
Dillon, Mrs. Clarence	1932
Dineen, Mrs. Paul	1932
Duer, Mrs. Beverley	1932
de Peyster, Frederic Ashton	1935
Dick, William K.	1939
Dunnington, Walter G.	1939
Dunlap, Charles E.	1940
Dunnington, Mrs. Walter G.	1940
Ely, Mrs. Albert H.	1920
Erskine, John	1921
Elmhirst, Mrs. Leonard K.	1923
Eagle, Mrs. Clarence H.	1925
Ellison, Alice C.	1932
Ellis, George A., Jr.	1940
Farr, Mrs. Charles E.	1902
Fortescue, Mrs. Granville R.	1902
Fowler, Mrs. Robert L.	1902
Foster, Pell W.	1921
Frelinghuysen, Peter H. B.	1923
Fowler, Mrs. Harold	1934
Fay, William Rodman	1935
Fay, Mrs. William Rodman	1935
Fraser, Leon	1939
Foy, Byron C.	1940
Frick, Childs	1940
Gerry, Peter Goelet	1886
Gerry, Robert Livingston	1886
Gallatin, R. Horace	1906
Goelet, Robert	1909
Goodhart, Mrs. Philip J.	1919
Gallatin, Mrs. R. Horace	1920
Gerard, Mrs. James Watson	1920
Goodridge, Mrs. Malcolm	1920
Gourd, Yvonne N.	1920
Graham, Mrs. Edward Howland	1920
Gray, Mrs. Henry G.	1920
Greenway, Mrs. James C.	1920
Gerry, Angelica L.	1925
Grace, Joseph P.	1925
Gavin, Mrs. Michael	1932
Grove, Mrs. Curtiss C.	1934
Gambrill, Richard V. N.	1935
Gerry, Mrs. Robert Livingston	1935
Goodyear, A. Conger	1940
Hoffman, Samuel Verplanck	1904
Haven, J. Woodward	1908
Hoppin, G. Beekman	1913
Hamersley, L. Gordon	1919
Hoffman, Mary U.	1919
Hancy, Edward J.	1920
Hay, Clarence L.	1920
Hay, Mrs. Clarence L.	1920
Hetzler, Mary	1920
Hibbs, Mrs. Russell A.	1920
Hitzrot, Mrs. James Morley	1920
Hoppin, Mrs. William Warner	1920
Hedges, George Brown	1922
Hollins, Marion	1923
Harkness, Mrs. William Lamon	1925
Hazen, Mrs. George H.	1926
Hitzrot, James Morley, M.D.	1927
Henry, Barklie	1931
Hadden, Mrs. Hamilton	1932
Haven, Mrs. Elizabeth G.	1932
Hawkins, Mrs. Robert Z.	1932
Heck, Mrs. George Callendine	1932
Hill, Mrs. Crawford	1932
Holland, Mrs. Arthur L.	1932
Hoppin, Mrs. G. Beekman	1932
Howell, Mrs. Thomas	1932
Hyder, Mrs. Carl Turner	1932
Henry, Mrs. Barklie	1933
Harris, Duncan G.	1935
Hildt, Mrs. Howard J.	1935
Houston, Alfred	1935
Howard, George Henry	1935
Hill, Mrs. James N.	1939
Haines, Mrs. T. F. Davies	1940
Hamilton, Mrs. Morgan	1940
Hatch, L. Boyd	1940
Hochschild, Walter	1940
Husted, James W.	1940

MEMBERS—*Continued*

	When Elected
Iselin, Arthur	1910
Irvin, Effingham Townsend	1919
Iselin, Mrs. Arthur	1920
Iglehart, D. Stewart	1940
Jennings, Mrs. Walter	1920
Janet, Pierre, M.D.	1921
James, Mrs. Bayard	1928
Janney, Mrs. Stuart S., Jr.	1932
Jordan, Minnie H.	1932
Jackson, Mrs. Robert F.	1935
Josephi, Hannah L.	1938
Jackson, William Harding	1939
James, Henry	1940
James, Mrs. Henry	1940
Kingsley, William Morgan	1919
Kent, Mrs. James Manning	1920
King, Mrs. Frederic R.	1923
Kingsford, Daniel Parish	1923
Kingsford, Mrs. Daniel Parish	1923
Kennedy, Mrs. John D.	1932
Kampmann, Mrs. Niels O.	1934
Kissel, W. Thorn	1935
Kissel, Mrs. W. Thorn	1935
Kernan, Francis K., Jr.	1940
Lewisohn, Alice	1919
Livingston, Angelica	1919
Ledyard, Mrs. Lewis Cass, Jr.	1920
Lee, Mrs. Burton James	1920
Livingston, John Callendar	1921
Lloyd, Mrs. Francis G.	1925
Lowsley, Mrs. Oswald S.	1932
LeRoy, Eleanor	1935
Langley, William C.	1939
Loomis, Alfred L.	1939
Lamont, Thomas W.	1940
Lamont, Mrs. Thomas W.	1940
Ledyard, Lewis Cass, 3rd	1940
Low, Ethelbert Ide	1940
Morgan, J. Pierpont	1893
Morris, Lewis Gouverneur	1916
McGee, William H.	1919
Mersereau, Mrs. William J., Jr.	1920
Milbank, Mrs. Samuel	1920
Manning, The Rt. Rev. Wm. T.	1921
Meyer, Adolph, M.D.	1921
Miller, Nathan L.	1921
Moore, Frederick H.	1921
Mitchell, Willard A.	1923
Morgan, William Fellowes	1923
Mortimer, Mrs. Stanley Grafton	1923
Morgan, Henry S.	1928
Morgan, Junius S.	1928
McMillan, Mrs. Neill A.	1932
Machado, Mrs. José A., Jr.	1932
Michailovsky, Mrs. Benjamin	1932
Moore, Mrs. Charles A., 3rd	1932
Murphy, Mrs. James B.	1932
Marvin, Langdon P.	1933
Marvin, Mrs. Langdon P.	1934
Maynard, Mrs. Walter E.	1934
Millett, Mrs. Stephen C., Jr.	1934
Moore, Mrs. William Scoville	1934
Marshall, Charles H.	1935
Mason, Mrs. Lucius Randolph	1935
Mitchell, Sidney A.	1939
McInnerney, Thomas H.	1940
Merle-Smith, Van S.	1940
Merrill, Charles E.	1940
Meyer, Charles G.	1940
Milbank, Jeremiah	1940
Morrow, George K.	1940
Morrow, Mrs. George K.	1940
Murray, James T.	1940
Noyes, Charles F.	1940
Orth, Charles D.	1919
Ogden, Harriet V. C.	1920
Osborn, Mrs. William H.	1920
Osborn, William Church	1923
Olyphant, Robert M.	1926
Osborne, Mrs. Ernest Baxter	1935
Odlum, Floyd B.	1940
Olds, Irving S.	1940
Perkins, Emily S.	1919
Phipps, Mrs. Henry Carnegie	1920
Polk, Mrs. Frank L.	1920
Pool, Mrs. Hoppin	1920
Pruyn, Mrs. Robert D.	1920
Pyne, Mrs. Grafton Howland	1920
Purdy, Lawson	1921
Pierrepont, R. Stuyvesant	1922
Pierrepont, Mrs. R. Stuyvesant	1922
Polk, Frank L.	1923
Parsons, Henry	1925
Pavenstedt, Adolf J.	1925

MEMBERS—*Continued*

	When Elected
Pierce, Bedford, M.D.	1925
Partridge, Theodore Dwight	1926
Pedersen, James, M.D.	1926
Payson, Mrs. Charles Shipman	1927
Parkinson, Mrs. John, Jr.	1932
Potter, Mrs. Edwin A.	1932
Peabody, Mrs. Julian L.	1934
Pell, Williamson	1934
Philips, Mrs. Paris	1934
Powell, Mrs. Wilson M.	1934
Philbin, Mrs. Stephen	1935
Pratt, Mrs. John T.	1935
Pennoyer, Paul G.	1937
Potter, William C.	1939
Patterson, Mrs. Dorothy	1939
Prosser, Seward	1939
Paley, William S.	1940
Paley, Mrs. William S.	1940
Peters, Harry T.	1940
Phipps, Mrs. Ogden	1940
Prindiville, Thomas J.	1940
Robbins, Harry Pelham	1904
Rives, F. Bayard	1919
Roper, Mrs. Joseph C.	1920
Ryan, M. Adele	1920
Reyburn, Samuel W.	1923
Reiland, Karl, D.D.	1925
Robinson, George Canby, M.D.	1929
Russell, William L., M.D.	1930
Revedin, Countess Giovanni	1932
Robinson, Mrs. George Canby	1932
Rogers, Mrs. Henry Pendleton	1932
Russell, Mrs. Henry P.	1932
Rogers, Mrs. Edmund P.	1934
Ryan, Marjorie	1934
Ryan, Mary	1934
Renshaw, Mrs. Paul	1935
Richard, Mrs. Harold C.	1935
Roosevelt, George Emlen	1935
Reynolds, Jackson E.	1939
Reed, Mrs. Verner, Jr.	1940
Rieber, T.	1940
Rockefeller, Nelson A.	1940
Smith, Augustine J.	1899
Sandhagen, H.	1919
Simpson, Mrs. John Woodruff	1919
Smith, Mrs. Augustine J.	1919
Smithers, Mrs. Francis S.	1920
Spencer, Mrs. Willing	1920
Southwick, Jeanie L.	1921
Scott, Charles H.	1922
Scott, Louise B.	1922
Satterlee, Mrs. Herbert L.	1923
Scott, Mary Evelyn	1923
Seton, Mrs. Alfred	1923
Stevens, Richard Tracy	1925
Shapiro, Benjamin	1926
Shapiro, Max J.	1926
Stewart, William A. W.	1926
Stimson, Candace C.	1926
Stuyvesant, A. Van Horne	1926
Stewart, Mrs. John A.	1929
Scott, Mrs. Russell	1932
Smith, Mrs. Edward Leffingwell	1932
Stanley, Mrs. Harold	1932
Strawbridge, Mrs. Robert E., Jr.	1932
Shepley, Henry R.	1933
Schall, Mrs. Frederick M.	1934
Stryker, Mrs. Lloyd P.	1935
Sullivan, George Hammond	1935
Sturgis, Henry S.	1936
Schiff, John M.	1940
Schiff, Mrs. John M.	1940
Seaman, Joseph H.	1940
Selznick, David O.	1940
Selznick, Mrs. David O.	1940
Smith, Malcolm E.	1940
Swope, Herbert Bayard	1940
Terrell, Dorothy	1919
Throop, Frances Elizabeth	1919
Thayer, Mrs. Brooks	1920
Trimble, Mrs. Richard	1920
Tucker, Samuel Auchmuty	1921
Townsend, Mrs. Howard	1923
Townsend, Eugene L.	1923
Taft, Henry Waters	1931
Thacher, Mrs. Archibald Gourlay	1932
Tuckerman, Mrs. Paul	1932
Terry, Roderick, Jr.	1935
Thorne, Landon K.	1937
Thorne, Victor C., M.D.	1939
Teagle, Walter C.	1940
Train, Mrs. Arthur C.	1940
Vanderbilt, Harold Stirling	1919
Valentine, Mrs. Patrick	1920
Viets, Henry, M.D.	1921
Winthrop, Bronson	1900
Wheelock, William H.	1909

MEMBERS—*Continued*

	When Elected
Woodward, William	1909
Walbridge, Helen I., M.D.	1919
Wilson, Mary E.	1919
Wadsworth, Ruth F., M.D.	1920
Welsh, Mrs. Joseph Wickes	1920
Whitney, Mrs. Payne	1920
Woodward, Mrs. William	1920
Walter, William I.	1922
Williams, Blair S.	1925
Walker, Norman S.	1926
Whitney, George	1926
Whitney, Mrs. George	1926
Waller, Mrs. Robert	1927
Whitney, John Hay	1927
Woodward, Ernest L.	1927
Wright, Charles C.	1929
Walsh, Mrs. Julius	1932
Walton, Isabelle J.	1932
Whitman, Mrs. C. Morton	1932
Whitney, Mrs. Altemus	1934
Walker, Joseph, Jr.	1935
Watson, Thomas J.	1935
Winthrop, Robert	1936
Wall, Albert Carey	1939
Welldon, Samuel A.	1939
Williams, Langbourne M., Jr.	1939
Winslow, Pearson	1939
Warburg, Frederick M.	1940
Weeks, Harold M.	1940
Wharton, John F.	1940
Whitney, Arthur	1940
Williams, Thomas R.	1940
Willkie, Wendell L.	1940
Ziegler, William, Jr.	1940

APPENDIX—STATISTICS

(Except where so stated, statistics of the Payne Whitney Psychiatric Clinic and The New York Hospital—Westchester Division have not been included.)

I

DISTRIBUTION OF BEDS, DECEMBER 31, 1940

Pavilions:	*No. of Beds*	
Medicine	105	
Medicine Metabolism	6	111
Surgery		
General	164	
Orthopedic	10	
Eye, Ear, Nose, and Throat	17	
Urology	30	
Urology—Brady Foundation	18	
Accident and Emergency	7	246
Obstetrics and Gynecology		141
Pediatrics	68	
Pediatric Metabolism	5	73
		574
Private		
Main Hospital	115	
Obstetrics and Gynecology	26	
Pediatrics	11	152
Semi-Private		
Medicine and Surgery	58	
Eye, Ear, Nose, and Throat	12	
Urology	12	
Obstetrics and Gynecology	20	102
Psychiatry		88
Newborns		142
Total in New York City		1,058
The New York Hospital—Westchester Division	350	
York Lodge (summer only)	12	362
		1,420

II

HOSPITAL CENSUS

(Including Newborns)

In-Patients	Census 1940	Census 1939	Occupancy 1940	Occupancy 1939
Pavilion Patient Days	194,475	193,264	76.6%	76.5%
Semi-Private Patient Days	30,792	31,781	82.5%	85.4%
Private Patient Days	45,648	45,419	72.0%	71.9%
Total Patient Days	270,915	270,464	76.4%	76.5%
Total Patients	19,621	19,545	—	—
Average Census	740	741	—	—
Out-Patients				
Total Visits	313,801	313,014	—	—
Total Patients	50,966	50,390	—	—

III

SUMMARY OF INCOME AND EXPENSE

	1940	1939
Income from Patients		
In-Patients, including Ambulatory	$1,581,635.48	$1,499,180.33
Out-Patients	271,690.13	267,382.53
Total	$1,853,325.61	$1,766,562.86
Cost of Patient Services		
In-Patient		
Private, including Ambulatory	$ 485,928.30	$ 462,889.25
Semi-Private	273,148.33	271,477.31
Pavilion	1,583,198.79	1,568,292.43
Total	$2,342,275.42	$2,302,658.99
Out-Patient	525,798.46	519,346.92
Total Cost	$2,868,073.88	$2,822,005.91
Deficit	$1,014,748.27	$1,055,443.05
In-Patients		
Average Cost per Patient Day	$9.36	$9.23
Average Income per Patient Day	6.24	5.91
Out-Patients		
Average Cost per Visit	1.68	1.66
Average Income per Visit	.87	.85

IV

STATISTICS OF HOSPITAL ADMISSIONS

(*a*) *Summary of Patients Treated*:

	1940	*1939*
Patients in Hospital at beginning of year	626	681
Patients admitted during year	18,995	18,864
Total Patients Treated in Hospital	19,621	19,545
Patients discharged during year	19,013	18,919
Patients remaining at end of year	608	626

(*b*) *Patients Treated by Services*
(Includes Internal Transfers)

	1940		*1939*	
	Patients Admitted	*Patient Days*	*Patients Admitted*	*Patient Days*
Pavilion:				
Medical	1,366	34,381	1,420	33,995
Surgical*	4,747	61,908	4,764	63,183
Brady Urological	399	5,247	409	5,386
Obstetrics and Gynecology	3,793	46,175	3,769	44,579
Pediatrics	896	19,523	873	19,738
Total	11,201	167,234	11,235	166,881
Newborn Babies	2,528	27,241	2,498	26,383
Total Pavilion	13,729	194,475	13,733	193,264
Private and Semi-Private				
Medical and Surgical	4,370	56,658	4,595	58,351
Obstetrics and Gynecology	1,087	12,539	994	12,320
Pediatrics	293	2,306	253	2,089
Total	5,750	71,503	5,842	72,760
Newborn Babies	376	4,937	329	4,400
Total Private and Semi-Private	6,126	76,440	6,171	77,200
Total Pavilion, Private and Semi-Private	16,951	238,737	17,077	239,641
Total Newborn Babies	2,904	32,178	2,827	30,823
Total	19,855	270,915	19,904	270,464
Payne Whitney Psychiatric Clinic	267	24,912	216	25,575
The New York Hospital—Westchester Division	333	89,859	350	95,158
Grand Total	20,455	385,686	20,470	391,197

*Includes General Hospital Urology.

(*c*) *Classification of Pavilion Patients*:
(Excluding newborns)

	Patient Days of Treatment		*Per Cent*	
	1940	*1939*	*1940*	*1939*
Free Pavilion	13,546	13,271	8.1	8.0
City Patient	50,136	50,146	30.0	30.0
Pay Pavilion	103,552	103,464	61.9	62.0
Total	167,234	166,881	100.0	100.0

V

NURSING HEALTH STATISTICS

	1940	*1939*
Office Visits	5,899	5,224
Follow-Up Examinations	243	320
Clinic Visits	1,592	1,699
Infirmary Admissions	594	682
Days of Infirmary Care	2,449	2,430
Hospital Admissions:		
Medicine	12	4
Surgery and Gynecology	65	76
Operations	44	51
Days of Hospitalization	628	623

VI

OUT-PATIENT DEPARTMENT

(*a*) *Summary of Patients Treated*

	1940	*1939*
New Patients Treated	22,034	22,794
Old Patients Treated	28,932	27,596
Total Patients Treated	50,966	50,390
Visits	313,801	313,014
Clinic Days	304	303
Average Visits per Clinic Day	1,032	1,033
Average Visits per Person	6.2	6.2

(*b*) *Comparative Attendance Statistics*

Department	*New Admissions*		*New Admissions and Department Transfers*		*Total Visits*	
	1940	*1939*	*1940*	*1939*	*1940*	*1939*
Allergy	138	165	429	411	15,289	16,120
Arthritis	53	58	301	336	3,222	3,299
Cardiac	77	67	249	244	3,311	3,295
Dermatology	1,160	970	1,414	1,250	12,002	10,428
Diabetes and Overweight	41	50	193	274	3,055	3,226
Endocrine	250	179	461	467	6,071	5,478
Gastro	700	654	633	623	5,935	5,552
Haematology	9	13	98	125	1,214	1,077
Neurology	135	80	741	744	2,877	2,349
Pulmonary	261	254	350	354	5,271	6,096
Medicine "L"	219	308	374	469	28,763	28,673
Medical Specialties	3,043	2,798	5,243	5,297	87,010	85,593
Medical General	3,582	3,650	2,226	1,941	23,534	21,276
TOTAL MEDICAL DIVISION	6,625	6,448	7,469	7,238	110,544	106,869
Dental	11	22	1,210	1,041	7,081	6,600
Ear, Nose, Throat	1,037	1,247	2,659	2,916	16,866	17,598
Eye	1,125	1,200	2,612	2,639	11,549	12,147
Orthopedic Fracture	883	902	1,523	1,592	8,786	9,444
Peripheral Vascular	115	117	146	157	3,816	3,698
Urology (General)	461	464	600	564	6,915	6,004
Urology (Brady)	363	438	360	355	10,677	12,540
Surgical Specialties	3,995	4,390	9,110	9,264	65,690	68,031
Surgical General	4,869	5,262	2,946	2,947	39,187	40,392
TOTAL SURGICAL DIVISION	8,864	9,652	12,056	12,211	104,877	108,423
TOTAL MAIN OUT-PATIENT DEPARTMENT	15,489	16,100	19,525	19,449	215,421	215,292
Gynecology	1,563	1,528	1,511	1,661	16,556	16,286
Obstetrics	1,447	1,442	272	314	24,431	21,641
TOTAL WOMAN'S DIVISION	3,010	2,970	1,783	1,975	40,987	37,927
Pediatric Specialties	385	405	599	——	11,222	12,441
Pediatric General	3,118	3,275	211	——	20,327	21,059
TOTAL PEDIATRIC DIVISION	3,503	3,680	211	257	31,549	33,500
Physical Therapy	23	30	1,489	1,521	21,927	22,458
X-Ray Therapy	9	14	230	266	3,829	3,690
Pre-Clinic	——	——	——	——	88	147
TOTAL OUT-PATIENT DEPARTMENT	22,034	22,794	23,238	23,468	313,801	313,014
Psychiatry (Payne Whitney)	215	237	477	420	6,485	6,149
TOTAL OUT-PATIENT DEPARTMENT	22,249	23,031	23,715	23,888	320,286	319,163

NOTE: There were 29,246 "old" patients in 1940 as compared with 27,883 in 1939. The total number of individuals, "old" and "new" was 51,495 as compared with 50,914 in 1939. Each individual made an average of 6.2 visits. The average number of visits per day was 1,054.

	1940	*1939*
(*c*) *Accident and Admitting Pavilion*		
Patient Treatments	8,132	7,821
Employee Treatments	1,471	1,287
Other Treatments	1,719	1,552
	11,322	10,660
Admission Examinations	2,115	2,081
	13,437	12,741
(*d*) *Personnel Medical Department*		
Treatments	7,367	7,712
Physical Examinations	810	733
	8,177	8,445

VII
LABORATORY EXAMINATIONS

	1940	*1939*
(*a*) *Pathology* (excluding stillbirths)		
Deaths in Hospital	439	499
Autopsies Performed	278	276
Per cent of Autopsies	63%	55%
Pathological Laboratory Examinations—Woman's Clinic	6,811	6,414
Surgical Pathological Specimens Examined—Main Hospital	5,000	3,558
(*b*) *Central Laboratories*		
Applied Pathological Examinations	94,608	81,304
Basal Metabolism Estimations	3,825	3,582
Applied Bacteriological Examinations	18,001	17,634
Blood Bank Examinations	9,420	3,603
	125,854	106,123
(*c*) *Clinical Laboratories*		
Examination of Urine, Blood, Smears, etc.	95,287	96,612

VIII
RADIOLOGY, ELECTROCARDIOGRAPH, AND PHYSICAL THERAPY DEPARTMENTS

	1940	*1939*
(*a*) *Radiology*		
X-Ray Examinations and Treatments	44,450	42,518
(*b*) *Electrocardiography*		
Electrocardiograms	4,510	3,891
(*c*) *Physical Therapy*		
Total Treatments	31,320	31,334

IX

SERVICE DEPARTMENTS

	1940	*1939*
(*a*) *Nursing Personnel*:		
Administrative and Teaching	44	45
Part Time Instructors	8	7
Head Nurses and Charge Nurses	68	69
Assistant Head Nurses	61	62
General Staff Nurses	261	269
Physician (Part Time)	1	1
Laboratory Technician	1	1
Secretaries, Clerks, etc.	24	25
Orderlies, Attendants, and Seamstress	190	187
Total	658	666
New York Hospital Students	118	124
Affiliated Students	31	38
Graduate Students and Special Students	52	63
	859	891

(*b*) *Nutrition*

		Cost per Meal		
	Meals Served	*Raw Food*	*Preparation and Service*	*Total*
1940	2,163,016	$.175	$.144	$.319
1939	2,145,816	.174	.145	.319

	1940	*1939*
Infant Formulae	31,982	35,038
Nutrition Clinic Visits	11,288	9,463

(*c*) *Pharmacy*

Prescriptions	88,283	81,554

(*d*) *Record Room*

New Case Records Indexed and Filed	33,362	33,540
Circulation	972,729	903,278

(*e*) *Engineering*:

	1940	*1939*
Steam Produced	546,561,050 lbs. @ .30591 M	540,897,990 lbs. @ .27346 M
Electric Current	9,182,905 k. w. hrs. @ .010980 per k. w. hr.	9,114,997 k.w.hrs. @ .009857 per k. w. hr.
Refrigeration	44,980.85 tons @ .65352 per ton	41,574.96 tons @ .68418 per ton
Ice	33,360 cakes @ .054845	32,948 cakes @ .055265
Low Pressure Steam	199,771,952 lbs.	182,458,913 lbs.

(*f*) *Laundry*

	Poundage	*Total Cost Laundry Dept.*	*Cost Per Lb.*
1940	4,701,821	$179,791.18	$.038
1939	4,734,063	180,286.41	.038

X

PERSONNEL AS OF DECEMBER 31

	No. on Payroll	
	1940	*1939*
Accounting	37	34
Other Administration	90	85
Engineering	163	164
Housekeeping	202	214
Laundry	99	99
Nutrition	251	256
Protection	35	37
General Professional Care	404	393
Nursing (not including students)	658	659
Out-Patient Department	40	44
Funds	33	32
Corporation	10	11
Total	2,022	2,028
Payne Whitney Psychiatric Clinic	156	161
Westchester Division	483	490
	2,661	2,679

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PROFESSIONAL STAFF MEMBERS

It is with sorrow for their loss that the Board of Governors notes the deaths on the staff during the year of—

COLIN L. BEGG, M.D.
JOHN A. HARTWELL, M.D.
LISLE B. KINGERY, M.D.
DANIEL G. KUHLTHAU, M.D.
WILMOTH OSBORNE, M.D.
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LEGACIES TO THE HOSPITAL

LEGACIES have been an important factor in enabling The New York Hospital to grow and to meet changing community needs. No precise words are necessary to a valid legacy to the hospital. The following clause, however, may be suggested:

"I give and bequeath to THE SOCIETY OF THE NEW YORK HOSPITAL the sum of.....dollars."

If land or specific personal property, such as bonds, stocks, etc., is given, a brief description of the property should be inserted.

ENDOWED BEDS

MANY deserving patients who cannot pay for hospital treatment are cared for each year by means of endowed beds. A bed may be endowed in The New York Hospital by a donation of ten thousand dollars to the general funds of the Society.

The donor may nominate patients for the occupancy of one bed in the pavilions of the hospital, free of charge except for special service, for a total of 75 days each year.

The endowment of beds, and other donations to the hospital of five thousand dollars or more, are recorded on memorial tablets in the lobby of the hospital.

170TH
ANNUAL REPORT
OF
THE SOCIETY OF
THE NEW YORK HOSPITAL
1941

THE SOCIETY OF THE NEW YORK HOSPITAL
525 EAST SIXTY-EIGHTH STREET
NEW YORK, N. Y.



170TH
ANNUAL REPORT
OF
THE SOCIETY OF
THE NEW YORK HOSPITAL
1941

CREATED BY ROYAL CHARTER IN 1771
IN THE REIGN OF KING GEORGE III

THE SOCIETY OF THE NEW YORK HOSPITAL
525 EAST SIXTY-EIGHTH STREET
NEW YORK, N. Y.

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THE SOCIETY OF THE NEW YORK HOSPITAL

Summary of its History and Objectives

IN 1769 Dr. Samuel Bard of King's College (now Columbia) appealed in Trinity Church for the establishment of a hospital in New York. On June 13th, 1771, The Society of the New York Hospital received a charter from King George III to erect what was to be the first hospital in this city and the second in America.

The original building at Broadway and Pearl Street was destroyed by fire a few days before its scheduled opening in 1775. It was restored and opened for Revolutionary War soldiers the following year. The first civilian patients were admitted in 1791.

The Hospital moved from its original site to West 16th Street in 1877, and to its present group of buildings, extending from York Avenue to the East River and from 68th to 71st Streets, in 1932.

Organization

In addition to its general hospital with out-patient departments, The Society of the New York Hospital operates a psychiatric hospital known as the Payne Whitney Psychiatric Clinic. It has a complete children's hospital, which includes the former Manhattan Maternity and Dispensary and the New York Nursery and Child's Hospital, and a complete women's hospital, the obstetrical division of which is The Lying-In Hospital, founded in 1799.

The Society also operates The New York Hospital-Westchester Division, which was established in 1821 as the Bloomingdale Hospital for mental diseases and has been maintained continuously by the Society since that time.

In cooperation with the Department of Health, the Hospital and Cornell University Medical College participate in the operation of the Kips Bay-Yorkville Health Center, providing medical attention and health education for a neighborhood area of 200,000 persons.

In Terms of Figures

The Hospital has cared for approximately 3,000,000 patients during its history. These statistics give some idea of the extent of its work in a typical year:

Beds	1,420
Bed patients	20,800
Out patients	51,500
Days of bed care	398,000
Out-patient visits	312,000
Social service interviews	43,000
Laboratory examinations	212,000
Meals served	2,100,000
Prescriptions filled	87,000
Babies born	3,500
Children cared for	10,000

Teaching and Research

From the time it was founded The New York Hospital has been a teaching hospital and during its existence has been affiliated with several colleges of medicine. In 1912 the Hospital became affiliated with Cornell University Medical College, which occupies five of the present group of fifteen buildings. In addition to teaching, research is conducted in all departments of the Hospital and College in a large number of the problems of medicine.

Most of the staff doctors are members of the medical college faculty and the activities of the two institutions are coordinated by a Joint Administrative Board.

The Cornell University-New York Hospital School of Nursing, established in 1877, provides a three-year course of undergraduate study for approximately 300 students and specialized instruction for graduate nurses.

The Cost

The New York Hospital is a voluntary institution; it does not operate for profit, nor is it a municipal hospital. Approximately

$4,400,000 is expended in a typical year for the care of patients. They pay all they can, which is about $3,250,000. Fees for pavilion patients and for out patients are graded and do not in any case meet the full cost. The Hospital attempts to practice every economy consistent with maintaining quality of service. Income from endowment, from the United Hospital Fund, the Greater New York Fund and from all other sources leaves an annual deficit, which during the past three years has averaged $147,000, and which the Hospital attempts to make up through gifts.

Milestones

During its 170-year-history, The New York Hospital has made numerous important contributions to the development of medical and hospital care. Mental patients were admitted to the Hospital in 1792, it being the first provision in this state for hospital treatment of the mentally ill. In 1799 vaccination for smallpox was introduced for the first time in New York. In the same year the Hospital provided the first course of lectures and practical instruction for nurses in America. The Lying-In Hospital, which was housed in The New York Hospital building for the first quarter of the 19th Century, and which again became a part of this institution when the present buildings were opened, played an important part in the rise of modern obstetrical science.

In times of war, as well as those of peace, the Hospital has rendered distinguished service. American troops wounded on July 12, 1776, were its first patients. In the Civil War one of its buildings was set aside for free treatment of soldiers, caring for more than 3,000 in four years. In the last war the Hospital organized Base Hospital No. 9, established at Chateauroux, France. In the present war the New York Hospital again has organized an army hospital unit, civilian emergency squads, and special courses of medical and nursing instruction, in addition to carrying out numerous other duties connected with the war effort.

For the Year 1942

OFFICERS

†William Harding Jackson ..... *President*
Langdon P. Marvin ..... *Vice-President*
Augustine J. Smith ..... *Secretary*
Henry S. Sturgis ..... *Treasurer*

BOARD OF GOVERNORS

Augustine J. Smith	1902	Williamson Pell	1934
Bronson Winthrop	1907	†George T. Bowdoin	1934
Cornelius N. Bliss	1909	Henry S. Sturgis	1936
William Woodward	1910	†Paul G. Pennoyer	1937
Arthur Iselin	1912	Landon K. Thorne	1937
G. Beekman Hoppin	1913	W. Gibson Carey, Jr.	1938
R. Horace Gallatin	1916	†William Harding Jackson	1939
Joseph H. Choate, Jr.	1918	Walter G. Dunnington	1939
Frank L. Polk	1923	Mrs. Charles S. Payson	1940
†John Hay Whitney	1927	Wendell L. Willkie	1940
†Vincent Astor	1930	Edward W. Bourne	1941
†Barklie Henry	1932	Langbourne M. Williams, Jr.	1941
Langdon P. Marvin	1933		

Miss Ruth V. Twombly 1942

Murray Sargent ..... *Administrator-in-Chief*

Walter J. Nichols ..... *Assistant to the Treasurer*
Helen S. Foster ..... *Assistant to the Secretary*
Calvin S. White ..... *Assistant to the Administrator*
United States Trust Company of New York ..... *Custodian*

JOINT ADMINISTRATIVE BOARD

THE SOCIETY OF THE NEW YORK HOSPITAL

and

CORNELL UNIVERSITY MEDICAL COLLEGE

Edmund Ezra Day, *Chairman*
‡Walter L. Niles, M.D.
Neal Dow Becker
Joseph P. Ripley
Langdon P. Marvin
Henry S. Sturgis
William Woodward
J. Pierpont Morgan

†In the service of the United States Government.
‡Deceased.

STANDING COMMITTEES OF THE BOARD OF GOVERNORS

EXECUTIVE.....*Chairman*, AUGUSTINE J. SMITH

WILLIAM HARDING JACKSON — HENRY S. STURGIS
LANGDON P. MARVIN — GEORGE T. BOWDOIN
*MURRAY SARGENT

WESTCHESTER DIVISION.....*Chairman*, AUGUSTINE J. SMITH

JAMES W. HUSTED — WILLARD S. SIMPKINS
Two rotating members

*MURRAY SARGENT

PAYNE WHITNEY PSYCHIATRIC.....*Chairman*, EDWARD W. BOURNE

AUGUSTINE J. SMITH — LANGBOURNE M. WILLIAMS, JR.
JOHN HAY WHITNEY
One rotating member

*MURRAY SARGENT

FINANCE.....*Chairman*, HENRY S. STURGIS

WILLIAM HARDING JACKSON — WILLIAM WOODWARD
BRONSON WINTHROP — WILLIAMSON PELL
*MURRAY SARGENT

REAL ESTATE.....*Chairman*, GEORGE T. BOWDOIN

G. BEEKMAN HOPPIN — *MURRAY SARGENT

LAW.....*Chairman*, FRANK L. POLK

LANGDON P. MARVIN — JOSEPH H. CHOATE, JR.
EDWARD W. BOURNE

NOMINATIONS.....*Chairman*, WILLIAM WOODWARD

WILLIAM HARDING JACKSON — FRANK L. POLK

AUDIT.....*Chairman*, LANDON K. THORNE

GEORGE T. BOWDOIN — WALTER G. DUNNINGTON

*Administrator-in-Chief.

STANDING COMMITTEES OF THE BOARD OF GOVERNORS—*Continued*

MEMBERSHIP.....*Chairman,* WALTER G. DUNNINGTON

PAUL G. PENNOYER
HENRY S. STURGIS
LANDON K. THORNE
JOHN HAY WHITNEY

COUNCIL OF THE SCHOOL OF NURSING

AUGUSTINE J. SMITH, *Chairman*
PAUL G. PENNOYER, *Vice-Chairman*
BESSIE A. R. PARKER, R.N., *Secretary*

Class of 1942

GEORGE W. WHEELER, M.D.
MARY M. ROBERTS, R.N.

Class of 1943

AUGUSTINE J. SMITH
ANNIE W. GOODRICH, R.N.

Class of 1944

PAUL G. PENNOYER
EUGENE F. DUBOIS, M.D.

Ex-Officio

WILLIAM HARDING JACKSON, *President,* The New York Hospital
EDMUND EZRA DAY, *President,* Cornell University
MURRAY SARGENT, *Administrator-in-Chief*
HENRICUS J. STANDER, M.D., *President,* Medical Board
BESSIE A. R. PARKER, R.N., *Director,* School of Nursing

EXECUTIVE OFFICERS

Administrator-in-Chief ..... Murray Sargent

Superintendent Emeritus ..... Thomas Howell, M.D.

Superintendent Emeritus, Lying-In Hospital ..... William H. Spiller, M.D.

Superintendent ..... George W. Wheeler, M.D.

Assistant Superintendent ..... John B. Pastore, M.D.

Assistant to the Administrator ..... Merrick Wells

Assistant to the Administrator ..... Howard G. Turner

Comptroller ..... John H. Keig

Director of Out-Patient Department ..... Walter C. Klotz, M.D.‡

Acting Director of Out-Patient Department ..... Harmon J. Bailey, M.D.

Surgeon to Out-Patient Department
(Accident and Emergency Pavilion) ..... Lucy M. Crawford, M.D.

Physician in Charge, Personnel Health Clinic ..... Frank Falconer, M.D.

Director of the School of Nursing and
Director of the Nursing Service ..... Bessie A. R. Parker, B.S., R.N.

Director of the Department of Nutrition ..... S. Margaret Gillam, M.A.

Director of the Social Service Department ..... Theodate H. Soule, M.A.

Chief Engineer ..... William W. Downey

Purchasing Agent ..... James F. Best

Apothecary ..... Donald A. Clarke

Personnel Manager ..... Joseph F. Hanning

Director of Building Service ..... F. Colgate Narber

Record Librarian ..... Helen B. Lincoln, R.R.L.

Director of Compensation and
Liability Department ..... Hermine A. Girouard

‡Deceased.

MEDICAL BOARD

HENRICUS J. STANDER, M.D., *President*

SAMUEL Z. LEVINE, M.D., *Secretary*

DAVID P. BARR, M.D.

CLARENCE O. CHENEY, M.D.

OSKAR DIETHELM, M.D.

WILLIAM DOCK, M.D.

GEORGE J. HEUER, M.D.

WALTER L. NILES, M.D.‡

EUGENE H. POOL, M.D.

‡Deceased.

REPORT OF THE PRESIDENT

In conformity with its charter, the Governors of The Society of the New York Hospital present to the Legislature of the State of New York their annual report and a statement showing the receipts and expenditures for the year 1941 of the several institutions under their control and management.

The New York Hospital has among its departments: the Woman's Clinic, known as The Lying-In Hospital; the Payne Whitney Psychiatric Clinic; the Departments of Medicine, Surgery and Pediatrics; and The New York Hospital—Westchester Division at White Plains, New York. In the operation of these institutions the Society is associated with The Society of the Lying-In Hospital, Manhattan Maternity and Dispensary and the New York Nursery and Child's Hospital.

The administration of the Hospital's affairs was strengthened during 1941 by the election to the Board of Governors of Edward W. Bourne and Langbourne M. Williams, Jr.

As the reports of the various departments show, the year was one in which The New York Hospital faced new problems and increased responsibilities. It was encouraging that current gifts were larger than ever before, and the Hospital is indebted to the many individuals and organizations whose support has enabled this institution to meet increased demands without impairing the quality or scope of its service.

The New York Hospital has vitally important work to do in 1942, perhaps the most critical year in the history of this country. With the continued support of the public that it serves, it may be counted upon to perform its duties in a manner worthy of its traditions.

WILLIAM HARDING JACKSON
President

REPORT OF THE TREASURER

GENTLEMEN: Attached herewith is a condensed consolidated balance sheet as of December 31, 1941, of The Society of the New York Hospital and its affiliated institutions, the Society of the Lying-In Hospital of the City of New York, the Manhattan Maternity and Dispensary, and the New York Nursery and Child's Hospital. There is also attached a statement of the consolidated income account for the year ended on that date.

A comparison of the balance sheet at the end of last year with that for the similar date of the year before will show that there has been a reduction in general funds of $300,271.90. This results largely from the deficit for the year, and from the reduction to latest assessed values of real estate holdings not used for hospital purposes. The comparison will also show that there was a decrease in special and unclassified funds amounting to $733,424.86, and again this is largely attributable to the book loss arising from the sale of securities for the most part acquired during 1929 and 1930, and carried in our accounts at the high values prevailing at that time. For some years we have been endeavoring to diversify our portfolio and to strengthen the position of our more permanent funds. In doing this, it has been necessary to make sales against these high values and purchase other securities.

The income account shows that the Society had a deficit from operations of $1,157,995.80, as compared with $1,126,800.03 in 1940. The Society had income from other sources to apply against this deficit of $787,574.72. In addition, it received as gifts from friends of the Society and from other miscellaneous receipts $198,507.91. The sum of these figures means that we failed to meet our operating deficit by $171,913.17, as compared with $114,191.69 a year ago. Thus, we had the unfortunate experience,

for the first time in four years, of having a larger deficit than we had in the previous year.

The size of the operating deficit indicates that we continue to contribute a large amount in the form of free care, as the care of a majority of the patients in the pavilion and out-patient service are at rates well below their cost.

The continued support of our friends is most encouraging to us. Without that support, we should be forced to curtail our services severely. We are grateful to them and hope that they will assist us in the future as they have in the past in maintaining our service to the community.

HENRY S. STURGIS,
Treasurer

ACCOUNTANTS' CERTIFICATE

TO THE BOARD OF GOVERNORS:

We have examined the Combined Balance Sheet of The Society of the New York Hospital and its affiliated hospitals, The Society of the Lying-In Hospital of the City of New York, Manhattan Maternity and Dispensary, and New York Nursery and Child's Hospital, as at December 31, 1941 and the Combined Income Account for the year then ended. In connection therewith, we have reviewed the system of internal control and the accounting procedures of the hospitals and, without making a detailed audit of the transactions, have examined or tested accounting records of the hospitals and other supporting evidence, by methods and to the extent we deemed appropriate.

In our opinion, on the basis of stating Real Estate at assessed value and Equipment at a nominal value, the accompanying Combined Balance Sheet and the related Combined Income Account present fairly the position of The Society of the New York Hospital and its affiliated hospitals at December 31, 1941 and the results of operations for the year then ended.

R. G. RANKIN & CO.
CERTIFIED PUBLIC ACCOUNTANTS

New York, N. Y.
April 24, 1942

EXHIBIT "A"

THE SOCIETY OF THE NEW YORK HOSPITAL
AND
THE SOCIETY OF THE LYING-IN HOSPITAL OF THE CITY OF NEW YORK, MANHATTAN MATERNITY AND DISPENSARY, AND NEW YORK NURSERY AND CHILD'S HOSPITAL

Combined Balance Sheet
As at December 31, 1941

ASSETS

General Fund Assets			
Cash		$ 245,709.70	$
Accounts Receivable:			
Patients, less Reserves	$ 155,284.63		
Other	33,527.79	188,812.42	
Investments:			
Bonds and Stocks	2,075,881.19*		
(Indicated market value $1,776,496.82)			
Real Estate Mortgages	181,701.36*		
Real Estate—Assessed value or cost of 1941 construction	5,859,319.31	8,116,901.86	
Supplies Inventories (Including Circulating Linen, $130,586.40)		346,714.61	
Deferred Charges to Future Operations		21,737.82	
Due from Special and Unclassified Funds		39,583.78	
Cash and U. S. Treasury Bonds			
Held as Security for Leases	29,242.50		
Less: Tenants' Lease Deposits	29,242.50		8,959,460.19
Special and Unclassified Funds Assets			
Principal:			
Cash	56,660.78		
Bonds and Stocks	17,693,943.46*		
(Indicated market value $13,553,094.63)			
Real Estate Mortgages	231,115.45*		
Real Estate—Assessed value	256,945.00		
Due from General Fund	64,593.28		
Due from Special and Unclassified Funds Unexpended Income	8,575.73	18,311,833.70	
Unexpended Income:			
Cash	38,168.23		
Bond Interest Receivable	12,512.50		
Stocks (Indicated market value $2,220.75)	2,189.25*		
Due from General Fund	4,446.04	57,316.02	18,369,149.72
Plant Fund Assets			
Real Estate—Assessed value		27,210,400.00	
Equipment—At nominal value		1.00	27,210,401.00
TOTAL			$54,539,010.91

LIABILITIES AND CAPITAL

General Fund Liabilities and Capital			
Accounts Payable, etc.		$ 151,774.10	$
Accrued Payroll		88,366.31	
Patients' Credit Balances		63,103.95	
Mortgages Payable		642,625.00	
Due to Special and Unclassified Funds		69,039.32	
General Fund Capital—Exhibit "B"		7,944,551.51	8,959,460.19
Special and Unclassified Funds Liabilities			
Principal:			
Due to Bank for Securities Purchased	$ 8,499.54		
Due to General Fund	1,252.07		
Special and Unclassified Funds—Exhibit "C"	18,302,082.09	18,311,833.70	
Unexpended Income:			
Due to General Fund	38,331.71		
Due to Special and Unclassified Funds Principal	8,575.73		
Balance Unexpended	10,408.58	57,316.02	18,369,149.72
Plant Fund Capital—Exhibit "D"			27,210,401.00
TOTAL			$54,539,010.91

*Recorded at purchase price or market value on date acquired by gift or bequest, less amortization of bond premiums.

THE SOCIETY OF THE NEW YORK HOSPITAL
AND
THE SOCIETY OF THE LYING-IN HOSPITAL OF THE CITY OF NEW YORK
MANHATTAN MATERNITY AND DISPENSARY, AND
NEW YORK NURSERY AND CHILD'S HOSPITAL

Combined Statement of General Fund Capital
For the Year Ended December 31, 1941

BALANCE, January 1, 1941			$8,244,823.41
ADD:			
Legacies and Gifts Received			136,657.21
Amortization of Mortgage on West 16th Street Property			7,500.00
Payne Whitney Special Development Fund			6,447.43
Transfer from Unexpended Income			993.78
Miscellaneous			2,786.03
Total			8,399,207.86
DEDUCT:			
Reduction in Real Estate not used for hospital purposes to 1941 assessed valuation		$171,000.00	
Net Loss on Sales of Securities		34,670.25	
Loss on Sale of Real Estate		11,420.95	
Amortization of Bond Premiums to January 1, 1941		13,516.01	
Transfer to Plant Fund Capital of certain new equipment acquired		47,619.60	
Miscellaneous		8,333.34	
Excess of Expenses over Income for the Year ended December 31, 1941—Exhibit "E"	$171,913.17		
Less: Excess of Expenses over Income of The Payne Whitney Psychiatric Clinic charged to Principal of Special and Unclassified Funds	3,816.97	168,096.20	454,656.35
BALANCE, December 31, 1941—Exhibit "A"			$7,944,551.51

EXHIBIT "C"

THE SOCIETY OF THE NEW YORK HOSPITAL
AND
THE SOCIETY OF THE LYING-IN HOSPITAL OF THE CITY OF NEW YORK, MANHATTAN MATERNITY AND DISPENSARY, AND NEW YORK NURSERY AND CHILD'S HOSPITAL

Combined Statement of Principal of Special and Unclassified Funds
For the Year Ended December 31, 1941

BALANCE, January 1, 1941		$19,035,506.95
ADD:		
Legacies and Gifts Received		70,579.95
Unexpended Income of Special and Unclassified Funds added to Principal		1,700.04
Profit on Sale of Real Estate		645.92
Total		19,108,432.86
DEDUCT:		
Net Loss on Sales of Securities	$698,839.94	
Adjustment for Amortization of Bond Premiums to January 1, 1941	1,670.30	
Net Change in Balances of Miscellaneous Temporary Funds	13,997.53	
Reduction in Real Estate not used for hospital purposes to 1941 assessed valuation	17,000.00	
Excess of Expenses over Income of The Payne Whitney Psychiatric Clinic for the Year ended December 31, 1941	3,816.97	
Transfer to Plant Fund Capital of cost of 1941 building construction and equipment at Westchester Division, White Plains, N. Y.	63,026.03	
Miscellaneous	8,000.00	806,350.77
BALANCE, December 31, 1941—Exhibit "A"		$18,302,082.09

EXHIBIT "D"

THE SOCIETY OF THE NEW YORK HOSPITAL

Statement of Plant Fund Capital
For the Year Ended December 31, 1941

BALANCE, JANUARY 1, 1941		$27,309,928.43
ADD:		
Cost of 1941 building construction at Westchester Division, White Plains, N. Y.	$ 53,681.79	
Cost of certain 1941 equipment additions	56,963.84	110,645.63
Total		27,420,574.06
DEDUCT:		
Equipment additions written off	56,963.84	
Reduction in real estate used for hospital purposes to 1941 assessed valuation	153,209.22	210,173.06
BALANCE, December 31, 1941—Exhibit "A"		$27,210,401.00

EXHIBIT "E"

THE SOCIETY OF THE NEW YORK HOSPITAL
AND
THE SOCIETY OF THE LYING-IN HOSPITAL OF THE CITY OF NEW YORK, MANHATTAN MATERNITY AND DISPENSARY, AND NEW YORK NURSERY AND CHILD'S HOSPITAL

Combined Income Account

	Year 1939		*Year 1940*		*Year 1941*	
OPERATING EXPENSES						
PATIENT SERVICE UNITS—New York City and White Plains		$4,237,137.41		$4,292,141.87		$4,441,798.27
NON-OPERATING EXPENSES						
PATIENT SERVICE UNITS—New York City and White Plains	$ 61,069.48		$ 55,003.47		$ 60,519.55	
CORPORATION	74,649.37	135,718.85	71,643.80	126,647.27	69,253.70	129,773.25
		4,372,856.26		4,418,789.14		4,571,571.52
OPERATING INCOME						
PATIENT SERVICE UNITS—New York City and White Plains		3,085,476.47		3,165,341.84		3,283,802.47
NON-OPERATING INCOME						
NET INCOME FROM INVESTMENTS	940,984.59		971,812.40		917,347.97	
GIFTS AND MISCELLANEOUS RECEIPTS	190,446.58	1,131,431.17	167,443.21	1,139,255.61	198,507.91	1,115,855.88
		4,216,907.64		4,304,597.45		4,399,658.35
EXCESS OF EXPENSES OVER INCOME		$ 155,948.62		$ 114,191.69		$ 171,913.17
NOTES: The foregoing statement excludes the following transactions relating to Miscellaneous Temporary Funds:						
Receipts		$ 52,982.85		$ 81,714.43		$ 87,500.99
Expenditures		70,499.11		67,671.70		86,752.53

No provision has been made for depreciation of buildings and equipment.

REPORT OF THE ADMINISTRATOR-IN-CHIEF

To the Board of Governors of
The Society of The New York Hospital:

GENTLEMEN: The ninth year of the Society in the buildings located at 68th Street and East River, and the 170th since it was granted a charter, was marked by an unprecedented turnover in personnel. Demands for labor created directly or indirectly by the war crisis made increasing inroads into our staff both medical and non-medical, of which the draft accounted for only about 5%. The Nursing and Nutrition departments were among the first to feel the effects of the losses but by the end of the year all departments had suffered to a greater or less extent.

As the year progressed shortages of materials affected by the war program became more and more acute together with sharp increases in prices. Before the year closed many standard items of materials and supplies were either virtually unobtainable or at prohibitive prices.

The favorable financial trend of the Society for the previous six successive years was reversed during the year 1941 in spite of a very gratifying increase in gifts from members of the Society and from friends of the institution. Until the last quarter of the year the Society and the main hospital had consistently recorded lower operating losses than the previous year or than any of the previous 13 years. Mounting costs of materials, decreased efficiency due to withdrawals of experienced personnel, and lower return from endowments particularly real estate, all contributed to the less favorable results for 1941. The main hospital operated at a loss of over $957,000.00, of which the Out-Patient Department loss was $250,000.00.

For some months doctors and nurses on the staff had been registered for General Hospital No. 9. With the declaration of war, plans for the calling out of several emergency units to the scene of a local disaster were perfected. Facilities for taking care of an unusual number of casualties were arranged for. Methods were devised for protection of patients from flying glass and for the movement of patients to protected locations in the buildings in the event of bombing attacks. Plans for a blackout were also formulated.

After nine years as Director of the Out-Patient Department, Dr. Walter C. Klotz died suddenly June 29, 1941. Dr. Klotz had had the responsibility of building up the administrative side of the Out-Patient Department from the time it was opened in the new buildings. His previous training and experience as an administrator together with his broad knowledge of medical procedures and his keen power of analysis made him a valuable member of the administrative staff. Dr. Harmon J. Bailey, who had been for a few months assisting the director in the management, was appointed Acting Director of the Out-Patient Department on the death of Dr. Klotz.

Mr. Robert C. Kniffen, Assistant to the Superintendent, resigned on October 1, 1941, to accept a position in Hawaii. Mr. Kniffen's principal duties had been as administrative assistant to the Medical Director in the Payne Whitney Clinic. A revision in the set-up transferred administrative responsibilities theretofore carried by the Medical Director directly to the administrative department. Mr. Howard G. Turner, with the title of Assistant to the Administrator, was appointed to fill the new position in the Payne Whitney Clinic.

Mr. Edward Voosen as Acting Director of the Laundry and Linen Supply very capably carried on that important department during the absence of Mr. John Kenney, the Director, on leave for several months because of illness.

After careful consideration the equipment for the doctors' call system was transferred from the Information Department to the switchboard room, with resultant greater efficiency and economy. Among important physical changes in the Hospital were the considerable addition to the space and equipment of the department of Radiology, the equipping of suitable examining rooms for the Eye Service on the eighth floor as an adjunct to the Consultant Service on the main floor, and changing over a little used treatment room on the fourteenth floor to a private room.

In the Engineering Department a thorough study of our needs and equipment for light and heat, with the cooperation of a special committee of the Board of Governors and outside engineering advice, resulted in the decision to rebuild our engines as soon as the necessary materials and parts could be obtained from the manufacturer.

A course for student dietitians offered by the department of Nutrition has this year been inspected and approved by the American Dietetic Association. During the year an ice cream manufacturing unit was installed. For the first time in a successive ten year period there was a slight decline (about 2-½%) in total number of meals served to 2,112,199, the largest number in a single day being 7,036.

Through the Department of Support Activities a closer coordination of fund raising, publicity and public relations between the Cornell University Medical College and the Society has been achieved.

Due to limited space it is impossible to mention all of the administrative departments and their work individually. Elsewhere in this report appear data and statistics of the Nursing Department, the Record Department, the Out-Patient Department, and the Pharmacy.

In a year which has presented unusual difficulties, the devotion and interest of the administrative department heads and the personnel responsible to them have enabled the Society to carry through a constructive program. The sweeping changes which an intensive war program necessitates, present a challenge to all non-profit institutions including voluntary hospitals, which can only be met by rigid economy, by quick revision of policies and procedures to meet situations as they arise, and by complete acceptance of responsibility for a full share in the care of the sick and injured whether of the armed forces or civilians.

MURRAY SARGENT
Administrator-in-Chief

REPORT OF THE PRESIDENT OF THE MEDICAL BOARD

To the Board of Governors of
The Society of the New York Hospital:

GENTLEMEN: In my judgment the professional and nursing care of patients has been of a particularly high order during the past year. Teaching of medical students and nurses, as well as research investigations in the various departments, have, likewise, measured up to the standards of former years.

It is gratifying to report that all clinical departments have cooperated to the fullest to meet the demands imposed by our national emergency and war conditions. The New York Hospital Unit, known as the Ninth General Hospital, is ready for duty. A large number of our attending and house staff members are in the military service of our country. The teaching of medical students will be accelerated from a four to a three-year course in order to increase the number of physicians available to the armed forces. To accomplish this summer months will be utilized for instruction.

The Medical Board is faced with serious problems with regard to adequate patient care. The need of doctors and nurses in the service of the Government is great, necessitating careful study and planning in so far as the Hospital or civilian requirements are concerned. We are convinced, however, that this difficulty is not insurmountable. The President has created a Procurement and Assignment Service, which, in our opinion, will go a long way in the correct solution of this difficult problem.

Dr. Eugene L. Opie, Pathologist to the Hospital since 1932, retired during the past year. His services to the Hospital and College will be severely missed, as will his council and advice in the deliberations of the Medical Board. Dr. William Dock of Stanford University succeeds Dr. Opie as Pathologist to the New York

Hospital and Professor of Pathology in Cornell University Medical College. In the Department of Medicine a major change has likewise occurred. On June 30, 1941, Dr. Eugene F. Du Bois resigned his position as Physician-in-Chief to the New York Hospital to assume the Professorship of Physiology in the Cornell University Medical College. He has served the Hospital faithfully and well for many years and has our good wishes in his new undertaking, for which he is peculiarly well fitted. Dr. Du Bois is succeeded as Physician-in-Chief to the New York Hospital by Dr. David P. Barr, a former associate of Dr. Du Bois and a graduate of Cornell. Dr. Barr comes to us from St. Louis, where he was Head of the Department of Medicine of Washington University and Barnes Hospital. Both Drs. Barr and Dock have been appointed to membership in the Medical Board.

The Hospital suffered an irreparable loss in the untimely death of Dr. Walter L. Niles, who was a member of the Joint Board of Administration and of the Medical Board, as well as Acting Dean of the Cornell University Medical College. Dr. Niles played an important role in the founding and organization of the new medical center, now known as the New York Hospital-Cornell University Medical College. His qualities as a physician, teacher and councilor were more than outstanding,—they virtually placed him apart.

The following statements, pertaining to the various departments, are based upon reports submitted to me by the responsible heads of the clinical divisions of the Hospital.

Department of Medicine

During the first half of 1941 the Department of Medicine was under the direction of Dr. Du Bois. Dr. Barr, upon his appointment last June, was given a leave of absence until December 31, 1941, and Dr. Harold G. Wolff was named as acting director of the department for the interim period of six months. Under his admirable supervision the care of patients and all clinical activities both in the

pavilions and in the out-patient department were continued without interruption.

In his final report, Dr. Du Bois took occasion to mention certain of the more urgent needs of the Department of Medicine. Among those which he emphasized was a greater bed capacity for medical patients and especially for the group suffering from neurological diseases. He also advocated an increase in the number of assistant residents on the medical service; provision for more help in the supervision of the chemical, parasitological and bacteriological work of the Central Laboratories and expansion by increased support of the important subdepartment of dermatology. It is gratifying that during the year plans have been made to meet in part two of these requirements. Permission has been granted to open to the Department of Medicine in July, 1942, another pavilion which will have as its first function the housing and care of neurological patients. The number of assistant residents on the medical service has been increased from eight to fourteen. This is a step of great significance since the maintenance of such a staff should obviate many of the difficulties previously experienced in the routine conduct of the large medical out-patient department.

The requirements for the appropriate development of dermatology have not as yet been met. During 1941 Dr. Hans J. Schwartz, who had served the institution faithfully in many different capacities for over thirty years, reached the retirement age. In July, Dr. George M. Lewis, a member of the department and an eminent dermatologist, was made acting head of the Dermatology Clinic. Through the aid of The John and Mary R. Markle Foundation he has been able to continue and expand his own significant researches in mycotic and fungus infections. This subdepartment, however, still remains without adequate support and without sufficient expert professional and nonprofessional assistance. It is hoped that financial support may be obtained for its development, and that the New York Hospital may assume leadership in this very important field.

One other clinical need deserves special emphasis. For several years the Department of Medicine has been conducting a clinic for the treatment and study of syphilis. From its inception this clinic was established to fulfill the most rigid modern requirements, and it has combined excellent clinical care with constant attention to all aspects of prevention and the public health. Today it stands as one of the leading clinics in the country and is an enterprise of which the New York Hospital can well be proud. Up to the present time it has received a large part of its support from special term grants of private donors. Renewal of these grants under present circumstances is unlikely and the clinic faces serious curtailment of its important activities in the service of patients in the out-patient department and of its significant contribution to the health of the community.

During the nine years in which Dr. DuBois has been Physician-in-Chief at the New York Hospital, the clinical investigation of the Department of Medicine has become increasingly more extensive and significant. Throughout its development it has received contributions and subsidies from research foundations and private donors which have amplified the generous support which it has always had from the Hospital. Today it constitutes a program of amazing diversity and of far reaching importance. Only a few of the more significant activities of the past year can be mentioned.

The work on pain and on psychological influences on somatic disease has been rapidly extended under the direction of Dr. Harold G. Wolff. Not less extensive have been the activities of the metabolism department, conducted in closest cooperation with the Russell Sage Institute of Pathology. During the past year a long range study of the intermediary metabolism of steroidal hormones has been initiated. In the field of infectious diseases, there has been a continuation of the investigations on the effect of extremely low body temperatures on the resistance of experimental animals to the pneumococcus and to the tubercle bacillus.

Funds for investigative work received by the Department of Medicine during 1941 include grants from the Russell Sage Institute of Pathology, the Carnegie Corporation, the Josiah Macy Jr. Foundation, The John and Mary R. Markle Foundation, the National Research Council, the Milbank Memorial Fund, the Henry Research Fund, the Ettinger Fund, the Belgian American Educational Foundation, the National Infantile Paralysis Fund, the Dazian Foundation, the Americal Medical Association, Lederle Laboratories, Eli Lilly Company, Schering Corporation, John Wyeth and Brother, and several anonymous donors.

Department of Surgery

The admissions to the pavilion beds of General Surgery and the Specialties of Surgery numbered 5062, the highest in the history of the department. Upon these patients, 4351 surgical operations were performed with an operative mortality rate of 1.7 per cent. In those not subject to operation there was an average mortality rate of 1.4 per cent. There were 1902 admissions to the semi-private service and 1535 to the private service—a total of 3437. Upon these patients, 3200 operations were performed. The surgical services of the Hospital, therefore, admitted a total of 8499 patients and performed 7551 surgical operations with an operative mortality rate of less than 1.5 per cent.

Due to limitation of space, a detailed report for each of the subdepartments of Surgery cannot be included. Suffice it to state that definite growth and progress have been made in several of these. In Ophthalmology a full-time staff member, Dr. John M. McLean, has been appointed, while the resident staffs of Urology, Orthopedics and Otolaryngology have been increased and strengthened. In the James Buchanan Brady Foundation of Urology the clinical and research activities have measured up to those of previous years.

The subdepartment of Anesthesia administered 5653 anesthesias, again a record for the department. This is exclusive of the anes-

thesias given by the group of private anesthetists. There was the low incidence of postoperative pulmonary complications of 1.1 per cent.

The usual teaching program as outlined in preceding years was followed. The advent of the War with the induction of many members of the teaching staffs at Bellevue and St. Lukes Hospitals into military service may compel this department to modify somewhat its undergraduate and graduate teaching program.

Experimental work in the Surgical Laboratory and clinical work in the wards are actively being carried on in the treatment of wounds, the control of infection, particularly with the sulphonamide drugs, and the investigation of shock. Additional experimental and clinical investigation has been or is being prosecuted in connection with prothrombin in its relation with surgical conditions, and in connection with diseases of the thyroid gland, oesophagus, stomach, pancreas, heart and blood vessels, kidney, brain and so on. Altogether 92 papers, representing clinical work in the wards or experimental work in the laboratory have been published during the year 1941.

Department of Obstetrics and Gynecology

The past year has seen a further expansion in the activities of this Department even in the face of our national emergency, as a result of which a number of the professional staff joined the Armed Forces of our country. The number of women discharged from the Hospital and the Berwind Clinic was 5424, as compared with 5379 for the previous year. The staff delivered and cared for 3394 babies in the hospital and home services. The uncorrected maternal mortality for 1941 was 0.98 per thousand obstetrical patients discharged, or 1.11 per thousand per 1000 pregnancies, including all types, such as miscarriage, ectopic and others.

The home delivery service conducted by the John E. Berwind Free Maternity Clinic has functioned very satisfactorily, due to the excellent cooperation and assistance from the Henry Street Nursing

Service. In the 1940 Annual Report I outlined the changes and improvements that were effected through the generosity of Mrs. John E. Berwind, as well as our plans for extension of the service. Due to the present great demand for physicians in the military services of the United States, it is a difficult task to supply doctors for home confinements with the result that we must consider hospital deliveries for these women. With the excellent cooperation already received from Mrs. Berwind, the Department of Health of the City of New York and many other organizations and agencies, we have every expectation that we shall find a wholly satisfactory solution for this problem.

Teaching and research have, as in previous years, accompanied patient-care. We are especially grateful to The John and Mary R. Markle Foundation for continued support in our eclampsia investigation and for the aid from The Commonwealth Fund in the vaginal smear work in genital cancer. Many pieces of research have come to successful conclusion, as indicated in the list of publications appearing at the end of the Report.

Department of Pediatrics

In 1941, the 54 pavilion beds were occupied by 698 infants and children; the 14 bassinets in the premature unit by 170 infants; and the 11 private beds by 285 patients. Thus, the occupancy of the 79 total beds was 79.4 per cent of available capacity, compared with 75.7 per cent for 1940. The annual occupancy of the premature service rose from 58 per cent in 1940 to 75 per cent in 1941. The out-patient department also continued to operate at peak capacity, 3608 new patients and a total of 9577 patients making 32,036 visits to the Children's Clinic in 1941.

At the behest of a number of State Departments of Health, the pediatric department has supplemented its teaching program to undergraduate students and house officers by giving special courses to Health Officers in rheumatic fever and in the care of premature infants. In 1941, nine such special students from the States of Cali-

fornia, Michigan, South Carolina, Texas, Utah and Virginia attended these courses for periods of two to four weeks.

Fundamental and clinical studies are being conducted in a variety of fields as part of the pediatric research program. A partial list of these studies includes: the handicaps of prematurity, renal physiology, the prevention of air-borne infections, endocrine disturbances, problems of adolescence, nutritional and vitamin requirements, blood dyscrasias, rheumatic fever and congenital heart disease, tuberculosis and allergy. Several of these investigations have been and are being supported by outside funds. The Children's Bureau of the United States Department of Labor has for the fifth year maintained its interest in the premature project. Similarly, The Commonwealth Fund has continued to subsidize the studies on rheumatic fever and heart disease. Toward the end of the year, the Louis Livingston Seaman Fund of the New York Academy of Medicine contributed sufficient funds to permit the installation of germicidal ultraviolet irradiation in two of the rooms of the premature unit. Through the generosity of Mrs. A. A. Bliss and the intermediation of the Social Service Department of the Hospital, funds were made available for the many medical and social needs of children in the hospital. This fund provided for the purchase of an incubator for premature infants and for other miscellaneous but important services for patients. This fund happily is being continued for the year 1942.

There is a real need for an expansion of the pediatric in-patient pavilion service. This can be accomplished by opening one or more of the new unused floors in the pediatric building. The currently small pavilion service imposes a serious handicap to effective bedside instruction for students and house officers alike; it results in curtailed opportunities for clinical investigation and thereby acts as a deterrent in attracting and holding meritorious men in the department, and it makes necessary the frequent referral of regular clinic patients to other hospitals when need for in-patient care arises. Such increased

facilities would allow for the establishment of an in-patient adolescent unit which could serve to implement the already existing out-patient service for this relatively neglected group of children.

Department of Psychiatry

This Department has become more closely integrated with the other departments of the Hospital, intensive study and treatment being carried out on the in- and out-patients of the Payne Whitney Psychiatric Clinic as well as in the pavilions and the Out-Patient Department of the general hospital. The main principle is the consideration of the individual patient's needs. If the physical factors are most important, the patient receives the treatment indicated in the respective department in the general hospital, but with due consideration for his individual personality and socio-economic factors. In these patients the psychiatric consultants act as advisers and, if necessary, carry out the psychiatric treatment. The members of the resident staff in the general hospital are now able to carry out the less complicated forms of psychotherapy under the guidance of the psychiatrist. When the personality disturbance is the leading issue, the patient receives treatment in the Payne Whitney Psychiatric Clinic with due attention to any physical factors. Somatic study and treatment is then carried out by the psychiatrist under the direction of the consulting internists, gynecologists, and surgeons. The large and well-equipped laboratories in the Payne Whitney Psychiatric Clinic are regularly used for the diagnostic, therapeutic, and investigative study of the physical condition of the psychiatric patients. The psychological laboratories are constantly needed to evaluate psychological and psychopathological reactions.

In the In-Patient Department of the Payne Whitney Psychiatric Clinic, patients suffering from various psychoses and psychoneuroses received treatment. The majority of the patients were referred by physicians in private practice. In the pavilions of the general hospital, a large number of patients were seen. The psychiatrist is

now in demand on every service of the hospital and plans are therefore necessary to increase the number of available psychiatrists for this consultation service.

The Psychiatric Out-Patient Department, which is organized to offer ambulatory treatment to patients from the lower income groups, accepted both adults and children for treatment. In addition, children were seen by the psychiatrists who are in daily attendance in the Pediatric Out-Patient Department. Another group of patients were treated in the Medical Out-Patient Department. The need for an increased psychiatric staff in the general Out-Patient Department is obvious.

Graduate education of the resident and out-patient staffs has been most satisfactory. The Commonwealth Fund has continued to support the educational program in child psychiatry and has again furnished two fellowships.

Research work has been continued in the study of the influence of emotions on physiological factors. Studies of the relationship of emotions to leucocytosis have reached tentative conclusions. Electroencephalography is being used increasingly for diagnostic purposes and for the investigation of selected psychopathological conditions. The effect of barbiturates on memory and various physiologic functions in general has been clarified in animal experiments. Anxiety and fear in small children are being studied in the nursery school. More recently this has been done in connection with the war situation. The large departmental library is most valuable for all these studies, and has been frequently used by members of other departments for their investigations.

Dr. Gerald R. Jameison, Associate Psychiatrist and Medical Director of the Payne Whitney Clinic, resigned during the year in order to devote himself to private practice. We extend to him our thanks for the service he rendered the Hospital. He is succeeded by Dr. T. A. C. Rennie, who obtained his psychiatric training under Dr. Adolph Meyer of Baltimore.

Private Patients' Pavilion

The Private Patients Committee reports that there were 4599 admissions to the private and semi-private floors in the Main Hospital in 1941. This is the largest number of patients treated on these services, in any one year, since the Hospital was opened in 1932. Of these patients, 2439 were private and 2160 semi-private, representing a bed occupancy of 75.6% for private and 84.5 for semi-private.

When the private admitting office in the main lobby was opened two years ago it was thought that adequate provision had been made for admitting patients easily, quietly and with a minimum of delay. The greatly increased activity in the private and semi-private services has resulted, at times, in overcrowding of the office, and the registrars often find it difficult to complete their interviews with patients promptly and without interruption. Since plans have been made to add about fifty beds to these services in 1942 it will be necessary to expand the admitting facilities in order to provide proper accommodations for taking care of the increased clientele.

Several doctors on the Resident Staff have been called to Military service and it is becoming more difficult to fill the vacancies. Due to the fine cooperation of all professional and nonprofessional personnel, the standards of service have been maintained. Former members of the staff have offered to help in every way possible when the shortage of doctors becomes acute, so there is no reason to fear any curtailment of the work on this division.

Department of Pathology

The Department of Pathology performed 281 postmortem examinations, exclusive of 60 examinations of stillbirths. The total percentage of autopsies obtained was 59, but on the private services less than 30. For the Brady Institute 445 surgical specimens were examined. Two cases coming to autopsy were presented at the Clinical-Pathological Conferences each week throughout the year. The hospital photographic work no longer is under the supervision

of this Department, but color photographs on 35 mm. film are made in the Department for use at the conferences and in teaching.

During the year the grants for research on tuberculosis terminated, and the experiments on immunization came to a close. Grants for work on senility, on leukemia, and on chronic infection were continued. Investigation and publication in these fields proceeded along lines previously described, particularly interesting results having been obtained in the study of heredity and foster nursing in relation to leukemia in mice.

Investigations have commenced on the chemical and physical properties of cartilage and elastic tissue at various ages; on the mechanism of protein loss and tubular damage in the kidney, and on the vascular bed of the liver and lung in disease. The initial results have shown that important information can be obtained from such special study of material obtained at autopsy.

Out-Patient Department

In 1941, 52,053 individual patients made 311,655 visits to the Out-Patient Department of the New York Hospital. The total number of individuals treated in the Out-Patient Department in 1941 exceeded the number receiving care in 1940.

In June of 1941 the work of the general surgical clinic was expanded to obtain a more thorough study of gastro-intestinal cases and to improve methods of diagnosis. It is believed that this new approach will shorten the important period between the time of admission of the patient to the clinic and the establishment of the final diagnosis. It will be of particular significance in cases of gastric carcinoma. To provide room for this new activity it became necessary to move the pulmonary clinic which formerly occupied the eastern half of the fifth floor in the K building. The pulmonary clinic has now been permanently established on the fourth floor.

Throughout the year much time has been devoted to a survey of Out-Patient Department needs. Other institutions have been

visited in search of improved methods. It is notable that the needs and equipment and types of patients of different institutions vary so widely that few common methods emerge. Improvement in ambulatory medical care can come only after careful recognition of the needs and capacity of the individual institution.

Plans for the future have been given much attention lately. A special committee has been appointed by the Medical Board for the consideration of Out-Patient Department problems. A new approach to the admission of patients is to be given a trial. It has been suggested that a new clinic be created which would have as its purpose a more adequate initial survey of the patient. This clinic would replace the admitting physician. It would be staffed by members of the resident staff and consultants from the several departments. New applicants would be admitted directly to this so-called Admissions Clinic. Such a clinic, it is believed, would obtain a better statement of the medical problem and thereby effect a more efficient sorting of cases. It would solve to a great extent the difficult question of emergencies. It would eliminate the necessity of many refers and in the end reduce the cost of care to both patient and hospital.

The volume of work of the Out-Patient Department is large. It continues to exceed the capacity originally anticipated. More than a thousand patients are seen daily. The cost of this care far exceeds the income.

During the past year the institution sustained a great loss in the death of Dr. Walter C. Klotz, Director of the Out-Patient Department since the opening of the center in 1932. Dr. Harmon J. Bailey has been appointed Acting Director.

Department of Radiology

The past year has been marked by the addition of space and equipment to the X-ray Department. The equipment includes a 250 KVP therapy unit, a fluoroscopic unit and a 3-phase radiographic

machine. This will greatly facilitate the amount and character of work done in the X-ray Department. In addition to the increased space, there has been some rearrangement of existing space which has provided a combined library and seminar room.

The amount of work done during the past year shows a slow but steady increase in all categories, as was predicted a year ago. The inauguration of a conference system whereby all radiographs are put up before the meeting of various members of the staff has proved a great success. It enables all to see a large volume of work and the teaching value is very great. Interesting cases are thoroughly discussed, thus adding to the accuracy of diagnoses.

In addition to routine work, several research and study projects engage the attention of members of the staff. Among these are radiography of anatomical cross sections, an exhaustive study of the various x-ray aspects of bronchogenic carcinoma and several studies on radiographic demonstration of certain osseous structures. A study concerning the radiographic aspects of adhesive pericarditis, in cooperation with the Department of Medicine, has been completed.

Formulary Committee

The activities of the Formulary Committee for the year 1941 have proceeded along an accelerated trend which has probably been a reflection to some extent of the sweeping renovation of revision plans for the United States Pharmacopoeia. During the past few years many great discoveries have been brought forth to aid in the treatment of disease. These discoveries, because of their rapidity, have undoubtedly been the motivating force for the modification of revision plans for the Pharmacopoeia and, likewise, the present trend of the activities of the Formulary Committee.

The discoveries in the field of chemotherapy have been characterized by three main steps. These steps have been performed rapidly due to the great attention and interest taken by the many groups

whose work places them in the field. The first step has been synthesis and the early application to animal study. The second step has been the application of animal findings to clinical study, and the third step has been approval by Federal agencies for general use and the resultant general use throughout the country. With the final action has usually come recognition by either the Council on Pharmacy and Chemistry of the American Medical Association or by the Revision Committee of the Pharmacopoeia or both. When this step has been taken, if the use of any one of these specific chemicals at the New York Hospital has been observed to be satisfactory and has proven a valuable asset to the treatment of any one or more of a group of disease entities, the Formulary Committee has taken action to make this drug generally available for use on the many clinics and pavilions. In this fashion, the committee has attempted, wherever thoroughly warranted, to keep the general practices of chemotherapeutic application well in accordance with the latest developments. Because of the rapidity of discovery, laboratory investigation and clinical application with final general acceptance, an unusual number of important changes were indicated by one committee as compared with years heretofore.

During the summer months of 1941, the first effects of the European war became evident in the cost and availability of medical supplies. The first few steps were taken to rectify these early appearances of difficulties by changing the status of the drugs concerned in the Formulary. Later, in the Fall of 1941, many basic drug supplies either became unavailable or available in quantities insufficient to meet the quantity used in the normal hospital practices. As each of these problems became evident, they were taken under consideration by the committee and recommendations made to the various services concerned that supply might be made to fulfill demand. In some instances, certain drugs or chemical supplies were eliminated from the official armamentarium of the hospital due to unavailability. Such items are were eliminated were either substi-

tuted by agents with comparable utility if the need were apparent or were eliminated completely with no attempt at substitution if substitution were not considered necessary. Several methods for handling drug supplies were modified to conform with the circumstances prevalent or to aid in the conservation of the time of doctors and nurses by speeding up certain procedures of administration of drugs—steps which had previously appeared unnecessary.

Committee on Diets

The aims of this committee have been the establishment of the Dietary on sound nutritional principles, the elimination of all duplications in diets throughout the hospital, and the most economical and effective use of the funds available to the Department of Nutrition for the feeding of patients. No diets have been eliminated without a full and impartial discussion with the departments concerned. It has been possible to eliminate twenty diets without interfering with the proper nutritional care of the patients.

A number of measures have been instituted which have made for economy. Among these were the abolition of the unduly expensive High Calorie-High Vitamin Diet and the substitution of vitamin supplements, a more general use of vegetables of low residue instead of purees with considerable saving of food and labor, and a better control of wastage on the wards by the adjustment of diets to the individual patient.

Miss Gillam of the Department of Nutrition has made an analysis of food costs and other factors affected by the changes in diet made by the Committee on Diets. In essence, the changes instituted have permitted the Department of Nutrition to maintain and even improve the quality of the Dietary in spite of rising food costs.

Record Department

There were a total of 33,634 new case records added to the files of the Record Department during 1941 making a total of over

318,000 records originated since September, 1932. During the year a total of 935,920 records were circulated with a peak daily circulation of 4144 records.

In June 1941, the set-up of the records in the Woman's Clinic was revised to follow the same general plan as the records in the Main Hospital, a chronological date sequence, and a typed summary of each in-patient on discharge from the hospital. These summaries are dictated by the staff on dictaphones and transcribed in the Record Room. As history form stock is replenished the green paper formerly used in the Woman's Clinic records is now being replaced with white.

The Record Department now covers dictaphone transcription of summaries and operative notes for the Woman's Clinic; summaries for Pavilion Medicine; Surgery; Eye, Ear, Nose and Throat; Urology; and routine operative notes for Ear, Nose and Throat. With central shaving of cylinders, the Record Department shaved and distributed to nine different departments a total of 14,606 cylinders during the year, the Department of Social Service having been added during 1941.

The Medical Board wishes to convey to the Officers and members of the Board of Governors its deep appreciation for their continued interest in and support of the medical and nursing activities of the Hospital.

HENRICUS J. STANDER, M.D.
President of the Medical Board

REPORT OF THE MEDICAL DIRECTOR OF THE NEW YORK HOSPITAL—WESTCHESTER DIVISION WHITE PLAINS, NEW YORK*

The number of patients admitted during 1941, 378, was the largest in the history of the hospital. Three hundred and fifty patients were discharged; of this number 106, or 30 per cent, were considered entirely recovered. Ninety-one were considered much improved and 84 were considered improved. These 281 patients who were benefited by treatment constituted 80 per cent of the total number discharged.

Thorough studies of all patients in the hospital from the physical and psychological standpoints have been conducted, and the laboratories of the hospital have continued to afford facilities for laboratory investigations. Special attention has been given during the year to the various forms of so-called "shock" treatment.

During the year the hospital gave a twelve weeks' course in psychiatric nursing to 138 student nurses of ten general hospitals. The departments of physical education have carried out their active programs of physical exercises and recreation for the patients.

The outstanding improvement during the year was the completion and opening of the Charles H. Nichols Memorial Cottage, which was occupied early in March. This building, with accommodations for 20 patients, has proved to be an outstanding advantage in the care of disturbed cases.

The number of days of care provided during the year, 99,579, was nearly 10,000 greater than in the previous year. For the care of 292 patients, or 46 per cent of the entire number treated, the hospital was not paid the full cost of care. The expense borne by the hospital for the treatment of these patients was $149,000, the equivalent of 17,586 days of free care, or free treatment during the entire year of 48 patients.

CLARENCE O. CHENEY, M.D.
Medical Director

*The full report, of which this is a summary, may be had upon request to the Medical Director, The New York Hospital—Westchester Division, White Plains, N. Y.

REPORT OF THE DIRECTOR OF THE SCHOOL OF NURSING AND DIRECTOR OF THE NURSING SERVICE

In reviewing the work of the School of Nursing and the Nursing Service for the past year one is impressed with the increasing number of problems, not unlike those of 1917-1918, and the continuous re-adjustment necessary to maintain good standards of teaching and nursing care.

Turnover in the general staff nurse group has been higher than usual and replacements have in many cases been impossible. We have employed registry nurses by the day to cover some of our staff vacancies, and the number of attendants and clerical workers has been increased to enable us to turn over to them some non-technical duties previously done by nurses. Through our Volunteer Department, we have been able to enroll volunteers at specific times, giving them the benefit of an organized plan of instruction before assignment to the pavilions. They are making a real contribution to national defense in the assistance they render our nursing personnel.

No major changes were effected in the school program during the past year. The Council of the School of Nursing has made further study of the curriculum to determine the advisability of requesting an affiliation with Cornell University thus making it possible for students with at least two years of college work acceptable to the University to be granted a baccalaureate degree upon satisfactory completion of the three year course in nursing. Such a goal has long been anticipated by those interested in the school and it is our conviction that such University recognition would bring to the school a larger number of well qualified and more mature young women.

We are glad to report that the survey of the School of Nursing which was done in 1940 by the Committee on Accrediting of the

National League of Nursing Education resulted favorably, placing this school in the list of those accredited by the National Organization.

A request from Skidmore College Department of Nursing for an affiliation in Obstetrics was approved to begin as of September 1, 1942 with the understanding that re-consideration, based on the number of students in both schools, will be necessary after two years. We are indebted to the Henry Street Visiting Nurse Service for the continued privilege of instruction and public health experience for our students under their capable leadership.

There was a marked decrease in enrollment in the graduate courses in the last term of the year. Many of those who are taking the courses are on leave of absence from their hospitals and are preparing for increased responsibilities upon their return.

We have cooperated with the New York State League of Nursing Education in offering refresher courses to inactive registered nurses. The program includes classes and supervised practice, amounting to 300 hours, and covers a period of 10 weeks. Although this imposes added teaching and supervisory responsibilities on some of our faculty, we believe it has been mutually profitable and is a worthwhile contribution to the immediate and future nursing needs of the country.

Our student enrollment as of December 31, 1941, was as follows:

New York Hospital Students		
First Year	55	
Second Year	48	
Third Year	34	137
Affiliating Students		29
Graduate Students		59
		225

On June 9, 1941, twenty-eight students were graduated. Thirteen of these have been appointed to the staff, four are doing private duty nursing and seven are engaged in public health service. Two are employed in other institutions and one has an appointment as school nurse. Approximately 1,700 letters of inquiry were received in 1941. Sixty students were enrolled at the beginning of the school year and these were selected from a total of two hundred and nine applications. Thirteen students withdrew during the year due to low scholarship, health, lack of interest, unsuitability for nursing or because of marriage and two students who had formerly withdrawn for reasons of health were reinstated.

We are grateful for a low percentage of resignations in the faculty group, upon whom an increasing burden of responsibility is now falling both for teaching and nursing service. It is with deep regret we report the death of one of our number, Miss Elsie Davies, a graduate of the School and Supervisor of the Infirmary and Health Service since the reorganization of the School in 1932. Miss Kathryn Rohrbaugh was appointed to fill this vacancy. Miss Ruth Doran, instructor in charge of the Maternal Welfare program in the Out-Patient Department and Miss Elizabeth Geiger, Supervisor of the Nurseries in Woman's Clinic both left us to accept positions of greater responsibility. They were replaced by Miss Frances Boyle and Miss Hedwig Darbois.

An active interest has continued in the plans for indoor and outdoor recreational activities. Physical education is a part of the students' curriculum and cultural programs are sponsored by the House Committee, which represents all who live in the Nurses' Residence.

In conclusion, I would like to emphasize two contributing factors in the year's progress: first, the outstanding and continued support of the faculties of the two schools associated with the hospital, the

School of Nursing and the Medical College, without which our other staff members could not have maintained their splendid morale throughout the recent trying months; and second, the understanding help of the administration and the various departments of the hospital, all of which has made it worthwhile for us to continue to aim for the high standards of patient care and student teaching which have characterized these services for many years. To all friends of nursing whose contributions and interest have been our support, we extend our sincere appreciation.

BESSIE A. R. PARKER
Director of the School of Nursing
and Director of the Nursing Service

REPORT OF THE SOCIAL SERVICE COMMITTEE

The major activity of the Medical Social Service Department is to contribute to the care of the sick through helping patients meet the social problems associated with their illness. During the year 1941, the sixteen case workers gave services to 6,393 patients. In helping the patient to get well or to make the best adjustment possible to his disability, the case worker must spend time learning to understand the patient and his illness as well as providing material assistance or bringing to him the resources of other agencies. Helping to change attitudes through support and encouragement often means more than giving quarts of milk, and the work done to enable a patient to see his way out of his own difficulties sometimes means more than any number of weeks of convalescent care which may be arranged for him.

In 1941, the staff had a total of 43,355 interviews. More than one-half of these were with the patients or members of their families. The next largest number of interviews were with physicians because any successful effort to meet the patient's problem must be the result of joint planning between the doctor and the medical social worker. Many conferences were held with cooperative social agencies, and 623 patients were referred to these agencies for assistance which this social service department could not give. Many of the problems could not be met without the use of convalescent homes and special hospitals and sanatoria. Likewise, the provision of surgical appliances, glasses, and other forms of medical relief contributed to the welfare of the patient.

A second activity of the Medical Social Service Department is participation in the teaching program of the Hospital. The department has continued to accept students for field training in medical social work, and four senior case workers have acted as supervisors. The students have come from the New York School of Social Work and the University of Michigan School of Social Work. The Director of the department has again given talks to the student nurses,

and has helped with the interpretation of the social aspects of their nursing case studies. A similar program has been carried on with the students in the Nutrition Department.

As part of the training of the medical student in the third and fourth years, the students in Pediatrics and Medicine L have had conferences with the social workers on ways in which the Social Service Department may help them to know and to plan for their patients better. Ten third year students were given an opportunity, under the Department of Health, of becoming family health advisors under the supervision of one of the medical staff and the Director of Social Service. Each student was assigned to a particular family in which there were health problems, and he visited that family over a period of eighteen months, discussing with them questions which came up in relation to medical care, and explaining to them the resources which the community provides. The students have gained through this opportunity to see at first hand the obstacles which prevented carrying out the doctors' orders.

The war situation, with its emphasis on volunteer service, has affected the Volunteer Department and the total number of volunteers (401) as well as the total number of hours of service (81,521) were larger than any previous year. A training course for Volunteer Nurses' Aides was organized, and was given under the supervision of the Nursing Service. Mrs. Frederick Schall, Chairman of the Volunteer Committee, has given practically full time to the administration of the work. Upon the resignation of Miss Beatrice Meyer, Miss Minerva Garcia was appointed Secretary to the Volunteer Department.

The Thrift Shop again proved a valuable source of income, and the Gift Shop continued to add a monthly sum to the treasury which is greatly appreciated.

The Library Committee reports that books in circulation in the main Hospital during the year numbered 11,168, and in the Wo-

man's Clinic 5,769, which is a decided increase over 1940. At the request of the United Hospital Fund, eight volunteers taking their course in Hospital Library Work were sent here to do practice work under the supervision of Miss Waxter, our Librarian.

We have been helped to meet the needs of the patients through many gifts which have been made to the department. The Committee wishes particularly to acknowledge the continued generosity of Mrs. Payne Whitney for the Milk Fund, and of Mrs. Walter Jennings for a bed at the Country Home for Convalescent Babies at Sea Cliff. A fund for the special needs of patients in the Pediatric Clinic has been given us, and the grant to help patients with arthritis has been given again. As the Library is dependent upon donations, the large number of books sent in and the gifts of magazine subscriptions were received with much gratitude. Mrs. Stanley Resor gave twelve water colors from the Fine Arts Section of the Federal Works Administration, which are to be displayed so that they will give pleasure to the pavilion patients and aid in their recovery.

The amount raised by the Women's Team of the New York Hospital for the United Hospital Fund was $91,813.00. The amount given by the new contributors, as well as the total amount, surpassed that of any other women's team.

ZAIDEE C. BLISS,
Chairman

COMMITTEES OF THE SOCIAL SERVICE DEPARTMENT

—1941—

EXECUTIVE COMMITTEE

Mrs. Cornelius N. Bliss . . . . . *Chairman*
Mrs. Nathaniel P. Hill . . . . . *First Vice-Chairman*
Mrs. Charles Shipman Payson . . . . . *Second Vice-Chairman*
Mrs. Harold Stanley . . . . . *Third Vice-Chairman*
Miss Louise B. Scott . . . . . *Fourth Vice-Chairman*
Mrs. Michael Gavin . . . . . *Treasurer*
Mrs. William J. Sturgis . . . . . *Secretary*
Mrs. Philip S. Dalton . . . . . *Assistant Secretary*
Mrs. William Woodward . . . . . *Honorary Chairman*

PERMANENT EXECUTIVE COMMITTEE

Mrs. Sosthenes Behn
Mrs. Clarence L. Hay
Mrs. Arthur Iselin
Mrs. Walter Jennings
Mrs. Augustine J. Smith
Mrs. Payne Whitney

VOLUNTEER COMMITTEE

Mrs. Frederick M. Schall

GIFT SHOP COMMITTEE

Mrs. Paul Dineen, *Chairman*
Mrs. Sosthenes Behn
Mrs. Lowell Thomas, *Treasurer*
Mrs. William Woodward

THRIFT SHOP COMMITTEE

Mrs. Murray Sargent, *Chairman*
Mrs. Burr V. Brower
Mrs. Charles E. Farr
Mrs. Blake L. Lawrence
Mrs. William Scoville Moore
Mrs. Edwin Potter
Mrs. C. Morton Whitman

LIBRARY COMMITTEE

Mrs. Burr V. Brower, *Chairman*
Mrs. Eric N. Baynes
Mrs. Hamilton Hadden
Mrs. Langdon P. Marvin

SOCIAL SERVICE INFORMATION COMMITTEE

Mrs. d'Assern Parker, *Chairman*
Mrs. Gordon Knox Bell
Mrs. John Mason Brown
Mrs. Joseph M. d'Assern
Mrs. Nathaniel P. Hill
Mrs. Harold Stanley
Mrs. Curry Watson
Mrs. Byard Williams

MILK COMMITTEE

Mrs. Payne Whitney

GENERAL COMMITTEE OF THE SOCIAL SERVICE DEPARTMENT

—1941—

Almy, Mrs. Don R.
Astor, Mrs. Vincent
Auchincloss, Mrs. John Winthrop
Aylesworth, Mrs. Merlin H.

Babcock, Mrs. Woodward
Baker, Mrs. George F.
Barbey, Mrs. Henry G.
Barr, Mrs. David P.
Baynes, Mrs. Eric N.
Behn, Mrs. Sosthenes
Bell, Mrs. Gordon Knox
Bliss, Mrs. Cornelius N.
Bogess, Mrs. Stanley T.
Borland, Mrs. J. Nelson
Brace, Mrs. Donald
Breed, Mrs. William C.
Brower, Mrs. Burr V.
Brown, Mrs. John Mason

Casque, Mrs. Herbert Wesley
Cecil, Mrs. Russell L.
Chadwick, Mrs. Elbridge Gerry
Choate, Mrs. Joseph H., Jr.
Claflin, Mrs. John
Cobb, Mrs. Postlethwaite
Crawford, Mrs. George W.
Cutting, Mrs. Fulton

Dalton, Mrs. Philip S.
d'Assern, Mrs. Joseph M.
de Croisset, Mrs. Phillipe
deForest, Mrs. Henry W.
Dewing, Mrs. Hiram E.
Dickerman, Mrs. Watson B.
Dillon, Mrs. Clarence
Dineen, Mrs. Paul
Duer, Mrs. Beverley
Dunnington, Mrs. Walter G.
Duryee, Mrs. William R.

Fahnestock, Mrs. Snowden A.
Farr, Mrs. Charles E.
Farrand, Mrs. Livingston
Ferrer, Mrs. Jose M., Jr.
Foley, Mrs. Edward H., Jr.

Gates, Mrs. John M.
Gavin, Mrs. Michael
Gerard, Mrs. James W.
Gould, Mrs. Frank
Griffin, Mrs. Robert

Hadden, Mrs. Hamilton
Haven, Mrs. George G.
Hay, Mrs. Clarence L.
Henry, Mrs. Barklie
Hetzler, Mrs. Theodore
Hill, Mrs. Crawford
Hill, Mrs. Nathaniel P.
Hoffman, Mrs. F. Burrall
Holland, Mrs. Arthur L.
Hoppin, Mrs. G. Beekman
Howell, Mrs. Thomas
Hull, Mrs. Lytle
Hyder, Mrs. Carl Turner

Iselin, Mrs. Arthur

Jackson, Mrs. William Harding
Jallade, Mrs. John H.
Jennings, Mrs. Walter

Kennedy, Mrs. John D.

Lawrence, Mrs. Blake L.
Ledyard, Mrs. Lewis Cass

McCain, Mrs. Charles S.
McIlhenny, Mrs. John
Mann, Miss Jessie
Marshall, Miss Edith G.
Marvin, Mrs. Langdon P.
Maynard, Mrs. Walter, Jr.
Michailovsky, Mrs. Benjamin

GENERAL COMMITTEE—*Continued*

Moore, Mrs. Charles A., 3rd
Moore, Mrs. William Scoville
Murphy, Mrs. James B.

O'Donnell, Mrs. C. Oliver
Osborn, Mrs. William H.

Parker, Mrs. d'Assern
Parkinson, Mrs. John, Jr.
Payson, Mrs. Charles Shipman
Peabody, Mrs. Julian L.
Pell, Mrs. Williamson
Phipps, Mrs. Henry Carnegie
Potter, Mrs. Edwin A.
Pratt, Mrs. John T., Jr.

Robinson, Mrs. J. Randolph
Rogers, Mrs. Edmund P.
Roper, Mrs. Joseph C.

Sargent, Mrs. Murray
Schall, Mrs. Frederick M.
Scott, Miss Louise B.
See, Mrs. A. B.
Sincerbeaux, Miss Barbara
Smith, Mrs. Augustine J.
Smith, Mrs. Edward L.
Spencer, Mrs. Willing
Stanley, Mrs. Harold
Stimson, Miss Candace C.
Strawbridge, Mrs. Robert E., Jr.
Sturgis, Mrs. Lovett
Sturgis, Mrs. William J.

Taylor, Mrs. Myron C.
Thacher, Mrs. Archibald G.
Thomas, Mrs. Lowell
Townsend, Mrs. Edward N., Jr.
Trimble, Mrs. Richard
Tuckerman, Mrs. Paul

Walsh, Mrs. Clara B.
Watson, Mrs. Curry
Wheeler, Mrs. Alfred
Whitman, Mrs. C. Morton
Whitney, Mrs. Payne
Williams, Mrs. Byard
Wood, Mrs. Dudley
Woodward, Mrs. William

Young, Mrs. Robert R.

HONORARY MEMBERS

Greenway, Mrs. James C.
Holt, Dr. Evelyn

NEW YORK HOSPITAL SOCIAL SERVICE COMMITTEE

TREASURER'S REPORT

For the Year Ending December 31, 1941

Jan. 1	*General and Sundry Account Balance on hand*		$ 3,721.28
	Receipts:		
	Dues in 1940	$ 1,100.00	
	Members' Donations	810.00	
	Non-Member's Donation	25.00	
	Gift Shop	1,200.00	
	Thrift Shop	3,563.20	
	United Hospital Drive Allotment	27,500.00	34,198.20
			$37,919.48
	Disbursements:		
	Salaries	27,512.98	
	General and Sundry	3,583.50	
	Convalescence Work	3,675.00	
	Christmas Fund	200.00	34,971.48
Dec. 31	General and Sundry Account Balance		$ 2,948.00

MRS. PAYNE WHITNEY'S MILK FUND

Jan. 1	Balance on hand		$ 8,777.36
	Receipts:		
	Mrs. Payne Whitney's Milk Fund		3,500.00
			12,277.36
	Disbursements:		
	Milk Distributed		1,096.55
Dec. 31	Balance		$11,180.81

GERTRUDE HILL GAVIN,
Treasurer.

REPORT OF THE LADIES' AUXILIARY TO THE SOCIETY OF THE LYING-IN HOSPITAL*

The year 1941 brought several changes to the Social Service Department of the Lying-In Hospital, operated by the Ladies' Auxiliary, but our reports again show a busy year and gratifying results.

The occupational therapy is now on a self-supporting basis and is very popular with the patients. The Babies' Alumni Fund, of which Mrs. Crawford Burton is Chairman, again brought a substantial sum for special purposes. The House Committee, Mrs. Allan Locke, Chairman, reports that thirty-four layettes were given out during the year. Mrs. Locke also headed the team for the Women's Division of the United Hospital Fund and reports a total of $5,270 raised.

In May, Mrs. Alice Satterthwaite, who had been Director of the Social Service for three and a half years, tendered her resignation, which was accepted with great regret. She was replaced by Mrs. Virginia T. Kinzel, a previous Director who had returned from a prolonged stay in South America.

We regret to report the resignation from the Board of Mrs. Henry R. Hoyt, Mrs. Robert A. Lovett and Mrs. Henry S. Morgan. Mrs. Lewis B. Harder, Mrs. Frank F. Russell and Mrs. J. Fife Symington, Jr. were elected to the Board. In closing I wish to thank the Board of Managers and the staff for their continued cooperation and for their valued assistance during the readjustments which took place during the year.

HELEN PORTER PRYIBIL
President

*Complete report available in the annual report of The Society of the Lying-In Hospital.

LADIES' AUXILIARY
TO THE SOCIETY OF THE LYING-IN HOSPITAL

1941

OFFICERS

President . . . . . Mrs. Paul Pryibil
First Vice-President . . . . . Mrs. Crawford Burton
Treasurer . . . . . Mrs. E. Farrar Bateson
Assistant Treasurer . . . . . Mrs. Wm. A. W. Stewart
Recording Secretary . . . . . Mrs. Alexander P. Morgan
Corresponding Secretary . . . . . Mrs. Frank F. Russell

MEMBERS OF THE BOARD OF THE LADIES' AUXILIARY

Mrs. E. Farrar Bateson
Mrs. Crawford Burton
Mrs. Lewis B. Harder
Mrs. Barklie McKee Henry
Mrs. Henry R. Hoyt
Mrs. Allan S. Locke
Mrs. Robert A. Lovett
Mrs. Hunter S. Marston
Mrs. C. V. S. Mitchell
Mrs. Alexander P. Morgan
Mrs. Frederick H. Prince, Jr.
Mrs. Paul Pryibil
Mrs. Frank F. Russell
Mrs. Wm. A. W. Stewart
Mrs. J. Fife Symington, Jr.

ADVISORY COMMITTEE

Mrs. John C. Hughes, Jr.
Mrs. Paul Pennoyer
Mrs. Morgan Hamilton

Chairman of Executive Committee . . Mrs. Paul Pryibil
Chairman of House Committee . . . Mrs. Allan S. Locke
Chairman of Volunteer Committee . . Mrs. Crawford Burton
Chairman of Babies' Alumni Fund . . Mrs. Crawford Burton
Chairman of Library Committee . . . Mrs. Wm. A. W. Stewart

PROFESSIONAL STAFF

December 31, 1941

MEDICINE

Physician-in-Chief

DAVID P. BARR, M.D.

Consulting Physicians

LEWIS A. CONNER, M.D.
MALCOLM GOODRIDGE, M.D.
SAMUEL W. LAMBERT, M.D.‡
JOSEPH C. ROPER, M.D.

Consulting Gastroenterologist

ARTHUR L. HOLLAND, M.D.

Consulting Neurologist

FOSTER KENNEDY, M.D.

Consultant in Syphilology

FIELDING L. TAYLOR, M.D.

Consulting Dermatologist

HANS J. SCHWARTZ, M.D.

Attending Physicians

EUGENE F. DU BOIS, M.D.
WILLIAM S. LADD, M.D.
WALTER L. NILES, M.D.‡
HENRY B. RICHARDSON, M.D.
HAROLD J. STEWART, M.D.

Associate Attending Physicians

RUSSELL L. CECIL, M.D.
EDWARD CUSSLER, M.D.
CARY EGGLESTON, M.D.
HAROLD E. B. PARDEE, M.D.
PAUL REZNIKOFF, M.D.
HAROLD G. WOLFF, M.D.

Assistant Attending Physicians

HORACE S. BALDWIN, M.D.
HARRY A. BRAY, M.D.
JOHN E. DEITRICK, M.D.
HENRY SHANKLAND DUNNING, M.D.
CLAUDE E. FORKNER, M.D.
CONSTANCE FRIESS, M.D.
ARTHUR W. GRACE, M.D.
CONNIE M. GUION, M.D.
EDWIN T. HAUSER, M.D.
REID R. HEFFNER, M.D.
LESLIE A. HOMRICH, M.D.
GEORGE M. LEWIS, M.D.*
ASA L. LINCOLN, M.D.
EDGAR MAYER, M.D.
ADE T. MILHORAT, M.D.
CARL MUSCHENHEIM, M.D.
HENRY D. NILES, M.D.*‡
THEODORE W. OPPEL, M.D.
NORMAN PLUMMER, M.D.
JOHN H. RICHARDS, M.D.
EPHRAIM SHORR, M.D.
LEWIS D. STEVENSON, M.D.**
EDWARD TOLSTOI, M.D.
BRUCE WEBSTER, M.D.
DAN H. WITT, M.D.‡

*Dermatology.
**Neurology.
‡Deceased.

MEDICINE—*Continued*

Physicians to Out-Patients

Elisabeth Adams, M.D.
Leonora Andersen, M.D.
Abraham A. Antoville, M.D.
William M. Archer, M.D.*
James R. Beard, M.D.
Harold S. Belcher, M.D.
Harry S. Berkoff, M.D.
George E. Binkley, M.D.
Edward A. Burkhardt, M.D.
Katharine Butler, M.D.
Crispin Cooke, M.D.
Francois J. dePrume, M.D.
John C. Dundee, M.D.
Frank Falconer, M.D.
Emil A. Falk, M.D.
George H. Fonde, Jr., M.D.
Ben Friedman, M.D.
John M. Gibbons, M.D.
David Glusker, M.D.
Thomas N. Graham, M.D.*
Sidney Greenberg, M.D.
Armand L. Greenhall, M.D.
Clara R. Gross, M.D.
Louis Hausman, M.D.**
George Hebard, M.D.
Milton Helpern, M.D.
Evelyn Holt, M.D.
Frederick H. Howard, M.D.
Leif Y. Jacobsen, M.D.
Scott Johnson, M.D.
Maurice B. Kagan, M.D.
George L. Kauer, Jr., M.D.
LeMoyne C. Kelly, M.D.
Estelle Kleiber, M.D.
Margaret M. Klumpp, M.D.*
Milton Kramer, M.D.
Michael Lake, M.D.
J. George Lang, M.D.
Edgar A. Lawrence, M.D.
Dorothea Lemcke, M.D.
Leon I. Levine, M.D.
Robert M. Lintz, M.D.
Robert O. Loebel, M.D.
Isabel London, M.D.
Mary E. H. Loveless, M.D.
Thomas T. Mackie, M.D.
William M. MacLean, M.D.
Russell F. Maddren, M.D.
Kirby A. Martin, M.D.
Marsh McCall, M.D.
A. Parks McCombs, M.D.
Walsh McDermott, M.D.
Robert B. McKittrick, M.D.
Gordon McNeer, M.D.
Raymond E. Miller, M.D.
L. Mary Moench, M.D.
Willis A. Murphy, M.D.
Douglass Palmer, M.D.
Norman Papae, M.D.
Frank H. Peters, M.D.
Arthur H. Raynolds, M.D.
Ada Chree Reid, M.D.
Sophie A. Root, M.D.
Lionel C. Rubin, M.D.*
Theresa Scanlan, M.D.
Donald J. Simons, M.D.**
Aaron D. Spielman, M.D.
Israel Steinberg, M.D.
John W. Stickney, M.D.
William D. Stubenbord, M.D.
Ralph E. Swope, M.D.
Leonard Tarr, M.D.
Alphonse E. Timpanelli, M.D.
Marian Tyndall, M.D.
Arthur L. Washburn, M.D.
Erwin A. Werner, M.D.
Charles H. Wheeler, Jr., M.D.
Byard Williams, M.D.

Assistant Physicians to Out-Patients

Ruth P. Berkeley, M.D.
Daniel H. Blain, M.D.
Samuel H. Brethwaite, Jr., M.D.
Keeve Brodman, M.D.
John Cannon, M.D.
Henry A. Carr, M.D.
Margaret L. Davis, M.D.
Edward M. Dodd, M.D.
Aaron Feder, M.D.
Irene H. Gates, M.D.
Franklin H. Grauer, M.D.*
Herbert D. Ingram, M.D.
William H. Kammerer, M.D.
Adib Karam, M.D.
Ferdinand Kojis, M.D.
Virginia Langworthy, M.D.
Carlton G. Lee, M.D.

*Dermatology.
**Neurology.

MEDICINE—*Continued*

Assistant Physicians to Out-Patients (Continued)

James Lockhart, M.D.
Robert H. Melchionna, M.D.
Helen J. Neave, M.D.
Grace T. Newman, M.D.
Harold F. Pierce, M.D.
Anna Platt, M.D.
Howard L. Reed, M.D.
Edward P. Roemer, M.D.
Florence E. Sammis, M.D.
Gwedy Vellozzi, M.D.
Frederick C. Weber, Jr., M.D.

Provisional Assistant Physicians to Out-Patients

Henry A. Cromwell, M.D.
James Ewing, M.D.
Heloise B. Hough, M.D.
Julia Super, M.D.

Graduate Clerks

Charlotte Backus-Jordan, M.D.
Richard B. Baker, M.D.
Margaret Bashford, M.D.
Pedro Bolo, M.D.
Willis F. Evans, M.D.
Rowland W. Hall, Jr., M.D.*
Ethel H. Hitchcock, M.D.
Charles H. Richards, M.D.

Research Fellows in Medicine

James B. Black, Jr., M.D.
Ying-Chang Chu, M.D.
Carl Herget, Ph.D.
Willis F. Evans, M.D.
Robert S. Teague, M.D.

Clinical Pathologist

Ralph G. Stillman, M.D.

Clinical Bacteriologist

George W. Wheeler, M.D.

Resident Physician

J. James Smith, M.D.

First Assistant Resident Physician

Stewart G. Wolf, M.D.

Assistant Resident Physicians

Thomas P. Almy, M.D.
Robert M. Bird, Jr., M.D.
Lisgar B. Eckardt, M.D.
Newton Krumdieck, M.D.
E. Charles Kunkle, Jr., M.D.
John R. Seal, M.D.
Charles W. Sorenson, M.D.
Ralph R. Tompsett, M.D.

Interns

George C. Armistead, M.D.
William F. Loomis, M.D.
Richard R. McCormack, M.D.
Robert Ollayos, M.D.
Eben D. Tisdale, M.D.
George A. Wolf, Jr., M.D.

*Dermatology.

SURGERY

Surgeon-in-Chief

GEORGE J. HEUER, M.D.

GENERAL SURGERY

Consulting Surgeons

CHARLES L. GIBSON, M.D.
JAMES MORLEY HITZROT, M.D.

Senior Attending Surgeon

EUGENE H. POOL, M.D.

Attending Surgeons

WILLIAM DEWITT ANDRUS, M.D.
RALPH F. BOWERS. M.D.
SEWARD ERDMAN, M.D.
WILLIAM F. MACFEE, M.D.

Associate Attending Surgeons

HERBERT CONWAY, M.D.
NELSON W. CORNELL, M.D.
PAUL A. DINEEN, M.D.
GUILFORD S. DUDLEY, M.D.
FRANK GLENN, M.D.
BRONSON S. RAY, M.D.

Assistant Attending Surgeons

CHARLES M. BRANE, M.D.
WILLIAM A. COOPER, M.D.
WADE DULEY, M.D.
JOHN H. ECKEL, M.D.
CRANSTON HOLMAN, M.D.
FRANK J. MCGOWAN, M.D.
SAMUEL W. MOORE, M.D.
HERBERT PARSONS, M.D.
RUSSEL H. PATTERSON, M.D.
PRESTON A. WADE, M.D.
W. MORRIS WEEDEN, M.D.
JOHN P. WEST, M.D.

Surgical Pathologist

N. CHANDLER FOOT, M.D.

Surgeons to Out-Patients

EDWARD M. FINESILVER, M.D.
D. REES JENSEN, M.D.
WILLIAM T. MEDL, M.D.
JOHN E. SUTTON, JR., M.D.

Assistant Surgeons to Out-Patients

CLIFTON W. ANDERSON, M.D.
ALICE R. BERNHEIM, M.D.
MERTON L. GRISWOLD, JR., M.D.
ISABEL LONDON, M.D.

ACCIDENT AND EMERGENCY

Surgeon to Out-Patients

LUCY M. CRAWFORD, M.D.

SURGERY—*Continued*

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JOHN O. MCCALL, D.D.S.

Assistant Attending Dental Surgeons

ALFRED W. KANY, D.D.S.
JOHN COE VANDERVOORT, D.D.S.

Dentists

THOMAS I. CAREY, D.D.S.
EDWARD M. CARNEY, JR., D.M.D.
GEORGE F. EGAN, D.M.D.
ALBERT N. GREMINGER, D.D.S.
EUGENE J. GUENARD, D.D.S.
JAMES T. KELLY, D.D.S.
JAMES A. MCAULEY, D.D.S.
ISRAEL S. MILLER, D.D.S.
ROLAND E. MORSE, D.M.D.
EDWARD STROH, JR., D.D.S.

Assistant Dentists

KENNETH F. BLINDENBACHER, D.D.S.
ANDOR CZEISLER, D.D.S.
S. ELLSWORTH DAVENPORT, 3RD, D.M.D.
E. LLOYD DUBRUL, D.D.S.
MILTON GABEL, D.D.S.
MARK M. LEHMKUHL, D.D.S.
PAUL R. LEPROHON, D.D.S.
LLOYD H. MARKSON, D.D.S.

OPHTHALMOLOGY

Consulting Ophthalmologists

CLYDE E. MCDANNALD, M.D.
FRANCIS W. SHINE, M.D. ‡

Attending Surgeon

BERNARD SAMUELS, M.D.

Associate Attending Surgeons

MILTON L. BERLINER, M.D.
JOHN M. MCLEAN, M.D.

Surgeons to Out-Patients

CHARLES A. DRAKE, M.D.
ELIZABETH M. MACNAUGHER, M.D.
ERIC C. RICHARDSON, M.D.
D. BLAIR SULOUFF, M.D.

Assistant Surgeons to Out-Patients

DOMENICO CAPPETTA, M.D.
ANNE C. CAREY, M.D.
ALEXANDER J. DUBINSKY, M.D.
ALICE ERLANGER, M.D.

ORTHOPEDIC SURGERY

Associate Attending Surgeon

NELSON W. CORNELL, M.D.

‡Deceased.

SURGERY—*Continued*

ORTHOPEDIC SURGERY—*Continued*

Assistant Attending Surgeons

Irvin Balensweig, M.D.
Frederick Lee Liebolt, M.D.
John G. Schmidt, M.D.
Preston A. Wade, M.D.

Surgeons to Out-Patients

Boardman M. Bosworth, M.D.
John C. Murphy, M.D.
Chesley Evan Smith, M.D.
John L. Sullivan, M.D.
William P. Whalen, M.D.

Assistant Surgeon to Out-Patients

John C. Pierson, M.D.

OTOLARYNGOLOGY

Consulting Otolaryngologists

James P. Erskine, M.D.
Henry H. Forbes, M.D.
Marvin F. Jones, M.D.
John D. Kernan, M.D.

Associate Attending Surgeons

Gervais W. McAuliffe, M.D.
Arthur Palmer, M.D.

Assistant Attending Surgeons

Thomas J. Garrick, M.D.
S. Farrar Kelley, M.D.
Edmonde D. Neer, M.D.
Edgar M. Pope, M.D.
DeGraaf Woodman, M.D.

Surgeons to Out-Patients

Jacob Applebaum, M.D.
Miles Atkinson, M.D.
William H. Ayres, M.D.
Anne S. Belcher, M.D.
Herbert Graebner, M.D.
Alfred F. Hocker, M.D.
Frank J. Hynes, M.D.
Carl C. Janowsky, M.D.
James A. Moore, M.D.

Assistant Surgeons to Out-Patients

Mark H. Barnes, M.D.
Frank W. Farrell, M.D.
Leopold Mehler, M.D.
George C. Mueller, M.D.

PHYSICAL THERAPY

Director

Kristian Gosta Hansson, M.D.

Assistant Director

Bror Sigurd Troedsson, M.D.

SURGERY—*Continued*

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EDWARD L. KEYES, M.D.

Attending Surgeon

A. RAYMOND STEVENS, M.D.

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ARCHIE L. DEAN, M.D.
JOHN H. ECKEL, M.D.
HOWARD S. JECK, M.D.
ALLISTER M. MCLELLAN, M.D.

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ROBERT S. HOTCHKISS, M.D.
GUSTAVUS A. HUMPHREYS, M.D.
ANNE E. KUHNER, M.D.
FREDERICK C. MCLELLAN, M.D.
JOHN H. MORRISSEY, M.D.

Surgeon to Out-Patients

HARMON J. TRUAX, M.D.

Resident Surgeons

CHARLES GARDNER CHILD, 3RD, M.D.
J. EDWIN DREW, M.D. (Urology)
WILLIAM F. NICKEL, JR., M.D.
EDGAR COOPER PERSON, JR., M.D.
EDWARD A. DUNLAP, M.D. (Ophthalmology)

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ARTHUR I. CHENOWETH, M.D.
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H. MEREDITH BERRY, M.D.
EDWARD J. M. BLANCHARD, M.D. (Otolaryngology and Ophthalmology)
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ARTHUR D. CONSOLE, M.D.
WILLIAM W. DANIEL, M.D.
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ROSCOE S. WILCOX, M.D.

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ANDREW P. PETERSON, M.D.
EMANUEL STERN, M.D.
STANLEY WANG, M.D.

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ROSE ANDRE, M.D.
FRANK FIERRO, M.D.

Surgeons to Out-Patients

ROSE ANDRE, M.D.
FRANCIS A. BENEVENTI, M.D.
CYRIL K. CHURCH, M.D.
PETER RIABOFF, M.D.

Assistant Surgeons to Out-Patients

L. EDWARD GIOVINE, M.D.
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CARMEN I. RAZZANO, M.D.
PAUL M. READ, M.D.
ROSWELL L. SCHMITT, M.D.
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ANTHONY SPINELLI, M.D.
JOHN E. TOOLE, M.D.
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FERNAN C. GONZALEZ, M.D.
MARIANO LOPEZ-HERRARTE, M.D.
CHARLES MUTHAIYA, M.D.
EUGENE P. SCHAEFER, M.D.

Resident Surgeon

WILLIAM E. FORSYTHE, JR., M.D.

Assistant Resident Surgeon

JOSEPH H. MENNING, M.D.

Senior Intern

THOMAS FRANCIS CONROY, M.D.

Intern

HAROLD J. COKELEY, M.D.

Extern

EDWARD M. CANNON, M.D.

OBSTETRICS AND GYNECOLOGY

Obstetrician and Gynecologist-in-Chief

HENRICUS J. STANDER, M.D.

Consulting Obstetrician and Gynecologist

GEORGE GRAY WARD, M.D.

Attending Obstetricians and Gynecologists

R. GORDON DOUGLAS, M.D.
BYRON H. GOFF, M.D.
JAMES A. HARRAR, M.D.
WILLIAM P. HEALY, M.D.
HERBERT F. TRAUT, M.D.
HERVEY C. WILLIAMSON, M.D.

Associate Attending Obstetricians and Gynecologists

WILLIAM H. CARY, M.D.
OGDEN F. CONKEY, M.D.
EDWARD H. DENNEN, M.D.
LYNN L. FULKERSON, M.D.
W. HALL HAWKINS, M.D.
ANDREW A. MARCHETTI, M.D.
HOWARD S. MCCANDLISH, M.D.
JOHN F. MCGRATH, M.D.
JOSEPH N. NATHANSON, M.D.
JOHN A. O'REGAN, M.D.
MEYER ROSENSOHN, M.D.
NELSON B. SACKETT, M.D.
FRANK R. SMITH, M.D.
KYLE B. STEELE, M.D.
HOWARD C. TAYLOR, M.D.
LUCIUS A. WING, M.D.

Assistant Attending Obstetricians and Gynecologists

ROBERT L. CRAIG, M.D.
RALPH W. GAUSE, M.D.
J. RANDOLPH GEPFERT, M.D.
OSCAR GLASSMAN, M.D.
ARTHUR V. GREELEY, M.D.
CARL T. JAVERT, M.D.
KATHERINE KUDER, M.D.
CHARLES M. MCLANE, M.D.
JOHN B. PASTORE, M.D.
JACOB T. SHERMAN, M.D.
RAYMOND R. SQUIER, M.D.

Graduate Clerk

JAMES F. SHANDORF, M.D.

Resident Obstetricians and Gynecologists

LESTON E. FITCH, M.D.
EUGENE L. GRIFFIN, M.D.

First Assistant Resident Obstetricians and Gynecologists

LESLIE V. DILL, M.D.
CARL W. JONES, M.D.‡

Second Assistant Resident Obstetricians and Gynecologists

ALMON R. CROSS, M.D.
EARL B. KING, M.D.
PAUL C. SCHUMACHER, M.D.

Third Assistant Resident Obstetricians and Gynecologists

LOUIS D. CHAPIN, M.D.
HOMER I. KECK, M.D.
CHARLES E. ROBINSON, JR., M.D.
WILLIAM B. STROMME, M.D.
JOHN W. WALSH, M.D.
DAVID E. WARDEN, M.D.

Interns

DAVID J. DICKERMAN, M.D.
ROBERT M. DUNLAP, M.D.
WILLIAM F. FINN, M.D.
HENRY D. HUMPHREY, M.D.
DONALD G. JOHNSON, M.D.
EDGAR J. MARCH, M.D.
RICHARD C. MORRISON, M.D.
LELAND B. RANSOM, M.D.

‡Deceased.

PEDIATRICS

Pediatrician-in-Chief
SAMUEL Z. LEVINE, M.D.

Attending Pediatrician
OSCAR M. SCHLOSS, M.D.

Associate Attending Pediatricians

ARTHUR F. ANDERSON, M.D.
ROBERT O. DUBOIS, M.D.
HARRY H. GORDON, M.D.
HAROLD E. HARRISON, M.D.
FREDERICK C. HUNT, M.D.
JESSE F. SAMMIS, M.D.
MILTON J. E. SENN, M.D.
CARL H. SMITH, M.D.
PHILIP M. STIMSON, M.D.
CHARLES A. WEYMULLER, M.D.
MAY G. WILSON, M.D.

Assistant Attending Pediatricians

HAROLD B. ADAMS, M.D.
CLEMENT B. P. COBB, M.D.
MARGARET DANN, M.D.
RICHARD L. DAY, M.D.
JOHN E. FRANKLIN, M.D.
MARTIN J. GLYNN, JR., M.D.
JAMES Q. HARALAMBIE, M.D.
HELEN HARRINGTON, M.D.
EDMUND N. JOYNER, 3RD, M.D.
HEDWIG KOENIG, M.D.
MILTON I. LEVINE, M.D.
CHARLES H. O'REGAN, M.D.
MARTHA K. REESE, M.D.
BENJAMIN MCL. SPOCK, M.D.
T. DURLAND VAN ORDEN, M.D.
LOUIS E. WEYMULLER, M.D.
MARJORIE A. WHEATLEY, M.D.

Pediatricians to Out-Patients

OTTO E. BILLO, M.D.
HELENE ELIASBERG, M.D.
FRANKLIN M. FOOTE, M.D.
ANNA M. KULKA, M.D.
HERBERT M. WILLIAMS, M.D.
KENT A. ZIMMERMAN, M.D.

Assistant Pediatricians to Out-Patients

ELISABETH ADAMS, M.D.
LEONA BAUMGARTNER, M.D.
RALPH M. BURNS, M.D.
DAYE W. FOLLETT, M.D.
RICHARD H. GODWIN, M.D.
JOHN E. GUNDY, M.D.
EUGENIA INGERMAN, M.D.
LEWIS H. KOPLIK, M.D.
DOROTHY M. LANG, M.D.
ALLAN ROOS, M.D.
PHILIP M. SHIPPER, M.D.
ELI Y. SHORR, M.D.
MARTHA C. WAGER, M.D.
GEORGE M. WHEATLEY, M.D.
STANLEY S. ZIPSER, M.D.

Provisional Assistant Pediatricians to Out-Patients

MARGARET L. DAVIS, M.D.
ADOLPH H. EMERSON, M.D.
NATHAN EPSTEIN, M.D.
SAUL R. KELSON, M.D.
GEORGE C. LUDLOW, M.D.
SIDNEY H. MILLER, M.D.
MAXWELL STILLERMAN, M.D.

Research Fellow in Pediatrics
ROBERT H. MELCHIONNA, M.D.

Graduate Clerk
JAMES P. MORRILL, JR.

Resident Pediatrician
SAMUEL W. DOOLEY, M.D.

PEDIATRICS—*Continued*

Assistant Resident Pediatricians

MARIE E. GRANT, M.D.
THOMAS F. HENLEY, M.D.
MARGARET A. LENNOX, M.D.
LOIS M. SMEDLEY, M.D.
DANIEL M. TOLMACH, M.D.

Interns

KATHERINE H. ANDERSON, M.D.
MARY W. CRITZ, M.D.
JOHN H. DALE, JR., M.D.
BERNARD LASKI, M.D.
MARION MCILVEEN, M.D.
FRANCIS J. MURRAY, M.D.
EDWARD N. REISNER, M.D.

PSYCHIATRY

Psychiatrist-in-Chief

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WILLIAM L. RUSSELL, M.D.*

Attending Psychiatrists

PHYLLIS GREENACRE, M.D.
GEORGE W. HENRY, M.D.
GERALD R. JAMEISON, M.D.
THOMAS A. C. RENNIE, M.D.

Associate Attending Psychiatrists

WILLIAM H. DUNN, M.D.
NORVELLE C. LAMAR, M.D.
CHARLES DILLER RYAN, M.D.

Associate Attending Pediatrician

MILTON J. E. SENN, M.D.

Assistant Attending Psychiatrists

VALER BARBU, M.D.
EDWIN J. DOTY, M.D.
MABEL HUSCHKA, M.D.
HERBERT S. RIPLEY, JR., M.D.
HAROLD G. WOLFF, M.D.*

Assistant Attending Physicians

CARL BINGER, M.D.
ADE T. MILHORAT, M.D.

Attending Dental Surgeon

D. AUSTIN SNIFFEN, D.D.S.*

Psychiatrists to Out-Patients

EDWARD B. ALLEN, M.D.*
A. LOUISE BRUSH, M.D.
J. LOUISE DESPERT, M.D.
HELEN P. LANGNER, M.D.
LINCOLN RAHMAN, M.D.
HANS SYZ, M.D.
JAMES H. WALL, M.D.*

*Members of the Staff of The New York Hospital—Westchester Division

PSYCHIATRY—*Continued*

Assistant Psychiatrists to Out-Patients

ROBERTA CRUTCHER, M.D.
EDWARD F. FALSEY, M.D.
GEORGE H. GEROW, M.D.
CHARLES M. HOLMES, M.D.
MARIANNE HORNEY, M.D.
RUTH E. JAEGER, M.D.
LUCY C. MILLER, M.D.
JUDITH SILBERPFENNIG, M.D.
DONALD J. SIMONS, M.D.

Provisional Assistant Psychiatrists to Out-Patients

EMIR A. GAW, M.D.
KATZ K. LILLIAN, M.D.
MARGARET SOMMERS, M.D.
HOWARD L. WERNER, M.D.

Graduate Clerks to Out-Patients

DANIEL F. BROPHY, M.D.
ELIZABETH KUNDERT, M.D.

Resident Psychiatrist

FRANCIS J. HAMILTON, M.D.

Assistant Resident Psychiatrists

H. EDWARD BEAGHLER, M.D.
FRED V. ROCKWELL, M.D.
SAUL M. SMALL, M.D.

Junior Assistant Resident Psychiatrists

JOHN E. HUGHES, M.D.
WILLIAM T. LHAMON, M.D.
KURT LINDSTROM, M.D.
THOMAS A. LOFTUS, JR., M.D.
GEORGE C. MCDANIEL, M.D.
KENT A. ZIMMERMAN, M.D.

PATHOLOGY

Pathologist

WILLIAM DOCK, M.D.

Consulting Pathologists

JAMES EWING, M.D.
EUGENE L. OPIE, M.D.

Assistant Pathologists

JACOB FURTH, M.D.
GEORGE M. HASS, M.D.
CHARLES T. OLCOTT, M.D.
JOHN A. SAXTON, JR., M.D.
LEWIS D. STEVENSON, M.D.

Resident Pathologist

DANIEL P. MCENDY, M.D.

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CHARLES W. LLOYD, M.D.
BERNARD I. MAISEL, M.D.

RADIOLOGY

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ARCHIBALD M. BUSBY, M.D.
HARRY M. IMBODEN, M.D.
JOHN REMER, M.D.

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ALFRED F. HOCKER, M.D.
ALFRED W. KANY, D.D.S.
FRIEDRICH G. KAUTZ, M.D.
E. FORREST MERRILL, M.D.
KENCIL L. MITTON, M.D.
IRVING SCHWARTZ, M.D.
HAROLD L. TEMPLE, M.D.
DAN TUCKER, M.D.
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STEPHEN WHITE, M.D.

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ROBERT C. DOUTHAT, M.D.
RUTH E. SNYDER, M.D.

Resident Radiologist

ARTHUR J. TILLINGHAST, M.D.

Assistant Resident Radiologist

ROBERT J. MACCALLUM, M.D.

Junior Assistant Resident Radiologist

DUDLEY BUCK BLOSSOM, M.D.

PRIVATE SERVICE

Anesthetist

ELLA M. HEDIGER, M.D.

Alternate Anesthetist

ROSE ANDRE, M.D.

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JOHN M. SCOTT, M.D.

Surgical

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J. DOUGLAS DICKSON, M.D.
PAUL BENTZEN, M.D.
FREDERICK J. ROEMER, M.D.
CHARLES B. STEENBURG, M.D.

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GEORGE S. SPRAGUE, M.D.

Physician in Charge of Women's Department
JOHN L. SMALLDON, M.D.

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DOROTHY BURDICK, M.D.
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Gynecology
THOMAS C. PEIGHTAL, M.D., F.A.C.S.

Otolaryngology
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Medicine

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Urology

OSWALD S. LOWSLEY, M.D., F.A.C.S.

Neurology

LEWIS D. STEVENSON, M.D. — HAROLD G. WOLFF, M.D.

Otolaryngology

FRANK H. KNIGHT, M.D., F.A.C.S.

Dentistry

CHARLES HENRY STIMPSON, D.D.S.

Orthodentia

FRANKLIN A. SQUIRES, D.D.S.

Oral Surgery

FRANK LUCAS LEWIS, D.D.S.

Anesthetist

ROBERT B. HAMMOND

Director of Nursing

ELOISE A. SHIELDS, R.N., M.A.

Assistant Directors of Nursing

PAULINE MARSDEN, R.N., Women's Department
WILLIAM C. RODEN, R.N., Men's Department

Instructor in Nursing

MARY ANNA CRESSMAN, R.N., B.A.

Assistant Instructor in Nursing

DOROTHEA EYNON, R.N.

Supervisors

MARTHA ALTHOUSE, R.N.
INA KELLY, R.N.
MARGARETH KRAMERS, R.N., B.S.
PETER G. MITCHELL, R.N.
RALPH L. ALTHOUSE, R.N.
PAULINE MADDOCK, R.N.
VALENTINE GREVE, R.N.

Directors of Occupational Therapy

FRANCES PATTON, Reg. O.T. — LOUIS J. HAAS, Reg. O.T.

Directors of Physical Education

MARY-GERTRUDE TUZO, B.S. — MICHAEL COLLINS, R.N.

Director of Music

DARLENE SCHNEIDER DONAIS, M.A.

Directors of Physical Therapy

G. FRIEDA LARSEN — PATRICK J. MURPHY

Assistant in Psychology

JEAN BLAUVELT, M.A.

Chaplain

ALFRED C. ARNOLD, D.D.

Steward

EMIL STRATEMAN

Secretary to Medical Director

DOROTHY L. CLOSE, B.A.

Housekeeper

MARY FRANCES O'GRADY

Librarian

SOLVEIG CALLERSTROM, B.S.

Dietitian

ISADORA ANSHUTZ

Apothecary

TIMOTHY J. MURRAY, Ph.G.

IN GOVERNMENT SERVICE

In addition to those listed on the foregoing pages, the following members of the professional staff have gone into active service with the armed forces of the United States or Canada since July 1, 1940:

MEDICINE

Eugene J. Cohen, M.D.	*Assistant Physician to Out-Patients*
Emil Granet, M.D.	*Physician to Out-Patients*
James D. Hardy, Ph.D.	*Research Associate*
Bernard Hatz, M.D.	*Physician to Out-Patients*
Louis A. Hauser, M.D.	*Assistant Attending*
Daniel H. Labby, M.D.	*Research Fellow*
F. Hamilton Merrill, M.D.	*Physician to Out-Patients*
J. Russell Twiss, M.D.	*Physician to Out-Patients*

SURGERY

John A. Evans, M.D.	*Surgeon to Out-Patients*
Dan C. Gill, M.D.	*Assistant Resident*
George M. Knapp, M.D.	*Assistant Resident*
James O. Macdonald, M.D.	*Assistant Attending, Otolaryngology*
Stephen C. Meigher, M.D.	*Assistant Resident*

OBSTETRICS AND GYNECOLOGY

Thomas L. Ball, M.D.	*Intern*
William H. Druckemiller, M.D.	*Intern*
William G. Langston, M.D.	*Intern*
Charles T. Snyder, M.D.	*Assistant Attending*
Norman L. Yood, M.D.	*Assistant Resident*

PEDIATRICS

Walter T. Carpenter, M.D.	*Assistant Resident*

PSYCHIATRY

Charles Bohnengel, M.D.	*Assistant Psychiatrist to Out-Patients*
William K. McKnight, M.D.	*Graduate Clerk to Out-Patients*
Joseph W. Owen, M.D.	*Psychiatrist to Out-Patients*

PATHOLOGY

Joseph F. A. McManus, M.D.	*Resident*

PRIVATE SERVICE

Gilbert L. Klemann, M.D.	*Assistant Resident*

THE NEW YORK HOSPITAL—WESTCHESTER DIVISION

Arthur L. Benton, Ph.D.	*Attending Psychologist*

PUBLICATIONS BY THE STAFF

1941

Department of Medicine

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GRANTS IN AID OF RESEARCH

THE SOCIETY OF THE NEW YORK HOSPITAL AND CORNELL UNIVERSITY MEDICAL COLLEGE

(Clinical Departments and Pathology Only)

1941

ANONYMOUS—for research purposes as directed by the Department of Otolaryngology	$ 3,000.00
ANONYMOUS—for research in psychopathology, Department of Psychiatry	1,000.00
ANONYMOUS—for hematology research in the Department of Medicine	1,110.00
BERNHEIM, DR. ALICE R. Peripheral vascular diseases research, Department of Surgery	2,700.00
BILHUBER, PAUL Research in Psychopathology, Department of Psychiatry	100.00
BOSTWICK, DUNBAR WRIGHT X-ray research in pelvimetry, Department of Obstetrics and Gynecology	500.00
BOSTWICK, MRS. DUNBAR WRIGHT X-ray research in pelvimetry, Department of Obstetrics and Gynecology	800.00
BUSIEL, ALFRED Fund for Research in Urology, Department of Urology	5,000.00
CHILDS, JANE COFFIN MEMORIAL FUND FOR MEDICAL RESEARCH Leukemia lymphoma research in Department of Pathology	4,500.00
CIBA PHARMACEUTICAL COMPANY Vioform Fund, Department of Medicine	500.00
COMMONWEALTH FUND Cardiac and rheumatic cases in clinic of the Department of Pediatrics	14,204.77
Fellowships in child psychiatry, Department of Psychiatry	3,250.00
Pediatrics-Psychiatry, Department of Psychiatry	5,950.00

CONWAY, DR. HERBERT
Plastic surgery research, Department of Surgery 250.00

DAVIS & GECK
Urological research, James Buchanan Brady Foundation, Department of Urology 2,000.00

DAZIAN FOUNDATION FOR MEDICAL RESEARCH
Studies of pemphigus vulgaris, Department of Medicine 750.00
Chronic infection studies, Department of Pathology 500.00

DULA, THE CALEB C. & JULIA W. EDUCATIONAL & CHARITABLE FOUNDATION
X-ray equipment, Department of Radiology 7,500.00

FLEXNER, DR. JAMES
Wyeth Gastroscopic Fund, Department of Medicine, Bellevue Hospital 350.00

FULLER, EGBERT C. TRUST
Leukemia lymphoma research, Department of Pathology 2,500.00

GIVEN, MRS. IRENE HEINZ
Research in the Department of Surgery 4,000.00

HARVEY, THE G. F. COMPANY
Fund for hormonal assay, Department of Medicine 500.00

HENRY, MRS. BARKLIE
Endocrine research, Department of Medicine 8,454.44

INTERNATIONAL CANCER RESEARCH FOUNDATION
Leukemia lymphoma research, Department of Pathology 4,500.00

LARSEN, ROY E.
"Medicine L" Fund for syphilis research, Department of Medicine 50.00

LEDERLE LABORATORIES, INC.
Chemotherapy Fund, Department of Medicine 6,500.00
Plasma Fund, Department of Medicine 1,500.00

LEDYARD, MRS. LEWIS CASS, JR.
Fellowships in the Department of Medicine 4,000.00

LILLY, ELI & COMPANY
Allergy research, Department of Medicine 1,000.00

LOUIS, JOSEPH
Chemotherapy Fund, Department of Surgery 150.00

Macy, Josiah Jr. Foundation	
Aviation Medicine Fund, Department of Medicine	2,000.00
Biotin Fund, Department of Medicine	3,100.00
Psychosomatic Fund, Department of Medicine	625.00
Neurology studies, Department of Medicine	4,800.00
Pneumonia studies, Department of Medicine	1,400.00
Senility Fund, Department of Pathology	2,350.00
Markle, The John & Mary Foundation	
Eclampsia studies, Department of Obstetrics and Gynecology	3,000.00
E.K.G. Fund, Department of Medicine	3,000.00
Hypothermia Fund, Department of Medicine	1,730.00
Mycological Fund, Department of Medicine	2,150.00
Vitamin K. Studies, Department of Surgery	5,000.00
McLellan, Dr. A. M.	
Urological-Pathology Fund, Department of Pathology	60.00
Merck & Company, Inc.	
"Medicine L" Fund for syphilis research, Department of Medicine	2,500.00
Milbank Memorial Fund	
"Medicine L" Fund for syphilis research, Department of Medicine	1,000.00
Miscellaneous Donations and Receipts	
Urological research, James Buchanan Brady Foundation	1,404.60
Mooney, J. D.	
Urological research, James Buchanan Brady Foundation	1,000.00
National Research Council	
Aviation Medicine studies, Department of Medicine	2,000.00
Ophthalmological Foundation	
Chronic infection studies, Department of Pathology	10,000.00
Phipps, Mrs. Ogden	
Bostwick Fund for X-ray research in pelvimetry, Department of Obstetrics and Gynecology	250.00
Roche-Organon, Inc.	
Endocrine Research, Department of Medicine	1,500.00
Rockefeller Foundation	
Tuberculosis studies, Department of Pathology	6,750.00

ROSENBLATT, BELLA	
Henry Endocrine Research Fund, Department of Medicine	10.00
RUSSELL SAGE INSTITUTE OF PATHOLOGY	
Research with calorimeter and radiometer, Department of Medicine	8,500.00
SEAMAN, LOUIS LIVINGSTON FUND	
Department of Pediatrics, for germicidal ultra-violet lights	600.00
SQUIBB INSTITUTE FOR MEDICAL RESEARCH	
Study of certain arsenical compounds useful in the treatment of syphilis, Department of Medicine	1,200.00
STEVENS, DR. A. R.	
Urology Fund, Department of Surgery	200.00
TATA, LIMITED (LADY TATA MEMORIAL FUND)	
Leukemia lymphoma research, Department of Pathology	1,207.00
UNITED STATES GOVERNMENT	
Salary for special technicians, Department of Pediatrics	288.50
WALLACE & TIERNAN PRODUCTS COMPANY	
Chemotherapy Fund, Department of Surgery	1,000.00
WEBB, MRS. J. WATSON	
Bostwick Fund for X-ray Research in pelvimetry, Department of Obstetrics and Gynecology	500.00
WITT, DR. DAN H.	
Books for the Department of Radiology	100.00
WYETH, JOHN & BROTHER	
Gastroscopic studies, Department of Medicine	1,200.00
Endocrine studies, Department of Medicine	3,000.00

ENDOWED BEDS

1886 Robert Livingston Gerry

1901 Anna Peabody Wainwright. *In Memory of* John Tillotson Wainwright

1902 Margaret J. Plant. *In Memory of her brother,* Simon Loughman

1903 Nathaniel Whitman

1904 Howard Willets. *In Memory of his son,* Jack Willets

1904 Harriette M. Arnold, *St. George Bed,* Hicks Arnold

1905 Maria L. Campbell. *In Memory of* Duncan Pearsall Campbell, Governor 1818-1827

1906 Mr. and Mrs. Henry F. Shoemaker. *In Memory of their son,* William Brock Shoemaker

1907 Catherine L. R. Catlin. *In Memory of her brother,* N. W. Stuyvesant Catlin

1908 Kate Fearing Welman. *In Memory of her father,* Charles Edward Strong

1909 Fanny A. Haven. *In Memory of her husband,* George Griswold Haven

1909 Joel S. Mason. *In Memory of his parents,* Joel Whitney Mason and Mary Elizabeth Mason

1909 Elizabeth M. Bliss

1910 Elizabeth Fisher King. *In Memory of her husband,* Edward King, *who died in 1908*

1912 Ella R. DeWitt. *In Memory of her husband,* George Gosman DeWitt

1912 Catherine E. Daly

1913 Harrison E. Gawtry. *In Memory of his wife,* Louise Brown Gawtry

1914 Frank Hartley

1915 Annie L. Morris. *In Memory of her husband,* Fordham Morris, *who died in 1909*

1916 Benjamin Robert Winthrop. *In Memory of his father,* Benjamin Robert Winthrop

1919 Webb Institute of Naval Architecture

1920 Adelaide Foltz Chapman. *In Memory of her father,* William Stewart Foltz

1922 Ellen C. Harris. *In Memory of* George W. Harris

1922 Adelena M. Cramer. *In Memory of her brother,* J. William Husemeyer

1922 Augusta I. Scott

1922 Mary A. Fitz Gerald

1922 Minetta C. Howenstine. *The Howenstine Beds*

1923 Marion Cutting

1923 Mary A. Fitz Gerald

1924 Lena Cadwalader Evans. *In Memory of her grandfather,* Israel Corse, *a former Governor of this Hospital, and his daughter,* Lena Burr Corse Evans

1924 William G. DeWitt. *In Memory of his brother,* Theodore DeWitt

1925 William P. Wainwright. *In Memory of his father,* William P. Wainwright

1925 William P. Wainwright. *In Memory of his mother,* Cornelia R. Wainwright

1925 Mr. and Mrs. Gilbert Edward Jones. *In Loving and Thankful Memory of* Elizabeth Ingersoll Haven

1926 Kate Bainbridge Murray. *In Memory of her brother,* Thomas E. Deeley

1927 Theresa R. Irving. *In Memory of her parents,* John Brodhead Beck, M.D. and Anne Sands Tucker Beck

1927 Theresa R. Irving. *In Memory of her husband,* Cortlandt Irving, *her brother,* Fanning Cobham Tucker Beck *and her sister,* Annie M. Tucker Beck

1927 Emily Stewart Waller. *In Memory of her father,* John Aikman Stewart

1927 Charles H. Wainwright. *In Memory of his brother,* William P. Wainwright

1927 Alfonso De Navarro

ENDOWED BEDS—*Continued*

1928 Mr. and Mrs. Howland Pell. *In Memory of their son,* Howland Gallatin Pell

1928 Almy Gallatin Pell. *In Memory of her father and mother,* Frederic and Almy G. Gallatin

1928 Mr. and Mrs. Edward Lathrop Ballard

1928 Mrs. Henry James. *In Memory of her cousin,* McEvers Bayard Brown

1929 Arthur H. Herschel. *In Memory of his mother,* Grace Darling Herschel

1929 Peter F. Meyer
Lizzie O. Meyer

1930 Mary L. Walker Peters. *The Charles Grenville Peter Beds*

1933 William James Boucher. *In Memory of his father and mother,* John and Lydia Lawrence Boucher

1934 Jean Brown Jennings. *In Memory of her husband,* Walter Jennings

1934 Oliver Burr Jennings, Jeannette Jennings Taylor, Constance Jennings Ely. *In Memory of their father,* Walter Jennings

1934 Mary Isabella Meek

1936 Mrs. Thomas Williams, Thomas R. Williams, Mrs. Dorcas W. Ferris, Mrs. Edith S. Blydenburg. *In Memory of* Thomas Williams

1939 Katherine Grace Snyder

1939 Arthur H. Herschel. *In Memory of his wife,* Sarah Frances Herschel

1939 Veronica Brown Brophy. *In Memory of her father,* George B. Brown, *a builder of this Hospital*

1939 Edith Haggin De Long. *In Loving Memory of her son,* James Ben Ali Haggin Lounsbery

1940 Edith Lounsbery Worden. *In Loving Memory of her mother,* Edith Haggin De Long

1940 John A. Stewart

1940 Mary T. Sheldon

1941 Patients and Friends. *In Memory of* William R. Williams, M.D. *Attending Physician* 1912-1932

DONORS

TO THE SOCIETY OF THE NEW YORK HOSPITAL

Of Sums of Not Less Than Five Thousand Dollars

1850-1941

Simeon Abrahams
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Elizabeth Milbank Anderson
George F. Baker
George F. Baker, Jr.
Ellen Josephine Banker
Henry G. Barbey
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Jeremiah Beall
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Frances A. Berry
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James Buchanan Brady
Amelia Breckenridge
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Margaret Burr
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Catherine B. Campbell
Maria L. Campbell
William Crawford
Augustus G. Cobb
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Elizabeth DeMilt
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(The Isabel M. Towar Fund)
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Trustees under Will of Payne Whitney: Lewis Cass Ledyard, Lewis Cass Ledyard, Jr., and Edward W. Sheldon
Samuel Willets
Anna Woerishoffer
John David Wolfe
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William Woodward
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Charles C. Wright
(The Bessie Wright Memorial Fund)

NEW YORK HOSPITAL
ANNUAL REPORT FOR 1941

APPENDIX—STATISTICS

(Except where so stated, statistics of the Payne Whitney Psychiatric Clinic and The New York Hospital—Westchester Division have not been included.)

I

DISTRIBUTION OF BEDS, DECEMBER 31, 1941

	No. of Beds	
Pavilions:		
Medicine	107	
Medicine Metabolism	6	113
Surgery		
General	164	
Orthopedic	10	
Eye, Ear, Nose and Throat	17	
Urology	30	
Urology—Brady Foundation	18	
Accident and Emergency	7	246
Obstetrics and Gynecology		144
Pediatrics	68	
Pediatric Metabolism	5	73
Private:		
Main Hospital	115	
Obstetrics and Gynecology	26	
Pediatrics	11	152
Semi-Private:		
Medicine and Surgery	58	
Eye, Ear, Nose and Throat	12	
Urology	12	
Obstetrics and Gynecology	20	102
Psychiatry		89
Newborns		142
Total in New York City		1,061
The New York Hospital—Westchester Division	350	
York Lodge (summer only)	12	362
		1,423

II

HOSPITAL CENSUS

(Including Newborns)

	Census		*Occupancy*	
	1941	*1940*	*1941*	*1940*
In-Patients				
Pavilion Patient Days	193,971	194,475*	78.7%	76.6%
Semi-Private Patient Days	34,196	30,792*	76.8%	82.5%
Private Patient Days	45,539	45,648	71.7%	72.0%
Total Patient Days	273,706	270,915	77.1%	76.4%
Total Patients	20,131	19,621	—	—
Average Census	750	740	—	—
Out-Patients				
Total Visits	305,459	313,801	—	—
Total Patients	51,559	50,966	—	—

*1940 Semi-Private newborns included under Pavilion

III

SUMMARY OF INCOME AND EXPENSE

Income from Patients	*1941*	*1940*
In-Patients, including Ambulatory	$1,607,634.98	$1,581,635.48
Out-Patients	278,494.80	271,690.13
Total	$1,886,129.78	$1,853,325.61
Cost of Patient Services		
In-Patient		
Private, including Ambulatory	$ 557,262.18	$ 485,928.30
Semi-Private	257,146.68	273,148.33
Pavilion	1,594,715.43	1,583,198.79
Total	$2,409,124.29	$2,342,275.42
Out-Patient	530,552.68	525,798.46
Total Cost	$2,939,676.97	$2,868,073.88
Deficit	$1,053,547.19	$1,014,748.27
In-Patients		
Average Cost per Patient Day	$9.51	$9.36
Average Income per Patient Day	6.24	6.24
Out-Patients		
Average Cost per Visit	1.74	1.68
Average Income per Visit	.91	.87

IV

STATISTICS OF HOSPITAL ADMISSIONS

	1941	*1940*
(*a*) *Summary of Patients Treated:*		
Patients in Hospital at beginning of year	608	626
Patients admitted during year	19,523	18,995
Total Patients Treated in Hospital	20,131	19,621
Patients discharged during year	19,430	19,013
Patients remaining at end of year	701	608

(*b*) *Patients Treated by Services*
(Includes Internal Transfers)

	1941		*1940*	
	Patients Admitted	*Patient Days*	*Patients Admitted*	*Patient Days*
Pavilion				
Medical	1,384	33,707	1,366	34,381
Surgical*	4,883	65,864	4,747	61,908
Brady Urological	423	5,098	399	5,247
Obstetrics and Gynecology	3,964	45,035	3,793	46,175
Pediatrics	868	20,828	896	19,523
Total	11,522	170,532	11,201	167,234
Newborn Babies	2,359	23,439	2,528	27,241
Total Pavilion	13,881	193,971	13,729	194,475
*Includes General Hospital Urology				
Private and Semi-Private				
Medical and Surgical	4,599	56,997	4,370	56,658
Obstetrics and Gynecology	1,085	12,373	1,087	12,539
Pediatrics	285	2,063	293	2,306
Total	5,969	71,433	5,750	71,503
Newborn Babies	677	8,302	376	4,937
Total Private and Semi-Private	6,646	79,735	6,126	76,440
Total Pavilion, Private and Semi-Private	17,491	241,965	16,951	238,737
Total Newborn Babies	3,036	31,741	2,904	32,178
Total	20,527	273,706	19,855	270,915
Payne Whitney Psychiatric Clinic	264	24,509	267	24,912
The New York Hospital—Westchester Division	378	99,579	333	89,859
Grand Total	21,169	397,794	20,455	385,686

(*c*) *Classification of Pavilion Patients*:
(excluding newborns)

	Patient Days of Treatment		*Per Cent*	
	1941	*1940*	*1941*	*1940*
Free Pavilion	16,102	13,546	9.4	8.1
City Patient	41,792	50,136	24.5	30.0
Pay Pavilion	112,638	103,552	66.1	61.9
Total	170,532	167,234	100.0	100.0

V

NURSING HEALTH STATISTICS

	1941	*1940*
Office Visits	5,255	5,899
Follow-Up Examinations	278	243
Clinic Visits	998	1,592
Infirmary Admissions	631	594
Days of Infirmary Care	2,646	2,449
Hospital Admissions:		
Medicine	18	12
Surgery and Gynecology	64	65
Operations	36	44
Days of Hospitalization	661	628

VI

OUT-PATIENT DEPARTMENT

(*a*) *Summary of Patients Treated*

	1941	*1940*
New Patients Treated	21,514	22,034
Old Patients Treated	30,045	28,932
Total Patients Treated	51,559	50,966
Visits	305,459	313,801
Clinic Days	306	304
Average Visits per Clinic Day	1,018	1,032
Average Visits per Person	6.0	6.2

(*b*) *Comparative Attendance Statistics*

Department	*New Admissions*		*New Admissions and Department Transfers*		*Total Visits*	
	1941	*1940*	*1941*	*1940*	*1941*	*1940*
Allergy	122	138	448	429	14,948	15,289
Arthritis	68	53	270	301	2,827	3,222
Cardiac	113	77	249	249	3,765	3,311
Dermatology	1,060	1,160	1,473	1,414	11,487	12,002
Diabetes and Overweight	14	41	178	193	2,371	3,055
Endocrine	256	250	497	461	6,670	6,071
Gastro	488	700	537	633	4,717	5,935
Haematology	12	9	99	98	1,306	1,214
Neurology	155	135	762	741	3,147	2,877
Pulmonary	258	261	328	350	4,448	5,271
Medicine "L"	191	219	337	374	25,634	28,763
Medical Specialties	2,737	3,043	5,178	5,243	81,320	87,010
Medical General	3,470	3,582	2,245	2,226	23,148	23,534
TOTAL MEDICAL DIVISION	6,207	6,625	7,423	7,469	104,468	110,544
Dental	55	11	1,159	1,210	6,533	7,081
Ear, Nose, Throat	947	1,037	2,576	2,659	15,692	16,866
Eye	987	1,125	2,445	2,612	11,794	11,549
Orthopedic Fracture	831	883	1,626	1,523	8,963	8,786
Peripheral Vascular	100	115	167	146	3,714	3,816
Urology (General)	524	461	660	600	7,329	6,915
Urology (Brady)	412	363	423	360	10,468	10,677
Surgical Specialties	3,856	3,995	9,056	9,110	64,493	65,690
Surgical General	4,561	4,869	2,950	2,946	37,030	39,187
TOTAL SURGICAL DIVISION	8,417	8,864	12,006	12,056	101,523	104,877
TOTAL MAIN OUT-PATIENT DEPARTMENT	14,624	15,489	19,429	19,525	205,991	215,421
Gynecology	1,827	1,563	1,603	1,511	17,149	16,556
Obstetrics	1,418	1,447	241	272	23,496	24,431
TOTAL WOMAN'S DIVISION	3,245	3,010	1,844	1,783	40,645	40,987
Pediatric Specialties (Note)	397	385	6		11,281	11,222
Pediatric General	3,211	3,118	181	211	20,755	20,327
TOTAL PEDIATRIC DIVISION	3,608	3,503	187	211	32,036	31,549
Physical Therapy	22	23	1,273	1,489	21,885	21,927
X-Ray Therapy	15	9	282	230	4,868	3,829
Pre-Clinic					34	88
TOTAL OUT-PATIENT DEPARTMENT	21,514	22,034	23,015	23,238	305,459	313,801
Psychiatry (Payne Whitney)	229	215	446	477	6,196	6,485
TOTAL HOSPITAL OUT-PATIENT DEPARTMENT	21,743	22,249	23,461	23,715	311,655	320,286

NOTE: There were 30,310 "old" patients in 1941 as compared with 29,246 in 1940. The total number of individuals, "old" and "new" was 52,053 as compared with 51,495 in 1940. Each individual made an average of 6.0 visits. The average number of visits per day was 1,018.

	1941	*1940*
(*c*) *Accident and Admitting Pavilion*		
Patient Treatments	8,486	8,132
Employee Treatments	1,601	1,471
Other Treatments	1,819	1,719
	11,906	11,322
Admission Examinations	1,934	2,115
	13,840	13,437
(*d*) *Personnel Medical Department*		
Treatments	6,749	7,367
Physical Examinations	1,251	810
	8,000	8,177

VII

LABORATORY EXAMINATIONS

	1941	*1940*
(*a*) *Pathology* (excluding stillbirths)		
Deaths in Hospital	436	439
Autopsies Performed	252	278
Per cent of Autopsies	58%	63%
Pathological Laboratory Examinations—Woman's Clinic	6,745	6,811
Surgical Pathological Specimens Examined—Main Hospital	5,877	5,000
(*b*) *Central Laboratories*		
Applied Pathological Examinations	79,919	94,608
Basal Metabolism Estimations	3,866	3,825
Applied Bacteriological Examinations	18,550	18,001
Blood Bank Examinations	8,836	9,420
	111,171	125,854
(*c*) *Clinical Laboratories*		
Examination of Urine, Blood, Smears, etc.	88,575	95,287

VIII

RADIOLOGY, ELECTROCARDIOGRAPH, AND PHYSICAL THERAPY DEPARTMENTS

	1941	*1940*
(*a*) *Radiology*		
X-Ray Examinations and Treatments	45,793	44,450
(*b*) *Electrocardiograph*		
Electrocardiograms	4,716	4,510
(*c*) *Physical Therapy*		
Total Treatments	30,392	31,320

IX

SERVICE DEPARTMENTS

(*a*) *Nursing Personnel*:

	1941	*1940*
Administrative and Teaching	44	44
Part Time Instructors	6	8
Head Nurses and Charge Nurses	75	68
Assistant Head Nurses	56	61
General Staff Nurses	234	261
Physician (Part Time)	1	1
Laboratory Technician	1	1
Secretaries, Clerks, etc.	28	24
Orderlies, Attendants, and Seamstress	223	190
Total	668	658
New York Hospital Students	136	118
Affiliated Students	28	31
Graduate Students and Special Students	60	52
	892	859

(*b*) *Nutrition*

	Meals Served	*Cost per Meal*—*Raw Food*	*Preparation and Service*	*Total*
1941	2,112,411	$.187	$.147	$.334
1940	2,163,016	.175	.144	.319

	1941	*1940*
Infant Formulae	31,911	31,982
Nutrition Clinic Visits	11,290	11,288

(*c*) *Pharmacy*

Prescriptions	87,045	88,283

(*d*) *Record Room*

New Case Records Indexed and Filed	33,634	33,362
Circulation	935,920	972,729

(*e*) *Engineering*:

	1941	*1940*
Steam Produced	569,160,250 lbs. @ .32599 M	546,561,050 lbs. @ .30591 M
Electric Current	9,676,316 k.w hrs. @ .011346 per k.w. hr.	9,182,905 k.w. hrs. @ .010980 per k.w. hr.
Refrigeration	51,364.15 tons @ .60077 per ton	44,980.85 tons @ .65352 per ton
Ice	38,090 cakes @ .048986	33,360 cakes @ .054845
Low Pressure Steam	189,755,432 lbs.	199,771,952 lbs.

(*f*) *Laundry*

	Poundage	*Total Cost Laundry Dept.*	*Cost Per Lb.*
1941	4,685,450	$173,947.99	$.037
1940	4,701,821	179,791.18	.038

X

PERSONNEL AS OF DECEMBER 31

	No. on Payroll	
	1941	*1940*
Accounting	39	37
Other Administration	92	90
Engineering	160	163
Building Service	204	202
Laundry	98	99
Nutrition	255	251
Protection	35	35
General Professional Care	458	433
Nursing (not including students)	668	658
Out-Patient Department	35	40
Funds	32	33
Corporation	12	10
Total	2,088	2,051
Payne Whitney Psychiatric Clinic	155	156
Westchester Division	490	483
	2,733	2,690

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It is with sorrow for their loss that the Board of Governors notes the deaths on the staff during the year of—

CARL W. JONES, M.D.
SAMUEL W. LAMBERT, M.D.
HENRY D. NILES, M.D.
WALTER L. NILES, M.D.
FRANCIS W. SHINE, M.D.
DAN H. WITT, M.D.

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171ST
ANNUAL REPORT
OF
THE SOCIETY OF THE NEW YORK HOSPITAL
1942

THE SOCIETY OF THE NEW YORK HOSPITAL
525 EAST SIXTY-EIGHTH STREET
NEW YORK, N. Y.



171ST
ANNUAL REPORT
OF
THE SOCIETY OF
THE NEW YORK HOSPITAL

FOR THE YEAR
1942



THE SOCIETY OF THE NEW YORK HOSPITAL
525 EAST SIXTY-EIGHTH STREET
NEW YORK, N. Y.

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THE SOCIETY OF THE NEW YORK HOSPITAL

Summary of its History and Objectives

IN 1769, the need of a hospital in the City of New York was first voiced by Dr. Samuel Bard, "professor of the practice of medicine" in King's College (now Columbia University).

In his address, delivered in Trinity Church, he appealed for a public hospital to aid the indigent sick, pointing out "that the good effects would extend to every Rank and greatly contribute to the safety and welfare of the Community", and so the first hospital in the city and second in America was born.

Older than the republic, The New York Hospital was chartered in 1771 by King George III.

Just before the scheduled opening in 1775, the original building at Broadway and Pearl Street was destroyed by fire. It was restored and ironically enough, the first patients admitted were soldiers of Washington's rebellious Army. Not until 1791 were the first civilian patients admitted.

In 1877, after a century of service to the ill of New York, the Hospital moved to new quarters in West 16th Street. In 1932, it moved again, this time to the present group of buildings extending from York Avenue to the East River and from 68th to 71st Streets, buildings designed to make possible another century of service.

Organization

In addition to its general hospital with out-patient departments, The Society of the New York Hospital operates a psychiatric hospital known as the Payne Whitney Psychiatric Clinic. It has a complete children's hospital and a complete women's hospital, the obstetrical division of which is The Lying-In Hospital, founded in 1799. The former Manhattan Maternity and Dispensary and the New York Nursery and Child's Hospital have been consolidated with The New York Hospital.

The Society also operates The New York Hospital-Westchester Division, which was established in 1821 as the Bloomingdale Hospital for mental diseases and has been maintained continuously by the Society since that time.

In cooperation with the Department of Health, the Hospital and Cornell University Medical College participate in the operation of the Kips Bay-Yorkville Health Center, providing medical attention and health education for a neighborhood area of 200,000 persons.

In Terms of Figures

The Hospital has cared for approximately 3,070,000 patients during its history. These statistics give some idea of the extent of its work during 1942, (Includes the Westchester Division and Payne Whitney Psychiatric Clinic):

Beds		1,463
Patients		70,248
Bed patients	21,532	
Out-patients	48,716	
Days of bed care		404,194
Out-patients' visits		282,757
Social Service interviews		51,029
Laboratory examinations		219,697
Meals served		2,897,365
Prescriptions filled		82,377
Babies born		3,144
Children cared for		10,070
Volunteers		697
Volunteer hours of service		104,773
Percentage of patients unable to pay full cost of care		91%

Teaching and Research

From the time it was founded The New York Hospital has been a teaching hospital and during its existence has been affiliated with several colleges of medicine. In 1912 the Hospital became affiliated with Cornell University Medical College, which occupies five of

the present group of fifteen buildings. In addition to teaching, research is conducted in all departments of the Hospital and College in a large number of the problems of medicine. Also numerous war research projects are carried on in connection with the Government.

Most of the staff doctors are members of the medical college faculty and the activities of the two institutions are coordinated by a Joint Administrative Board.

The New York Hospital School of Nursing, established in 1877, became a part of the educational system of Cornell University in 1942 and is now known as the Cornell University-New York Hospital School of Nursing. It provides a three-year course of undergraduate study and a specialized course of instruction for graduate nurses.

The Cost

The New York Hospital is a voluntary institution; it does not operate for profit, nor is it a municipal hospital. Approximately $4,400,000 is expended in a typical year for the care of patients. They pay all they can, which is about $3,250,000. Fees for pavilion patients and for out-patients are graded and do not in any case meet the full cost. The Hospital attempts to practice every economy consistent with maintaining quality of service. Income from endowment, from the United Hospital Fund, the Greater New York Fund and from all other sources leaves an annual deficit, which during the past three years has averaged $159,918, and which the Hospital attempts to make up through gifts.

Milestones

1771 King George III granted a charter to The Society of the New York Hospital.

1776 American soldiers, wounded in the defense of New York, were admitted as the Hospital's first patients.

1783 Medical instruction began in the Hospital building.

1792 Mental patients were admitted to the Hospital, it being the first hospital care to be provided in New York State for the mentally ill.

1796 Vaccination for smallpox was introduced at the Hospital for the first time in America.

1799 The Lying-In Hospital was established.

1821 Bloomingdale Hospital, for the treatment of mental diseases, later to be named the Westchester Division, was established by The New York Hospital.

1861 The Hospital provided free care for Civil War wounded.

1877 The School of Nursing was established.

1898 Cornell University Medical College was founded.

1912 The Hospital and Medical College joined in a teaching affiliation.

1916 Base Hospital No. 9, United States Army, was organized for service at Chateauroux, France.

1927 The Hospital and College laid plans for coordinated work in a new Medical Center, made possible by the benefactions of Mr. Payne Whitney.

1932 The buildings of the new Medical Center were opened to the public.

1942 General Hospital No. 9, United States Army, was organized for service and called for active duty on July 15th. This Unit had an original complement of 56 doctors and 102 nurses.

The George F. Baker Pavilion for private and semi-private patients was dedicated.

For the Year 1943

OFFICERS

LANGDON P. MARVIN	*President*
G. BEEKMAN HOPPIN	*Vice-President*
JAMES W. HUSTED	*Secretary*
HENRY S. STURGIS	*Treasurer*

BOARD OF GOVERNORS

‡AUGUSTINE J. SMITH	1902
BRONSON WINTHROP	1907
CORNELIUS N. BLISS	1909
WILLIAM WOODWARD	1910
ARTHUR ISELIN	1912
G. BEEKMAN HOPPIN	1913
JOSEPH H. CHOATE, JR.	1918
‡FRANK L. POLK	1923
†JOHN HAY WHITNEY	1927
†VINCENT ASTOR	1930
†BARKLIE HENRY	1932
LANGDON P. MARVIN	1933
WILLIAMSON PELL	1934
†GEORGE T. BOWDOIN	1934
HENRY S. STURGIS	1936
LANDON K. THORNE	1937
W. GIBSON CAREY, JR.	1938
†WILLIAM HARDING JACKSON	1939
WALTER G. DUNNINGTON	1939
MRS. CHARLES S. PAYSON	1940
WENDELL L. WILLKIE	1940
EDWARD W. BOURNE	1941
LANGBOURNE M. WILLIAMS, JR.	1941
MISS RUTH V. TWOMBLY	1942
JAMES W. HUSTED	1942
A. CONGER GOODYEAR	1943
WILLARD S. SIMPKINS	1943

MURRAY SARGENT ..... *Administrator-in-Chief*

WALTER J. NICHOLS	*Assistant to the Treasurer*
MARGERY C. CALLMAN	*Assistant to the Secretary*
MRS. MAYNARD C. IVISON	*Director of Public Relations*
UNITED STATES TRUST COMPANY OF NEW YORK	*Custodian*

JOINT ADMINISTRATIVE BOARD

THE SOCIETY OF THE NEW YORK HOSPITAL
and
CORNELL UNIVERSITY MEDICAL COLLEGE

EDMUND EZRA DAY, *Chairman*
NEAL DOW BECKER
JOSEPH P. RIPLEY
LANGDON P. MARVIN
HENRY S. STURGIS
WILLIAM WOODWARD
‡J. PIERPONT MORGAN

---

†In service.
‡Deceased.

STANDING COMMITTEES OF THE BOARD OF GOVERNORS

EXECUTIVE.....*Chairman,* G. Beekman Hoppin

Edward W. Bourne — Langdon P. Marvin
Walter G. Dunnington — Henry S. Sturgis
James W. Husted — William Woodward
*Murray Sargent

WESTCHESTER DIVISION.....*Chairman,* James W. Husted

Edward W. Bourne — Langdon P. Marvin
Joseph H. Choate, Jr. — Willard S. Simpkins
*Murray Sargent

PAYNE WHITNEY PSYCHIATRIC.....*Chairman,* Edward W. Bourne

W. Gibson Carey, Jr. — Mrs. Charles S. Payson
Baldwin Maull — †John Hay Whitney
Langbourne M. Williams, Jr.
*Murray Sargent

FINANCE.....*Chairman,* Henry S. Sturgis

Langdon P. Marvin — Miss Ruth V. Twombly
Williamson Pell — Bronson Winthrop
William Woodward
*Murray Sargent

REAL ESTATE.....*Chairman,* G. Beekman Hoppin

Cornelius N. Bliss — Arthur Iselin
*Murray Sargent

LAW.....*Chairman,* Joseph H. Choate, Jr.

Edward W. Bourne — Walter G. Dunnington
Langdon P. Marvin

NOMINATIONS.....*Chairman,* William Woodward

Langdon P. Marvin — Bronson Winthrop

AUDIT.....*Chairman,* Walter G. Dunnington

James W. Husted — Langbourne M. Williams, Jr.

MEMBERSHIP.....*Chairman,* Walter G. Dunnington

James W. Husted — Willard S. Simpkins
Langdon P. Marvin — Henry S. Sturgis
†John Hay Whitney

---

†In service.
*Administrator-in-Chief.

ADMINISTRATIVE OFFICERS

Administrator-in-Chief ..... MURRAY SARGENT

Superintendent ..... GEORGE W. WHEELER, M.D.

Superintendent Emeritus and Associate Superintendent in Charge of Out-Patient Department ..... THOMAS HOWELL, M.D.

Assistant Superintendent ..... JOHN B. PASTORE, M.D.

Comptroller ..... JOHN H. KEIG

Assistant to the Administrator in Payne Whitney Clinic ..... T. F. CHILDS

Assistant to the Administrator (Personnel Manager) ..... HOWARD G. TURNER

Assistant to the Administrator ..... MERRICK WELLS

Apothecary ..... DONALD A. CLARKE

Acting Director of the Out-Patient Department ..... *HARMON J. BAILEY, M.D.

Surgeon to Emergency Pavilion ..... LUCY M. CRAWFORD, M.D.

Chief Engineer ..... WILLIAM W. DOWNEY

General Storekeeper ..... LEONARD WILLIAM MCHUGH

Protection Manager ..... WILLIAM JOHN CASEY

Purchasing Agent ..... JAMES F. BEST

Record Librarian ..... HELEN B. LINCOLN, R.R.L.

Director of the School of Nursing and Director of the Nursing Service ..... BESSIE A. R. PARKER, B.S., R.N.

Director of Personnel Health Clinic ..... CARL MUSCHENHEIM, M.D.

Director of the Social Service Department ..... THEODATE H. SOULE, M.A.

Director of Building Service ..... F. COLGATE NARBER

Director of the Nutrition Department ..... S. MARGARET GILLAM, M.A.

Director of Compensation and Liability Department ..... HERMINE A. GIROUARD

Director of Linen and Laundry ..... JOHN FRANCIS KENNEY

---

*In Service

MEDICAL BOARD

HENRICUS J. STANDER, M.D., *President*

SAMUEL Z. LEVINE, M.D., *Secretary*

DAVID P. BARR, M.D.

CLARENCE O. CHENEY, M.D.

OSKAR DIETHELM, M.D.

WILLIAM DOCK, M.D.

MALCOLM GOODRIDGE, M.D.

GEORGE J. HEUER, M.D.

EUGENE H. POOL, M.D.

REPORT OF THE PRESIDENT

In conformity with its charter, the Governors of The Society of the New York Hospital present to the Legislature of the State of New York their annual report and a statement showing the receipts and expenditures for the year 1942 of the several institutions under their control and management.

The New York Hospital has among its departments: the Departments of Medicine, Surgery, Obstetrics and Gynecology, Pediatrics and Psychiatry. It also operates The New York Hospital-Westchester Division at White Plains, New York. In the operation of these departments, the Society is associated with The Society of the Lying-In Hospital of the City of New York, Manhattan Maternity and Dispensary and the New York Nursery and Child's Hospital.

The Hospital, founded in 1771, has taken an active part in every war in which our country has been involved; and once again it is on a war footing. The military unit of the Hospital, General Hospital No. 9, with the same number as in the first World War and with the record and traditions of that unit for inspiration, was called for duty with the Army in July, 1942. This unit, with an original complement of 56 doctors, 102 nurses and about 400 enlisted personnel, is equipped to operate a 1,000 bed U. S. Army hospital. We are proud to have it represent the Hospital in active service.

The Hospital has offered its services to the Surgeons-General of the Army and the Navy and stands prepared to answer every call.

In civilian defense, the Hospital has organized its teams, with two Red Cross ambulances, ready for any emergency, and they took an active part in the "Normandie" disaster. The Hospital has been appointed District Hospital Control Center for the entire mid-Manhattan district, one of three such centers in Manhattan. The district covers the section of the city from 42nd Street to 86th

Street, from the Hudson River to the East River, with a further area north of 86th Street on the East Side. This entails the supervision and direction, during an air raid, of all emergency squads and ambulance services of the thirteen hospitals in the district and the allocation of casualties to those hospitals. In order to perform this service, a Central Control Room has been equipped, with direct telephones to Police Control Centers and to the other hospitals in the district. This room is staffed by volunteers, including student nurses and medical students, under the Director of War Time Activities.

The serious loss of doctors and nurses, as well as of others of our staff, has imposed heavy responsibilities and additional work on those remaining on duty here, but all of this has been assumed with cheerful determination, and the work of healing and of research has, so far at least, continued unbated.

We have extended our close partnership with the Cornell University Medical School to embrace our School of Nursing, with its fine record of service and traditions since it was founded in 1877. It is now known as the Cornell University-New York Hospital School of Nursing, its qualified students are eligible for degrees from Cornell University and its opportunities for service are enlarged.

The work of the Hospital in its many branches has been greatly helped by our Social Service Department and by the large number of volunteers under Mrs. Frederick M. Schall. To all of them we owe a debt of gratitude, and we shall rely on them more and more during these difficult times.

The standing committees of the Board of Governors have carried on efficiently throughout the year, and we are also organizing special committees, primarily of members of our Society, to visit different departments and units of the Hospital and to report from time to time to the Board. The membership of The Society of the New York Hospital, authorized by our ancient charter, is con-

stantly increasing in number and will be of constantly increasing value to the Hospital.

During the year the professional staff and the Board of Governors have continued to work in close cooperation. The President of the Medical Board now attends the meetings of the Board of Governors, of the Executive Committee and of the Joint Administrative Board, and generally one of the other heads of departments also attends the meetings of the Board of Governors and describes the work of his department. Also a Planning Committee, consisting of the President of the Medical Board, the heads of the Departments of Surgery and Medicine, the Administrator-in-Chief and the officers of the Society, has been appointed to discuss plans and problems and to make reports and suggestions to the Board.

During the year there were a number of important ceremonies. In June, as usual, we celebrated our Charter Day, with Mrs. Ogden Reid and Major General Frank R. McCoy as our guests. In July we had a cheerful send-off for our military unit in the form of a dinner-dance, with some excellent farewell remarks by doctors, nurses and officers of the Society. In October we dedicated our Private Patients' Pavilion to the memory of George F. Baker, father and son, former Governors, devoted friends and generous benefactors, and it is now known as The George F. Baker Pavilion. Its separate entrance was opened at the same time.

Our President, William Harding Jackson, and our Vice-President, Barklie Henry, have been commissioned in the Army and the Navy, respectively, to the great loss of the Society. On January 7, 1943, the Society suffered a grievous loss by the death of Augustine J. Smith, our senior Governor who had served on the Board since 1902, our Secretary and the Chairman of the Executive Committee and of the Committee on the Westchester Division. During his forty years of intimate and devoted service he had served the Hospital in almost every executive capacity. And on February 7, 1943, the Society suffered another serious loss by the death of

Frank L. Polk, a Governor since 1923 and one of the most devoted and helpful members of the Board.

In the necessary reorganization of our functions, the undersigned has become President, Mr. G. Beekman Hoppin has become Vice-President and Chairman of the Executive Committee, Mr. James W. Husted has become Secretary and Chairman of the Committee on the Westchester Division and Mr. Joseph H. Choate, Jr., has become Chairman of the Law Committee.

With the inevitably increasing difficulties and responsibilities created by the war, The Society of the New York Hospital depends increasingly on its members and on the community which it serves. With their support, we shall go forward with cheerful courage.

LANGDON P. MARVIN
President

REPORT OF THE TREASURER

To the Members of
The Society of the New York Hospital:

There follows the annual report of the Treasurer of The Society of the New York Hospital and its affiliated institutions, The Society of the Lying-In Hospital of the City of New York, the Manhattan Maternity and Dispensary, and the New York Nursery and Child's Hospital, for the year ended December 31, 1942.

The financial results for the year again brought a substantial deficit, one larger than a year ago, thus reversing the favorable trend toward smaller deficits which we had enjoyed over the past few years. We can attribute the larger deficit of 1942 to the war and the many difficulties that it has brought us. Not only have we had to pay higher prices for our supplies and for food, but we have had to face an accelerated turnover in our personnel. While we have been forced to operate with substantially reduced professional and nursing staffs, we have had to replace many of those who left for service in General Hospital No. 9, and elsewhere, with people of less experience.

Our deficit in 1942 was $410,061.52, compared with $365,158.84 in 1941. During the year, our wonderful and generous friends gave us $216,409.69, as against $193,245.67, to help us meet this deficit. This means that we had to draw upon other funds to the extent of $193,651.83 in 1942, as against $171,913.17 the year before.

We cannot appraise in figures the substantial contribution made by our 697 volunteers who gave us 104,773 hours and 40 minutes of their time.

In spite of the large deficit for the year, our endowment was slightly enlarged as the result of bequests and gifts for endowment exceeding the loss. It must continue to be our aim to balance our budget so that such bequests and gifts may be used fully to enlarge our capacity to give service to the needy sick.

The revision of the portfolio of investments, of which mention has been made in previous reports, is substantially complete. We continue to hold a few investments in amounts larger than we

would like, and shall reduce these as the markets permit. There is presented herewith a classification of investments in the portfolio calculated upon market values existing as at December 31, 1942:

	Market Value	*Percent to Total*
Common Stocks	$ 7,843,091.06	47.3%
Preferred Stocks	2,297,624.38	13.9
Bonds	5,973,344.14	36.0
Mortgages	473,300.11	2.8
	$16,587,359.69	100.0%

Real estate comprising 27 loft buildings, a downtown office building, 3 apartment houses, a club building, a building leased for use as a private hospital, a brownstone dwelling, 10 tenement houses, 2 garages and 3 parcels of vacant land all located in the Borough of Manhattan, is appraised by the City for tax purposes at $5,816,200.00.

Comparative Income	*1941*	*1942*
Gross rentals and services	$484,317.27	$509,219.42
Operating expenses, including real estate taxes	365,581.34	380,870.91
Net Income	$118,735.93	$128,348.51
To which should be added income applied to payment of tenant's leasehold obligations, but which inures to our benefit	$ 17,392.50	$ 17,092.50

There is also appended the income account for the year 1942, and the balance sheet showing the Society's financial condition on December 31, 1942.

By order of the Finance Committee,

HENRY S. STURGIS
Treasurer

ACCOUNTANTS' CERTIFICATE

TO THE BOARD OF GOVERNORS:

We have examined the Combined Balance Sheet of The Society of the New York Hospital and its affiliated hospitals, The Society of the Lying-In Hospital of the City of New York, Manhattan Maternity and Dispensary, and New York Nursery and Child's Hospital, as at December 31, 1942 and the Combined Income Account for the years 1942 and 1941. In connection therewith, we have reviewed the system of internal control and the accounting procedures of the hospitals and, without making a detailed audit of the transactions, have examined or tested accounting records of the hospitals and other supporting evidence, by methods and to the extent we deemed appropriate.

In our opinion, subject to the recorded values of real estate and equipment, the accompanying Combined Balance Sheet and the related Combined Income Account present fairly the position of The Society of the New York Hospital and its affiliated hospitals at December 31, 1942 and the results of operations for the years 1942 and 1941.

R. G. RANKIN & CO.
CERTIFIED PUBLIC ACCOUNTANTS

June 15, 1943.

EXHIBIT "A"

THE SOCIETY O

THE SOCIETY OF THE LY
MANHATTAN MATE
NEW YORK NU

COMBINED BALANCE

ASSETS

GENERAL FUND ASSETS		
Cash		$ 168,838.51
Accounts Receivable:		
Patients, less Reserves	$ 155,221.45	
Other	59,743.17	214,964.62
Investments:		
Bonds and Stocks (Indicated market value $1,827,598.52)	2,034,341.67*	
Real Estate Mortgages	177,920.32*	
Real Estate—Assessed value or cost of current construction	5,599,200.00	7,811,461.99
Supplies Inventories (Including Circulating Linen $136,652.89)		390,132.85
Deferred Charges to Future Operations		28,785.73
Cash and U. S. Treasury Bonds Held as Security for Leases	29,192.50	
Less: Tenants' Lease Deposits	29,192.50	
		8,614,183.70
SPECIAL AND UNCLASSIFIED FUNDS ASSETS		
Principal:		
Cash	68,633.36	
Account Receivable	19,584.00	
Bonds and Stocks (Indicated market value $14,286,461.06)	17,477,617.78*	
Real Estate Mortgages	295,379.79*	
Real Estate—Assessed value	246,945.00	
Due from General Fund	80,374.24	
	18,188,534.17	
Unexpended Income:		
Due from General Fund	13,695.57	
		18,202,229.74
PLANT FUND ASSETS		
Real Estate—Assessed value	26,991,900.00	
Equipment—at nominal value	1.00	
		26,991,901.00
TOTAL		$53,808,314.44

* Recorded at purchase price or market value on date acquired by gift or bequest, less amortization of bond premiums.

EXHIBIT "A"

YORK HOSPITAL

ITAL OF THE CITY OF NEW YORK,
ISPENSARY, AND
CHILD'S HOSPITAL

DECEMBER 31, 1942

LIABILITIES AND CAPITAL

General Fund Liabilities and Capital		
Accounts Payable and Accruals	$ 169,906.69	$
Patients' Credit Balances	82,799.23	
Mortgages Payable	635,125.00	
Due to Special and Unclassified Funds	94,069.81	
General Fund Capital—Exhibit "B"	7,632,282.97	8,614,183.70
Special and Unclassified Funds		
Principal—Exhibit "C"	18,188,534.17	
Unexpended Income	13,695.57	18,202,229.74
Plant Fund Capital—Exhibit "D"		26,991,901.00
TOTAL		$53,808,314.44

EXHIBIT "B"

THE SOCIETY OF THE NEW YORK HOSPITAL
AND
THE SOCIETY OF THE LYING-IN HOSPITAL OF THE CITY OF NEW YORK, MANHATTAN MATERNITY AND DISPENSARY, AND NEW YORK NURSERY AND CHILD'S HOSPITAL

COMBINED STATEMENT OF GENERAL FUND CAPITAL FOR THE YEAR 1942

BALANCE, January 1, 1942				$7,944,551.51
ADD:				
Unrestricted Legacies and Contributions			$314,525.36	
Miscellaneous—Net			27,566.51	342,091.87
				8,286,643.38
DEDUCT:				
Net Loss on Sales of Securities			40,686.30	
Reduction to 1942 assessed valuation of real estate not used for hospital purposes			306,905.78	
Transfer to Plant Fund Capital of certain 1942 plant and equipment additions			114,599.35	
Net loss before Contributions for the year 1942—Exhibit "E"		$410,061.52		
Less:				
Excess of Expense over Income of the Payne Whitney Psychiatric Clinic charged to Payne Whitney Psychiatric Fund Principal	$ 1,482.85			
Unrestricted Contributions applied against the foregoing Net Loss	216,409.69	217,892.54	192,168.98	654,360.41
BALANCE, December 31, 1942—Exhibit "A"				$7,632,282.97

EXHIBIT "C"

THE SOCIETY OF THE NEW YORK HOSPITAL
AND
THE SOCIETY OF THE LYING-IN HOSPITAL OF THE CITY OF NEW YORK, MANHATTAN MATERNITY AND DISPENSARY, AND NEW YORK NURSERY AND CHILD'S HOSPITAL

COMBINED STATEMENT OF PRINCIPAL OF SPECIAL AND UNCLASSIFIED FUNDS FOR THE YEAR 1942

BALANCE, January 1, 1942		$18,302,082.09
ADD:		
Restricted Legacies and Contributions	$226,523.58	
Net change in balances of Temporary Funds	21,313.65	
Unexpended Income of Special and Unclassified Funds added to Principal	3,921.88	251,759.11
		18,553,841.20
DEDUCT:		
Net Loss on Sales of Securities	353,824.18	
Reduction to 1942 assessed valuation of real estate not used for hospital purposes	10,000.00	
Excess of Expense over Income of the Payne Whitney Psychiatric Clinic for the year 1942	1,482.85	365,307.03
BALANCE, December 31, 1942—Exhibit "A"		$18,188,534.17

EXHIBIT "D"

THE SOCIETY OF THE NEW YORK HOSPITAL
STATEMENT OF PLANT FUND CAPITAL
FOR THE YEAR 1942

BALANCE, January 1, 1942		$27,210,401.00
ADD:		
Cost of certain 1942 additions:		
Plant Construction	$ 93,865.26	
Equipment	20,734.09	114,599.35
		27,325,000.35
DEDUCT:		
Plant and equipment additions written off	114,599.35	
Reduction to 1942 assessed valuation of real estate used for hospital purposes	218,500.00	333,099.35
BALANCE, December 31, 1942—Exhibit "A"		$26,991,901.00

EXHIBIT "E"

THE SOCIETY OF THE NEW YORK HOSPITAL
AND
THE SOCIETY OF THE LYING-IN HOSPITAL OF THE CITY OF NEW YORK, MANHATTAN MATERNITY AND DISPENSARY, AND NEW YORK NURSERY AND CHILD'S HOSPITAL

COMBINED INCOME ACCOUNT FOR THE YEARS 1942 AND 1941

	Year 1942	*Year 1941*
OPERATING INCOME		
Care of Patients:		
In-Patients	$2,745,714.91	$2,585,951.17
Private Out-Patients	51,010.97	47,702.31
Other Out-Patients	299,934.94	322,059.50
	3,096,660.82	2,955,712.98
Other Operating Income	342,119.40	323,589.49
Total	3,438,780.22	3,279,302.47
OPERATING EXPENSE		
Salaries and Wages	2,814,656.49	2,752,459.30
Supplies, Services and Other Expense	1,857,749.76	1,737,036.70
Total	4,672,406.25	4,489,496.00
Less: Charges to Cornell University Medical College	70,409.77	52,197.73
	4,601,996.48	4,437,298.27
OPERATING LOSS	1,163,216.26	1,157,995.80
OTHER INCOME		
Interest and Dividends	779,914.96	811,995.29
Net Income from Real Estate Operations	116,193.84	106,468.32
Miscellaneous	5,202.45	5,262.24
	901,311.25	923,725.85
	261,905.01	234,269.95
OTHER DEDUCTIONS		
Retirement Allowances, Legal and Custodian Fees, and Miscellaneous Salaries and Expense	148,156.51	130,888.89
NET LOSS BEFORE CONTRIBUTIONS—Exhibit "B"	$ 410,061.52	$ 365,158.84
NOTES:		
(1) Contributions, etc. which are not included in the above statement:		
Unrestricted contributions applied against the foregoing Net Loss—Exhibit "B"	$ 216,409.69	$ 193,245.67
Unrestricted legacies and contributions added directly to General Fund Capital—Exhibit "B"	314,525.36	136,657.21
Restricted legacies and contributions added to Special and Unclassified Funds—Exhibit "C"	226,523.58	70,579.95
Income from the investments of certain restricted funds and donations for research, etc., which are available for current expenditure	111,250.88	101,357.58
(Current expenditures for research, etc., not included in the above statement, amounted to $77,872.64 in 1942 and $101,479.36 in 1941.)		

(2) No provision has been made for depreciation of buildings and equipment.

REPORT OF THE ADMINISTRATOR-IN-CHIEF

To the Board of Governors of
The Society of the New York Hospital:

GENTLEMEN: The impact of the first year of the War was evident in all of the activities of the Society. Losses in trained and experienced personnel, headed by the calling out of a large segment of our doctors and nurses for the Ninth General Hospital, presented our most serious difficulties. The number leaving our staff, professional and lay, though high in 1941 was far higher in 1942. The turnover in non-professional employees reached 120%. Unfortunately the applicants for unfilled positions declined progressively both in number and in quality. Before the end of the year current vacancies in authorized positions, not including medical and nursing staffs, averaged over 50 and at times over 100.

These conditions have presented a challenge to our executives who have been forced to use ingenuity and initiative to a marked degree in order to solve the problems presented. Curtailment and consolidation of activities and positions have frequently been necessary. Adjustments in hours and rates to make positions more attractive have helped to stabilize, placing of women in positions formerly filled by men and the greater use of men ineligible for war activities because of age, physical defects, or marital status, have served to stem the tide. Part time workers and volunteers have become increasingly valuable in carrying the load. During the year 697 individuals have been actively engaged as volunteers in the many and varied types of work of the Hospital. To some extent it has been found desirable to tap new sources of supply, as for example the use of practical nurses, a growing number of whom together with volunteer nurses' aides has in part filled the gaps left by the withdrawal of graduate nurses to go into some form of war activity.

Another outgrowth of the war situation has been the increasingly high prices and shortages of supplies. Here again force of circum-

stances has required adjustments and the acceleration of the Hospital policy of elimination and standardization.

Dr. Harmon J. Bailey, Acting Director of the Out-Patient Department, left us in October to accept a Commission as Captain in the Army Medical Corps. Dr. Thomas Howell, as Associate Superintendent, who has held the title of Superintendent Emeritus, took over the responsibility of the Out-Patient Department on Dr. Bailey's withdrawal thus providing a very satisfactory answer to a potential problem.

Mr. Joseph F. Hanning resigned from his position as Personnel Manager on August 1, 1942, which he had held since April 15, 1935, and was succeeded by Mr. Howard G. Turner, Assistant to the Administrator. Mr. T. F. Childs succeeded to Mr. Turner's position as Assistant to the Administrator in the Payne Whitney Clinic.

Mr. Calvin S. White, Assistant to the Administrator, who had been in charge of the fund raising and publicity of the Society since February 16, 1940, resigned on December 1, 1942 and was succeeded by Mrs. Maynard C. Ivison, with the title of Director of Public Relations.

Dr. John B. Pastore was appointed Director of War Activities when it became evident that it was necessary to coordinate all of the planning and execution of extra-curricular duties in connection with air raid alarms, dimouts, blackouts and provision for emergencies in case of major disasters due to the war.

The year saw an unusual number of physical changes in the institution. Among the more important were the transfer to the medical college of rooms in the so-called Annex above the garage for the use of medical students and the reopening of the private patient entrance in the George F. Baker Pavilion, which required the moving of the office of the Supervisor of Private Patient Nursing across the hall and the discontinuance for private admitting of the room to the west of the main entrance, the transfer of the Nurses Registry to the Nurses Residence from its former location on 45th

Street, the enlargement of the Hospital Personnel Health facilities so that eventually space would be provided in the same location for the health service of the medical students, resident staff and college personnel. The opening of a large part of the 11th Floor and partitions on the 2nd Floor provided for the first time satisfactory and enlarged semi-private facilities in the main Hospital to meet the growing demand for that type of service. On the 11th Floor, Private Cystoscopy was moved from its confined location to more commodious quarters on the same floor. The 2nd Floor change also resulted in the addition of 29 pavilion beds. Parts required for the rebuilding of one of the engines in the Power House were received and the engine was reconstructed and put into service. A rearrangement in the cafeterias was initiated providing facilities so that patrons after finishing their meals could return the dishes and trays to the washrooms through openings in the walls provided for that purpose.

In the Nursing Department the long contemplated change in the Nursing School took place and on July 1st the School became a university school under the name of Cornell University-New York Hospital School of Nursing, offering degrees to students who have had two or more years in accredited women's colleges and diplomas to accepted students without these credentials.

Eighty Red Cross canteen workers of the New York Chapter were given experience in our Department of Nutrition, a mutually helpful arrangement which produced 3,200 hours of work. Fourteen students, all with college degrees, were graduated from our course for dietitians.

The Laundry for the year showed a definite decline in volume, the result of a continued economy program. A bonus system for employees working on a weekly basis was installed after a careful study. It is designed to increase earnings for the worker without bringing the costs to produce to prohibitive levels.

A plan for internships in the Pharmacy had been under con-

sideration for several years. Two resident pharmacists were appointed during the year with very satisfactory results both in relieving the pressure on the pharmacy staff and in flexibility of coverage during night hours and holidays.

Increased income from endowment and from patients, in spite of declines in out-patient visits and pavilion and semi-private occupancy, only partly offset the higher costs of labor and materials so that the net deficit of the Society, since the move to the present quarters in 1932, again exceeded for the second successive year the low of 1940. Legacies and gifts credited to endowment were considerably more than the deficit, without, however, taking depreciation into consideration.

The so-called inclusive rate was put into effect first on semi-private, later on the two bed private service and in modified form on pavilion service. The rates on private rooms were adjusted to eliminate floor nursing and other small special charges. These changes in charges to patients resulted in simplifying bills and saving in accounting procedures.

In spite of the strain on the organization of the Hospital due to the emergency conditions the morale of the personnel was of a high order. Cooperation between the Clinical Departments, the College and the Administration, so necessary for the successful operation of a large teaching hospital, was evidenced at all times. To the department heads and the members of the Hospital organization I am grateful for loyal support and their unfailing efforts to promote the welfare of the institution. The officers and other members of the Board of Governors of the Society, both those who left during the year for war service and those who have remained or taken the places of the absentees, have constantly given of their time and energies, often at great personal sacrifice, in meeting the unusual and difficult problems confronting the Society.

MURRAY SARGENT
Administrator-in-Chief

REPORT OF THE PRESIDENT OF THE MEDICAL BOARD

To the Board of Governors of
The Society of the New York Hospital:

GENTLEMEN: The Medical Board has had to face and solve serious problems with regard to patient care during 1942. The supplying of doctors and nurses to our armed forces, resulting in a great depletion of our professional personnel, has necessitated many organizational changes in each of the clinical departments. However, it is gratifying to inform you that although the attending, resident and intern staffs have been markedly reduced and the nursing staff to an equal or even greater degree, patient care, a function of the institution taking precedence over all other activities, has been maintained at a satisfactory level of efficiency. To accomplish this result, detailed in the following pages, it has been necessary to curtail many of the functions of a university hospital. Such sacrifices have taken the form of termination or contraction of numerous research investigations throughout the Hospital; reduction in the number and extent of certain procedures and tests; abandonment of several special clinics and the amalgamation of others heretofore conducted separately and abbreviation of the written records of patients.

Most of the members of the clinical staff have had to assume increased duties in addition to their hospital responsibilities. Among these are the care of private patients of doctors now in the armed forces, war research projects, civilian defense activities and participation in professional and lay committee work relating to the war effort.

Last summer Dr. William Dock, Pathologist to the Hospital and Professor of Pathology in the College, enlisted in the U. S. Army. The Hospital and College fortunately were able to obtain

the services of Dr. Eugene L. Opie as Acting Head of the Department of Pathology. Dr. Opie, who had been Pathologist to the Hospital from 1932 to 1941, again sits as a member of the Medical Board during the absence of Dr. Dock.

The vacancy in the membership of the Medical Board occasioned by the loss of Dr. Walter L. Niles has been filled by the appointment of Dr. Malcolm Goodridge, who for many years has been associated with the Hospital. With his experience as President of the New York Academy of Medicine and his years of public service Dr. Goodridge brings to the Medical Board a keen and sound judgment in the professional affairs of the institution.

An important development during the year was the establishment of a health service for nurses, medical students, intern and resident staffs and all employees of both the Hospital and the Medical College. A floor in the L Building of the Hospital has been assigned and reconstructed for this undertaking, which is conducted jointly by the Departments of Medicine and Public Health and supported by the joint institution.

The heads of the professional departments of the Hospital and the Chairmen of the various committees of the Medical Board have submitted to me full and detailed reports covering the activities of 1942. These constitute, in great part, the basis for the following statements pertaining to the clinical divisions of the Hospital.

Department of Medicine

During 1942 there were 1,646 admissions to the medical pavilions, as compared with 1,384 admissions in 1941 and 1,366 in 1940. Of the total, 1,044, or 63.4 per cent, were transferred either from the Out-Patient Department or from the Accident Room; 355, or 21.5 per cent, were referred directly by outside physicians; 107 were transferred from other services, while 59 were employees of the Hospital or medical students. The patient days of 35,446 on the

pavilion service are to be compared with 33,707 in 1941 and 34,381 in 1940. It will be noted that when these figures are brought into relation to the total number of admissions a more rapid turnover and a lessened average stay per patient is indicated. There were 104 deaths, and in 65.3 per cent of these on the medical pavilions post mortem examinations were made.

The opening of a neurological pavilion in August, 1942, was an important step long needed in the development of the Medical Department. Already it has had a significant influence upon neurological teaching and training, while facilitating a more effective organization for the diagnosis and care of patients with diseases of the nervous system. The establishment of a neurological pavilion has made possible a closer and ever more valuable association between the neurologists of the Department of Medicine and the neurosurgeons of the Department of Surgery.

The Central Laboratories have conducted during the year 1942 a total of 212,942 examinations, compared with 199,746 for 1941. There have been 3,984 transfusions as compared to 3,818 in 1941. The section of chemistry has been greatly strengthened by the appointment of Dr. William Summerson of the Department of Biochemistry of the Medical College in charge of the work of this division. In parasitology arrangement for the services of Dr. Ralph Nauss of the Department of Public Health in the Medical School has been made and has brought much satisfaction to the clinical members of the staff. The operation of the section of bacteriology has not changed materially during the year and, although the work is adequately performed, the need of further help is recognized. Since the adoption of the method of preserving blood plasma in a frozen state, the number of plasma transfusions has increased by more than six times. In order to relieve an overburdened house staff there was opened in August a room in which blood donors could be bled by a technician employed for the purpose. This unit

is now caring for about 80 per cent of the blood donors who come to the Hospital.

The investigative program in the Department of Medicine has not been seriously curtailed. Worthy of note are the studies in the general field of psychosomatic medicine, which have been concerned, in large part, with mechanisms in the production and relief of pain. The studies of gastric pain led to a series of extremely important observations on the function of the stomach and also on the pathogenesis of peptic ulcer. There have also been observations on phosphorylation mechanisms in surviving excised tissues; studies on the intermediary metabolism of synthetic estrogens; the utilization of the method of infra red spectrophotometry in the analysis of the steroidal hormones; and some unique observations upon the behavior and significance of citric acid in mammalian metabolism.

The chemotherapeutic service has been expanded and more closely integrated with the activities of other departments in the Medical College. Recently, through additional grants-in-aid, it has been possible to combine chemical investigations with the previously established clinical and bacteriological facilities.

Studies on the peripheral circulation in a wide variety of normal and pathological states have been completed. Other investigations include studies on the metabolism and treatment of progressive muscular atrophy, progressive muscular dystrophy, anorexia nervosa, immunological reactions in hay fever, the mechanism of the coagulation of blood, biotin metabolism in man, mycotic infections in particular relation to the fungi which can be found in the secretions of the lung and respiratory tract, the effects of low temperature on the invasiveness of the tubercle bacillus and of pneumococci and lung abscess and tuberculous infection. In addition, the Department of Medicine is at present conducting a number of important researches under subsidy from the National Research Council.

In addition to the financial support of the Office of Scientific

Research and Development of research projects for the National Defense, the Department of Medicine has, during 1942, received grants-in-aid from: The Carnegie Corporation; The Josiah Macy, Jr. Foundation; The John and Mary R. Markle Foundation; the Henry Research Fund; the Dazian Foundation; the American Medical Association; Lederle Laboratories; Eli Lilly Company; Schering Corporation; The Research Corporation; John Wyeth and Brother; Ciba Pharmaceutical Products, Inc., and several anonymous donors.

Department of Surgery

During the year 1942, 2,752 patients were admitted to the pavilions of General Surgery, a decrease of 282 patients as compared with 1941. Of the total number of patients, 537 were not subjected to operation and of these 12 died, a nonoperative mortality of 2.23 per cent. Upon the remaining 2,215 patients 2,564 operations were performed with 40 deaths, an operative mortality of 1.56 per cent. As in previous years, the five most common surgical conditions for which operations were performed were appendicitis, diseases of the thyroid, hernia, noncancerous diseases of the gall bladder and biliary tract, and noncancerous diseases of the rectum and anus. In this group of cases, which comprised 45.4 per cent of the total operations, there were 7 deaths, a mortality rate of 0.6 per cent. Of the 2,564 operations, 2,335 were performed by the resident staff with 32 deaths, a mortality rate of 1.37 per cent. One hundred and five patients, included in the figures for General Surgery, were housed in the Pediatric pavilions.

In the various subdepartments of Surgery the following data are pertinent: a) Urology (New York Hospital) admitted 473 patients to its pavilions. Of this number 157 patients were not subjected to operations, while upon the remaining 316 patients, 378 operations were performed. b) Urology (Brady Foundation) admitted 347 patients to its pavilions. Ninety-one of these were not subjected to operation and upon the remaining 256 patients, 274 operations were

performed. c) Ophthalmology admitted 256 patients to the pavilions and performed 242 operations with one death, an operative mortality of 0.41 per cent. d) Otolaryngology admitted 1,011 patients to its wards and performed 799 operations with one death, an operative mortality of 0.12 per cent. e) Orthopedic admissions and operations are included with those of General Surgery.

Thus, a total of 4,846 patients was admitted to the pavilions of General Surgery and the various surgical specialties; 4,257 operations were performed with 59 deaths, an operative mortality of 1.38 per cent.

During 1942 the follow-up department sent out 12,614 letters or other communications to former surgical patients requesting their return to the Hospital for reexamination. As a result, 9,247 patients either returned to the follow-up department or responded by letter or telephone. Of the patients followed during the year, 89 per cent were closed with satisfactory follow-up records.

There were 1,688 admissions to the semi-private and 1,399 to the private rooms of General Surgery and the surgical specialities. Two thousand seven hundred and ninety-two operations were performed upon these patients, of which 1,432 took place in the tenth floor operating rooms and 1,360 on the eleventh floor.

The group of anesthetists employed by the Hospital gave or participated in 5,200 anesthesias, 453 less than last year. The total number of inhalation anesthesias was 3,782 (72.7 per cent of the total). The surgical pathological laboratory examined, diagnosed and recorded 5,614 surgical specimens.

The Accident Pavilion treated a total of 10,507 new patients and admitted 999 patients to the surgical pavilions. It records 13,064 total visits. The Physical Therapy Department treated a total of 27,626 patients.

The instruction of medical students in this Department, as in the other clinical divisions of the Hospital, has been conducted

throughout the year 1942 with the exception of brief vacations during the holidays and in the summer.

More than 75 papers by members of the Surgical staff appeared in print during 1942 and 25 more have been accepted for publication. Clinical studies have been conducted in the problems of peptic ulcer, gastric analyses, neurosurgery, thoracic surgery, burns, treatment of wounds, use of sulfonamide drugs, hypertension, pericarditis, varicose veins, gall bladder disease and femoral hernia. Experimental research has followed along the line of clinical studies and has taken up a variety of problems such as the use of vitallium tubes in surgery of the blood vessels, the biliary tract and genitourinary surgery; the transplantation of a segment of intestine into the stomach and its effect upon gastric acid secretion; the technique in esophagogastrostomy; tubed pedicle grafts, blood vessel suture, ureterointestinal anastomosis and hypertension.

A Casualty Unit has been formed and is ready to answer calls in accidents and emergencies to the civilian population.

The Department of Surgery received during the past year donations and grants-in-aid from the Office of Scientific Research and Development, the United States Treasury, Wallace and Tierman Products, Inc., Mrs. Irene H. Given, Dr. Alice R. Bernheim and an anonymous donor.

Department of Obstetrics and Gynecology

The total number of patients discharged from the Woman's Clinic during 1942 was 8,483 as compared with 7,835 for 1941. During the past year the staff delivered 3,351 babies in the Hospital and in the Berwind Service, cared for 4,085 obstetrical and 1,367 gynecological patients. The uncorrected maternal mortality for the year is 1.95 per thousand discharged patients, or 2.23 per thousand pregnancies. This is a slightly higher rate than the average figure of 1.98 per thousand pregnancies for the past ten and one-quarter years, during which time the Hospital obstetrical admissions totalled

42,854. The uncorrected infantile mortality rate for 1942 was 3.103 per cent. The post-operative mortality in 1,158 gynecological operations during the year was 0.172 per cent.

The great demand for doctors in our military services, resulting in a fifty per cent reduction in the resident staff of this Department, has forced this institution to terminate its agreement with the Berwind Free Maternity Clinic, by which we supervise and supply doctors for home deliveries. Mrs. John E. Berwind and the Berwind Board have been most understanding and cooperative in this matter. It is indeed fortunate that at the time we had to consider a reorganization of the Berwind Clinic, the Maternity Center Association wanted to extend its home delivery service conducted for the training of nurse midwives. After careful consideration, a highly satisfactory arrangement was concluded last May, whereby the home confinements in the Berwind Service were taken over by the Maternity Center and its Medical Board, while such patients in that service who need hospital delivery and care are admitted to the Lying-In Hospital. Up to date this plan has worked in a most satisfactory manner, not only for the patient, but also for the training program of the Maternity Center and the teaching of abnormal obstetrics in the Cornell University Medical School.

During the ten years of our association with the Berwind Clinic, we have delivered 6,888 babies in their homes with an infantile mortality of 2.64 per cent. The maternal mortality for the entire period is 1.45 per thousand pregnancies.

The research activities in the Department have continued, although greatly curtailed by loss of personnel to the armed forces. The John and Mary R. Markle Foundation has continued to support our biochemical investigations in the etiology of eclampsia. The vaginal smear research pertaining to the early diagnosis of genital cancer, conducted by the Departments of Anatomy and Obstetrics and Gynecology, has progressed to the stage where publication of an atlas for the guidance of those working in this field became

highly desirable. These investigations, as well as the preparation and publication of this atlas, have been made possible through grants-in-aid from The Commonwealth Fund. The roentgenological investigations in pelvimetry, supported by Mr. and Mrs. Dunbar W. Bostwick, Mr. Albert C. Bostwick, Mrs. Ogden Phipps and Mrs. J. Watson Webb, have resulted in several publications dealing with the mensuration and accurate stereoscopic evaluation of contracted pelves in the female. The untimely and sudden death on June 18, 1942, of Dr. Kyle B. Steele, who was mainly responsible for the initiation and development of these researches, has been a great loss to the Hospital.

During the year Dr. Herbert F. Traut, Associate Professor of Obstetrics and Gynecology in the College, and Attending Obstetrician and Gynecologist to the Hospital, accepted the Professorship of Obstetrics and Gynecology at the University of California. His leaving was a major loss to Cornell and the Hospital, where for ten years he has been one of our outstanding teachers, investigators and clinicians.

Department of Pediatrics

A total of 1,221 patients were accommodated in the 86 available beds in the Children's Clinic as against 1,153 patients in 1941. The increase for infants and children on the public pavilions was more than 1,000 patient days, that for premature infants was similarly over 1,000 patient days, and for private patients roughly 700 patient days. Over 30 per cent of referrals for admission to the public pavilions came from practicing physicians and social agencies.

One hundred and two children died during residence in the Hospital in 1942, a mortality of approximately 8 per cent. Of these, 56 were premature infants. Only 8 of the latter deaths occurred 48 hours or more after birth. Postmortem examinations were secured in 78, or 76.5 per cent.

The striking disproportion between the facilities for out-patient and in-patient services which had been manifest to a distressing

degree ever since the opening of the Hospital, was reduced during the past year by limiting acceptance of ambulant children while the in-patient services were increasing. In 1942, a total of 9,055 patients made 31,071 visits to the out-patient department, the respective figures for 1941 being 9,577 and 32,036. This unfortunate but necessary policy contributed to the rejection of 655 patients who sought ambulatory service in 1942. Despite this leveling off process, the discrepancy between the abundant facilities available for out-patient service and the small in-patient service continues to present difficult problems.

Increasing service to patients and teaching responsibilities in the face of a sharply curtailed medical staff as the result of withdrawals for military duty have made it mandatory to reduce to some extent the amount of investigative work conducted by the Department. Despite the great reduction in medical personnel, the Department was able to continue a fair amount of research as indicated by the publication of 33 articles and the acceptance for publication of seven others. This phase of the work continued to receive liberal financial support from outside sources, contributing agencies including: The Commonwealth Fund, the Louis Livingston Seaman Fund for the New York Academy of Medicine, The Children's Bureau of the United States Department of Labor, the Mrs. Robert Boggs Fund, and The John and Mary R. Markle Foundation. Because of reduced personnel, it became necessary to return a grant of $5,000. from an anonymous donor which had been allocated for the training of pediatricians in community child care and school health work.

The postgraduate program of training health officers from various state departments of health has been temporarily curtailed, again because of inadequate staff.

The arrangement in existence between the Departments of Pediatrics and of Obstetrics and Gynecology for the medical super-

vision of newborn infants was changed in December, 1942. The care of babies in the newborn nurseries is now the responsibility of the obstetrical staff.

Department of Psychiatry

In 1942 the Payne Whitney Psychiatric Clinic had 226 new admissions and the highest number of patient days since its opening. However, the illnesses of very few of the patients had any connection with the war situation. An increasing number of patients were admitted for the combined study and treatment of physical and psycho-pathological factors. This group of patients included such disorders as diabetes, cardiovascular and arteriosclerotic disorders, and postpartum complications. The age of the patients varied greatly, the majority being between 20 and 55. The number of both adolescents and older people was considerable. About 6 per cent of the patients were transferred from the general hospital. The largest number were referred by physicians in private practice.

The consultation service in the in-patient department of the general hospital has remained active. Unfortunately, it is still impossible to offer an equally adequate service to the general out-patient departments. The Commonwealth Fund has made a substantial contribution toward the training of a large group of resident physicians. As part of their training, these psychiatrists would spend considerable time in the general out-patient departments and the resulting enlarged staff would be able to offer adequate service. Governmental restrictions on the size of staffs have prevented us from putting this plan into effect at the present time.

Most of the psychiatrists who have joined the armed forces worked in the Psychiatric Out-Patient Department. This depletion of the out-patient staff has limited the number of patients in both

the adults' and children's divisions. The Commonwealth Fund has continued to support the educational program in child psychiatry, again furnishing two fellowships.

Investigations of the influence of emotions on physiological factors have been continued and include studies of the blood picture, gastrointestinal functions, body temperature, and menstruation. The laboratories have been equipped for research in problems of diet and vitamins, which play an important role in many psychiatric conditions. Electroencephalography has been found a useful means of establishing a neurophysiologic basis for one particular little-known type of psychosis. Psychological and psychopathological studies were directed toward gaining a better understanding of involutional illnesses and the role of anxiety on memory disorders in patients of the late-life period. Several studies dealt with psychiatric war problems and the influence of the present emergency situation on the children in our nursery school.

The graduate training of resident staff and Commonwealth fellows has been continued as in previous years, although it was not possible to fill all available positions. The mental hygiene program which for several years has been in successful operation among the medical students has been expanded to include the student nurses. The psychiatrists act as advisors to the students in solving minor but troublesome adjustments to life. The students have made full use of the opportunity offered to them.

The George F. Baker Pavilion

There were 4,518 admissions to the private and semi-private floors in 1942, of which 2,493 were private and 2,025 semi-private. This represents a bed occupancy of 76.0 per cent for private, 73.9 per cent for semi-private.

With the growing popularity of Associated Hospital Service and other plans for hospitalization, there has been a steadily increasing demand for semi-private beds. For several years we have

found it difficult to provide sufficient accommodations for members of those groups. On March 1st extensive alterations were begun in the unoccupied portions of the eleventh floor for the purpose of converting this space into a semi-private pavilion of 48 beds. On August 3rd this pavilion was opened to receive patients and since then has been filled to capacity most of the time. As a result of this increase in the number of semi-private beds it has been possible to return to the Department of Medicine one of the 29-bed pavilions on the second floor that had been borrowed several years ago for semi-private patients.

On July 1st the Departments of Medicine and Surgery assumed supervision of the private and semi-private services in the Main Hospital providing an opportunity for members of the resident and intern staffs to work with private patients. This change has resulted in a closer integration of the services and more uniformity in record keeping and other procedures.

On October 15th, the private and semi-private floors of the Hospital were officially designated The George F. Baker Pavilion, and the private entrance on the East Driveway was reopened. The private admitting office was moved to more spacious quarters near the new entrance, thus providing greatly improved facilities for the admission of patients.

Department of Pathology

This Department performs autopsies on patients who die in the Hospital, conducts the teaching of pathology in the Medical College and undertakes investigation in experimental pathology and pathological anatomy.

An analysis of the autopsies performed during 1942 shows that the proportion of autopsies from the pavilions approximates 70 per cent, whereas that from the private services is from 30 to 40 per cent.

Clinical pathological conferences, at which diagnosis and treatment are discussed in relation to the lesions found at autopsy, are held on Monday, 3:30 to 5:00 P.M., each week and are attended by a considerable part of the resident and attending staff, by practitioners of the city and by the senior medical students.

As already noted, the Head of this Department entered service in the United States Army. Interim arrangements have been made to conduct the work of this division of the Hospital during his absence. Positions on the resident staff of the Department have been filled during the year, but it is doubtful if graduate interns can be obtained next year. Almost all of the former male technical assistants of the Department have entered army service.

The active conduct of investigation in the Department is indicated by the list of publications for 1942. Investigation of the pathology of cardiovascular disease has been pursued by Dr. Dock and other members of his staff; the study of leukemia has continued under special funds contributed by the Jane Coffin Childs Memorial Fund for Medical Research, The Anna Fuller Fund, The International Cancer Research Foundation, The Lady Tata Memorial Trust and an anonymous donor. These studies have been concerned with the production of leukemia by carcinogenic agents, the effect of heredity and of environmental factors upon its occurrence, and the relation of filterable agents to tumors. Investigation of the effect of cold upon living cells has shown that they can survive a temperature of minus 196 degrees C. if certain precautions are fulfilled.

Researches in the microchemistry of amyloid and other degenerations have been conducted and several contributions published.

A study of the comparative pathology of tumors and of factors influencing the action of sulfonamides has been published by members of the staff of this Department.

Study of chronic infections, supported by a fund from the Markle Foundation granted through the Ophthalmological Foundation, has

continued. Other investigations include a study of the pathogenesis of iritis and of the site of the formation of bodies concerned in the production of immunity and sensitization.

Out-Patient Department

During the year Dr. Harmon J. Bailey, Acting Director of the Out-Patient Department, entered service in the armed forces. Fortunately, Dr. Thomas Howell, Superintendent Emeritus, was willing to assume this responsibility during the absence of Dr. Bailey.

The demand for Out-Patient facilities showed a declining tendency throughout the year. New admissions for the year showed a decrease of 13 per cent and total visits declined about 9 per cent. The total number of patient visits was 276,805 in 1942 as compared with 305,459 in 1941. The number of new patients treated during the past year was 18,701 as contrasted with 21,514 in 1941. With the exception of cardiac, neurology, peri-vascular, obstetrics and pediatric specialties, all clinics had fewer total visits than in 1941. Other hospitals in the city report similar declines in out-patient visits.

There are several factors which shared in reducing the number of new admissions and revisits. These include the draft, war activities, families and individuals leaving the district, and larger individual earnings permitting patients to employ private physicians.

It was found necessary to reduce the number of revisits to counteract, in part, the shortage of doctors. This was done by spacing the revisits farther apart. Several small special clinics were discontinued for the present and their work taken over by other clinics. To counteract the shortage of staff physicians, more interns and residents are now working in the Out-Patient Department. While the number of revisits was purposely reduced, new patients were not refused admission and treatment.

Certain significant changes have been made in the organization of the medical out-patient department. Since July, 1942, an ad-

mitting clinic, operated by the Department of Medicine, has provided service during the clinic hours and a mechanism by which every applicant for admission can be seen and examined by a physician who may thus make immediate plans for subsequent care. This has resulted in more orderly service to patients and in the selection of appropriate cases for teaching, with the complete separation of the teaching clinic from those maintained for routine care. The special clinics in the medical out-patient department have ceased to function as primary clinics for the reception of new patients, in order to relieve these divisions of the initial routine of examination.

For several months there has been a gradual reduction in patients rated for entirely free treatment and a corresponding increase in those classified for higher ratings. This would appear to indicate improved economical conditions in our district. The number of old patients whose economic conditions were reviewed was 10,891. In 8,708 instances no changes were made in the rating, 1,550 were advanced to higher brackets and 633 were given lower ratings.

Department of Radiology

During the year 1942, 44,418 patients were handled in the Department of Radiology. This number represents a slight decrease over 1941, when 45,745 patients were seen. The X-ray therapy department has maintained its steady increase in the number of patients treated. A more extensive follow-up system and an end-result file have been started. The latter will be of considerable aid in the analysis of cases, the compiling of statistics and the adoption of new methods of treatment.

An X-ray conference, started in the fall of 1942, is intended to correlate the clinical and X-ray findings in interesting and unusual cases. A definite program, involving occasional discussions by visiting radiologists and clinicians, has been planned and it is

hoped that these conferences will become a definite factor in the training of the resident staff.

A "checking system" has also been instituted whereby closer cooperation can be maintained between the medical and technical staffs. A new and extensive cross-index file of X-rays has been started with the aid of the Cornell University Medical College. This is of great teaching value and will result in the accumulation of a wealth of material which will be accessible not only to members of the X-ray Department, but also to the clinical staffs.

The X-ray work in two health surveys is being conducted by the Director and his staff in cooperation with the Personnel Clinic and with two of the large airline companies.

The library, which was started last year, has been considerably augmented through the generosity of the late Dr. Daniel H. Witt.

The School of Radiography for the training of X-ray technicians has been reorganized under the supervision of the Radiologist-in-Chief. Facilities are such that at least ten technicians will be trained each year. A two-year course with a definite curriculum has been planned with the cooperation of the Department of Anatomy and the School of Nursing and will include basic training in physics, anatomy, care of patients, and the filing and recording of X-rays in addition to intensive training in X-ray technique.

Formulary Committee

The functions of this committee have been guided by two extremely important factors during the past year. The war has caused a tremendous strain on the availability of most medical supplies. The committee has met the necessities of this problem by establishing general policies which are intended to guide the Department of Pharmacy in handling problems as they arise. The committee has been active in initiating conservation programs and insisting upon their enforcement that supplies of critical drugs may

be retained for use only where essential. Furthermore, the committee on several occasions has supported the Pharmacy in instances where it became necessary to invoke any of the prearranged plans when critical shortages suddenly developed.

The development of many items from the experimental stage to the point where they become useful and practical implements for the community seems much more rapid during war than in times of peace. Such has been the case with many newly developed medical agents. This committee has been active during the past year in studying many of these new developments in therapeutics, and in making available to the patients of the hospital those agents which, after careful investigation, were found to represent worthwhile advances.

During time of war, there is occasioned almost invariably a relaxation of normal peace-time controls. The practice of sound therapeutics within this hospital might well have suffered during the past year had it not been for the controlling mechanism established in the body of the Formulary Committee. The tendency toward unsound and inconsistent prescribing becomes apparent in the Out-Patient Department where the physicians have the prerogative of directing their patients to outside pharmacies. Very frequently it is necessary for the Department of Pharmacy to instruct patients, who continue to bring such prescriptions to its dispensing division, that their prescriptions cannot be compounded there. It would be desirable if some method could be devised to extend to the Out-Patient Department and its teaching facilities some guidance into the channels of recognized and accepted medical therapy.

Committee on Diets

During this year a complete revision of the dietary of the Hospital was accomplished. The changes instituted have all been working very successfully and the present task of the committee

is to evaluate the effects of these changes from the nutritional and economic standpoints and to deal with the variety of emergencies which confront us from time to time because of the national food situation.

In general, it may be said that the changes instituted by the Diet Committee have resulted in appreciable savings to the Hospital; and that these savings were accompanied by an actual improvement in the general menu. Real savings were accomplished by limitation in the use of butter and cream and in restriction of supplementary nourishment, as well as by the abolition of purees. There was a sharp reduction in the number of special diets ordered because of improvements made in the general diet. The Department of Nutrition under Miss Gillam has zealously watched the cost of different meat cuts and by varying the type of cut, has accomplished much in the way of economy. Another wise move on the part of the Department of Nutrition was to increase appreciably their inventory.

In the last few months the whole food problem has become enormously more difficult and will make it necessary for us to meet each curtailment in quality and quantity as best we can. The wisdom of the Medical Board in initiating this dietary revision is becoming increasingly apparent, since we find ourselves in a much better position to deal with our nutritional problems than had such a revision been delayed until the emergency had arisen.

Record Department

There were a total of 31,998 new case records added to the files of the Record Department during the year 1942, making a total of over 348,000 records originated since September, 1932. During the year a total of 862,605 records were circulated with a peak daily circulation of 3,968.

The Record Committee reviewed, from the point of view of economy, all printed forms used in the Hospital. A study was

made of old record material in the Record Room and various storerooms, considering ways and means of gaining space for current records. To date nineteen history filing cabinets, thirty card file drawers, and three hundred and twenty-two transfer cases of the Nursery and Child's Hospital records have been moved to dead storage in the Pediatric Building. Nineteen volumes of Navy Patients from 1918 to 1919 have been turned over to the Marine Hospital, Hudson Street, New York City, the latter being the old House of Relief purchased by the Government in 1919. Fifty-seven old Lying-In Registers have been transferred to five reels of microfilm, housed in 28 square inches of space instead of 262 square feet of space formerly occupied by the volumes.

The Doctors' Order Books have been turned over to the Record Department where they will be stored for six years, as are nurses' notes. Personnel records are now under the unit system in the Main Record Room, having been turned over to the central Record Department in the fall of 1942.

A condensation of record content, particularly the length of the typewritten summary, was accomplished in 1942 through the necessity of cutting down the work for a depleted staff both professional and stenographic. Other items of economy have been put into effect.

The typing of surgical operative notes for the tenth floor operations was transferred to the Record Department. These operations are now dictated by Ediphone and transcribed in the Record Room. Operative notes and summaries for all services, except Private Surgery and Pediatrics, are now covered by Ediphone with transcription performed by the Record Department. Centralized shaving of cylinders is covered by the Record Department for all departments of the Hospital. A total of 20,722 cylinders were shaved and distributed in 1942.

The Nursing Service

The high standards of nursing care in the Hospital, initiated by Miss Anna D. Wolf in 1932, have been maintained by Miss Bessie A. R. Parker, Director of Nursing Service, and her staff. This has been accomplished under most trying and difficult conditions, as revealed in Miss Parker's report appearing in the following pages. The members of the medical staff are most appreciative of the excellent nursing service rendered their patients by the Nursing Staff.

The Medical Board wishes to express to the Board of Governors and to the Joint Administrative Board its gratitude and appreciation for their cooperation and support during these trying times.

HENRICUS J. STANDER, M. D.
President of the Medical Board

REPORT OF THE MEDICAL DIRECTOR OF THE NEW YORK HOSPITAL—WESTCHESTER DIVISION WHITE PLAINS, NEW YORK*

Although the total number of patients admitted during the year (361) was 17 less than for the previous year, the number of women admitted (225), the number under treatment (775), and the total number discharged (379), were the largest in the history of the Hospital. Twenty-five per cent of the patients discharged were completely recovered and 80 per cent were benefited by treatment. Fifty-nine per cent of the patients discharged had been in the Hospital less than six months and 83 per cent had a Hospital residence of less than one year.

Intensive use was made of the insulin and electric shock methods of treatment during the year. One hundred and seventy-six patients received electric shock treatment; for 18 others the insulin shock treatment was used, and 12 patients received both forms of treatment. Forty-seven of these patients were considered recovered at the end of the year and 107 others were benefited by treatment; 50 per cent of the number treated returned to their homes. Psychological, electrocardiographic, and electroencephalographic tests failed to show that any of these patients had suffered any permanent damage to the brain by these treatments. There were no deaths in connection with the treatment and no fractures of the spine such as had been reported by other observers. Special techniques avoided these complications. Repeated non-shock doses of insulin were also used successfully for a number of patients to allay excitement and to promote appetite and physical well-being.

Five physicians were commissioned during the year in the Army, Navy and Public Health Service. The remaining members of the

*The full report, of which this is a summary, may be had upon request to the Medical Director, The New York Hospital—Westchester Division, White Plains, N. Y.

staff were accepted by the Procurement and Assignment Division as essential. We were able to add three women physicians to the staff so that the customary intensive treatment of the individual patient was continued. The departments of nursing, occupational therapy, physical education, physical therapy, and music supplemented and rounded out the treatment by the medical staff.

One hundred and thirty-eight student nurses from eight general hospitals were given a twelve weeks' course in psychiatric nursing with special instruction in occupational therapy and physical education.

The number of days of patient care provided during the year increased by nearly 3000 to a total of over 102,000 days. For the care of 310 patients, or 40 per cent of the entire number treated, the Hospital was not paid the full cost of care. Twenty-one patients were cared for during their entire residence without charge and seven were on a free basis for part of their residence. The difference between the amount paid and the actual cost of care amounted to over $139,000 or the equivalent of free care and treatment throughout the year of 45 patients.

It seems desirable to emphasize again as we have in previous years, the fact that the Hospital could offer its resources to more patients who are unable to pay the cost of care if contributions from friends of the Hospital or other private sources could be made for such a purpose. Contributions of any amount, large or small, are urgently needed to enable the Hospital to continue its charitable work for the benefit of worthy persons.

CLARENCE O. CHENEY, M.D.
Medical Director

REPORT OF THE DIRECTOR OF THE SCHOOL OF NURSING AND DIRECTOR OF THE NURSING SERVICE

The year 1942 not only marked the sixty-fifth anniversary of the founding of the School but also its acceptance as an integral part of Cornell University. Since July it has been known as Cornell University-New York Hospital School of Nursing. This academic recognition makes it possible for students entering with two years of college preparation acceptable to the University to graduate with the degree of Bachelor of Science in Nursing and already an increasing interest has been noted on the part of well qualified applicants.

This arrangement, advised and anticipated at the time the School was reorganized under Miss Anna D. Wolf's leadership in 1932, is not at all a breaking of old ties but rather a cementing of the old with the new. It is a cooperative venture which preserves all the fine traditions of The New York Hospital School of Nursing and combines with them the opportunities opened to us through the medium of a great University. The New York Hospital continues to provide classrooms and the field for clinical experience for our students. It remains the fiscal agent for the School.

The urgency of providing an adequate staff of Army and Navy nurses while still assuming the responsibility for the nursing care of civilians has made it necessary for all schools of nursing to increase enrollment. We registered 77 students in October, the largest class ever admitted to the School and, contrary to our policy of recent years, we plan to admit a second group early in 1943.

The student enrollment as of December 31 was as follows:

First year students	76	
Second year students	48	
Third year students	47	171
Affiliating students		28
Graduate students		25
		224

In 1942 there were 34 students who graduated of whom 24 remained on the staff. Several expect to join the Army and Navy Nurse Corps as soon as State registration and Red Cross membership can be completed.

The Samaritan Hospital School of Nursing in Troy, New York, has discontinued its affiliation in medical nursing because it is now able to offer the necessary clinical experience for its students at the home hospital.

Increased demands on the Henry Street Visiting Nurse Service have made it necessary for them to reduce the affiliation for our students from two months of active participation to two weeks of observation. We regret this curtailment of experience but we are grateful to the Henry Street staff for their willingness to carry any undergraduate program at this time.

The number of graduate students in the School has fallen over 50% and promises to drop even lower as an outcome of the recruitment for the Army and Navy Nurse Corps.

We have been fortunate in being able to retain most of our teaching staff and in replacing satisfactorily those who have resigned. Miss Margaret Wyatt, an Assistant Director of the School in charge of the Department of Medical and Surgical Nursing, resigned and has been replaced by Miss Veronica Lyons.

The generous offer of the W. K. Kellogg Foundation to grant a sum of money for scholarship aid and student loans came at a most opportune time. This scholarship aid is available on the basis of need and good scholastic standing to students registered for the baccalaureate degree. Three students were granted such assistance in 1942. The increased enrollment in October as compared with the number of students admitted in 1940 entitled us to Federal Aid appropriated for nursing education and available through the United States Public Health Service. These funds have covered the additional cost of instruction incident to the increase in ad-

missions and have provided a limited number of tuition scholarships for students needing financial help.

The graduate nurse staff has been reduced approximately 25% and a 74% turnover of those remaining far exceeds our experience of recent years. Most of the changes are in the general staff nurse group and many of them are related directly or indirectly to the war. Thirty-two nurses went with General Hospital No. 9 which was activated in July and 53 have joined other divisions of the Army and Navy Nurse Services. Turnover in the supplementary staff has exceeded 200%, much of it due to competition in industry. A constant orientation of new people is in process reducing that assured efficiency which comes with a staff that knows the policies, the procedures, the philosophies of the institution, that has acquired a feeling of unity that guarantees esprit-de-corps, that knows an unquestioned loyalty to nursing and to the standards of care in our institution.

In an effort to facilitate service, procedures and routines have been reviewed with an eye to greater economy of time. Practical nurses have been added to the staff to help with the care of convalescent patients. The clerical staff has been increased. The 48 hour week with one day off per week, which was put into effect for orderlies and attendants in 1941, was extended to graduate nurses in 1942 in an effort to stabilize service. Salary adjustments upward have been made. Many nurses, in line with present trends, were permitted to live outside the Nurses Residence. Inactive nurses have responded to the call to return to service but many find it impossible, because of home responsibilities, to consider full-time employment. Arrangements have therefore been made for part-time service for this group.

Volunteer Nurses' Aides have given generously of their time to assist the nurses. Four groups were given the prescribed course during the year, the recruitment being done through our own Volunteer Department. One course was given in the evening to

accommodate young women who were employed during the day but who were willing to volunteer some of their free time to hospital service in the evening or over weekends. A total of 95 completed the course. Sixty-eight are on duty in the Hospital. The total amount of time given by them after completion of the first course in April is equivalent to 1718 eight-hour days. This service has been so successful that we plan to continue the courses in the coming year.

Other volunteer groups include lay women who have assisted us with clerical work, telephone calls, errands, and many other services. Several graduate nurses also have given of their free time to assist in patient care.

Despite the adjustments already made we realize that many more may be necessary. In this we appreciate the understanding shown by the public as to the necessity of conserving the nurse's time for complicated and highly technical services, releasing to those with less preparation many of the simpler duties so important to total nursing care.

We acknowledge with sincere appreciation the support that has been ours from the administration, the many other departments of the Hospital, and the clinical staff. In these uncertain days a mutual understanding of our problems is more essential than ever in strengthening our purpose to perpetuate the high standard of service for which this institution stands.

BESSIE A. R. PARKER
Director of the School of Nursing
and Director of the Nursing Service

REPORT OF THE SOCIAL SERVICE COMMITTEE

The many problems which war has brought to all civilian services have made the administration of the Social Service Department difficult during the past year. In spite of the large turnover in personnel the work has maintained the same high standard both in service to the patients and to the medical staff, and in teaching the various student groups within the Hospital.

The Director of our Social Service Department has defined its essential function with the patient as "the interpretation of physical disability, the explanation of community resources for treatment and the effort to relieve anxieties and fears concerning ill health". During the year a total of 7,612 patients were given assistance; of these 393 were referred for convalescent care, 101 were referred to other social agencies, for instance, family or children's societies, and 653 had specific services provided, such as visiting nurse care or a housekeeper. Arrangements were made for 277 appliances, such as braces, dentures and glasses. In 93 instances the patients paid the entire cost to the Department, usually in small installments. 119 patients were given the appliance free, and 65 shared the cost with Social Service. It is impossible to give in figures the amount of understanding and help given by our medical social workers to patients and their families in meeting the complicated problems which sickness and disability present.

The American Red Cross has turned to well established medical social service departments for workers in military and naval hospitals, both here and overseas. Miss Mary Stites, our Case Supervisor, was assigned by the Red Cross to the New York Hospital Unit at the request of Lt. Col. Bowers. It is a source of pride to us that the doctors in our unit asked for a medical social worker from their own hospital. One of the case workers is serving with an evacuation hospital in Australia, and another is in the Mid-Western Area office of the Red Cross. All the permanent members

of the staff are enrolled with the Medical Social Service Emergency Corps of the Emergency Medical Service of New York City. The position of Case Supervisor was filled by Miss Claire Williams, who had proven her ability as the senior case worker on the Pediatric Service.

The difficulty of keeping personnel in all departments of the Hospital has increased the calls on the Volunteer Department. During the year an all-time record was reached with a total of 697 volunteers who gave 104,773 hours of service. We are particularly proud of the 14 members of the Social Service Committee who worked as volunteers. The Red Cross Nurses' Aid courses were continued. Four day classes were held and one night class with a total of 95 graduates.

One of the services which contributes not only to the pleasure of patients but to their recovery is the Library. Distribution of books is done by volunteers under the supervision of a paid part-time librarian. The Library Committee reports that 15,248 books were circulated throughout the main Hospital and the Women's Clinic during the past year. New quarters were provided for the Library which have proven to be most satisfactory.

Although the volume of sales at The Gift Shop was somewhat less than that of previous years, the profits were greater, due to certain changes in the operation of the Shop. As a participating member of Everybody's Thrift Shop, the Social Service Committee received a substantial income, despite the increasing difficulty of obtaining used articles to sell.

The Social Service Committee is most appreciative of the many gifts from its members and from old and new friends of the Department, which have contributed to the work with individual patients. Mrs. Walter Jennings has continued to provide a bed at the Country Home for Convalescent Babies at Sea Cliff, for our use. Both the fund for the use of arthritic patients and that for

social work with children have been continued, and the Director has been grateful for a generous grant from the Havens Relief Fund Society. Mrs. Payne Whitney has added to her Milk Fund which continues to meet a real need. The war made it necessary for her to withdraw the use of her motor which for fifteen years had been used by the workers one day a week and had been of the greatest assistance. We regret that this, together with other transportation difficulties, has necessitated some curtailment in the surgical follow-up work.

Under the leadership of Mrs. Nathaniel P. Hill, the Women's Team of the New York Hospital raised $122,398.00 in the United Hospital Fund drive. We are pleased to report that our Team was awarded the first prize for general excellence in the campaign.

ZAIDEE C. BLISS
Chairman

COMMITTEES OF THE SOCIAL SERVICE DEPARTMENT

—1942—

EXECUTIVE COMMITTEE

Mrs. Cornelius N. Bliss . . . . . *Chairman*
Mrs. Nathaniel P. Hill . . . . . *First Vice-Chairman*
Mrs. Charles Shipman Payson . . . . . *Second Vice-Chairman*
Mrs. Harold Stanley . . . . . *Third Vice-Chairman*
Miss Louise B. Scott . . . . . *Fourth Vice-Chairman*
Mrs. Michael Gavin . . . . . *Treasurer*
Mrs. William J. Sturgis . . . . . *Secretary*
Mrs. Philip S. Dalton . . . . . *Assistant Secretary*
Mrs. William Woodward . . . . . *Honorary Chairman*

PERMANENT EXECUTIVE COMMITTEE

Mrs. Sosthenes Behn
Mrs. Clarence L. Hay
Mrs. Arthur Iselin
Mrs. Walter Jennings
Mrs. Augustine J. Smith
Mrs. Payne Whitney

VOLUNTEER COMMITTEE

Mrs. Frederick M. Schall

GIFT SHOP COMMITTEE

Mrs. Paul Dineen, *Chairman*
Mrs. Sosthenes Behn
Mrs. Lowell Thomas, *Treasurer*
Mrs. William Woodward

THRIFT SHOP COMMITTEE

Mrs. Murray Sargent, *Chairman*
Mrs. Burr V. Brower
Mrs. Charles E. Farr
Mrs. Blake L. Lawrence
Mrs. Edwin Potter
Mrs. C. Morton Whitman

LIBRARY COMMITTEE

Mrs. Blake L. Lawrence, *Chairman*
Mrs. Burr V. Brower
Mrs. Eric N. Baynes
Mrs. Hamilton Hadden
Mrs. Langdon P. Marvin

MILK COMMITTEE

Mrs. Payne Whitney

GENERAL COMMITTEE OF THE SOCIAL SERVICE DEPARTMENT

—1942—

Almy, Mrs. Don R.
Astor, Mrs. Vincent
Auchincloss, Mrs. John Winthrop
Aylesworth, Mrs. Merlin H.

Babcock, Mrs. Woodward
Baker, Mrs. George F.
Barbey, Mrs. Henry G.
Barr, Mrs. David P.
Baynes, Mrs. Eric N.
Behn, Mrs. Sosthenes
Bell, Mrs. Gordon Knox
Bliss, Mrs. Cornelius N.
Borland, Mrs. J. Nelson
Bourne, Mrs. Edward W.
Brace, Mrs. Donald
Breed, Mrs. William C.
Brower, Mrs. Burr V.
Brown, Mrs. John Mason

Cecil, Mrs. Russell L.
Chadwick, Mrs. Elbridge Gerry
Choate, Mrs. Joseph H., Jr.
Claflin, Mrs. John
Crawford, Mrs. George W.
Crocker, Mrs. K. Wood
Cutting, Mrs. Fulton

Dalton, Mrs. Philip S.
d'Assern, Mrs. Joseph M.
deCroisset, Mrs. Phillipe
deForest, Mrs. Henry W.
Dewing, Mrs. Hiram
Dickerman, Mrs. Watson B.
Dillon, Mrs. Clarence
Dineen, Mrs. Paul
Duer, Mrs. Beverley
Dunnington, Mrs. Walter G.
Duryee, Mrs. William R.

Fahnestock, Mrs. Snowden A.
Farr, Mrs. Charles E.
Farrand, Mrs. Livingston
Ferrer, Mrs. Jose M., Jr.
Foley, Mrs. Edward H., Jr.

Gasque, Mrs. Herbert Wesley
Gates, Mrs. John M.
Gavin, Mrs. Michael
Gerard, Mrs. James W.
Gould, Mrs. Frank

Hadden, Mrs. Hamilton
Haven, Mrs. George G.
Hay, Mrs. Clarence L.
Henry, Mrs. Barklie
Hetzler, Mrs. Theodore
Heuer, Mrs. George J.
Hill, Mrs. Crawford
Hill, Mrs. Nathaniel P.
Hoffman, Mrs. F. Burrall
Holland, Mrs. Arthur L.
Hoppin, Mrs. G. Beekman
Howell, Mrs. Thomas
Hull, Mrs. Lytle
Hyder, Mrs. Carl Turner

Iselin, Mrs. Arthur

Jackson, Mrs. William Harding
Jallade, Mrs. John H.
Jennings, Mrs. Walter

Kennedy, Mrs. John D.

Lawrence, Mrs. Blake L.
Ledyard, Mrs. Lewis Cass

McCain, Mrs. Charles S.
McIlhenny, Mrs. John
Mann, Miss Jessie
Marshall, Miss Edith G.
Marvin, Mrs. Langdon P.

GENERAL COMMITTEE—*Continued*

Maynard, Mrs. Walter, Jr.
Michailovsky, Mrs. Benjamin
Moore, Mrs. Charles A., 3rd
Murphy, Mrs. James B.

O'Donnell, Mrs. C. Oliver
Osborn, Mrs. William H.

Parker, Mrs. d'Assern
Parkinson, Mrs. John J.
Payson, Mrs. Charles Shipman
Peabody, Mrs. Julian L.
Pell, Mrs. Williamson
Phipps, Mrs. Henry Carnegie
Pool, Mrs. Eugene H.
Potter, Mrs. Edwin A.
Pratt, Mrs. John T., Jr.

Robinson, Mrs. J. Randolph
Rogers, Mrs. Edmund P.
Roper, Mrs. Joseph C.

Sargent, Mrs. Murray
Schall, Mrs. Frederick M.
Scott, Miss Louise B.
See, Mrs. A. B.
Shackford, Mrs. William M.
Sincerbeaux, Miss Barbara
Smith, Mrs. Augustine J.
Smith, Mrs. Edward L.
Spencer, Mrs. Willing
Stanley, Mrs. Harold
Stimson, Miss Candace C.
Strawbridge, Mrs. Robert E., Jr.
Sturgis, Mrs. Lovett
Sturgis, Mrs. William J.

Taylor, Mrs. Myron C.
Thacher, Mrs. Archibald G.
Thomas, Mrs. Lowell
Townsend, Mrs. Edward N., Jr.
Trimble, Mrs. Richard
Tuckerman, Mrs. Paul

Walsh, Mrs. Clara B.
Watson, Mrs. Curry
Wheeler, Mrs. Alfred
Whitman, Mrs. C. Morton
Whitney, Mrs. Cornelius Vanderbilt
Whitney, Mrs. John Hay
Whitney, Mrs. Payne
Williams, Mrs. Byard
Wood, Mrs. Dudley
Woodward, Mrs. William

Young, Mrs. Robert R.

HONORARY MEMBERS

Greenway, Mrs. James C.
Holt, Dr. Evelyn

NEW YORK HOSPITAL SOCIAL SERVICE COMMITTEE

TREASURER'S REPORT

For the Year Ending December 31, 1942

Jan. 1	General and Sundry Account balance on hand		$ 2,948.00
	Receipts:		
	Dues 1942	$ 1,110.00	
	Members' Donations	1,050.00	
	Non-Members' Donations	20.00	
	Gift Shop	1,200.00	
	Thrift Shop	2,562.09	
	United Hospital Drive Allotment	30,000.00	35,942.09
			$38,890.09
	Disbursements:		
	Salaries	27,558.27	
	General and Sundry	3,888.00	
	Convalescence Work	2,900.00	
	Christmas Fund	170.00	
	Library Fund	25.00	34,541.27
Dec. 31	General and Sundry Account Balance		$ 4,348.82

MRS. PAYNE WHITNEY'S MILK FUND

Jan. 1	Balance on hand		$11,180.81
	Receipts:		
	Mrs. Payne Whitney's Milk Fund		1,666.67
			12,847.48
	Disbursements:		
	Milk Distributed		1,327.12
Dec. 31	Balance		$11,520.36

GERTRUDE HILL GAVIN
Treasurer

REPORT OF THE LADIES' AUXILIARY TO THE SOCIETY OF THE LYING-IN HOSPITAL

The increasing birth rate in the past year has resulted in greater problems for our workers.

The Maternal Welfare Sewing Class, which was discontinued in 1941 for lack of funds, has been taken over by Mrs. Allan Locke and Mrs. E. Farrar Bateson, who have conducted it for more than a year. This class had an attendance of 100 women and fills a real need.

Mrs. Locke reported that the garments to be given out were cut at the House of Industry and beautifully sewed by the American Women's Voluntary Service. In 1942 we gave out 28 layettes.

The Babies' Alumni Fund, founded by Mrs. Crawford Burton to provide means for special purposes, has again brought in a substantial sum. A donation for special purposes was also given, the spending of which is subject to the approval of the donor.

Our Occupational Therapy has continued with great success and Mrs. Caroline Oppenheimer, our therapist, has given very generously of her time not only on the carcinoma floor for which she was originally engaged, but also in the pavilions. The articles made are most attractive and salable and that department is on a self-supporting basis.

We regret to report the resignation from the Board of Mrs. Gordon Harrower who has been replaced by Mrs. Fred Searls. Mrs. Henry R. Hoyt, who resigned in 1941 has been reelected to the Board.

Mrs. Allan Locke again headed the team for the Women's Division of the United Hospital Fund and reported a total of $6,361.50 received from 143 donors, an appreciable increase over last year.

In closing, I wish to thank all the members of the Board of Managers and the staff for their continued cooperation.

HELEN PORTER PRYIBIL
President

LADIES' AUXILIARY
TO THE SOCIETY OF THE LYING-IN HOSPITAL

1942

OFFICERS

President . . . . . Mrs. Paul Pryibil
First Vice-President . . . . . Mrs. Crawford Burton
Second Vice-President . . . . . Mrs. Allan S. Locke
Treasurer . . . . . Mrs. E. Farrar Bateson
Assistant Treasurer . . . . . Mrs. Wm. A. W. Stewart
Recording Secretary . . . . . Mrs. Alexander P. Morgan
Corresponding Secretary . . . . . Mrs. Frank F. Russell

MEMBERS OF THE BOARD OF THE LADIES' AUXILIARY

Mrs. E. Farrar Bateson
Mrs. Crawford Burton
Mrs. Lewis B. Harder
Mrs. Barklie McKee Henry
Mrs. Henry R. Hoyt
Mrs. Allan S. Locke
Mrs. Hunter S. Marston
Mrs. C. V. S. Mitchell
Mrs. Alexander P. Morgan
Mrs. Frederick H. Prince, Jr.
Mrs. Paul Pryibil
Mrs. Frank F. Russell
Mrs. Fred Searls, Jr.
Mrs. Wm. A. W. Stewart
Mrs. J. Fife Symington, Jr.

ADVISORY COMMITTEE

Mrs. Morgan Hamilton
Mrs. John C. Hughes, Jr.
Mrs. Paul Pennoyer

Chairman of Executive Committee . . Mrs. Paul Pryibil
Chairman of House Committee . . . Mrs. Allan S. Locke
Chairman of Volunteer Committee . . Mrs. Crawford Burton
Chairman of Babies' Alumni Fund . . Mrs. Crawford Burton
Chairman of Library Committee . . . Mrs. Wm. A. W. Stewart

PROFESSIONAL STAFF

December 31, 1942

MEDICINE

Physician-in-Chief

DAVID P. BARR, M.D.

Consulting Physicians

LEWIS A. CONNER, M.D.
MALCOLM GOODRIDGE, M.D.
JOSEPH C. ROPER, M.D.

Consulting Gastroenterologist

ARTHUR L. HOLLAND, M.D.

Consulting Neurologist

FOSTER KENNEDY, M.D.

Consultant in Syphilology

FIELDING L. TAYLOR, M.D.‡

Consulting Dermatologist

HANS J. SCHWARTZ, M.D.

Attending Physicians

EUGENE F. DU BOIS, M.D.
WILLIAM S. LADD, M.D.
HENRY B. RICHARDSON, M.D.
HAROLD J. STEWART, M.D.

Associate Attending Physicians

RUSSELL L. CECIL, M.D.
EDWARD CUSSLER, M.D.
CARY EGGLESTON, M.D.
CONNIE M. GUION, M.D.
EDWIN T. HAUSER, M.D.
ASA L. LINCOLN, M.D.
HAROLD E. B. PARDEE, M.D.
PAUL REZNIKOFF, M.D.
EPHRAIM SHORR, M.D.
HAROLD G. WOLFF, M.D.

Assistant Attending Physicians

HORACE S. BALDWIN, M.D.
JOHN E. DEITRICK, M.D.
HENRY SHANKLAND DUNNING, M.D.
CLAUDE E. FORKNER, M.D.
CONSTANCE FRIESS, M.D.
ARTHUR W. GRACE, M.D.
REID R. HEFFNER, M.D.
LESLIE A. HOMRICH, M.D.
GEORGE M. LEWIS, M.D.*
EDGAR MAYER, M.D.
ADE T. MILHORAT, M.D.
CARL MUSCHENHEIM, M.D.
NORMAN PLUMMER, M.D.
JOHN H. RICHARDS, M.D.
LEWIS D. STEVENSON, M.D.**
EDWARD TOLSTOI, M.D.

*Dermatology.
**Neurology.
‡Deceased, June 22, 1942.

MEDICINE—*Continued*

Physicians to Out-Patients

Elisabeth Adams, M.D.
Leonora Andersen, M.D.
Abraham A. Antoville, M.D.
William M. Archer, M.D.*
Harry S. Berkoff, M.D.
George E. Binkley, M.D.
Veronica Brown, M.D.
Edward A. Burkhardt, M.D.
Katharine Butler, M.D.
Francois J. dePrume, M.D.
Irene Gates, M.D.
David Glusker, M.D.
Harry Gold, M.D.
Thomas N. Graham, M.D.*
Sidney Greenberg, M.D.
Clara R. Gross, M.D.
Louis Hausman, M.D.**
Milton Helpern, M.D.
Evelyn Holt, M.D.
Frederick H. Howard, M.D.
Scott Johnson, M.D.
Maurice B. Kagan, M.D.
Estelle Kleiber, M.D.
Margaret M. Klumpp, M.D.*
J. George Lang, M.D.
Dorothea Lemcke, M.D.
Leon I. Levine, M.D.
Sol Sidney Lichtman, M.D.
Robert M. Lintz, M.D.
Robert O. Loebel, M.D.
Isabel London, M.D.
Mary E. H. Loveless, M.D.
William M. MacLean, M.D.
Russell F. Maddren, M.D.
Kirby A. Martin, M.D.
A. Parks McCombs, M.D.
Walsh McDermott, M.D.
Robert B. McKittrick, M.D.
L. Mary Moench, M.D.
Helen J. Neave, M.D.
Grace T. Newman, M.D.
Douglass Palmer, M.D.
Frank H. Peters, M.D.
Ada Chree Reid, M.D.
Sophie A. Root, M.D.
Lionel C. Rubin, M.D.*
Florence E. Sammis, M.D.
Theresa Scanlan, M.D.
Donald J. Simons, M.D.**
Margaret H. Sloan, M.D.
Aaron D. Spielman, M.D.
Israel Steinberg, M.D.
William D. Stubenbord, M.D.
Marian Tyndall, M.D.
Arthur L. Washburn, M.D.
Erwin A. Werner, M.D.
F. Howard Westcott, M.D.
Charles H. Wheeler, Jr., M.D.
Charles L. Whittemore, M.D.
Byard Williams, M.D.
Wilson G. Wood, M.D.

Assistant Physicians to Out-Patients

Ruth P. Berkeley, M.D.
Daniel H. Blain, M.D.***
Samuel H. Brethwaite, Jr., M.D.
Paul F. DeGara, M.D.
Edward M. Dodd, M.D.
Helen S. Haskell, M.D.
Hèloise B. Hough, M.D.
Virginia Langworthy, M.D.
James H. Lockhart, Jr., M.D.
Robert H. Melchionna, M.D.
Anna Platt, M.D.
Julia Super, M.D.
Janet Travell, M.D.
Gwedy Vellozzi, M.D.

Provisional Assistant Physicians to Out-Patients

Gabriele Kelen, M.D.
Hans Krueger, M.D.
Leo Meyers, M.D.

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*Dermatology.
**Neurology.
***Resigned October 15, 1942.

MEDICINE—*Continued*

Graduate Clerks

FREDERICK REISS, M.D.*
ELIZABETH E. SPAULDING, M.D.

Research Fellow in Medicine

CARL HERGET, PH.D.

Clinical Pathologist

RALPH G. STILLMAN, M.D.

Clinical Bacteriologist

GEORGE W. WHEELER, M.D.

Resident Physician

THOMAS P. ALMY, M.D.

Assistant Resident Physicians

MARTIN W. DAVIS, M.D.
EMERSON DAY, M.D.
LISGAR B. ECKARDT, M.D.
JEAN HENLEY, M.D.
ARTHUR J. LOCKHART, M.D.
RICHARD R. MCCORMACK, M.D.
LLEWELLYN SALE, JR., M.D.
GEORGE A. WOLF, JR., M.D.

Interns

ROBERT L. BRICKHOUSE, M.D.
OTTO W. BURTNER, M.D.
JOHN T. FLYNN, M.D.
CARLTON C. HUNT, M.D.
EGON PETERSON, M.D.
JOHN B. PFEIFFER, M.D.
PHILIP T. SHAHAN, M.D.
KATHARINE W. SWIFT, M.D.

SURGERY

Surgeon-in-Chief

GEORGE J. HEUER, M.D.

GENERAL SURGERY

Consulting Surgeons

CHARLES L. GIBSON, M.D.
JAMES MORLEY HITZROT, M.D.

Senior Attending Surgeon

EUGENE H. POOL, M.D.

Attending Surgeons

WILLIAM DEWITT ANDRUS, M.D.
SEWARD ERDMAN, M.D.

Associate Attending Surgeons

NELSON W. CORNELL, M.D.
PAUL A. DINEEN, M.D.
GUILFORD S. DUDLEY, M.D.
BRONSON S. RAY, M.D.

*Dermatology

SURGERY—*Continued*

Assistant Attending Surgeons

CHARLES G. CHILD, III, M.D.
RUSSEL H. PATTERSON, M.D.
EDGAR C. PERSON, JR., M.D.

Surgical Pathologist

N. CHANDLER FOOT, M.D.

Surgeons to Out-Patients

EDWARD M. FINESILVER, M.D.
D. REES JENSEN, M.D.
WILLIAM T. MEDL, M.D.
JOHN E. SUTTON, JR., M.D.

Assistant Surgeons to Out-Patients

ALICE R. BERNHEIM, M.D.
ISABEL LONDON, M.D.

ACCIDENT AND EMERGENCY

Surgeon to Out-Patients

LUCY M. CRAWFORD, M.D.

DENTISTRY

Consultant to Dental Service

JOHN O. MCCALL, D.D.S.

Assistant Attending Dental Surgeons

ALFRED W. KANY, D.D.S.
JOHN COE VANDERVOORT, D.D.S.

Dentists

THOMAS I. CAREY, D.D.S.
EDWARD M. CARNEY, JR., D.M.D.
ISRAEL S. MILLER, D.D.S.
ROLAND E. MORSE, D.M.D.
EDWARD STROH, JR., D.D.S.

Assistant Dentists

LLOYD H. MARKSON, D.D.S.
FRANK WALLACE MCDONALD, D.D.S.

OPHTHALMOLOGY

Consulting Ophthalmologists

CLYDE E. MCDANNALD, M.D.
BERNARD SAMUELS, M.D.

Attending Surgeon

JOHN M. MCLEAN, M.D.

Associate Attending Surgeon

MILTON L. BERLINER, M.D.

Surgeons to Out-Patients

CHARLES A. DRAKE, M.D.
ELIZABETH M. MACNAUGHER, M.D.
ERIC C. RICHARDSON, M.D.

Assistant Surgeons to Out-Patients

DOMENICO CAPPETTA, M.D.
ANNE C. CAREY, M.D.
ALICE ERLANGER, M.D.

SURGERY—*Continued*

ORTHOPEDIC SURGERY

Associate Attending Surgeon

NELSON W. CORNELL, M.D.

Assistant Attending Surgeons

IRVIN BALENSWEIG, M.D.
FREDERICK LEE LIEBOLT, M.D.

Surgeons to Out-Patients

FREDERICK J. ROEMER, M.D.
CHESLEY EVAN SMITH, M.D.

Assistant Surgeons to Out-Patients

JOHN C. PIERSON, M.D.
HERBERT J. RIEKERT, M.D.

OTOLARYNGOLOGY

Consulting Otolaryngologists

JAMES P. ERSKINE, M.D.
HENRY H. FORBES, M.D.‡
MARVIN F. JONES, M.D.
JOHN D. KERNAN, M.D.

Associate Attending Surgeons

GERVAIS W. MCAULIFFE, M.D.
ARTHUR PALMER, M.D.

Assistant Attending Surgeons

THOMAS J. GARRICK, M.D.
S. FARRAR KELLEY, M.D.
EDMONDE D. NEER, M.D.
EDGAR M. POPE, M.D.
DEGRAAF WOODMAN, M.D.

Surgeons to Out-Patients

JACOB APPLEBAUM, M.D.
WILLIAM H. AYRES, M.D.
ANNE S. BELCHER, M.D.
ALFRED F. HOCKER, M.D.
FRANK J. HYNES, M.D.
LEOPOLD MEHLER, M.D.

Assistant Surgeons to Out-Patients

FRANK W. FARRELL, M.D.
BENJAMIN F. GLASSER, M.D.

PHYSICAL THERAPY

Director

KRISTIAN GOSTA HANSSON, M.D.

Assistant Director

BROR SIGURD TROEDSSON, M.D.

UROLOGY

Consulting Urologist

EDWARD L. KEYES, M.D.

Attending Surgeon

A. RAYMOND STEVENS, M.D.

Associate Attending Surgeons

ARCHIE L. DEAN, M.D.
HOWARD S. JECK, M.D.
ALLISTER M. MCLELLAN, M.D.

‡Deceased

SURGERY—*Continued*

Assistant Attending Surgeons

ROBERT S. HOTCHKISS, M.D.
ANNE E. KUHNER, M.D.
FREDERICK C. MCLELLAN, M.D.
JOHN H. MORRISSEY, M.D.

Resident Surgeons

EDWARD J. M. BLANCHARD, M.D. (Ophthalmology)
HAROLD GENVERT, M.D.
EARL P. LASHER, M.D.
VICTOR F. MARSHALL, M.D. (Urology)

First Assistant Resident Surgeons

WILLIAM A. BARNES, M.D.
ARTHUR I. CHENOWETH, M.D.
EUGENE E. CLIFFTON, M.D.

Assistant Resident Surgeons

JOHN D. ANDERSON, M.D. (Ophthalmology)
JOHN M. BEAL, M.D.
ARTHUR D. CONSOLE, M.D.
MAX CUTLER, M.D. (Otolaryngology)
WILLIAM W. DANIEL, M.D.
JAMES A. DINGWALL, III, M.D.
J. SCOTT GARDNER, M.D.
CHARLES S. JONES, M.D.
MARY H. MARKHAM, M.D. (Otolaryngology)
HORACE B. MCSWAIN, M.D.
DONALD R. MORRISON, M.D.
RANSFORD J. RIDDLE, M.D. (Ophthalmology)

Interns

VINCENT A. GORMAN, M.D.
SUZANNE A. L. HOWE, M.D. (Otolaryngology)
JERE W. LOWE, M.D.
DAVID H. MACFARLAND, M.D.
EARL A. O'NEILL, M.D.
WARD D. O'SULLIVAN, M.D.
FRANKLIN ROBINSON, M.D.
ROBERT H. WADSWORTH, M.D.
WILLETT F. WHITMORE, M.D.
JOHN R. WILLOUGHBY, JR., M.D.

JAMES BUCHANAN BRADY FOUNDATION

Director

OSWALD S. LOWSLEY, M.D.

Attending Surgeons

ROY B. HENLINE, M.D.
THOMAS J. KIRWIN, M.D.

Associate Attending Surgeons

JOHN K. DEVRIES, M.D.
GEORGE A. FIEDLER, M.D.

Assistant Attending Surgeons

FRANCIS N. KIMBALL, M.D.
PETER LAVALLE, M.D.
VINCENT A. NARDIELLO, M.D.
ANDREW P. PETERSON, M.D.
EMANUEL STERN, M.D.
STANLEY WANG, M.D.

Anesthetists

ROSE ANDRE, M.D.
ISABEL BUFORD TURNER, M.D.

Surgeons to Out-Patients

ROSE ANDRE, M.D.
CYRIL K. CHURCH, M.D.
PETER RIABOFF, M.D.

SURGERY—*Continued*

Assistant Surgeons to Out-Patients

L. Edward Giovine, M.D.
Quan Y. Kau, M.D.
Chancellor H. Whiting, M.D.

Graduate Clerks to Out-Patients

Rafael A. Batlle, M.D.
Fernan C. Gonzalez, M.D.
Mariano Lopez-Herrarte, M.D.
Charles Muthaiya, M.D.*
Mary E. C. MacGregor, M.D.
Eugene P. Schaefer, M.D.
Joseph Guy Villapiano, M.D.

Resident Surgeon

Joseph H. Menning, M.D.

Assistant Resident Surgeon

Edward M. Cannon, M.D.

Senior Intern

Aldo Franceschi, M.D.

Intern

Mark S. Curtis, M.D.

OBSTETRICS AND GYNECOLOGY

Obstetrician and Gynecologist-in-Chief

Henricus J. Stander, M.D.

Consulting Obstetrician and Gynecologist

George Gray Ward, M.D.

Attending Obstetricians and Gynecologists

R. Gordon Douglas, M.D.
Byron H. Goff, M.D.
James A. Harrar, M.D.
William P. Healy, M.D.
Herbert F. Traut, M.D.**
Hervey C. Williamson, M.D.

Associate Attending Obstetricians and Gynecologists

William H. Cary, M.D.
Ogden F. Conkey, M.D.
Edward H. Dennen, M.D.
Lynn L. Fulkerson, M.D.
W. Hall Hawkins, M.D.
Andrew A. Marchetti, M.D.
Howard S. McCandlish, M.D.
John F. McGrath, M.D.
Joseph N. Nathanson, M.D.
John A. O'Regan, M.D.
Meyer Rosensohn, M.D.
Nelson B. Sackett, M.D.
Kyle B. Steele, M.D.‡
Howard C. Taylor, M.D.
Lucius A. Wing, M.D.

Assistant Attending Obstetricians and Gynecologists

Robert L. Craig, M.D.
J. Randolph Gepfert, M.D.
Arthur V. Greeley, M.D.
Katherine Kuder, M.D.
Charles M. McLane, M.D.
John B. Pastore, M.D.
Jacob T. Sherman, M.D.
Raymond R. Squier, M.D.

---

‡Deceased.
*Resigned October 1, 1942.
**Resigned October 31, 1942.

Resident Obstetricians and Gynecologists

EARL B. KING, M.D.
JOHN W. WALSH, M.D.**

Assistant Resident Obstetricians and Gynecologists

WILLIAM F. FINN, M.D.
ROSA HERTZ, M.D.
DONALD G. JOHNSON, M.D.
LELAND B. RANSOME, M.D.
WILLIAM B. STROMME, M.D.

Interns

ROBERT E. BENNETT, M.D.
FLORENCE A. DUCKERING, M.D.
MORRIS HONIGMAN, M.D.
PAUL RONNIGER, M.D.

PEDIATRICS

Pediatrician-in-Chief

SAMUEL Z. LEVINE, M.D.

Attending Pediatrician

OSCAR M. SCHLOSS, M.D.

Associate Attending Pediatricians

ARTHUR F. ANDERSON, M.D.
ROBERT O. DUBOIS, M.D.
HAROLD E. HARRISON, M.D.
FREDERICK C. HUNT, M.D.
JESSE F. SAMMIS, M.D.
MILTON J. E. SENN, M.D.
CARL H. SMITH, M.D.
PHILIP M. STIMSON, M.D.
CHARLES A. WEYMULLER, M.D.
MAY G. WILSON, M.D.

Assistant Attending Pediatricians

HAROLD B. ADAMS, M.D.
CLEMENT B. P. COBB, M.D.
MARGARET DANN, M.D.
RICHARD L. DAY, M.D.*
MARTIN J. GLYNN, JR., M.D.
HELEN HARRINGTON, M.D.
HEDWIG KOENIG, M.D.
MILTON I. LEVINE, M.D.
CHARLES H. O'REGAN, M.D.
MARTHA K. REESE, M.D.
BENJAMIN MCL. SPOCK, M.D.
MYRON E. WEGMAN, M.D.
MARJORIE A. WHEATLEY, M.D.

Pediatricians to Out-Patients

LEONA BAUMGARTNER, M.D.
RALPH M. BURNS, M.D.
HELENE ELIASBERG, M.D.
DAYE W. FOLLETT, M.D.
OLGA B. FURTH, M.D.
ANNA M. KULKA, M.D.
GEORGE M. WHEATLEY, M.D.
KENT A. ZIMMERMAN, M.D.

Assistant Pediatricians to Out-Patients

ELISABETH ADAMS, M.D.*
EUGENIA INGERMAN, M.D.
LEWIS H. KOPLIK, M.D.
EVA LANDSBERG, M.D.
DOROTHY M. LANG, M.D.
ROBERT H. MELCHIONNA, M.D.
PHILIP M. SHIPPER, M.D.
ELI Y. SHORR, M.D.
MARTHA C. WAGER, M.D.

Provisional Assistant Pediatricians to Out-Patients

GEORGE C. LUDLOW, M.D.
REGINE K. STIX, M.D.
DORIS WHITNEY, M.D.

*Resigned July 1, 1942.
**Assistant Resident from July 1, 1942 to December 31, 1942.

PEDIATRICS—*Continued*

Research Fellow in Pediatrics
NATHAN EPSTEIN, M.D.

Resident Pediatrician
THOMAS F. HENLEY, M.D

Assistant Resident Pediatricians

MARY W. CRITZ, M.D.
JOHN H. DALE, M.D.
M. ELIZABETH GRANT, M.D.
MAURICE W. LAUFER, M.D.
MARION MCILVEEN, M.D.
LOIS M. SMEDLEY, M.D.

Interns

MARGARET BASHFORD, M.D.
BENJAMIN BULLEN, JR., M.D.
KATHRYN D. HILL, M.D.
THOMAS E. MOSHER, M.D

PSYCHIATRY

Psychiatrist-in-Chief
OSKAR DIETHELM, M.D.

Consulting Psychiatrists

CLARENCE O. CHENEY, M.D.*
WILLIAM L. RUSSELL, M.D.

Attending Psychiatrists

PHYLLIS GREENACRE, M.D.
GEORGE W. HENRY, M.D.
GERALD R. JAMEISON, M.D.
THOMAS A. C. RENNIE, M.D.

Associate Attending Psychiatrists

NORVELLE C. LAMAR, M.D.
CHARLES DILLER RYAN, M.D.
HAROLD G. WOLFF, M.D.*

Associate Attending Pediatrician
MILTON J. E. SENN, M.D.

Assistant Attending Psychiatrists

VALER BARBU, M.D.
EDWIN J. DOTY, M.D.
MABEL HUSCHKA, M.D.

Assistant Attending Physicians

CARL BINGER, M.D.
ADE T. MILHORAT, M.D.

Attending Dental Surgeon
D. AUSTIN SNIFFEN, D.D.S.*

Psychiatrists to Out-Patients

EDWARD B. ALLEN, M.D.*
A. LOUISE BRUSH, M.D.
J. LOUISE DESPERT, M.D.
HELEN P. LANGNER, M.D.
LESLIE E. LUEHRS, M.D.
LINCOLN RAHMAN, M.D.
HANS SYZ, M.D.
JAMES H. WALL, M.D.*

*Members of the Staff of The New York Hospital—Westchester Division.

PSYCHIATRY—*Continued*

Assistant Psychiatrists to Out-Patients

ROBERTA CRUTCHER, M.D.
CHARLES M. HOLMES, M.D.
MARIANNE HORNEY ECKARDT, M.D.
RUTH E. JAEGER, M.D.
LUCY C. MILLER, M.D.
LILLIAN MCGOWAN, M.D.
JUDITH SILBERPFENNIG, M.D.
DONALD J. SIMONS, M.D.
KENT A. ZIMMERMAN, M.D.

Provisional Assistant Psychiatrists to Out-Patients

KATZ K. LILLIAN, M.D.
HAROLD W. LOVELL, M.D.
EDA L. PRIEST, M.D.
HOWARD L. WERNER, M.D.

Graduate Clerks to Out-Patients

DANIEL F. BROPHY, M.D.
ELEANOR CRISSEY, M.D.

Resident Psychiatrists

FRED V. ROCKWELL, M.D.
SAUL M. SMALL, M.D.

Assistant Resident Psychiatrists

ROBERT G. HINCKLEY, M.D.
JOHN E. HUGHES, M.D.
THOMAS A. LOFTUS, M.D.

Junior Assistant Resident Psychiatrists

HELEN E. DANIELLS, M.D.
ELIZABETH M. JOHNSON, M.D.

PATHOLOGY

Acting Pathologist

EUGENE L. OPIE, M.D.

Consulting Pathologist

JAMES EWING, M.D.‡

Assistant Pathologists

CURTIS M. FLORY, M.D.
JACOB FURTH, M.D.
G. BURROUGHS MIDER, M.D.
CHARLES T. OLCOTT, M.D.
JOHN A. SAXTON, JR., M.D.*
LEWIS D. STEVENSON, M.D.

Resident Pathologist

JOHN B. MIALE, M.D.

Interns in Pathology

JOHN B. GRAHAM, M.D.
ELIZABETH MCN. MAIN, M.D.

*Resigned September 1, 1942.
‡Deceased.

RADIOLOGY

Radiologist-in-Chief

JOHN RUSSELL CARTY, M.D.

Consulting Radiologists

ARCHIBALD M. BUSBY, M.D. HARRY M. IMBODEN, M.D.
JOHN REMER, M.D.

Assistant Radiologists

WILLIAM M. ARCHER, M.D. FRIEDRICH G. KAUTZ, M.D.
LUCILLE M. BOND, M.D. IRVING SCHWARTZ, M.D.
ALFRED F. HOCKER, M.D. JOSEPH V. SULLIVAN, M.D.
ALFRED W. KANY, D.D.S. HAROLD L. TEMPLE, M.D.
STEPHEN WHITE, M.D.

Graduate Assistants

ROBERT S. SHERMAN, M.D. RUTH E. SNYDER, M.D.
SYLVESTER F. WILLIAMS, M.D.

Resident Radiologist

DUDLEY BUCK BLOSSOM, M.D.

Assistant Resident Radiologist

GILBERT H. FLETCHER, M.D.

Junior Assistant Resident Radiologist

JOHN ALFRED FRANK, M.D.

THE GEORGE F. BAKER PAVILION*

PRIVATE AND SEMI-PRIVATE SERVICE

Anesthetist

ELLA M. HEDIGER, M.D.

Alternate Anesthetist

ROSE ANDRE, M.D.

Assistant Anesthetist

ELLEN B. FOOT, M.D.

Resident Staff

PAUL BENTZEN, M.D. BYRUM E. JOHNSON, M.D.

*Beginning on July 1, 1942, the regular medical and surgical services of the Hospital took over the supervision of this Pavilion.

MEDICAL AND ADMINISTRATIVE STAFF OF THE NEW YORK HOSPITAL—WESTCHESTER DIVISION

Medical Director Emeritus
WILLIAM L. RUSSELL, M.D.

Medical Director
CLARENCE O. CHENEY, M.D., F.A.C.P.

Assistant Medical Director
JAMES HARDIN WALL, M.D.

Physician in Charge of Men's Department
CURTIS T. PROUT, M.D., F.A.C.P.

Physician in Charge of Women's Department
JOHN L. SMALLDON, M.D.

Director of Laboratories and Resident Internist
HOLLIS E. CLOW, M.D.

Senior Resident Physicians
EDWARD BARTLETT ALLEN, M.D. DOROTHY BURDICK, M.D.
DONALD M. HAMILTON, M.D.

Resident Physicians
W. LYNWOOD HEAVER, M.D. GLADYS M. WARD, M.D.

Assistant Resident Physicians
PATRICIA C. DONOVAN, M.D. JOSEPH F. DORSEY, M.D.

Dental Surgeon
D. AUSTIN SNIFFEN, D.D.S., F.A.C.D.

ATTENDING STAFF

Medicine
EDWARD CUSSLER, M.D. JOSEPH C. ROPER, M.D.

Urology
ALLISTER M. MCLELLAN, M.D., F.A.C.S. FREDERICK C. MCLELLAN, M.D.

Gynecology
THOMAS C. PEIGHTAL, M.D., F.A.C.S.

Otolaryngology
GRANVILLE F. KNIGHT, M.D. RICHARD W. MORIARTY, M.D., F.A.C.S.

CONSULTING STAFF

Surgery

WALTER W. MOTT, M.D., F.A.C.S. — EDWIN G. RAMSDELL, M.D., F.A.C.S.

Medicine

EDWARD W. WEBER, M.D.

Urology

OSWALD S. LOWSLEY, M.D., F.A.C.S.

Neurology

LEWIS D. STEVENSON, M.D. — HAROLD G. WOLFF, M.D.

Otolaryngology

FRANK H. KNIGHT, M.D., F.A.C.S.

Dentistry

CHARLES HENRY STIMPSON, D.D.S.

Orthodontia

FRANKLIN A. SQUIRES, D.D.S.

Oral Surgery

FRANK LUCAS LEWIS, D.D.S.

Anesthetist

ROBERT B. HAMMOND, M.D.

Director of Nursing

ELOISE A. SHIELDS, R.N., M.A.

Assistant Directors of Nursing

PAULINE MARSDEN NAGORSKI, R.N., Women's Department
WILLIAM C. RODEN, R.N., Men's Department

Instructor in Nursing

MARY ANNA CRESSMAN, R.N., B.A.

Assistant Instructors in Nursing

DOROTHEA EYNON, R.N. — GRACE M. HARTMAN, R.N.

Supervisors

VALENTINE GREVE, R.N.
INA KELLY, R.N.
PAULINE MADDOCK, R.N.
JESSIE MCBRIDE, R.N.
GILBERT MCROBERTSON, R.N.
PETER G. MITCHELL, R.N.
FRANCES RANSON, R.N.

Directors of Occupational Therapy

FRANCES PATTON, Reg. O.T. — LOUIS J. HAAS, Reg. O.T.

Directors of Physical Education

ELLEN E. PHELAN, M.A. — MICHAEL COLLINS, R.N.

Director of Music

DARLENE SCHNEIDER DONAIS, M.A.

Directors of Physical Therapy

G. FRIEDA LARSEN — PATRICK J. MURPHY

Psychologist

JEAN BLAUVELT, M.A.

Chaplain

ALFRED C. ARNOLD, D.D.

Steward

EMIL STRATEMAN

Secretary to Medical Director

DOROTHY L. CLOSE, B.A.

Housekeeper

MARY FRANCES O'GRADY

Librarian

MYRTLE E. STUBKJAER, B.A., B.S.

Dietitian

ISADORA ANSHUTZ

Apothecary

TIMOTHY J. MURRAY, Ph.G.

GENERAL HOSPITAL No. 9

Surgical Service

Lt. Colonel — Ralph F. Bowers

Majors — Herbert Conway, Frank Glenn, Cranston Holman, Gustavus A. Humphreys, Preston A. Wade

Captains — Clifton W. Anderson, F. W. Constantine**, William A. Cooper, John H. Eckel, Merton L. Griswold, Jr., James A. Moore, Samuel W. Moore, John B. Ogilvie, John G. Schmidt

1st Lieutenants — Edward T. Carey*, Ralph H. Seeley, Jr.*

X-ray Service

Lt. Colonel — Dan Tucker

Captain — Arthur J. Tillinghast

Assistant to the Administrator

Lt. Colonel — Vernon L. Lippard*

Medical Service

Lt. Colonel — Bruce Webster

Majors — William H. Dunn, A. Whitfield Hawkes, Edmund N. Joyner, III, Theodore W. Oppel, Sydney Weintraub

Captains — George L. Kauer, Jr., Herbert S. Ripley, Jr., John M. Scott, J. James Smith, A. E. Timpanelli, Frederick C. Weber, Jr., Stewart G. Wolf, Jr.

1st Lieutenants — Robert M. Bird, Jr., Charles W. Sorenson, Ralph R. Tompsett

Dental Service

Lt. Colonel — George F. Egan

Captains — Eugene J. Guenard, James T. Kelly, H. W. Thompson**

1st Lieutenant — T. J. Baker*

Laboratory Service

Captain — Daniel P. McEndy

*Formerly members of the New York Hospital Staff although not connected with the Hospital at the time of joining General Hospital No. 9.

**Not a member of the New York Hospital Staff.

IN GOVERNMENT SERVICE

The following members of the professional staff have gone into active service with the armed forces of the United States or Canada since July 1, 1940. This list does not include General Hospital No. 9:

MEDICINE

George C. Armistead, M.D.	*Assistant Resident*
Richard B. Baker, M.D.	*Research Fellow*
James R. Beard, M.D.	*Physician to Out-Patients*
Lamson Blaney, M.D.	*Provisional Assistant Physician to Out-Patients*
Keeve Brodman, M.D.	*Physician to Out-Patients*
Henry A. Carr, M.D.	*Assistant Physician to Out-Patients*
Eugene J. Cohen, M.D.	*Assistant Physician to Out-Patients*
Crispin Cooke, M.D.	*Physician to Out-Patients*
John C. Dundee, M.D.	*Physician to Out-Patients*
James H. Ewing, M.D.	*Provisional Assistant Physician to Out-Patients*
Emil A. Falk, M.D.	*Physician to Out-Patients*
Aaron Feder, M.D.	*Physician to Out-Patients*
George H. Fonde, M.D.	*Physician to Out-Patients*
Ben Friedman, M.D.	*Physician to Out-Patients*
John M. Gibbons, M.D.	*Physician to Out-Patients*
Oscar E. Goldstein, M.D.	*Assistant Resident*
Emil Granet, M.D.*	*Physician to Out-Patients*
Franklin H. Grauer, M.D.	*Physician to Out-Patients*
Armand L. Greenhall, M.D.	*Physician to Out-Patients*
James D. Hardy, Ph.D.	*Research Associate*
Bernard Hatz, M.D.	*Physician to Out-Patients*
Louis A. Hauser, M.D.	*Assistant Attending*
George W. Hebard, M.D.	*Physician to Out-Patients*
Edgar R. Hyde, M.D.	*Assistant Physician to Out-Patients*
Leif Y. Jacobsen, M.D.	*Physician to Out-Patients*
Augustin Jones, M.D.	*Provisional Assistant Physician to Out-Patients*
William H. Kammerer, M.D.	*Physician to Out-Patients*
Adib H. Karam, M.D.	*Assistant Physician to Out-Patients*
LeMoyne C. Kelly, M.D.	*Physician to Out-Patients*
Saul R. Kelson, M.D.	*Provisional Assistant Physician to Out-Patients*
Ferdinand G. Kojis, M.D.	*Assistant Physician to Out-Patients*
Milton Kramer, M.D.	*Physician to Out-Patients*
Newton Krumdieck, M.D.	*Assistant Resident*
E. Charles Kunkle, Jr., M.D.	*Assistant Resident*
Daniel H. Labby, M.D.	*Research Fellow*
Michael Lake, M.D.	*Physician to Out-Patients*
Edgar A. Lawrence, M.D.	*Physician to Out-Patients*
Carlton G. Lee, M.D.*	*Assistant Physician to Out-Patients*
Marsh McCall, M.D.	*Physician to Out-Patients*
Gordon McNeer, M.D.	*Physician to Out-Patients*
F. Hamilton Merrill, M.D.	*Physician to Out-Patients*
Raymond E. Miller, M.D.	*Physician to Out-Patients*
Willis A. Murphy, M.D.	*Physician to Out-Patients*
Norman Papae, M.D.	*Physician to Out-Patients*
Harold F. Pierce, M.D.	*Assistant Physician to Out-Patients*
Arthur H. Raynolds, M.D.	*Physician to Out-Patients*
Charles H. Richards, M.D.**	*Graduate Clerk to Out-Patients*

*Dermatology.
**Neurology.

Edward P. Roemer, M.D.	*Physician to Out-Patients*
George A. Schumacher, M.D.	*Assistant Physician to Out-Patients*
John W. Stickney, M.D.	*Physician to Out-Patients*
Ralph E. Swope, M.D.	*Physician to Out-Patients*
Leonard Tarr, M.D.	*Physician to Out-Patients*
Eben D. Tisdale, M.D.	*Assistant Resident*
J. Russell Twiss, M.D.	*Physician to Out-Patients*

SURGERY

Robert N. Adamson, D.D.S.	*Intern, Dentistry*
Francis A. Beneventi, M.D.	*Surgeon to Out-Patients, Brady*
H. Meredith Berry, M.D.	*Intern*
Kenneth F. Blindenbacher, D.D.S.	*Assistant Dentist*
Boardman M. Bosworth, M.D.	*Surgeon to Out-Patients, Orthopedics*
Charles M. Brane, M.D.	*Assistant Attending*
Sam R. Burnett, M.D.	*Assistant Resident*
Charles F. Chandler, M.D.	*Assistant Resident*
Robert V. Condon, M.D.	*Extern, Brady*
T. Francis Conroy, M.D.	*Assistant Resident, Brady*
Carleton Cornell, M.D.	*Assistant Surgeon to Out-Patients, Orthopedics*
John F. Daly, M.D.	*Assistant Surgeon to Out-Patients, Ophthalmology*
S. Ellsworth Davenport, III, D.D.S.	*Assistant Dentist*
John W. Draper, M.D.	*Assistant Attending, Urology*
J. Edwin Drew, M.D.	*Assistant Attending, Urology*
Alexander J. Dubinsky, M.D.	*Assistant Surgeon to Out-Patients, Ophthalmology*
E. Lloyd DuBrul, D.D.S.	*Assistant Dentist*
Wade Duley, M.D.	*Assistant Attending*
John A. Evans, M.D.	*Surgeon to Out-Patients*
Edgar P. Fleischmann, M.D.	*Assistant Resident*
Milton Gabel, D.D.S.	*Assistant Dentist*
Cornelia J. Gaskill, M.D.	*Anesthetist, Brady*
Dan C. Gill, M.D.	*Assistant Resident*
Albert N. Greminger, D.D.S.	*Dentist*
Russell H. Hooker, M.D.	*Assistant Resident*
Robert W. Hunt, M.D.	*Assistant Attending, Brady*
Carl C. Janowsky, M.D.	*Surgeon to Out-Patients, Otolaryngology*
Charles K. Kirby, M.D.	*Assistant Resident*
George M. Knapp, M.D.	*Assistant Resident*
Mark M. Lehmkuhl, D.D.S.	*Assistant Dentist*
Paul R. Leprohon, D.D.S.	*Assistant Dentist*
James O. Macdonald, M.D.	*Assistant Resident, Otolaryngology*
William F. MacFee, M.D.	*Attending Surgeon and Attend. Surgeon, Orthopedics*
Frank J. McGowan, M.D.	*Assistant Attending*
Stephen C. Meigher, M.D.	*Assistant Resident*
George C. Mueller, M.D.	*Assistant Surgeon to Out-Patients, Otolaryngology*
John C. Murphy, M.D.	*Surgeon to Out-Patients, Orthopedics*
William F. Nickel, Jr., M.D.	*Assistant Attending*
Herbert Parsons, M.D.	*Assistant Attending*
William C. Quinn, M.D.	*Assistant Resident*
Carmen I. Razzano, M.D.	*Assistant Surgeon to Out-Patients, Brady*
Paul M. Read, M.D.	*Assistant Surgeon to Out-Patients, Brady*
Carl J. Schmidlapp, II, M.D.	*Assistant Resident*
Harold H. Snyder, M.D.	*Assistant Surgeon to Out-Patients, Brady*
Anthony N. Spinelli, M.D.	*Assistant Surgeon to Out-Patients, Brady*
Hirsh Wolf Sulkowitch, M.D.	*Research Associate, Brady*
John L. Sullivan, M.D.	*Surgeon to Out-Patients, Orthopedics*

D. Blair Sulouff, M.D.	*Surgeon to Out-Patients, Ophthalmology*
William G. Terwilliger, M.D.	*Assistant Surgeon to Out-Patients*
John E. Toole, M.D.	*Assistant Surgeon to Out-Patients, Brady*
Harmon Truax, M.D.	*Attending Surgeon, Urology*
Francis P. Twinem, M.D.	*Associate Attending, Brady*
W. M. Weeden, M.D.	*Assistant Attending*
John P. West, M.D.	*Assistant Attending*
William P. Whalen, M.D.	*Surgeon to Out-Patients, Orthopedics*

OBSTETRICS AND GYNECOLOGY

Thomas L. Ball, M.D.	*Intern*
Louis D. Chapin, M.D.	*Third Assistant Resident*
Almon R. Cross, M.D.	*First Assistant Resident*
David J. Dickerman, M.D.	*Intern*
Leslie V. Dill, M.D.	*Resident*
William H. Druckemiller, M.D.	*Intern*
Robert M. Dunlap, M.D.	*Third Assistant Resident*
Leston E. Fitch, M.D.	*Resident*
H. B. Frank, M.D.	*Intern*
Ralph W. Gause, M.D.	*Assistant Attending*
Oscar Glassman, M.D.	*Assistant Attending*
Peter Carl Graffagnino, M.D.	*Intern*
Eugene L. Griffin, M.D.	*Resident*
Henry D. Humphrey, M.D.	*Third Assistant Resident*
Carl T. Javert, M.D.	*Assistant Attending*
Frederick S. Kinder, M.D.	*Intern*
William G. Langston, M.D.	*Intern*
John E. McAllister, M.D.	*Intern*
Richard C. Morrison, M.D.	*Third Assistant Resident*
Frank R. Smith, M.D.	*Associate Attending*
Charles T. Snyder, M.D.	*Assistant Attending*
David E. Warden, M.D.	*Second Assistant Resident*
Norman L. Yood, M.D.	*Third Assistant Resident*

PATHOLOGY

William Dock, M.D.	*Pathologist*
George M. Hass, M.D.	*Assistant Pathologist*
Joseph F. A. McManus, M.D.	*Resident*

PEDIATRICS

Otto E. Billo, M.D.	*Pediatrician to Out-Patients*
Walter T. Carpenter, M.D.	*Assistant Resident*
Samuel W. Dooley, M.D.	*Assistant Attending*
Franklin M. Foote, M.D.	*Pediatrician to Out-Patients*
John E. Franklin, M.D.	*Assistant Attending*
Richard H. Godwin, M.D.	*Assistant Pediatrician to Out-Patients*
Harry Gordon, M.D.	*Associate Attending*
John E. Gundy, M.D.	*Pediatrician to Out-Patients*
James Q. Haralambie, M.D.	*Assistant Attending*
Saul R. Kelson, M.D.	*Provisional Ass't Pediatrician to Out-Patients*
James P. Morrill, Jr., M.D.	*Assistant Pediatrician to Out-Patients*
Allan Roos, M.D.	*Pediatrician to Out-Patients*
Stanley J. Snitow, M.D.	*Intern*
Maxwell Stillerman, M.D.	*Assistant Pediatrician to Out-Patients*
T. Durland Van Orden, M.D.	*Assistant Attending*
Louis E. Weymuller, M.D.	*Assistant Attending*
Herbert M. Williams, M.D.	*Pediatrician to Out-Patients*
Stanley S. Zipser, M.D.	*Assistant Pediatrician to Out-Patients*

PSYCHIATRY

Charles Bohnengel, M.D.	*Assistant Psychiatrist to Out-Patients*
Edward F. Falsey, M.D.	*Assistant Psychiatrist to Out-Patients*
Emir A. Gaw, M.D.	*Provisional Ass't Psychiatrist to Out-Patients*
George H. Gerow, M.D.	*Psychiatrist to Out-Patients*
Francis J. Hamilton, M.D.	*Psychiatrist to Out-Patients*
William T. Lhamon, M.D.	*Assistant Resident*
William K. McKnight, M.D.	*Graduate Clerk to Out-Patients*
Joseph W. Owen, M.D.	*Psychiatrist to Out-Patients*
Harold S. Wright, M.D.	*Provisional Ass't Psychiatrist to Out-Patients*

THE GEORGE F. BAKER PAVILION

PRIVATE SERVICE

Gilbert L. Klemann, M.D.	*Assistant Resident*
Charles Steenburg, M.D.	*Assistant Resident*

RADIOLOGY

E. Forrest Merrill, M.D.	*Assistant Radiologist*

THE NEW YORK HOSPITAL—WESTCHESTER DIVISION

Arthur L. Benton, Ph.D.	*Psychologist*
Robert Stuart Dyer, M.D.	*Assistant Resident*
Herbert Clark Kupper, M.D.*	*Assistant Resident*
W. David Steed, M.D.	*Resident*
Robert J. Van Amberg, M.D.	*Resident*
Hewitt I. Varney, M.D.*	*Resident*

COURTESY STAFF

J. Lawrence Pool, M.D.

*In the United States Public Health Service.

PUBLICATIONS BY THE STAFF

1942

Department of Medicine

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Mittlemann, B. and Wolff, H. G. (with the technical assistance of Margaret P. Scharf), Emotions and Gastroduodenal Function. Psychosomatic Med., IV, No. 2, January, 1942.

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Plummer, N., The Treatment of Pneumonia. J. Indiana State Med. Assoc., 35, No. 11, pp. 608-613, Nov., 1942.

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WOLF, S. and WOLFF, H. G., Intermittent Fever of Unknown Origin. Arch. Int. Med., 70, pp. 293-302, August, 1942.

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Department of Surgery

ANDRÉ, ROSE, Anesthesia in Urologic Surgery. Anesthes. & Analg. 21:54, 1942.

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———and LORD. J. JR., and STEFKO, P., Effect of Jejunal Transplants on Gastric Acidity. Science 96: 208, 1942.

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BERNHEIM, A. R., SHORR, E. and TAUSSKY, H., Relation of Urinary Acid Secretion to Menstrual Cycle and Steroidal Reproductive Hormones. Science 96: 606, 1942.

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———and LORD, J. JR. and MCSWAIN, B., Cystadenoma of Pancreas. Arch. Surg. 45: 111, 1942.

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GRANTS IN AID OF RESEARCH

THE SOCIETY OF THE NEW YORK HOSPITAL AND CORNELL UNIVERSITY MEDICAL COLLEGE

(Clinical Departments and Pathology Only)

1942

ANONYMOUS—for urology research, Department of Surgery	$ 193.75
ANONYMOUS—for hematology studies, Department of Medicine	1,360.00
ANONYMOUS—for surgical research, Department of Surgery	25.00
ANONYMOUS—for research in psychopathology, Department of Psychiatry	515.00
ANONYMOUS—for surgical research, Department of Surgery	5,000.00
BERNHEIM, DR. ALICE R. Peripheral vascular diseases reasearch, Department of Surgery	2,700.00
BOSTWICK, ALBERT C. X-ray research in pelvimetry, Department of Obstetrics and Gynecology	100.00
BUSIEL, ALFRED Fund for research in urology, Department of Urology	5,000.00
CARNEGIE FOUNDATION Endocrine studies, Department of Medicine	2,500.00
COMMONWEALTH FUND Cardiac and rheumatic cases in clinic of Department of Pediatrics	14,689.39
Fellowships in Child Psychology, Department of Psychiatry	4,600.00
Gynecology Research, Department of Obstetrics and Gynecology	3,600.00
Illustrations, Gynecology Research, Department of Obstetrics and Gynecology	1,790.00
Pediatrics-Psychiatry, Department of Psychiatry	3,570.00
CONWAY, DR. HERBERT Plastic Surgery Fund, Department of Surgery	95.00

DAVIS & GECK	
Urological research, James Buchanan Brady Foundation, Department of Urology	2,000.00
GARVEY, JAMES J.	
Surgical research, Department of Surgery	35.00
GIVEN, MRS. IRENE H.	
Surgical research, Department of Surgery	5,000.00
GRIMSON, B.	
Endocrine Studies, Department of Medicine	50.00
HENRY, MRS. BARKLIE	
Barbara W. Henry Endocrine Research Fund, Department of Medicine	19,000.00
HOFFMAN-LA ROCHE, INC.	
Heparin Studies, Department of Medicine	600.00
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Chemotherapy Studies, Department of Medicine	5,750.00
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Research in pediatrics, Department of Pediatrics	50.00
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Eclampsia Studies, Department of Obstetrics and Gynecology	3,000.00
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MISCELLANEOUS DONATIONS AND RECEIPTS	
Urological research, James Buchanan Brady Foundation, Department of Urology	3,333.50
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PHIPPS, MRS. OGDEN	
X-ray research in pelvimetry, Department of Obstetrics and Gynecology	250.00
PYRIDIUM CORPORATION	
Chemotherapy studies, Department of Medicine	3,375.00
RESEARCH CORPORATION	
Hypertension studies, at Bellevue Hospital, Department of Medicine	4,400.00
ROCKWELL, FRED V.	
Studies in Psychopathology, Department of Psychiatry	50.00
SCHERING CORPORATION	
Fellowship, Department of Medicine	3,224.97
SWIFT, MRS. HOMER	
Endocrine Metabolism Studies, Department of Medicine	200.00
UNITED STATES TREASURY	
Gastric Cancer Research, Department of Surgery	5,000.00
UNITED STATES TREASURY	
Research Committee Fund, Department of Medicine	6,698.75
WALLACE & TIERNAN PRODUCTS, INC.	
Chemotherapy Studies, Department of Surgery	3,000.00
WYETH, JOHN & BROTHER	
Study of estrogens, Department of Medicine	3,000.00

ENDOWED BEDS

1886 Robert Livingston Gerry

1901 Anna Peabody Wainwright. *In Memory of* John Tillotson Wainwright

1902 Margaret J. Plant. *In Memory of her brother,* Simon Loughman

1903 Nathaniel Whitman

1904 Howard Willets. *In Memory of his son,* Jack Willets

1904 Harriette M. Arnold, *St. George Bed,* Hicks Arnold

1905 Maria L. Campbell. *In Memory of* Duncan Pearsall Campbell, Governor 1818-1827

1906 Mr. and Mrs. Henry F. Shoemaker. *In Memory of their son,* William Brock Shoemaker

1907 Catherine L. R. Catlin. *In Memory of her brother,* N. W. Stuyvesant Catlin

1908 Kate Fearing Welman. *In Memory of her father,* Charles Edward Strong

1909 Fanny A. Haven. *In Memory of her husband,* George Griswold Haven

1909 Joel S. Mason. *In Memory of his parents,* Joel Whitney Mason and Mary Elizabeth Mason

1909 Elizabeth M. Bliss

1910 Elizabeth Fisher King. *In Memory of her husband,* Edward King, *who died in 1908*

1912 Ella R. DeWitt. *In Memory of her husband,* George Gosman DeWitt

1912 Catherine E. Daly

1913 Harrison E. Gawtry. *In Memory of his wife,* Louise Brown Gawtry

1914 Frank Hartley

1915 Annie L. Morris. *In Memory of her husband,* Fordham Morris, *who died in 1909*

1916 Benjamin Robert Winthrop. *In Memory of his father,* Benjamin Robert Winthrop

ENDOWED BEDS—*Continued*

1919 Webb Institute of Naval Architecture

1920 Adelaide Foltz Chapman. *In Memory of her father,* William Stewart Foltz

1922 Ellen C. Harris. *In Memory of* George W. Harris

1922 Adelena M. Cramer. *In Memory of her brother,* J. William Husemeyer

1922 Augusta I. Scott

1922 Mary A. Fitz Gerald

1922 Minetta C. Howenstine. *The Howenstine Beds*

1923 Marion Cutting

1923 Mary A. Fitz Gerald

1924 Lena Cadwalader Evans. *In Memory of her grandfather,* Israel Corse, *a former Governor of this Hospital, and his daughter,* Lena Burr Corse Evans

1924 William G. DeWitt. *In Memory of his brother,* Theodore DeWitt

1925 William P. Wainwright. *In Memory of his father,* William P. Wainwright

1925 William-P. Wainwright. *In Memory of his mother,* Cornelia R. Wainwright

1925 Mr. and Mrs. Gilbert Edward Jones. *In Loving and Thankful Memory of* Elizabeth Ingersoll Haven

1926 Kate Bainbridge Murray. *In Memory of her brother,* Thomas E. Deeley

1927 Theresa R. Irving. *In Memory of her parents,* John Brodhead Beck, M.D. and Anne Sands Tucker Beck

1927 Theresa R. Irving. *In Memory of her husband,* Cortlandt Irving, *her brother,* Fanning Cobham Tucker Beck *and her sister,* Annie M. Tucker Beck

1927 Emily Stewart Waller. *In Memory of her father,* John Aikman Stewart

1927 Charles H. Wainwright. *In Memory of his brother,* William P. Wainwright

1927 Alfonso De Navarro

ENDOWED BEDS—*Continued*

1928 Mr. and Mrs. Howland Pell. *In Memory of their son,* Howland Gallatin Pell

1928 Almy Gallatin Pell. *In Memory of her father and mother,* Frederic and Almy G. Gallatin

1928 Mr. and Mrs. Edward Lathrop Ballard

1928 Mrs. Henry James. *In Memory of her cousin,* McEvers Bayard Brown

1929 Arthur H. Herschel. *In Memory of his mother,* Grace Darling Herschel

1929 Peter F. Meyer
Lizzie O. Meyer

1930 Mary L. Walker Peters. *The Charles Grenville Peters Bed*

1933 William James Boucher. *In Memory of his father and mother,* John and Lydia Lawrence Boucher

1934 Jean Brown Jennings. *In Memory of her husband,* Walter Jennings

1934 Oliver Burr Jennings, Jeannette Jennings Taylor, Constance Jennings Ely. *In Memory of their father,* Walter Jennings

1934 Mary Isabella Meek

1936 Mrs. Thomas Williams, Thomas R. Williams, Mrs. Dorcas W. Ferris, Mrs. Edith S. Blydenburg. *In Memory of* Thomas Williams

1939 Katherine Grace Snyder

1939 Arthur H. Herschel. *In Memory of his wife,* Sarah Frances Herschel

1939 Veronica Brown Brophy. *In Memory of her father,* George B. Brown, *a builder of this Hospital*

1939 Edith Haggin De Long. *In Loving Memory of her son,* James Ben Ali Haggin Lounsbery

1940 Edith Lounsbery Worden. *In Loving Memory of her mother,* Edith Haggin De Long

1940 John A. Stewart

1940 Mary T. Sheldon

1941 Patients and Friends. *In Memory of* William R. Williams, M.D. *Attending Physician* 1912-1932

1942 Ballard Memorial Bed

DONORS

TO THE SOCIETY OF THE NEW YORK HOSPITAL

Of Sums of Not Less Than Five Thousand Dollars

1850-1942

Simeon Abrahams
John Alstyne
Elizabeth Milbank Anderson
George F. Baker
George F. Baker, Jr.
Ellen Josephine Banker
Henry G. Barbey
Henry I. Barbey
Joseph Battell
Jeremiah Beall
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James Buchanan Brady
Amelia Breckenridge
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Julia Post Brown
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Alfred Busiel
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Maria L. Campbell
William Crawford
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Helen Jay Garrettson
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Edwin Gould
Mary Douglas Graham
Margaret J. P. Graves
John C. Green
Sarah H. Green, Caleb C. Green, Charles E. Green, and John T. Nixon, Residuary Legatees of the Estate of John C. Green
Seth Grosvenor
Edward J. Hancy and William Turnbull
(The Marion Cutting Fund)
Betsy Head
Mrs. Barklie Henry
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Sarah and Elizabeth Wooley
Charles C. Wright
(The Bessie Wright Memorial Fund)

NEW YORK HOSPITAL ANNUAL REPORT FOR 1942

APPENDIX—STATISTICS

(Except where so stated, statistics of the Payne Whitney Psychiatric Clinic and The New York Hospital—Westchester Division have not been included.)

I

DISTRIBUTION OF BEDS, DECEMBER 31, 1942

Pavilions (Wards):	*No. of Beds*	
Medicine	136	
Medicine Metabolism	6	142
Surgery		
General	164	
Orthopedic	10	
Eye, Ear, Nose and Throat	17	
Urology	30	
Urology—Brady Foundation	19	
Accident and Emergency	7	247
Obstetrics and Gynecology		144
Pediatrics		75
Private:		
Main Hospital	116	
Obstetrics and Gynecology	26	
Pediatrics	11	153
Semi-Private:		
Medicine and Surgery	77	
Eye, Ear, Nose and Throat	12	
Urology	12	
Obstetrics and Gynecology	20	121
Payne Whitney Psychiatric Clinic		89
Newborns		142
Total, New York City		1,113
The New York Hospital—Westchester Division		350
		1,463

II

STATISTICS OF HOSPITAL ADMISSIONS

	1942	*1941*
(*a*) *Summary of Patients Treated:*		
Patients in Hospital at beginning of year	701	608
Patients admitted during year	19,924	19,523
Total Patients Treated in Hospital	20,625	20,131
Patients discharged during year	19,976	19,430
Patients remaining at end of year	649	701

(*b*) *Patients Treated by Services*
(Includes Internal Transfers)

	1942			1941		
	Patients Admitted	*Patient Days*	*% Occupancy*	*Patients Admitted*	*Patient Days*	*% Occupancy*
Pavilion (Ward)						
Medical	1,676	35,446	77.6	1,384	33,707	82.6
Surgical*	4,723	62,351	74.9	4,883	65,864	79.1
Brady Urological	370	6,033	90.6	423	5,098	77.6
Obstetrical and Gynecological	4,065	44,436	84.5	3,964	45,035	85.7
Pediatrics	960	22,853	85.0	868	20,828	78.2
Total	11,794	171,119	79.6	11,522	170,532	81.3
Newborn Babies	2,415	22,748	62.3	2,359	23,439	64.2
Total Pavilion (Ward)	14,209	193,867	77.1	13,881	193,971	78.7
Private						
Medical and Surgical	2,493	32,110	76.0	2,439	31,716	75.6
Obstetrical and Gynecological	655	7,085	74.7	575	6,812	71.8
Pediatrics	261	2,706	47.4	285	2,063	51.4
Total	3,409	41,901	75.2	3,299	40,591	73.2
Newborn Babies	490	5,579	69.5	392	4,948	61.6
Total Private	3,899	47,480	74.4	3,691	45,539	71.7
Semi-Private						
Medical and Surgical	2,025	24,258	73.9	2,160	25,281	84.5
Obstetrical and Gynecological	564	5,852	80.2	510	5,561	76.2
Total	2,589	30,110	75.0	2,670	30,842	82.8
Newborn Babies	335	3,755	51.4	285	3,354	45.9
Total Semi-Private	2,924	33,865	71.4	2,955	34,196	76.8
Total Pavilion, Private and Semi-Private	17,792	243,130	78.2	17,491	241,965	80.0
Total Newborn Babies	3,240	32,082	61.9	3,036	31,741	61.2
Total	21,032	275,212	75.7	20,527	273,706	77.2
Payne Whitney Psychiatric Clinic	226	26,598	81.9	264	24,509	75.5
The New York Hospital—Westchester Division	361	102,384	80.1	378	99,579	77.9
Grand Total	21,619	404,194		21,169	397,794	

*Includes General Hospital Urology

(*c*) *Classification of Pavilion Ward Patients:*
(excluding newborns)

	Patient Days of Treatment		*Per Cent*	
	1942	*1941*	*1942*	*1941*
Free Pavilion	16,494	16,102	9.6	9.4
City Patient	34,478	41,792	20.2	24.5
Pay Pavilion	120,147	112,638	70.2	66.1
Total	171,119	170,532	100.0	100.0

III

SUMMARY OF INCOME AND EXPENSE*

	1942	*1941*
Income from Patients		
In-Patients, including Ambulatory	$1,720,555.56	$1,607,634.98
Out-Patients	291,179.64	278,494.80
Total	$2,011,735.20	$1,886,129.78
Cost of Patient Services		
In-Patient		
Private, including Ambulatory	$ 590,788.24	$ 557,262.18
Semi-Private	292,548.57	257,146.68
Pavilion	1,710,756.56	1,594,715.43
Total	$2,594,093.37	$2,409,124.29
Out-Patient	567,940.26	530,552.68
Total Cost	$3,162,033.63	$2,939,676.97
Deficit	$1,150,298.43	$1,053,547.19
In-Patients		
Average Cost per Patient Day	$10.16	$9.51
Average Income per Patient Day	6.57	6.24
Out-Patients		
Average Cost per Visit	2.10	1.74
Average Income per Visit	1.08	.91

*Omits certain income and expense items not directly applicable to patient care.

IV

NURSING HEALTH STATISTICS

	1942	*1941*
Office Visits	5,315	5,255
Follow-Up Examinations	464	278
Clinic Visits	1,105	998
Infirmary Admissions	699	631
Days of Infirmary Care	2,747	2,646
Hospital Admissions:		
Medicine	11	18
Surgery and Gynecology	50	64
Operations	29	36
Days of Hospitalization	562	661

V

OUT-PATIENT DEPARTMENT

(*a*) *Summary of Patients Treated*

	1942	*1941*
New Patients Treated	18,701	21,514
Old Patients Treated	29,512	30,045
Total Patients Treated	48,213	51,559
Visits	276,805	305,459
Clinic Days	303	306
Average Visits per Clinic Day	933	1,018
Average Visits per Person	5.8	6.0

(*b*) *Comparative Attendance Statistics*

Department	*New Admissions*		*New Admissions and Department Transfers*		*Total Visits*	
	1942	*1941*	*1942*	*1941*	*1942*	*1941*
Allergy	98	122	366	448	13,660	14,948
Arthritis	52	68	239	270	2,493	2,827
Cardiac	75	113	211	249	3,910	3,765
Dermatology	1,022	1,060	1,243	1,473	11,415	11,487
Diabetes and Overweight	13	14	131	178	1,844	2,371
Endocrine	118	256	366	497	5,064	6,670
Gastro	251	488	416	537	3,391	4,717
Haematology	16	12	84	99	1,257	1,306
Medicine "L"	175	191	268	337	20,970	25,634
Neurology	207	155	666	762	3,164	3,147
Pulmonary	131	258	255	328	4,266	4,448
Medical Specialties	2,158	2,737	4,245	5,178	71,434	81,320
Medical General	2,593	3,470	1,592	2,245	18,774	23,148
TOTAL MEDICAL DIVISION	4,751	6,207	5,837	7,423	90,208	104,468
Dental	45	55	810	1,159	4,877	6,533
Ear, Nose, Throat	910	947	2,435	2,576	14,102	15,692
Eye	855	987	2,163	2,445	11,162	11,794
Orthopedic Fracture	651	831	1,352	1,626	7,227	8,963
Peripheral Vascular	85	100	155	167	3,905	3,714
Urology (General)	477	524	671	660	6,839	7,329
Urology (Brady)	344	412	392	423	8,975	10,468
Surgical Specialties	3,367	3,856	7,978	9,056	57,087	64,493
Surgical General	3,983	4,561	2,631	2,950	33,294	37,030
TOTAL SURGICAL DIVISION	7,350	8,417	10,609	12,006	90,381	101,523
TOTAL MAIN OUT-PATIENT DEPARTMENT	12,101	14,624	16,446	19,429	180,589	205,991
Gynecology	1,677	1,827	1,232	1,603	13,927	17,149
Obstetrics	1,467	1,418	252	241	24,532	23,496
TOTAL WOMAN'S DIVISION	3,144	3,245	1,484	1,844	38,459	40,645
Pediatric Specialties	656	397	11	6	12,293	11,281
Pediatric General	2,731	3,211	156	181	18,778	20,755
TOTAL PEDIATRIC DIVISION	3,387	3,608	167	187	31,071	32,036
Physical Therapy	57	22	1,087	1,273	19,606	21,885
X-Ray Therapy	12	15	224	282	3,312	4,868
Pre-Clinic	—	—	—	—	3,768	34
TOTAL OUT-PATIENT DEPARTMENT	18,701	21,514	19,408	23,015	276,805	305,459
Psychiatry (Payne Whitney)	171	229	447	446	5,952	6,196
TOTAL HOSPITAL OUT-PATIENT DEPARTMENT	18,872	21,743	19,855	23,461	282,757	311,655

NOTE: There were 29,844 old patients in 1942 compared to 30,310 in 1941. The total number of old and new patients for 1942 was 48,716 compared to 52,053 in 1941. (Includes Psychiatry.)

	1942	*1941*
(*c*) *Accident and Admitting Pavilion*		
Patient Treatments	8,014	8,486
Employee Treatments	1,285	1,601
Other Treatments	2,030	1,819
	11,329	11,906
Admission Examinations	1,735	1,934
	13,064	13,840
(*d*) *Personnel Health Clinic*		
Treatments	7,465	6,749
Physical Examinations	2,375	1,251
	9,840	8,000

VI

LABORATORY EXAMINATIONS

	1942	*1941*
(*a*) *Pathology* (excluding stillbirths)		
Deaths in Hospital	443	436
Autopsies Performed	249	252
Per cent of Autopsies	56%	58%
Pathological Laboratory Examinations—Woman's Clinic	6,755	6,745
Surgical Pathological Specimens Examined—Main Hospital	5,615	5,877
(*b*) *Central Laboratories*		
Applied Pathological Examinations	82,237	79,919
Basal Metabolism Estimations	3,309	3,866
Applied Bacteriological Examinations	16,736	18,550
Blood Bank Examinations	9,785	8,836
	112,067	111,171
(*c*) *Clinical Laboratories*		
Examination of Urine, Blood, Smears, etc.	100,875	88,575

VII

RADIOLOGY, ELECTROCARDIOGRAPH, AND PHYSICAL THERAPY DEPARTMENTS

	1942	*1941*
(*a*) *Radiology*		
X-Ray Examinations and Treatments	43,816	45,793
(*b*) *Electrocardiograph*		
Electrocardiograms	5,545	4,716
(*c*) *Physical Therapy*		
Total Treatments	27,626	30,392

VIII

SERVICE DEPARTMENTS

(*a*) *Nutrition*

	Meals Served	Cost per Meal—Raw Food	Cost per Meal—Preparation and Service	Cost per Meal—Total
1942	2,105,315	$.208	$.153	$.361
1941	2,112,411	.187	.147	.334

	1942	1941
Infant Formulae	33,948	31,911
Nutrition Clinic Visits	10,051	11,290

(*b*) *Pharmacy*

Prescriptions	82,377	87,045

(*c*) *Record Room*

New Case Records Indexed and Filed	31,998	33,634
Circulation	862,605	935,920

(*d*) *Engineering:*

	1942	1941
Steam Produced	577,750,430 lbs. @ $.40377 M	569,160,250 lbs. @ $.32599 M
Electric Current	9,374,415 k.w. hrs. @ $.013820 per k. w. hr.	9,676,316 k. w. hrs. @ $.011346 per k. w. hr.
Refrigeration	55,784.18 tons @ $.60840 per ton	51,346.15 tons @ $.60077 per ton
Ice	39,598 cakes of 50 lbs. ea. @ $.050545	38,090 cakes of 50 lbs. ea. @ $.048986
Low Pressure Steam	191,946,854 lbs.	189,755,432 lbs.

(*e*) *Laundry*

	Poundage	Total Cost Laundry Dept.	Cost Per. Lb.
1942	4,352,181	$175,442.76	$.040
1941	4,685,450	173,947.99	.037

IX

PERSONNEL AS OF DECEMBER 31

	No. on Payroll			
	1942		*1941*	
Accounting		36		39
Other Administration		88		92
Engineering		141		160
Building Service		201		204
Laundry		97		98
Nutrition		245		255
Protection		37		35
General Professional Care		455		458
Nursing:				
Administrative and Teaching	44		50	
Graduate Nursing Staff	325		365	
Supplementary Staff	285	654	253	668
Out-Patient Department		37		35
Funds		23		32
Corporation		11		12
Total		2,025		2,088
Payne Whitney Psychiatric Clinic		148		155
Westchester Division		442		490
Total Employees		2,615		2,733
Nursing Students:				
Undergraduate, Affiliated, Graduate, and Special Students		212		224
		2,827		2,957

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It is with deep sorrow that the Board of Governors notes the deaths of the following on the staff during the year:

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THE HOSPITAL has been greatly aided by this form of generosity. No precise words are necessary to a valid legacy to the corporation. The following clause, however, may be suggested:

"I give and bequeath to THE SOCIETY OF THE NEW YORK HOSPITAL the sum of.....dollars."

If land or any specific personal property such as bonds, stocks, etc., is given, a brief description of the property should be inserted instead of the words "the sum of..... .....dollars."

ENDOWED BEDS

A BED may be endowed by a donation of not less than ten thousand dollars to the general funds of the Society. The endowment of a bed entitles the donor to nominate, subject to the Rules and Regulations of the Hospital, a patient to the use and occupancy of one bed in the Pavilions of the Hospital free of charge, except for special service, for a total of not more than 75 days in any twelve months' period. The Governors may in their discretion accept such other gifts for endowed beds as they may deem for the best interest of the Society.